



The Art and Science of Delivering Services

FOURTH EDITION

OWEN / SPLETT / OWEN

NUTRITION IN THE COMMUNITY

The Art and Science of Delivering Services

FOURTH EDITION

Anita L. Owen Patricia L. Splett George M. Owen



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NUTRITION IN THE COMMUNITY: THE ART AND SCIENCE OF DELIVERING SERVICES, FOURTH EDITION

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The cover was inspired by an actual market in New York City located on the far-west side of Manhattan in Harlem. The artist found herself mesmerized by the market, and the lively neighborhood around it. The Fairway Market has foods from all over the world, as well as locally grown produce. As you can see, it also has bulk bins, a deli, and butcher counters. The Fairway Market does not sell alcohol, but it does roast its own coffee in the store.

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CIP

Reva T. Frankle, MS, PhD, RD
Whose foresight and futuristic thinking
led to the idea of a text for community
nutrition professionals. Her idea became
a reality in 1978 with publication of the
1st edition of Nutrition in the Community:
The Art of Delivering Services.

and

Our families who patiently supported and provided the inspiration to complete this edition.

Anita and George Owen
Greg, Charlene,
and our mother Evelyn Vangarelli
Patricia Splett
Phil, Jim, and Mike
and parents
Robert and Louise Butler
Emil and Helen Splett

PREFACE

The fourth edition arrives at a time when we are inundated with change of every kind in demographics, technology, health care, economics, and society. All of these changes are combined with a tidal wave of information. In this edition, we address the central issue in meeting the challenge of the future, while providing the guidelines for successful navigation on the sea of change around us. This text helps give context to the future. It can be an invaluable tool to those seeking to move forward and to embrace change and explore tomorrow. The fourth edition isn't just a formula for survival in a bewildering changing world, it is a blueprint for the community nutrition professional to thrive in it.

For any agent of change to be effective, it is necessary to understand the past and the present. During the 1970s when the first edition was published (1978), the traditional health care concerns of regulation, cost containment, accessibility, quality, and continuity were emphasized. When the second edition was published in 1986, the focus shifted from legislative and technological issues to methods of disease prevention and health promotion. The pursuit of health, as reflected by an individual's personal awareness in nutrition, physical activity, stress management, and overall individual lifestyle were often major items of the public health agenda, as emphasis moved from illness to wellness. In 1993, when the third edition was published, the issues of resource allocation, inequalities and inequities in health care, and the new economics of health care were being discussed. These issues centered around the creation of incentives for keeping people well by emphasizing prevention and health promotion practices. In the twenty-first century the issues that must be addressed to

keep people healthy include services that are adequately constituted and financed to meet community needs, access to affordable quality health care, essential health information, and healthy and safe environments.

AUDIENCE

This book is designed for undergraduate and graduate students; practitioners such as dietitians, nutritionists, nurses, physicians, physicians assistants, health educators, social workers, physical therapists, and community workers; and others interested in community nutrition. The fourth edition will assist students to understand the complexities of developing effective programs and services to improve the health and nutrition for all segments of society.

THE CONTEXT OF HEALTH

To prepare community nutrition professionals to shape their future, the authors of this text developed a model describing what constitutes health. The model is called the Context of Health. The basic assumption of the model is that health with its many dimensions, has four fundamental attributes. These attributes include human biology such as genetics, growth, and development; behavior and lifestyle include food selection and consumption patterns, physical activity, and coping skills; the environment addresses social and physical attributes such as family income and employment, and the food supply; and the health care system involves issues such as availability, access, and quality. Thus, health results from the interaction of biology, behavior (lifestyle), the environment, and health care. Each of the four factors provides

different types of opportunities for interventions to prevent disease and promote health. The model is carried throughout the text, visually demonstrating how each chapter contributes to the context of health.

ORGANIZATION OF THE TEXT

To lay the cornerstone for *Nutrition in the Community, the Art and Science of Delivery Services*, we begin with the driving forces that shape community nutrition practice (Section I). We first address the most important societal and health trends that play a major role in health and nutritional well-being of the community. These trends are similar to the top of a funnel—they address the broad perspectives of issues facing Americans today and act as a gateway to the twenty-first century. The vital role that community nutrition professionals play in protecting the health of the public is described. This section is a primer for the community nutrition professional because it defines the roles and responsibilities required to function effectively in the nutrition arena.

The application of nutrition science to dietary recommendations for people is covered. In addition, dietary guidance, which is the information used by the community nutrition professional to foster healthful food choices, is described as the "blueprint for action" for practitioners.

Section II covers the nutrition interventions required to keep people healthy across the life cycle. Guidelines are presented for each age group to assist the community nutrition professional to deliver quality nutrition services.

Section III demonstrates how managing strategically can make a difference in the quality and quantity of nutrition services and programs provided. In addition to the planning and implementation phases, evaluating nutrition services and managing and obtaining resources are deliberated.

Section IV address the question—What is Needed to achieve effective community nutrition programs? This section provides practitioners with a set of tools to refine their practice. Communicating effectively is a skill required at all levels of practice. Working in cross-cultural and multicultural settings offers sage advice for the practitioner. To practice effectively in the next century, ethics will become a very important issue. No text would be complete without discussing nutrition around the world, because we truly are a global village with instant communication to any part of the world. Thinking in the fu-

ture tense will assist community nutrition professionals to identify how much we need to resolve, how much we need to accomplish, and how we can help form a healthy future for our communities.

NEW TO THIS EDITION

The fourth edition of *Nutrition in the Community, The Art and Science of Delivering Services*, incorporates several new features designed to enhance student learning and understanding.

Context of Health Model

This unique model, presented as the first figure in each chapter, addresses the four attributes of health and nutritional well-being, which include human biology, lifestyles, environment, and health care. Adjacent to the model is a visual depicting how the content of each chapter contributes to the context of health. The context of health provides continuity throughout the text to enhance the community nutrition professionals understanding of the issues.

Case Studies and the Expert Speaks

Each chapter has a case study or an expert speaks commentary that highlights the objectives of individual chapters and offers practical application of the material covered in the chapter.

New Chapters and Expanded Coverage

To meet the needs of the expanding role of the community nutrition professional, four new chapters have been included in the fourth edition: Effective Communications, Ethics in Community Nutrition, The Global Village: Nutrition Around the World, and Entering an Era of Dynamic Change in Health and Nutrition.

Several chapters have expanded coverage of timely topics. These include the following:

- In the community assessment (chapter 3), an epidemiologic approach is used to address nutritional status.
- Product innovation and food safety are included in the chapter on the Changing and Dynamic Food Supply (chapter 6).
- Women's health is covered in chapter 10, Nutrition in Adult Years, and in chapter 20, The Global Village: Nutrition Around the World.
- Grantsmanship is included in the chapter on budgeting (chapter 16).

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PEDAGOGY

The following pedagogical features are employed to enhance the usefulness of this text by students and faculty:

Core Concepts: Each chapter begins with an opening paragraph that provides an overview of the chapter.

Objectives: The major learning objectives for each chapter are stated to reinforce their significance for students.

Key Words (new): To learn the terminology of community nutrition professionals, key words are cited with a page number on which they appear or are defined in the chapter.

Context of Health Model (new): Continuity of the learning process for students is facilitated by use of the model as figure 1 in each chapter.

Implications for Community Nutrition Professionals (new): This section acts as a summary of the chapter and also discusses application to community nutrition professionals.

Case Studies and the Expert Speaks (new): Case studies are based on issues, programs, and services. The Expert Speaks sections offer advice and counsel from professionals in their respective fields. Each chapter has either a Case Study or an Expert Speaks section.

Community Nutrition Professionals in Action (new): Study questions and projects are provided in each chapter for undergraduate students.

Going One Step Further (new): This section in each chapter includes advanced projects for graduate students.

Additional Information (new): Professionals societies develop statements, scientific status summaries, and position papers to clarify an issue in which the particular society has expertise. The topics of these papers and references are included in relevant chapters.

Quotes (new): Each chapter opens with a quote that captures the content of the chapter.

References: Each chapter contains up-to-date references, many published in the middle or late 1990s.

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Numerous individuals have made significant contributions to this edition. Without their experience, guidance, and advice, this book would not have been completed. Receiving continual feedback from colleagues, practitioners, and students helped us develop a truly teachable textbook.

CONTRIBUTING AUTHORS

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Marci K. Campbell, PhD, RD

Head, Center for Study Development and Learning,
University of North Carolina

Harriet H. Cloud, MS, RD Professor Emeritus, Sparks Center, University of Alabama-Birmingham

Jean Hankin, DrPH, RD

Professor of Public Health and Nutrition Researcher,
Cancer Center of Hawaii

Penny Kris-Etherton, PhD, RD Professor, Department of Nutrition, Pennsylvania State University

Jeanne P. Goldberg, PhD, RD Associate Professor of Nutrition and Communications; Director, Center on Nutrition Communications, Tufts University Shiriki Kumanyika, PhD, MPH, RD Professor and Head, Department of Human Nutrition & Dietetics, University of Illinois at Chicago

M. Elizabeth (Beth) Kunkel, PhD, RD Professor, Department of Food Sciences, Clemson University

Christiaan B. Morssink, MA, MPH Sociologist, Health Planner, and PhD Candidate, University of Illinois at Chicago

Lori Roth-Yousey, RD, MPH, LN
Nutrition Consultant, North Branch, Minnesota

Susan G. Sherman Center for Study Development and Learning, University of North Carolina

Madeleine Sigman-Grant, PhD Professor and MCH Nutrition Specialist, University of Nevada, Reno at Cooperative Extension in Las Vegas

Laura S. Sims, PhD, MPH, RD

Professor, Department of Nutrition and Food Sciences,
University of Maryland

CASE STUDIES AND THE EXPERT SPEAKS

A unique feature of this book is the collection of insightful Case Studies and expert opinion commentaries entitled the Expert Speaks. We thank the experts whose outstanding and substantive articles highlight this text:

Elsa Ramirez Brisson, MPH, RD Supervising Public Health Nutritionist,

Monterey County Area Agency on Aging

Kathy Cobb, MS, RD, CD/N

Senior Nutrition Consultant,

State of Connecticut Department of Public Health

Nancy R. Conner, Judge (Retired)

Court of Limited Jurisdiction, Maricopa County, Arizona;

Member, Ethics Training Team

Ruth M. Dow, PhD, RD, LD, FADA

Graduate Coordinator of Nutrition, School of Family &

Consumer Science,

Eastern Illinois University;

Program Director, Alfalit (Spanish for Literacy,

Basic Education, Nutrition, Community Development)

International, Inc., Miami FL

Ted Fairchild, PhD, MPH, RD

President, Fairchild and Associates, Los Angeles, California

Susan Finn, PhD, RD

Director, Nutrition Services, Ross Laboratories

Constance J. Geiger, PhD, RD

President, Geiger & Associates

Jeanne P. Goldberg, PhD, RD

Associate Professor of Nutrition and Communications;

Director, Center on Nutrition Communications,

Tufts University

Dayle M. Hayes, MS, RD, LD

Nutrition Consultant, Billings, Montana

Jennifer P. Hellwig, MS, RD

Tufts University

Sheryl L. Lee, MPH, RD

Chief, Office of Nutrition Services,

Arizona Department of Health Services

Christiaan B. Morssink, MA, MPH

Sociologist, Health Planner, and PhD Candidate,

University of Illinois at Chicago

Mary Naglah, PhD, RD

Pennsylvania State University

Sharon Sass, RD

Community Education Nutrition Consultant,

Office of Nutrition Services,

Arizona Department of Health Services

Jerry Soechting, MS, RD

Public Health Nutrition, St. Paul-Ramsey County Department of Public Health Community Nutrition Services

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Joyce A. Nettleton, DSc, RD, Director, Science Communications;

Ellen S. Sullivan, Science Communications Manager

Brigham and Women's Hospital, Boston, MA

Mary Ellen Collins, MEd, RD,

Director, Department of Nutrition;

Alice McCarley, MS, RD,

Director, Dietetic Internship, Department of Nutrition;

Katherine D. McManus, MS, RD,

Manager, Clinical Nutrition, Department of Nutrition;

Connie R. Roberts, MS, RD.

Manager, Nutrition Consultant Services and Wellness Program

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Carol Boushey, MPH, PhD, RD

Assistant Professor, Department of Animal Sciences, Food and Nutrition, University of Southern Illinois

graduate student (Nutrition Professional In action)

Ruth Bowling, MS, RD

Board of Directors, The Colorado Center for Human Nutrition

Johanna Dwyer, DSc, RD

Professor, Department of Medicine and Nutrition, Tufts University School of Medicine; Senior Scientist, USDA Human Nutrition Research Center on Aging; Director, Francis Stern Nutrition Center

Philip J. Garry, PhD

Professor and Director, Clinical Nutrition Program, University of New Mexico

Karen Glanz, PhD, MPH

Professor, Department of Epidemiology, Cancer Center of Hawaii, University of Hawaii

Krista Jordheim, MPH, RD

Nutritionist, Children's Health Care, Minneapolis

Morrisa Miller, MPH, RD

Nutrition Director, Yavapai County Health Department

Kristen Tomey

Research Assistant, Department of Human Nutrition & Dietetics, University of Illinois at Chicago (assistance with Chapter 18)

Jane Grant Tougas

Marketing Communication, J.G.T. Ideas

Faye L. Wong, MPH, RD

Associate Director of Diabetes Education, Division of Diabetes Translation, Center for Disease Control and Prevention

Karen Zelenak, MPH, RD

Director, Strategic Planning and Policy Development, Washington County Department of Health, Environment and Management

ABOUT THE AUTHORS

The authors of the fourth edition have been practitioners of the art and science of nutrition for a combined total of over a 100 years. They have practiced in public health, hospitals, long-term care, industry, academe, research and development, and government. This experience provides a rich mix of expertise from being on the "firing line" in most areas of nutrition, medicine, and the community.

ANITA L. OWEN, MA, RD, is one of the leading consultants in nutrition and health communications and is recognized both nationally and internationally as a nutrition practitioner and leader in public health, industry, academe, and professional associations. She has gained national recognition in the field of public policy through her work as one of the major architects of the Special Supplemental Nutrition Program for Women, Infants and Children (WIC). Her career in nutrition has spanned nearly thirty-five years. Currently, she is president of Owen & Owen, Ltd., a consulting firm specializing in nutrition and health communications. Full time positions she has held include Senior Vice President, Nutrition Education and Research, National Dairy Council, and Manager, Nutrition, Nabisco Brands, Inc. Her many years of service at the Arizona Department of Health Services included positions as Chief of the Nutrition Bureau, Chief of the Chronic Disease Control Section, and Assistant Director, Community Health Services. Owen's service to professional associations is extensive. She has been president of both the American Dietetic Association (ADA) and the American Dietetic Association Foundation (ADAF) and she was president of the

Association of State and Territorial Public Health Nutrition Directors. She is the recipient of numerous awards and honors, including the 1991 Copher Award, the highest honor given by the American Dietetic Association to one of its members, and the 27th Lenna Frances Cooper Memorial Lecturer by the ADA. She also received the first Award of Excellence in Community Nutrition given by the ADAF and the Ross Award for Distinguished Service in Maternal and Child Health Care, Western Branch, American Public Health Association.

PATRICIA L. SPLETT, MPH, PhD, RD, FADA, is a recognized researcher, practitioner, consultant, and teacher. A specialist in cost-effectiveness analysis, she has written more than forty articles on the cost and outcomes of nutrition and health care interventions. Throughout the United States and Canada, she has lectured on the cost, effectiveness, and quality of nutrition care services. Through Splett and Associates, Dr. Splett provides consultation to public health, industry, government, and health care organizations. She authored The Effectiveness and Cost Effectiveness of Nutrition Care: A Critical Analysis with Recommendations, which was published as a supplement to the Journal of the American Dietetic Association. Dr. Splett was a member of the faculty of the School of Public Health at the University of Minnesota for sixteen years. During six of those years, she served as the Chair of Public Health Nutrition. Under Dr. Splett's direction, nontraditional graduate programs for employed nutritionists and registered dietitians were implemented in the areas of management and health promotion.

GEORGE M. OWEN, MD, is both a pediatric researcher and practitioner and an educator of physicians and dietitians. He is known worldwide for his investigations concerning the growth, body composition, and iron nutrition of infants and children, and for his pioneer research on nutritional status of preschool children. Dr. Owen has held major positions in pediatrics and nutrition throughout his career. At Bristol-Myers Squibb/Mead Johnson, he served as Medical Director for International Nutrition. At the University of Michigan, he was Professor and Director, Human Nutrition Program, School of Public Health; Professor of Pediatrics; and a Fellow of the Center for Human Growth and Development. He was

also Professor of Pediatrics and Director, Clinical Nutrition Program, University of New Mexico and Ohio State University. He has published over 100 papers in pediatric and nutrition journals. Dr. Owen served on the Committee on Nutrition, American Academy of Pediatrics and on the Food and Nutrition Board, National Academy of Sciences. He has also served on the editorial boards of the American Journal of Clinical Nutrition and the American Journal of Public Health. Dr. Owen is a member of the Society for Pediatric Research, the American Pediatric Society, and the European Society for Pediatric Research, and in 1997, he was selected as an Honorary Member of the American Dietetic Association.

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