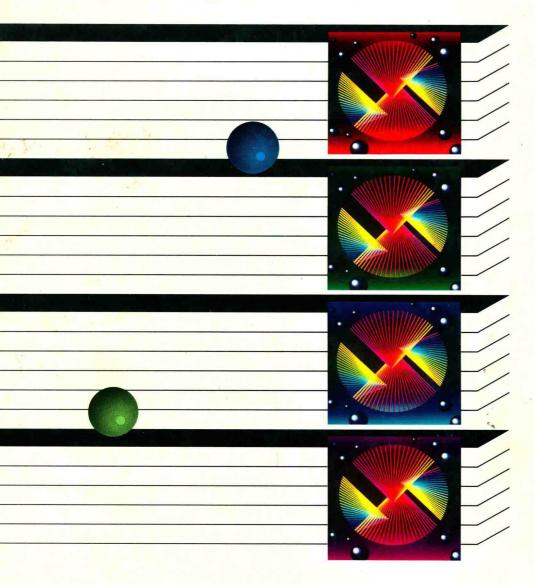
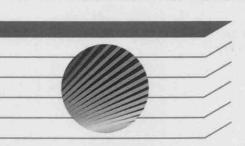
Principles of Marketing

Lusch and Lusch







Robert F. Lusch

Arizona State University

Virginia N. Lusch Market Concepts

BOSTON, MASSACHUSETTS A Division of Wadsworth, Inc. To Heather . . . yesterday's child, today's woman, tomorrow's hope.

Editor: Read Wickham

Production Editor: Marianne L'Abbate **Interior Designer:** Carol H. Rose

Interior Illustration: Boston Graphics, Inc. Photo and Ad Researcher: Carole Frohlick

Cover Art: Visual Graphic Services

Cover Design: Lehman Millet Incorporated **Manufacturing Manager:** Linda Siegrist

KENT PUBLISHING COMPANY A Division of Wadsworth, Inc.

© 1987 by Wadsworth, Inc., 10 Davis Drive, Belmont, California 94002. All rights reserved. No part of this book may be reproduced, stored in a retrieval system, or transcribed, in any form or by any means, electronic, mechanical, photocopying, recording, or otherwise, without the prior written permission of the publisher, Kent Publishing Company, 20 Park Plaza, Boston, Massachusetts 02116.

Printed in the United States of America

1 2 3 4 5 6 7 8 9 - 91 90 89 88 87

LIBRARY OF CONGRESS CATALOGING-IN-PUBLICATION DATA

Lusch, Robert F.
Principles of marketing.

Includes indexes.

1. Marketing. I. Lusch, Virginia, 1949-

II. Title.

HF5415.L82 1987 658.8 86–18490

ISBN 0-534-03897-2

PREFACE

This book is designed and written for the student who wants a basic solid understanding of the critical concepts and phenomena in marketing. *Principles of Marketing* will help the student achieve this understanding by 1) using many examples from the exciting and dynamic world of marketing, 2) clearly and concisely defining new terms when they are first introduced, and 3) providing logical and illustrative explanations of marketing phenomena. All the pedagogical devices in this book were designed with these objectives in mind.

The reader of this book is assumed to have no prior knowledge of marketing. We realize that most students will take only one marketing course and that they therefore need to acquire in this one course an appreciation of the role of marketing in society and in the organization. The book is suitable for a wide variety of instructional formats because it is divided into eight parts that can be reordered or selectively deleted where necessary. This book is written primarily for the undergraduate introduction to marketing course, but it could also be conveniently used as an introductory text for MBA students who have had no formal coursework in marketing.

Principles of Marketing is written in a modular format. Part I, "An Introduction to Marketing," contains important key concepts to be used throughout the remainder of the book and discusses why marketing is important to individuals and organizations. Chapter 1 reveals that marketing is an exchange process and highlights the rapid growth of marketing by nonprofit, service, and international organizations. Chapter 2 discusses the firm's external environments—social, competitive, economic, technological, physical, legal/political, ethical—and the opportunities they present. Chapter 3 discusses how firms capitalize on environmental trends to formulate strategic marketing plans that help achieve their objectives.

The primary focus of Part II, "Understanding the Marketplace," is on the dynamic setting in which marketing occurs. Chapter 4 discusses the need for marketing research and information to understand the marketplace. Chapter 5 focuses on the sociological, psychological, and economic factors that influence consumers' purchasing decisions. Chapter 6 identifies different organizational markets and shows how organizational buyers make purchasing decisions. Chapter 7 explains several approaches used to segment markets and discusses how to select a target market.

Parts III through VI focus on the four primary decision variables in marketing—product, place, promotion, and price—which are often referred to as the marketing mix. Part III, "Product Planning and Decisions," focuses on the product component. Chapter 8 introduces, defines, and explains numerous product concepts, such as product positioning, product mix,

STATEMENT OF PURPOSE

ORGANIZATION AND CONTENTS

product life cycle, branding, packaging, and product warranties. In Chapter 9, methods for systematically developing new products are discussed.

"Distribution Planning and Decisions," Part IV, details the "place" component of the marketing mix. Chapter 10 reveals what marketing channels are and why they develop, and their importance, characteristics, and legal considerations. Chapter 11 introduces the physical distribution system, its management, and its relation to the management of customer service activities. Chapter 12 discusses the most popular types of retailing, retailer classifications, store atmosphere, the evolution of retail competition, the structure of wholesaling, and ways to market products more effectively through wholesalers.

Part V, "Promotion Planning and Decisions," concerns the third component of the marketing mix. Chapter 13 focuses on understanding the marketing communication process, which is critical to developing successful promotion strategies. The role of advertising in our economy, different types of advertising, the advertising decision-making process, and publicity are covered in Chapter 14. Chapter 15 describes career opportunities in personal selling and the different types of salespeople, explains the selling process and sales force management, and discusses sales promotion.

Price is the final element of the marketing mix and it is discussed in Part VI, "Price Planning and Decisions." Chapter 16 discusses how price is influenced by the firm's external environments, and how managers develop price objectives and policies. Chapter 17 discusses the price strategies a firm can establish and explores the economic approach to price setting, how prices are set, and different pricing tactics.

Part VII, "Special Growth Opportunities," describes the rapid growth of international, services, and nonprofit marketing. Chapter 18 discusses the different orientations a firm can have toward international marketing, the importance of understanding foreign environments, and foreign market entry strategies. Chapter 19 discusses the rapid growth of the service sector in many countries and explains how services differ from goods, the competitive forces service marketers confront, and how to understand the service customer. Chapter 20 describes the differences between nonprofit and conventional marketing, how to develop a marketing plan for a nonprofit firm, and the ethics of nonprofit marketing.

Part VIII, "Execution, Evaluation, and the Future of Marketing," concludes our discussion. Chapter 21 describes the two major steps in executing a marketing plan: implementation and control. Chapter 22 reflects on the performance of marketing on a societal level, the ethical behavior of marketers, and what marketing might be like in the mid 1990s.

PEDAGOGICAL DEVICES

This book is intended to be "user friendly" and includes many learning aids to make the material more meaningful, comprehensible, and interesting. Each chapter begins with a set of Learning Objectives that tells the student what should be accomplished in the chapter. Next, a profile of a leading

marketer is provided. These Marketer Profiles give the student role models by discussing people who have succeeded in marketing. All Key Concepts are boldfaced and their definitions italicized at their first mention in the text. Other important terms are also italicized. Each chapter has two Marketing in Actions. These are boxed inserts that elaborate on and explain key concepts. Each Marketing in Action provides the reader with an inside view of how organizations and industries practice marketing.

Numerous four-color photographs, advertisements, and figures accompany the text and graphically depict the concepts under discussion. A number of tables enable the student to readily grasp the relationships among complex data and key concepts.

Each chapter ends with a narrative Summary; a list of Key Concepts that were boldfaced within the chapter, together with the page numbers on which the terms were defined; ten to twenty Review and Discussion Questions; and three to five Action Problems. The Review and Discussion Questions will help students think about the material in the chapter and test the comprehension of what they have just read. The Action Problems will get students involved in experiential learning exercises, which will help them to better understand the concepts presented in the chapter.

At the conclusion of each of the eight parts are cases. These cases allow students to apply important concepts and marketing principles that were learned in each of the eight parts. A total of 44 cases are included, and the following are based on real-life company marketing situations or problems:

- "The Marketing and Distribution of Trade Books"
- "Motor Carriers Face Drastically Altered Environments"
- "Mineral Water and Natural Soda"
- "Chrysler Corporation and Its Publics"
- "Publix"
- "Hewlett-Packard: Strategies for Leadership"
- "Quality Travel Agency"
- "Firestone Masterminds the Auto Repair Market"
- "Consumer Research, Shopper Needs, and Market Segmentation"
- "Trinity Memorial Hospital"
- "MCI Mail Expands Product Mix"
- "Competition Encourages Product Modification in Soft Drink Industry"
- "Marriott Hotel Corporation Plans for Growth"
- "New Coke"
- "Film Distribution"
- "Ensuring Product Availability at Whirlpool"
- "The Kroger Company"
- "Management of Software Inventory"
- "Negative Publicity for the Alcohol Industry"

- "Improving Sales Force Productivity at Avis"
- "Price Competition in the Rental Car Business"
- "Longchamp Stemware"
- "The Motorcycle Glut"
- "Political Uncertainty on Hong Kong Island"
- "Henry and Richard Block of H & R Block, Inc."
- "Willoughby Realty Inc. and Willoughby/Gendell Commercial Real Estate Services"
- "R. J. Reynolds Tobacco Company: Advertising, Children, and Smoking"
- "Nestle's Infant Formula"

All of these preceding, real-life company cases were prepared as a basis for class discussion rather than a way to illustrate appropriate or inappropriate handling of marketing situations by the company. The fictitious cases were prepared with the same intention.

Appendix A, "Marketing Math, Finance, and Accounting," should be helpful to students who need a review of income statements, balance sheets, markup percentages, and other important accounting and finance terms—terms that marketing managers may need to understand. Appendix B, "Marketing Careers and Marketing Professionalism," will help students learn about the many career opportunities in marketing. A discussion of the fundamental qualifications of a marketing professional are also presented. Over 300 important concepts are defined in the Glossary. A Subject Index and a Name and Company Index conclude the book.

SUPPLEMENTAL ITEMS

Study Guide

The Study Guide is comprehensive and should be a significant learning aid to the serious student. Each chapter has a review of the learning objectives, a chapter summary, definitions of key concepts, matching exercises, true/false questions, and multiple-choice questions. The Study Guide also has a detailed exercise in each chapter, where students must apply what has been learned, and a case study, where key concepts for the chapter are put into a realistic setting for more action-oriented learning.

Instructor's Manual

The Instructor's Manual offers numerous suggestions for preparing classroom presentations. Each chapter of this manual includes: 1) chapter overview, 2) learning objectives, 3) key concepts, 4) chapter outline, 5) suggestions on use of Marketer Profile and Marketing in Actions, 6) lecture outline, 7) answers to Review and Discussion Questions, and 8) answers or guidelines for Action Problems. The Instructor's Manual also provides analyses of the forty-four cases in the book. Each case is analyzed and brief teaching notes are provided. Also a list of three to four important concepts each case covers and suggested chapter(s) where it may be used are offered. Analyses for the forty-three cases in the Study Guide are also provided, as well as teaching notes for these cases. The final part of the Instructor's Manual provides over 100 transparency masters. Also thirty-five of the transparency masters offer definitions of the thirty-five most important concepts in *Principles of Marketing*. These allow the instructor to prepare an overhead of a Key Concept definition, which will enable students to take class notes easily.

Overhead Acetates

A package of 100 overhead acetates of the most important figures, tables, and advertisements in the book is provided to adopters. Fifty of these are in full color and enable the instructor to illustrate key points.

Test Bank

The Test Bank includes more than 2300 objective test items. Each chapter has approximately sixty multiple-choice questions and forty-five true/false questions. A computerized Test Bank is also available for personal computers in the IBM and Apple families.

Marketing Showcase (Software Package)

The software package, *Marketing Showcase*, was developed by Cognitive Development Company. It is an interactive analysis program packaged with several data sets. This software is not just a "simulation," but allows analysis of real marketing data, such as magazine subscription rates, sales of many specific products, and demographic characteristics of sales areas. Using lively, color graphics, *Marketing Showcase* also allows instructors to present classroom demonstrations that illustrate particular points in this textbook. *Marketing Showcase* runs on the IBM PC or compatibles with one disk drive and color graphics capacity.

Videotapes

There are five videotapes to accompany *Principles of Marketing*. The first is "Marketing Concepts," which provides an overview of marketing and

marketing functions. It describes the evolution of marketing, identifies the basic characteristics of consumer and industrial markets, explains target marketing, and provides insight into the four elements of the marketing mix.

"Marketing Product Strategy" covers the nature of a product and the importance of product development. Special emphasis is placed on the critical impact of the life cycle of a product.

"Marketing Promotional Strategy" emphasizes the importance of promotion in marketing strategy. Attention is focused on the blending of advertising, personal selling, sales promotion, and publicity.

"Marketing Distribution" considers the factors in and the channels available for distributing goods to the ultimate consumer. The components of an organization's physical distribution system and the importance of its proper management are discussed.

"Marketing Pricing Strategy" describes the importance of pricing. It focuses on the potential pricing objectives of a business, the role of supply and demand, costs, and market analysis for determining prices, as well as potential price strategies to reach the consumer.

A STATEMENT OF GRATITUDE

This book and all the supplements became a manageable project with the outstanding assistance of Read Wickham and Marianne L'Abbate, both at Kent Publishing Company. Our developmental editor, Carlyle Carter, offered invaluable assistance at all stages of manuscript development. We also wish to thank Al Kagan for his assistance on the Instructor's Manual, Martin Meyers at the University of Wisconsin at Stevens Point for providing cases in the textbook and for his assistance on the Study Guide, and Melvin Stith for his assistance on the Test Bank and computer simulation. The understanding support of our daughter, Heather, made this four-year undertaking possible. Finally, we wish to thank the companies and individuals that granted us permission to use their words, thoughts, exhibits, photos, advertisements, and data.

> ROBERT F. LUSCH VIRGINIA N. LUSCH

Editorial Review Board

Steven Alexander

Purdue University-Calumet

Lowell Crow

Western Michigan University

Charles de Mortanges

University of New Hampshire

Frank Falcetta

Middlesex Community College

Roy Grundy
College of DuPage

Jerry Ingram

Auburn University at Montgomery

Mary Joyce

Formerly at University of Central Florida

Albert Kagan

Montana State University

Marlene Kahla

Stephen F. Austin State University

Kathleen Krentler

San Diego State University

John Lloyd

Monroe Community College

Donald Norris

Miami University-Oxford, Obio

William Staples

University of Houston at Clear Lake City

Bruce Stern

Portland State University

Melvin Stith

Florida State University

Focus Group Participants

Steven Alexander

Purdue University at Calumet

Charles de Mortanges

University of New Hampshire

Frank Falcetta

Middlesex Community College

Albert Kagan

Montana State University

Kathleen Krentler

San Diego State University

Questionnaire Respondents

Kurt Altschul

New York Institute of Technology

S. Batory

Bloomsburg University

E.H. Bonfield Rider College

William B. Boyles

Washington and Jefferson College

Claudia Brent

State University of New York at Brockport

Tom Buckles

Arizona State University

Theodore Clark

State University of New York College at

New Paltz

Howard Combs Radford University

Jeffrey Conant

Texas A & M University

William Conley Clinch Valley College

Phil Cooper University of Tulsa Lowell Crow

Western Michigan University

Pierre David

Baldwin-Wallace College

Gerard DiBartolo

Salisbury State College

Jim Dick

Jamestown College Sheldon Feinman

New York City Technical College of the

City University of New York

Jeffrey Ferguson

University of Colorado at Colorado Springs

Alan Gick

Mercyhurst College Larry Goldstein Iona College Jack Grashof Kennesaw College

Mark Green Simpson College

William Green

North Texas State University

A.C. Gross

Robert Morris College

G.E. Hannem

Mankato State University

Frederick Hastings

University of Maine at Machias

Leonard Honig St. Francis College Frederick Hoyt

Illinois State University

Ken Hunt

University of Colorado

R.G. Jerus

Northwestern College

Ann Jones *Lamar University*Michael Jones

University of Southern Mississippi

J. Eugene Kangas

University of Wisconsin at La Crosse

Richard Kao

California State University at Los Angeles

Craig Kelley

California State University at Sacramento

J. Ford Laumer

Auburn University

Eldon Little

Drake University

James Littlefield Virginia Polytechnic Institute

George Lucas

Texas A & M University

Eric Lynn

Philadelphia College of Textiles and

Science

Maurice Manner

Marymount College

Stephen Miller

Oklahoma State University

Emerson Milligram

Carlow College

H.J. Mitchell

Culver-Stockton College

John Morris

University of Toledo Community and

Technical College

Charles Patton

Pan American University

Richard Pesta

Frostburg State College

Winston Ring

University of Wisconsin at Milwaukee

Therese Riordan

St. John Fisher College

W. Daniel Rountree

Middle Tennessee State University

William Sekely

University of Dayton

David Shani

Baruch College of the City University of

New York

Eric Shaw

Florida Atlantic University

Mark Speece

Central Washington University

George Sztajer

Augustana College

Richard Tead

Georgia Institute of Technology

Melvin Tick

Bluefield State College

Margaret Trossen

Mount Vernon College

Cameron Williams

University of South Alabama

Richard Wozniak

Northeastern Illinois University

George Yohanek

Mary Washington College

BRIEF CONTENTS

PART I AN INTRODUCTION TO MARKETING 1

- 1 / Marketing: An Overview 3
- 2 / The Marketing Environments 25
- 3 / Marketing Management and Strategic Planning 52

CASES FOR PART | 82

PART II UNDERSTANDING THE MARKETPLACE 89

- 4 / The Marketing Research Process and the Marketing Information System 91
- 5 / Consumer Buying Behavior 120
- 6 / Organizational Markets and Buying Behavior 148
- 7 / Market Segmentation and Target Marketing 180

CASES FOR PART II 215

PART III PRODUCT PLANNING AND DECISIONS 233

- 8 / Product Concepts 235
- 9 / Product Planning and Development 270

CASES FOR PART III 294

PART IV DISTRIBUTION PLANNING AND DECISIONS 299

- 10 / Marketing Channels 301
- 11 / Physical Distribution 332
- 12 / Retail and Wholesale Institutions 359

CASES FOR PART IV 389

PART V PROMOTION PLANNING AND DECISIONS 397

- 13 / Promotion 399
- 14 / Advertising and Publicity 424
- 15 / Personal Selling and Sales Promotion 453

CASES FOR PART V 482

PART VI PRICE PLANNING AND DECISIONS 489

16 / Price Concepts 491

17 / Price Determination 518

CASES FOR PART VI 542

PART VII SPECIAL GROWTH OPPORTUNITIES 547

18 / International Marketing 549

19 / Services Marketing 586

20 / Nonprofit Marketing 615

CASES FOR PART VII 637

EXECUTION, EVALUATION, AND THE FUTURE OF PART VIII MARKETING 643

21 / Executing the Marketing Plan 645

22 / Evaluation, Ethics, and the Future of Marketing 676

CASES FOR PART VIII 698

Marketing Math, Finance, and Accounting 705 APPENDIX A

Marketing Careers and Marketing Professionalism 719 APPENDIX B

GLOSSARY 731

CREDITS 745

SUBJECT INDEX 747

NAME AND COMPANY INDEX 754

PART AN INTRODUCTION TO MARKETING

Chapter 1 Marketing: An Overview 3

MARKETER PROFILE

Lee A. Iacocca of Chrysler Corporation 3

Introduction 4

What Is Marketing? 4

Why Study Marketing? 6 · Marketing and Society 6

Marketing and Organizations 6 • Marketing and Individuals 7

The Marketing Concept 9 · Consumer Orientation 10

- Integrated Effort 10 Organizational Goals 11 Evolution of the Marketing Concept 12
- Problems in Implementing the Marketing Concept 13
- MARKETING IN ACTION Polaroid Adopts Marketing Concept 14

The Growth of Marketing 16 • Nonprofit Marketing 16 • Marketing of Services 16

- MARKETING IN ACTION Marketing by the American Dental Association 18
- International Marketing 19

Summary 21 / Key Concepts 21 / Review and Discussion Questions 22 / Action Problems 22 / Notes 23

Chapter 2

The Marketing Environments 25

MARKETER PROFILE

Henry Henderson of Henderson Industries 25

Introduction 26

The Firm As an Open System 26 • External Environments 27 • Multiple Publics 28

Reacting to Environmental Change 30

The External Environments 30 · Social Environment 30 · Competitive Environment 35

- MARKETING IN ACTION GTE's Computer Records Secrets of 51 Competitors 36
- Economic Environment 40 Technological Environment 42 Physical Environment 43
- Legal/Political Environment 44 Ethical Environment 45

The Environmental Scanner 46

• MARKETING IN ACTION The Emergence of an Opportunity: Home Health Care 47
Summary 47 / Key Concepts 48 / Review and Discussion Questions 49 /
Action Problems 49 / Notes 50

Chapter 3

Marketing Management and Strategic Planning 52

MARKETER PROFILE

Ken Chenault of American Express 52

Introduction 53

SWOT Analysis 53 • Strengths and Weaknesses 53 • Opportunities and Threats 55

Developing a Marketing Strategy 58 • Selecting a Target Market 58

- · Developing the Marketing Mix 59 · Blending 64
- MARKETING IN ACTION Wendy's "Old Fashioned" Hamburgers 65

Multilevel Strategic Planning 65 · Corporate Strategic Planning 67

- MARKETING IN ACTION Convergent Diversification at NCR 71
- SBU Level Planning 72
 Product Market Level Strategic Planning 74

A Recap and Perspective 76

Summary 77 / Key Concepts 78 / Review and Discussion Questions 79 / Action Problems 80 / Notes 80

CASES FOR PART | 82

The Marketing and Distribution of Trade Books 82
 Motor Carriers Face Drastically Altered Environments 82
 Mineral Water and Natural Soda 83
 Chrysler Corporation and Its Publics 83
 Publix 85
 Hewlett-Packard: Strategies for Leadership 85
 Establishing a Dental Practice 87

PART

UNDERSTANDING THE MARKETPLACE

89

Chapter 4

The Marketing Research Process and the Marketing Information System 91

MARKETER PROFILE

John Malec, William Walter, and Gerald Eskin of Information Resources, Inc. 91

Introduction 92

The Marketing Research Process 92 • Situation Analysis 93 • Explicitly Stating the Problem 94 • Laying Out Research Design and Collecting Data 95

- MARKETING IN ACTION Marketing Research Helps U.S. Government Develop Volunteer Army 96
- · Evaluating Research Results and Making a Decision 106
- Creating a Plan to Implement the Decision 107 Testing the Correctness of the Decision 108

The Marketing Information System 109 · Marketing Research System 110

- Accounting System 111
 Marketing Intelligence System 112
 Marketing Models
 System 113
- MARKETING IN ACTION Building a Decision Support System at Abbott Labs 115
 Summary 116 / Key Concepts 116 / Review and Discussion Questions 117 /
 Action Problems 117 / Notes 118

Chapter 5

Consumer Buying Behavior 120

MARKETER PROFILE

Ira N. Bachrach of Name Lab 120

Introduction 121

The Consumer As Decision Maker 121 • Problem Recognition 121

· Degree of Problem Solving 122

Sociological Factors 123 • Culture 124 • Social Class 125 • Family 127

- MARKETING IN ACTION Appealing to the Hispanic Consumer 128
- · Reference Groups 129

Psychological Factors 131 • Motivation 131 • Attitudes 132 • Learning Process 133

· Perceptual Process 134

Economic Factors 137

Postpurchase Evaluation 140 • Satisfaction/Dissatisfaction 140

- MARKETING IN ACTION Tracking Auto Purchasers' Behavior 141
- Cognitive Dissonance 142
 Complaint Behavior 142

Summary 143 / Key Concepts 144 / Review and Discussion Questions 144 / Action Problems 145 / Notes 146

Chapter 6

Organizational Markets and Buying Behavior 148

MARKETER PROFILE

Moreton Binn, the King of Bartering 148

Introduction 149

Organizational Markets 149 • Producer Markets 151

- MARKETING IN ACTION International Competition Intensifies in Industrial Services Markets 155
- Government Markets 157
 Reseller Markets 160
- MARKETING IN ACTION Selling Brushes to the Army 161

What Determines Organizational Buying Behavior? 163 • Evaluative Criteria 164

• Buyer Expectations 170 • Making the Decision 170

Wholesale and Retail Buying Behavior 173

- The Retailer's or Wholesaler's Open-to-Buy 173 Forward Buying 173
- Off-Premise Buying 174

Additional Concepts 174 • Systems Selling 174 • Value Analysis 174

• Make or Buy Decisions 175

Summary 175 / Key Concepts 176 / Review and Discussion Questions 177 / Action Problems 177 / Notes 178

Chapter 7

Market Segmentation and Target Marketing 180

MARKETER PROFILE

Joseph Unanue of Goya Foods 180

Introduction 181

What Is Market Segmentation? 181

Basic Segmentation Strategies 182 • Concentrated Segmentation 183

• Multiple Segmentation 185

Successful Target Market Segmentation 185 • Measurability 185

- · MARKETING IN ACTION The Louisville Slugger 186
- Accessibility 186 Responsiveness 188 Substantiality 188

Segmenting Consumer Markets 188 • Demographic Segmentation 188

- MARKETING IN ACTION A Market Segment to Harvest 191
- Geographic Segmentation 191 Psychographic Segmentation 194
- Behavioristic Segmentation 196 Combining Variables 197

Segmenting Organizational Markets 197 • Organizational Characteristics 197

- Characteristics of the Buying Center 199
 Characteristics of Decision Participants 199
- Combining Variables in Organizational Market Segmentation 200

How to Select a Target Market 200 · Target a Generic Market 201

- Analyze Benefits Desired 202
 Remove Qualifying Benefits 203
- Group Benefits into Segments 203 Enumerate Customer Characteristics 203
- · Target a Market Segment 205

Market Potential and Sales Forecasting 205 · Jury of Expert Opinion 206

- Sales Force Composite 207 Buyer Intentions 208 Regression Analysis 209
- Time Series Analysis 210

Summary 210 / Key Concepts 212 / Review and Discussion Questions 212 / Action Problems 213 / Notes 213

CASES FOR PART II 215

8. Quality Travel Agency (by Martin Meyers) 215
9. Tom's Meat Market 217
10. Firestone Masterminds the Auto Repair Market 219
11. Health Comfort Systems, Inc. 220
12. Consumer Research, Shopper Needs, and Market Segmentation 222
13. Trinity Memorial Hospital (by Gene R. Laczniak and Carolyn Streuly) 228
14. Demographics of the Fast-Food Restaurant Business 230



PRODUCT PLANNING AND DECISIONS 233

Chapter 8

Product Concepts 235

King Karpen of Aireloom 235

MARKETER PROFILE

Introduction 236
What Is a Product? 236
What Is Product Positioning? 237

Product Classification 240

The Product Mix 241 • Consistency of the Product Mix 241 • Breadth of the Product Mix 243 • Depth of the Product Mix 243

The Product Life Cycle 243 • Behavior of the Product Life Cycle 244 • Marketing Mix and the Product Life Cycle 246 • Product Life Cycle Extensions 249 • Product Life Cycle and Product Modifications 249

- MARKETING IN ACTION Revitalized Growth for a Mature Product—Vinyzene 251 Conducting a Product Audit 253 Branding 254
 - MARKETING IN ACTION Does Parker Brothers Have a Monopoly on Monopoly? 255
 - The Advantages of Branding 255 Brand Sponsors 256 Branding Strategies 256
 - Licensing Brands 257

Marketing Through Packaging 259 • Packaging and Market Segmentation 259

• Package Modification 259 • Packaging Creates Utility 261 • Packaging Influences

Price 261 • Packaging and Distribution 261 • Packaging and Promotion 262 • Packaging and Legislation 262 • Packaging