INTRODUCTION TO INDUSTRIAL/ORGANIZATIONAL PSYCHOLOGY



RONALD E. RIGGIO

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RONALD E. RIGGIO

CALIFORNIA STATE UNIVERSITY, FULLERTON

CONSULTING EDITOR

LYMAN W. PORTER

UNIVERSITY OF CALIFORNIA, IRVINE

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PREFACE

Introduction to Industrial/Organizational Psychology provides an inviting and comprehensive introduction to the field of industrial/organizational psychology. Two important themes guided the writing of this textbook. First, since I/O psychology is a field with both a strong scientific base and an applied orientation, the book demonstrates the connection between psychological theory and application: Theoretical concepts are shown to lead to useful interventions. Second, this book was designed and written with the student in mind. Whenever possible, the text draws on examples and illustrations from the world of work that students understand. For instance, many work-setting examples include service industries, such as retail chains and fast food restaurants, rather than concentrating solely on traditional office or factory work settings.

Introduction to Industrial/Organizational Psychology is an introductory textbook that appeals to a wide range of students with varying academic backgrounds. It is designed for use in undergraduate survey courses in I/O psychology or in psychology of work behavior courses, and is suited for courses that contain a mix of psychology majors and non-majors. The text is appropriate for courses at four-year colleges and universities as well as two-year community colleges. While the book is written at a level that makes the material accessible to students who are relatively new to the field of psychology, the coverage of topics is comprehensive. The inclusion of "classic" theories and research along with the latest developments and innovations makes this a thorough and challenging text for advanced psychology students.

Introduction to Industrial/Organizational Psychology is divided into five parts. Part One provides an introduction to the field and an overview of research methods used by I/O psychologists. Beginning with Part Two, the text clarifies the diversity of the field by separating the two sides of industrial/organizational psychology into subcategories. Parts Two and Five concern the industrial side: Part Two deals with personnel issues, including separate chapters on job analysis and job performance, personnel selection, and personnel training; Part Five deals with work environment issues and covers the topics of human factors, work conditions, and work safety. Parts Three and Four concern the organizational side: Part Three covers worker issues, including topics such as worker motivation, job satisfaction, and work stress; Part Four surveys organizational issues, with separate chapters devoted to the topics of communication,

group processes, leadership, organizational power and politics, and organizational structure and development. *Introduction to Industrial/Organizational Psychology* emphasizes organizational issues more than other I/O texts because the complex interpersonal processes that occur in work organizations increasingly are topics of research and are of particular interest to many students.

Special features included in each chapter of Introduction to Industrial/Organizational Psychology complement the text narrative and provide further illustrations and examples of I/O psychology in the "real world." One of these features, Applying I/O Psychology, takes the theoretical and research material presented in the chapter and shows how I/O psychologists apply this knowledge to make positive changes in actual work settings. A second feature, Up Close (which is particularly student-oriented), provides students with practical information concerning how I/O psychology can increase understanding of everyday work situations. A third feature, On the Cutting Edge, highlights current areas of research or practice in I/O psychology that will likely impact the direction of the field. Inside Tips, found at the beginning of each chapter, draws the various chapters and topics together to help students see the "big picture" of the field of I/O psychology. This feature also provides specific tips for understanding and studying the chapter material.

The chapters are designed to facilitate learning. Each chapter begins with an outline of the topics covered and ends with a chapter summary and a series of study questions and exercises that help students review and think about the chapter material. (End-of-chapter material also includes a suggested reading list.) A marginal glossary of terms appears throughout each chapter, with a more complete alphabetical glossary at the end of the book. The text also includes appendixes dealing with the profession of I/O psychology and information about exploring careers in the field.

The text is complemented by an Instructor's Resource Book prepared by Diane Davis. This manual contains everything needed to create a dynamite course—suggestions for additional lecture material, discussion questions, in-class exercises and demonstrations, a list of appropriate audiovisuals, additional references, transparency masters, and a multitude of test items in various formats.

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