# MARKETING CONTEMPORARY CONCEPTS AND PRACTICES Schoell and Ivy



# **MARKETING:**

# Contemporary Concepts and Practices

William F. Schoell and Thomas T. Ivy

University of Southern Mississippi

ALLYN AND BACON, INC.

Boston London Sydney Toronto

Production Editor: Elaine Ober Manufacturing Buyer: Patricia Hart Managing Editor: Michael E. Meehan



Copyright © 1982 by Allyn and Bacon, Inc., 470 Atlantic Avenue, Boston, Massachusetts, 02210. All rights reserved. No part of the material protected by this copyright notice may be reproduced or utilized in any form or by any means, electronic or mechanical, including photocopying, recording, or by any information storage and retrieval system, without written permission from the copyright owner.

#### Library of Congress Cataloging in Publication Data

Schoell, William F.

Marketing: contemporary concepts and practices.

Includes indexes.

1. Marketing. I. Ivy, Thomas T II. Title. HF5415.S357 658.8 81-10973 ISBN 0-205-07656-4 AACR2

Printed in the United States of America.

10 9 8 7 6 5 4 3 2 1 86 85 84 82

#### Credits:

Chapter 1: p. 19—Marketing molehills. Reprinted from Marketing News, May 18, 1979, published by the American Marketing Association. p. 22—Photo reprinted courtesy of the House of Seagram.

Chapter 2: p. 38—Reprinted with permission of United Energy Resources, Inc., Houston, Texas. p. 40—Monthly Labor Review vol. 90–104, {Washington, D.C.: Bureau of Labor Statistics, 1967–1981}. p. 45—Reprinted with permission of Harris Corporation, Melbourne, Florida. p. 49—Reprinted from the September 1, 1980 issue of Business Week by special permission, © 1980 by McGraw-Hill, Inc. New York, NY 10020. All rights reserved. p. 50—© 1980, The Warner & Swasey Company, Cleveland, Ohio. Reprinted with permission. p. 56—Reprinted from the January 27, 1975 issue of Business Week by special

permission, © 1980 by McGraw-Hill, Inc. New York, NY 10020. All rights reserved.

Chapter 3: p. 74—Current Population Reports, Series P-25, No. 640 (Washington, D.C.: U.S. Bureau of the Census, 1979). p. 79—Statistical Abstract of the United States, 1979, 100th ed. (Washington, D.C.: U.S. Bureau of the Census, 1979), p. 440. p. 81—Reprinted with permission of Atlantic Richfield Company. p. 83—Statistical Abstract of the United States, 1979, 100th ed. (Washington, D.C.: U.S. Bureau of American Express Company. p. 85—Statistical Abstract of the United States, 1979, 100th ed. (Washington, D.C.: U.S. Bureau of the Census, 1979), p. 452. p. 87—Reprinted by permission from Sales & Marketing Management magazine. Copyright 1980. p. 89—Reprinted with permission of Volvo of America Corporation, Rockleigh, New

### **Preface**

Not long ago, marketing was low on the list of important business functions. Production and finance, for example, almost always preceded it in perceived importance to business success. Marketing simply meant finding buyers for a firm's products and moving those products to the buyers.

In fact, it was not until the middle of this century that business people began to recognize marketing's importance. That recognition fostered a gradual movement from a production orientation to a marketing orientation in many companies. The revolutionary new idea was that businesses exist mainly to satisfy their customers—that is how they will profit most over the long haul.

Today more than ever before, effective marketing is recognized as an essential ingredient in the successful operation of any type of organization, including business firms, governments, nonprofit organizations, and individuals. It is not unusual, today, to hear the statement "We need to do a better job of marketing ourselves" from college and university presidents, hospital administrators, heads of government bureaus and agencies, police chiefs, museum directors, politicians, and spokespersons for charitable organizations and churches. As marketing has become more essential to the successful operation of all types of organizations, it has become more complex, more controversial, more challenging, more dynamic, more socially responsive, and perhaps most importantly, infinitely more interesting and exciting.

Considerable marketing effort preceded and accompanied the writing and production of this text. We began by surveying students and intructors in introductory marketing courses concerning what they wanted in a basic marketing text. Based on the results, we realized that students in the course have various backgrounds and academic majors. We learned that some of them are not business majors, many are not marketing majors, and many are employed full- or part-time. The average age of the students also seems to be rising. Finally, it became clear that today's students demand more of the texts they use and are not hesitant to complain about texts to their instructors.

What about the instructors? We found that many are teaching larger sections, many are having to perform an increasing variety of nonteaching activities, and they want a text that has no gaps in coverage. They want a basic, but comprehensive, text that is teachable, contemporary, relevant, and presents marketing as a dynamic, interesting, and exciting discipline.

Thus our primary mission in Marketing: Contemporary Concepts and Practices is to convey the excitement of marketing and provide students with a basic understanding of fundamental marketing concepts and how they are applied in contemporary marketing practice. Some students will have little or no previous formal exposure to marketing other than through their roles as consumers. Others, as we said earlier, will be employed full- or part-time. This text should be relevant and useful to both groups. We make no assumptions regarding any prerequisite work experience or college courses.

This text presents concepts in adequate breadth to give a comprehensive overview of the marketing discipline. They also are presented in sufficient depth to develop and maintain the interest of students who have had some on-thejob exposure to marketing, whether in a business

PREFACE

or nonbusiness organization. Numerous examples of real world marketing practices illustrate the application of the concepts.

Marketing is the process of managing effort, in a dynamic environment and in a socially responsible manner, to facilitate exchange relationships that match an organization's capabilities and resources with the wants of selected market targets. Although it views marketing as a process of managing effort, this is not a marketing management text. You will get a taste of marketing management and decision making, for example, from the chapters on selecting market targets and developing and managing marketing Matching an organization's capabilities and resources with the wants of selected market targets is a major task of marketing. All organizations have limited capabilities and resources which they must direct toward satisfying target groups' wants.

As we suggested earlier, the marketing process occurs in a dynamic environment whose pace of change has accelerated in recent years. This has been accompanied by an equally rapid change in marketing practice. You will encounter frequent references to this environment and see how it affects, and is affected, by marketing practices.

The issue of social responsibility is an important part of this change. More than ever before society is holding marketers accountable for their actions. Thus some marketing practices that may have been acceptable only a few years ago may be unacceptable today. Marketing is no longer a simple matter of stimulating demand without regard to customer and social welfare. This makes marketing decision making more complex and requires marketers to consider the social consequences of their decisions.

Because instructors want a text that will facilitate teaching, learning, and comprehension, we focused a great deal of effort on organizing the material in a logical and straightforward manner. The text is organized into eight sections. We introduce a basic model in Chapter 1 to link them together. Each section begins with a preview of the material to be covered in the related chapters.

Section One traces the evolution of marketing and presents an overview of the marketing process and its environment. Section Two focuses on the American consumer market, its buy-

ing decisions and behavior, and the industrial market, with its buying decisions and behavior. Section Three examines how a marketing organiztion matches its capabilities and resources with the wants of its market targets. The focus is on the analysis of market opportunity, the selection of market targets, and marketing research. Sections Four through Seven develop the concept of the marketing mix in detail. The product component is the central concern in Section Four, the distribution component is covered in Section Five, the promotion component is examined in Section Six, and the price component is analyzed in Section Seven. Section Eight focuses specifically on international marketing.

Each chapter opens with a set of objectives you should be able to accomplish after completing the chapter, and a list of the chapter's key concepts. These concepts are listed in the order of their appearance in the chapter and are highlighted in the margins where they are introduced into the discussion.

Following the list of key concepts is a brief attention-getter. Some are vignettes, some raise contemporary issues related to the chapter content, and some seek to stimulate thinking about how marketing affects our daily lives. Next is a short introduction to the chapter material. Each chapter includes numerous examples, tables, and figures to enrich discussion, and a summary outlines the chapter's main points and provides a brief look ahead to the next one. Each chapter ends with two types of questions. review questions are a good tool for self-testing. They can be answered directly from material presented in the chapter. The discussion questions require more original input from you. Their purpose is to stimulate critical thinking, application, and discussion.

In addition to various supplements for the instructor, a *Study Guide* is available to reinforce text discussion for students. Many of the exercises permit self-testing.

We sincerely want to encourage both students and instructors to send us their comments regarding the text and its supplements. That type of feedback from you will help us in future editions to do a better job of satisfying your need for an up-to-date marketing text that is relevant, teachable, and learnable.

PREFACE xiii

# **Acknowledgements**

We are grateful to the following reviewers for their thoughtful and helpful suggestions during the development of this text:

Beverlee Anderson

University of Kansas-Lawrence

William Ash

California State University—Long Beach

William N. Curtis

University of Nebraska-Lincoln

Ralph DiPietro

Montclair State College

Charles H. Dufton

Northeastern University

Robert F. Dyer

George Washington University

Thomas V. Greer

University of Maryland

Jim L. Grimm

Illinois State University

Roy R. Grundy

College of DuPage

Franklin S. Houston

Temple University

Howard T. Kubota

San Bernardino Valley College

Ray McAlister

North Texas State University

Suzanne McCall

East Texas State University

Suzanne McWhorter

North Texas State University

John R. Nevin

University of Wisconsin-Madison

Stan Reid

Syracuse University

Joseph T. Straub

Valencia Community College

John A. Weber

University of Notre Dame

Garvin F. Williams

**Bucks County Community College** 

Frederick Wiseman

Northeastern University

We also owe special thanks to the following people at Allyn and Bacon, Inc.: Michael E. Meehan, managing editor; Wayne Froelich, series editor; Allen Workman, developmental editor; and Elaine Ober, production editor.

We are indebted to Pam Rockwell, our copyeditor, and Christine Lebednik, who helped us in securing permissions.

Finally, to our families, we owe special personal thanks for their patience, sacrifices, understanding, and encouragement.

We would also like to thank the following people who graciously offered suggestions by replying to questionnaires distributed by the Allyn and Bacon sales representatives. Their comments were gratefully received, carefully read, and implemented wherever possible.

John C. Hafer

University of Nebraska-Omaha

William Branner

Creighton College

Robert Atkins

**Ouachita Baptist University** 

Leonard Kreitz

Rio Hondo College

**Eugene Britt** 

Grossmont College

Jerry DeHay

East Texas State University

Ira Dolich

University of Nebraska-Lincoln

William Knoke

California State University, Los Angeles

Jean Lindahl

University of South Dakota

H. R. Muller

Salisbury State College

H. Jean Waldrop

California State University, Los Angeles

Bernard Codner

California State University, Los Angeles

Paul McElhenney

California State University, Los Angeles

Don Altman

Abilene Christian University

Robert Sutton

University of Iowa

John C. Rogers

Texas Christian University

Dick Hansen

Southern Methodist University

Phillip McVey

University of Nebraska-Lincoln

Philip Downs

Florida State University

Gemmey Allen

Mount View College

Larry Beck

Richland Community College

Suzanne McCall

East Texas State University

Billy Frederick

Northeast Louisiana University

# **Brief Contents**

Section   <b>Background 1</b> 1 What Is Marketing? 3 2 The Marketing Environment 34	Section V <b>Distribution 359</b> 13 Marketing Channels 361 14 Retailing 390
Section II Markets and Buyer Behavior 63	15 Wholesaling 421 16 Physical Distribution 446
3 The American Consumer Market 65	Section VI <b>Promotion 477</b>
4 Consumer Buying Decisions 95 5 Intrapersonal Influences on Consumer	17 Planning and Managing the Promotional Effort 479
Behavior 116	18 Professional Selling 512
6 Interpersonal Influences on Consumer Behavior 140	19 Advertising 546
7 The Industrial Market and Buying	Section VII Price 581
Behavior 164	20 Pricing Objectives and Approach 583 21 Setting List Price 610
Section III Matching Market Targets with Capabilities and	22 Price Administration 628
Resources 193	Section VIII The International
8 Targeted Marketing 195	Dimension 651
9 Marketing Research 227	23 International Marketing 653
Section IV The Product 267	
10 The Product Offering 269	
11 Product Management 299	Name Index 687
12 Branding, Packaging, and Labeling 333	Subject Index 693

# **Contents**

Section 1 Back	kgrouna 1
Chapter 1 What Is Marketing 3	The Uncontrollable Variables
Macro Marketing Systems 5	Summary and Look Ahead 30
Tradition-Controlled Systems/Consumer-	Review Questions 31
Controlled Systems/State-Controlled Sys-	Discussion Questions 32
tems/Real-World Economic Systems	Notes 32
Micro Marketing 7	Chapter 2 The Marketing Environment 34
Creating Utility Within Macro and Micro	The Economic Environment 35
Marketing Systems/The Exchange Process	The Business Cycle/Marketing and the
and Marketing Functions/How Marketing	Economic Environment
Functions Create Utility/Defining the Mar-	The Competitive Environment 40
keting Process/Why Study Marketing! Marketing's Evolution 14	Market Structures/Marketing and the Com- petitive Environment
The Subsistence Era/The Made-to-order	The Technological Environment 44
Era/The Early Production-for-market Era/	Marketing and Technology
The Mass Production-for-market Era/The	The Sociocultural and Ethical Environment 47
Hard-sell Era/The Marketing Era	Business Ethics
The Marketing Concept 17	The Political-Legal Environment 49
Production vs. Marketing Orientation/Im-	Marketing and the Law/Federal Laws/State
plementing the Marketing Concept/A New	Laws/Consumer Protection Legislation/
Marketing Concept?	Living Within the Law
Marketing Management 23	Summary and Look Ahead 59
The Task of Marketing Management/Mar-	Review Questions 59
keting Planning/Selecting the Market Tar-	Discussion Questions 60
get/Developing the marketing Mix/	Notes 60
Section II Markets and Buyer Behavior 63	
Chapter 3 The American Consumer	tion/Sex Distribution/Ethnic Distribution/
Market 65	Households
What is a Market? 67	Buying Power 82
People/People with Desires/People with	Current Income/Accumulated Wealth/
Buying Power/People Who Are Willing to	Credit/Buying Power and Inflation/Ethnic
Buy/People with Eligibility to Buy	Distribution of Buying Power/Regional
The Consumer Market 70	Distribution of Buying Power
Population 71	Willingness to Buy 88

Attitudes about Population Growth/Popu-

lation Shifts/Regional Shifts/Age Distribu-

CONTENTS

Expenditure Patterns

Summary and Look Ahead 92

Review Questions 92 Discussion Questions 93 Notes 93

#### Chapter 4 Consumer Buying Decisions 95

Nonprogramed Decisions 97

Characteristics of Nonprogramed Decisions/Stages of Nonprogramed Decisions/Cognitive Dissonance

Programed Decisions 105

Characteristics of Programed Decisions/ Consumer Behavior in Programed Decisions

Shifts in Types of Decisions 109 Personality and Attitudes in Buying Decisions 110

> The Product Diffusion Process/Identifying Market Segments/Developing Product Strategy/Developing Distribution Strategy/ Developing Promotion Strategy/Developing Price Strategy

Summary and Look Ahead 113
Review Questions 114
Discussion Questions 114
Notes 115

#### Chapter 5 Intrapersonal Influences on Consumer Behavior 116

Motivation 117

Tension Reduction/Optimal Stimulation Maintenance/Developmental Tasks

Perception 122

Stimulus Factors/Personal Factors

Cognition 129

Functional Meanings/Subjective Meanings/ Measurement of Consumer Meaning

Learning 132

Reinforcement/Generalization and Discrimination/Oscillation/Vicarious Reinforcement and Imitation

Summary and Look Ahead 137 Review Questions 138 Discussion Questions 138 Notes 138

#### Chapter 6 Interpersonal Influences on

#### Consumer Behavior 140

Family Structure/Family Life Cycle/Family Interactions and Role Differentiation/ Non-family Economic Units

Social Influences 148
Reference Groups/Social Class

Cultural Influences 153
Cultural Values/Subcultures

Summary and Look Ahead 161 Review Questions 162 Discussion Questions 162 Notes 162

# Chapter 7 The Industrial Market and Buying Behavior 164

The Standard Industrial Classification (SIC)
System 166

Characteristics of the Industrial Market 166
Derived Demand/Greater Total Sales Volume/Fewer Numbers of Buyers/Larger Volume Purchases/Geographical
Concentration of Customers/Greater Demand Inelasticity/Professional Buying/Direct Buying/Specification Buying/Complex
Negotiation/Infrequent Negotiation/Reciprocal Buying/Greater Use of Leasing/Makeor-Buy Decisions

The Make-or-Buy Decision 171
The Procurement Function 172

Types of Industrial Buying/The Industrial Buying Process/Participants in Industrial Buying Decisions/Purchasing Departments/ Purchasing Decision Criteria

Industrial Markets 182

Manufacturers/Retailers and Wholesaling Establishments/Farmers/The Government Market/The Institutional Market

Industrial Marketing Management 186
Selecting, Locating, and Evaluating the
Market Target/Marketing Mix
Considerations

Summary and Look Ahead 188 Review Questions 189 Discussion Questions 190 Notes 190

#### Section III Matching Market Targets with Capabilities and Resources 193

Chapter 8 Targeted Marketing 195
The Mass Market Strategy 196
The Market Segmentation Strategy 197

The Concentration Strategy/The Multisegment Strategy/To Segment—or Not to Segment/Segmentation Variables

Segmenting Ultimate Consumer Markets 203

Demographic Variables/Psychological Variables/Product-related Consumer

Characteristics

Segmenting Industrial Markets 211

Bases for Segmentation

Evaluating Market Targets 213

Estimating Revenue Potential/Estimating the Cost of the Marketing Effort

Sales Forecasting 216

Sales Forecasting for Established Products/ Sales Forecasting for New Products

Selecting Market Targets 221

Developing the Marketing Mix

Summary and Look Ahead 223

Review Questions 224

Discussion Questions 224

Notes 225

Chapter 9 Marketing Research 227

Marketing Research 229

The Need for Marketing Research/Scientific Marketing Research

Information Management 230

Data and Information/Cost and Value of

Information/Information and the "Makeor-Buy" Decision

The Marketing Information System 234
MIS Design and Organization

The Marketing Research Process 237

Identify and Define the Problem or Opportunity/Conduct a Preliminary Exploration/
Determine Research Objectives/Determine
Data Needs/Determine Data Sources/Create the Research Design/Conduct the Investigation/Analyze and Convert Data to
Information/Communicate the Information

Experimentation 249 Survey Methods 250

Mail Survey/Telephone Survey/Personal Interview Survey

The Research Instrument 253

Questionnaire Design/Interviewing
Techniques

The Sampling Plan 257

Types of Samples/Sampling Error/Sample
Size/Sampling and Marketing Research

Summary and Look Ahead 261 Review Questions 262 Discussion Questions 263 Notes 263

#### Section IV The Product 267

Chapter 10 The Product Offering 269

What Is a Product? 270

The Total Product/Perspectives on the Product

Product Classification Systems 272

Classifying Consumer Products 273

Convenience Products/Shopping Products/ Specialty Products/Unsought Products

Services 277

Classifying Industrial Products 280
Raw Materials/Component Parts and Materials/Installations/Accessory Equipment/

Supplies/Business Services

The Product Life Cycle 284
Introductory Stage/Growth Stage/Maturity
Stage/Decline Stage

The Adoption and Diffusion Processes 287
The Adoption Process/The Diffusion Process/Adoption Rate

Fashion Cycles 289

Fashion Adoption and Diffusion/Societal Considerations

Product Mix and Product Line 291

Breadth and Depth/Drop-Add Decisions
Summary and Look Ahead 294
Review Questions 295
Discussion Questions 296
Notes 296

Chapter 11 Product Mangement 299

Product Objectives and Positioning 300

Product Meanings 302

Product Design 303

Product Features

Product Innovation 305

What Is a New Product?/New Product Development/Sources of New Products/Organizing for New Product Development

The New Product Development Process 309
Idea Generation/Idea Screening/Business
Analysis/Product Development/Test Marketing/Commercialization

Product Life Cycle Management 318
Introductory Stage/Growth Stage/Maturity
Stage/Decline Stage/Product Deletion
Summary and Look Ahead 328

•

**CONTENTS** 

Review Questions 330 Discussion Questions 330 Notes 330

# Chapter 12 Branding, Packaging, and Labeling 333

Brands 335

Branding Objectives/Branding and Customers/Branding and Sellers/Generic Marketing/Qualities of a Good Brand Name/Manufacturers and Branding/Middlemen

and Branding/The Battle of the Brands/ Branding and the Product Mix

Packaging 345

Packaging Objectives/Packaging Decisions

Labeling 352

Types of Labels/Label Design
Product Recalls 353

Summary and Look Ahead 354

Review Ouestions 355

Discussion Questions 355

Notes 356

#### Section V Distribution 359

#### Chapter 13 Marketing Channels 361 The Nature and Functions of a Marketing Channel 362

Creating Utility/Improving Exchange Efficiency/Matching Supply and Demand

Channel Characteristics 367

Channel Structure/Relationships Among Participants

Channel Development 372

Channel Selection Factors

Channel Conflict and Its Resolution 374
Sources of Conflict/The Channel Leader/
Vertical Marketing Systems

Channel Planning 379

Selecting the Type(s) of Middlemen/Determining the Number of Middlemen/Working with Middlemen

Channels for Services 384

The Total Channel System 385

Reverse Channels 386

Summary and Look Ahead 386

Review Questions 387

Discussion Questions 388

Notes 388

#### Chapter 14 Retailing 390

Retailing and Retailers 391

Retailing's Economic Importance

Classifying Retailers 393

Form of Ownership/Organization Structure/Supplementary Service Offering/The Merchandise Offering/Pricing Strategy

Nonstore Retailing 403

Personal, Nonstore Retailing/Nonpersonal, Nonstore Retailing

Major Retailing Decision Areas 407

Market Target Selection/Store Location/ Store Design/Store Personnel/Store Image/

Buying Policies/Merchandise Inventory Control/Promotion/Credit and Collections

The Future of Retailing 415

Summary and Look Ahead 416

Review Questions 417

Discussion Questions 418

Notes 418

#### Chapter 15 Wholesaling 421

Important Wholesaling Concepts 422
Wholesaling/Wholesaling Firms and Establishments/Wholesalers and Wholesaling
Middlemen/Wholesale Trade

Wholesaling Activities 424

Wholesaling Functions for Suppliers/Wholesaling Functions for Customers

Classification of Wholesaling Middlemen 426
Merchant Wholesalers/Manufacturers'
Sales Branches and Sales Offices/Merchandise Agents and Brokers/Petroleum Bulk
Plants and Terminals/Assembler of Farm
Products/Other Wholesale Institutions

Wholesaling Middlemen: Costs and

Profits 438

Major Decision Areas for Wholesaling

Middlemen 440

Market Target Selection/Location/Warehouse Design/Personnel/Image/Product/Inventory Control/Promotion/Credit and Collections

The Future of Wholesaling 442 Summary and Look Ahead 443 Review Questions 444

Discussion Questions 445

Notes 445

Chapter 16 Physical Distribution 446 What Is Physical Distribution? 447

The Growing Importance of P-D

The Total P-D Concept 450

The Total Cost Concept/The Cost Tradeoff Concept/The Optimization Concept

The P-D System 452

The Warehousing Subsystem/The Inventory Control Subsystem/The Materials Handling Subsystem/The Order Processing Subsystem/The Transportation Subsystem

Organizing for P-D 471 Summary and Look Ahead 472 Review Questions 473 Discussion Questions 474 Notes 474

#### Section VI Promotion 477

# Chapter 17 Planning and Managing the Promotion Effort 479

How Communication Works 480

The Source/The Message/The Communication Channel/The Receiver/Feedback/Noise

Goals of Promotional Activities 483

Creating Awareness/Providing Information/Explaining Company Actions/Inducing Product Trials/Inducing Middlemen to Stock a Product/Retaining Loyal Customers/Increasing Amount and Frequency of Use/Learning About Customers/Reducing Sales Fluctuations

Promotion Mix Elements 487

Advertising/Professional Selling

Sales Promotion 488

Sales Promotion Directed to Consumers/ Sales Promotion Directed to the Salesforce, Middlemen, and their Salesforces/Evaluating Sales Promotion Effectiveness

Public Relations and Publicity 495

Direct Contact/Publicity/Institutional
Advertising

Factors Determining the Promotion Mix 498

Product-related Factors/Consumer-related
Factors/Firm-related Factors/Situation-related Factors

Managing the Promotion Effort 505

Setting Promotion Objectives/Planning the Promotion Effort/Determining the Promotion Budget/Implementing and Evaluating the Promotion Program

Summary and Look Ahead 509 Review Questions 510 Discussion Questions 510 Notes 510

#### Chapter 18 Professional Selling 512

Everybody Does It 513

The Personal Selling Process 515

Prospecting/Qualifying/Preparing the
Preapproach/Approaching the Prospect/
Making the Sales Presentation/Handling
Objections/Closing the Sale/Following Up
the Sale

#### Traditional Approaches to Handling Sales Presentations 517

Stimulus-Response Selling/Need Satisfaction Selling/Mood Selling/Barrier, or Successive Commitment, Selling/Formulized Selling (A.I.D.A)

#### A New View of Selling 522

Accurate Communication/The Total Product/Market Penetration/Balanced Selling Effort/Shortages

#### Customer-Oriented Selling 524

Territorial Market Manager/Educator/Communications Specialist/Helper in Problem Solving/Human Relations Expert/Feedback Mechanism

The Customer-Oriented Sales Interview 529
Types of Sales Calls/Structure of the Sales
Interview/Interviewing Skills

#### Professional Sales Jobs 534

Selling to Regular Dealers/Selling to Middlemen/Selling to Industrial Buyers/Selling to Professionals

#### Sales Management 536

Organizing the Salesforce/Recruiting and Selecting the Salesforce/Training and Developing the Salesforce/Compensating the Salesforce/Setting Up Sales Territories/Motivating the Salesforce/Supervising and Evaluating the Salesforce

Summary and Look Ahead 542

CONTENTS

Review Ouestions 543 Discussion Questions 544 Notes 544

#### Chapter 19 Advertising 546

The Nature of Advertising 548 Product Advertising/Institutional Advertising/Retail Advertising

Media Selection 554

Reach/Frequency/Costs/Constraints

Major Advertising Media 557 Print Advertising Media/Broadcast Adver-

tising Media/Direct Advertising Media/Location Advertising Media

The Creative Process 566

Selecting an Appeal/Formulating the Ad Concept/Developing the Ad/Providing Technical Direction

Timing and Scheduling 569

Timing/Scheduling

Managing the Advertising Effort 570 Advertising Departments/Advertising Agencies/Evaluating Campaign Effectiveness

Criticisms of Advertising 573

Does Advertising Lead to Monopoly and Higher Prices!/Does Advertising Brainwash Consumers!/Does Advertising Misrepresent the Truth!/Does Advertising Cause Economic Waste?/Does Advertising Make Consumers Materialistic!/Does Advertising Stereotype Consumers?/Does Advertising Ignore Good Taste?

Summary and Look Ahead 577 Review Ouestions 578 Discussion Ouestions 578 Notes 579

Review Questions 626 Discussion Ouestions 627 Notes 627

#### Section VII Price 581

#### Chapter 20 Pricing Objectives and Approach 583

Price and Pricing 584 How Important Is Price? 585

Price and the Seller/Price and the Buyer

Pricing Objectives 589

Conflict over Pricing Objectives/Profitability Objectives/Sales Volume Objectives/ Image Building Objectives/Preventing Competition Objectives

Setting List Price 594

Estimate Demand/Forecast Probable Competitive Reactions/Consider Company Mission and Marketing Objectives/Prepare Preliminary Pricing Strategy over the Product Life Cycle

The Contemporary Pricing Environment 606 Summary and Look Ahead 607 Review Questions 608 Discussion Questions 608 Notes 609

#### Chapter 21 Setting List Price 610

Approaches to Setting List Price 611 Prices Based on Costs/Prices Based on a Balance Between Supply and Demand/ Prices Based on Demand Pricing by Middlemen 624 Markup and Markon Summary and Look Ahead 625

#### Chapter 22 Price Administration 628

Discounts and Allowances 629

Quantity Discount/Trade Discount/Seasonal Discount/Cash Discount/Cash Rebates/Trade-in Allowance/Damaged Goods Allowance/Brokerage Allowance/Promotional Allowance/Push Money Allowances

Price Promotions 636 Value Augmentation 636 The Cost-profit Saueeze Geographic Price Policies 638

F.O.B. Shipping Point Pricing/Delivered Pricing/Freight Absorption Pricing

Price Flexibility 641

One Price Policy/Flexible Price Policy

Psychological Pricing 641

Prestige Pricing/Leader Pricing/Variable Leader Pricing/Bait Pricing/Odd Pricing/ Unit Pricing/Price Lining

Competitive Bidding 645 Negotiated Contracts 646

Leasing 646

Lessor Benefits/Lessee Benefits

Intracompany Pricing 647 Professional Pricing 647

Pricing in Nonbusiness Organizations 648

Х CONTENTS Summary and Look Ahead 648 Review Questions 649 Discussion Questions 650 Notes 650

#### Section VIII The International Dimension 651

Chapter 23 International Marketing 653 International Trade and International

Marketing 655

International Trade/International Marketing/Multinational Companies (MNCs)/Societal Dimensions

The Environment of Multinational Marketing 659

The Economic Environment/The Competitive Environment/The Technological Environment/The Sociocultural Environment/The Political-legal and Ethical Environment

The Firm Looks at the World 665

Ethnocentric Orientation/Polycentric Ori-

entation/Regiocentric Orientation/Geocentric Orientation

Methods of Conducting International

Marketing 667

Exporting/Overseas Operations/Ownership of Overseas Operations

Adapting to International Marketing 673

Analyzing Foreign Market Opportunity/International Marketing Research/Product
Decisions/Distribution Decisions/Promotion Decisions/Pricing Decisions

Summary 682 Review Questions 683 Discussion Questions 683 Notes 684

CONTENTS XI

# Section I

# Background

The two chapters in Section I set the stage for our discussion of contemporary marketing. In Chapter I we will learn that marketing exists at two levels, the macro and the micro levels. All countries need a marketing system to resolve the basic problem of allocating their limited resources to satisfy the unlimited wants of society. A marketing system provides a way to organize production and consumption activities. This economywide perspective of marketing is called macro marketing. Micro marketing, on the other hand, focuses on the marketing effort of individual marketers—business firms, nonprofit organizations, and individuals.

Chapter 2 discusses the environmental setting within which the marketing process takes place. This environment includes economic, competitive, technological, sociocultural and ethical, and political and legal factors that basically are beyond the marketer's control. They are uncontrollable variables in the marketing environment.

