

INVENTORY IN THEORY AND PRACTICE

Edited by ATTILA CHIKÁN

ELSEVIER

Studies in Production and Engineering Economics, 6

INVENTORY IN THEORY AND PRACTICE

Proceedings of the Third International Symposium on Inventories, Budapest, August 27—31, 1984

Edited by

ATTILA CHIKÁN

Karl Marx University of Economics

Budapest, Hungary







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Proceedings of the Third International Symposium on Inventories, Budapest, August 27—31, 1984



STUDIES IN PRODUCTION AND ENGINEERING ECONOMICS

Edited by Professor R. W. Grubbström, Department of Production Economics, Linköping Institute of Technology, S-581 82 Linköping, Sweden.

- Vol. 1 Production Control and Information Systems for Component-Manufacturing Shops (Bertrand and Wortmann)
- Vol. 2 The Economics and Management of Inventories. Proceedings of the First International Symposium on Inventories, Budapest, September 1—5, 1980. Part A: Inventories in the National Economy. Part B: Inventory Management; Mathematical Models of Inventories (Chikán, Editor)
- Vol. 3 New Results in Inventory Research. Proceedings of the Second International Symposium on Inventories, Budapest, August 23—27, 1982 (Chikán, Editor)
- Vol. 4 Production Economics Trends and Issues. Proceedings of the Third International Working Seminar on Production Economics, Igls, Austria, February 20—24, 1984 (Grubbström and Hinterhuber, Editors)
- Vol. 5 Hierarchical Spare Parts Inventory Systems (Petrović, Šenborn and Vujošević)
- Vol. 6 Inventory in Theory and Practice. Proceedings of the Third International Symposium on Inventories, Budapest, August 27—31, 1984 (Chikán, Editor)

PREFACE

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學為工業 This volume contains 64 papers presented International Symposium on Inventories (Budapest, August 27-31, 1984) organized jointly by the International Society for Inventory Research and the Hungarian Academy of Sciences.

The Symposium has been organized in order to provide an opportunity for scholars dealing with the various topics related to inventories to exchange ideas thus interfacing rather different aspects. This objective is reflected in the Proceedings.

The papers are published in 3 chapters (Inventories in the National Economy, Inventory Management, and Mathematical Models of Inventories) according to the three sections of ISIR and also of the Symposium. Papers presented at the Symposium have been refereed anonymously. A list of the referees is included.

This volume follows the Proceedings of the previous two Symposia, published by the same publishers under the titles "The Economics and Management of Inventories" and "New Results in Inventory Research".

Attila Chikán

CONTENTS

	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	
Preface	(* * *)	V ,
I. INVENTORIES	IN THE NATIONAL ECONOMY	
ABEL, I. and Kől A Mills-type Decisions in	RÖSI, G.: Model of Production and Inventory the Hungarian Manufacturing Sector	3
AGREN, B. and Wi Swedish Inve tion - an A	ANDEL, S.: entory Volumes in a Logistic Connec- ttempt at Analysis	13
BIGMAN, D.: Stabilization Schemes vs	on Schemes for Grains: Financial Stocks	23
BURSTEIN, M.L.: Dynamical A	pplications of Stock-Flow Theory	41
Macroeconom	OTAY, K. and PAPRIKA, Z.: ic Factors Influencing Inventory - an International Analysis	55
	Development Tendencies ist Planned Economy	73
DIMITROV, P.: Methodologi in Macroeco	cal Problems of Stock Planning nomics	79
FÁBRI, E.: Regulation in Hungary	Problems of Stock-Allocation	87
GHOSH, S.K.: Inventory P	roblems in Developing Countries	99
Money Marke Inventories	and STERVANDER, W.: t Conditions, Price Level and . An Empirical Test on Swedish	111
Industry, 1	9/0-1902	

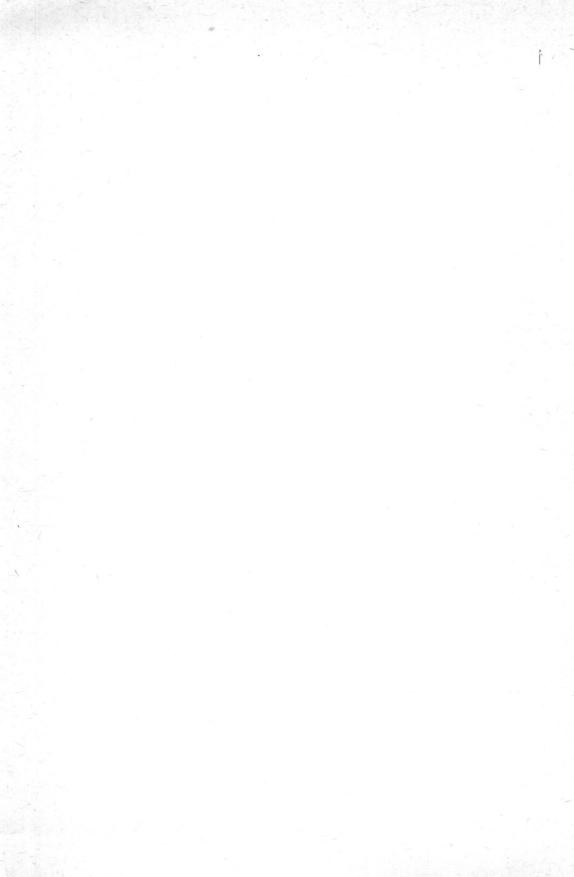
GÜRMANN, K. and SCHREIBER, K.: Efficiency Targets in Stockpiling Economy and Its Integration into the Process of Planning	123
HILLINGER, C.: Inventory Cycle and Equipment Cycle Interaction	129
HUNYADI, Cs. and PSENÁK, A.: Some Macro- and Microeconomic Factors Influencing Inventory Fluctuations in Hungary	163
KOLLINTZAS, T. and HUSTED, S.L.: Import Behaviour Theory: An Application of the Linear Rational Expectations Inventory Model	177
LOVELL, M.: Inventories and Rational (?) Expectations	197
NAGY, M. and VIGH, K.: On the Central Warehousing Information System in Hungary	211
PRAKASH, S. and GOEL, V.: Public Distribution, Buffer Stock and Food Security in India	219
REINHARDT, P.G.: Stocks in Equilibrium Models?	233
SZEMETI, K.: Commodity Exchanges, International Commodity Aggreements and Inventories from the Point of View of the Developing Countries	239
TÖMPE, I.: The Reform of Market Control and Its Inventory- Related Consequences in Hungary	249
TRDLICOVÁ, K.: Inventories in the Czechoslovak Economy	257
WHITIN, T.M.: Welfare Maximization and Monopoly: Counter-Examples to the Classical Solution	273
ZABEL, W.: Increase of Production with Reducing Material Stocks - a Prerequisite for Intensification	279
II. INVENTORY MANAGEMENT	
BACHMANN, A.: Implementing a Periodic Review (r,q) Model with Constraints	289
BARANCSI, É.: Formal and Informal Systems of Inventory Management in Hungary: A Case Study	303
COLLINS, R.S.: "Top Management" Commitment and Involvement in Inventory Management: A Response	315

EDGHILL, J.S. and CRESSWELL C.: Tackling Shop Floor Data Inaccuracies to Reduce Production Costs	325
ESCHENBACH, R.: Supplier Evaluation Programmes - A Contribution by Materials Management towards an Improved Procurement Function and Lower Procurement Risk	335
FOGARTY, D.W. and BARRINGER, R.R.: Warehouse Shipment Promises: An Algorithm	349
LEHTIMÄKI, A.: Some Approaches for Solving the Decision Problem of Controlled Flexibility in Unit and Small Batch Production to Customer Order	359
MÄRCZ, H.: Integration of Industrial and Commercial Activities Inside the Enterprise	363
MEISL, H.: The Use of Computers in the Material Supply System	369
MENIPAZ, E.: Inventory Management and Distribution in a High-Technology Environment: Problems and Opportunities	379
PAPAZOV, C. and TASHEV, A.: The Economic Approach and Management of Spare Parts in the Production Enterprises	389
STRACHE, H.: Inventory Situation and Purchasing	399
TOMEK, G.: System Principles in Inventory Management from the Point of View of Management System and Computational Tools	405
WALBANK, M.: The Development of Expert Systems for Project Evaluation and Management	417
III. MATHEMATICAL MODELS OF INVENTORIES	
AXSÄTER, S.: Design and Evaluation of a Lot Sizing Heuristic	431
BOGATAJ, M. and BOGATAJ, L.: Multilevel Management of Water Supply Systems as a Special Case of Dynamic Inventory Problems	443
BOGATAJ, M. and BOGATAJ, L.: Dynamic Programming Approach to the Management of Water Supply Systems	451
BULINSKAYA, E.V.: The Asymptotic Behavior of Some Inventory Systems	459

CHAKRAVARTY, A.K.:	
An Efficient Heuristic for Multi-Item Inventory Aggregation	473
-CHAKRAVARTY, A.K.: Multi-Product Stochastic-Demand Periodic Review Inventory and Production Cycling Policies	489
GIRLICH, H.J.: On the Optimal Inventory Equation in the Minimax Case	505
GOYAL, S.K.: Economic Ordering Policy for a Product with Periodic Price Changes	513
GOYAL, S.K. and SONI, R.: Economic Packaging Frequency of Jointly Replenished Items with Multiple Manufacturing and Packaging Cycles	521
GOYAL, S.K. and SONI, R.: Economic Replenishment Interval for an Item Having Linear Trend in Demand	531
GRUBBSTRÖM, R.W.: On the Dynamics of a Simple Multi-Stage Production-Inventory System with Production Rates Depending on Inventory Levels	539
GUNASEKARAN, A., BABU, A.S. and RAMASWAMY, N.: Multi-Stage Production-Inventory Systems: Certain Investigations on Research and Applications	563
GÜNTHER, H.O. and HEINRICH, C.: Production Smoothing and Lot-Sizing	585
HAEHLING von LANZENAUER, C. and HAMIDI-NOORI, A.: Service Level Constraints During a Fiscal Period	595
JÖNSSON, H. and SILVER, E.A.: Stock Allocation From a Central Warehouse in a Two-Location PUSH Type Inventory Control System	609
KALFAKAKOU, R. and PAPATHANASSIOU, B.: Using Game Theory in Determining the Optimal Inventory Policy	629
KELLE, P.: Safety Stock Allocation for Multi-Stage Batch Production Systems	639
KLEINDORFER, P.R., COHEN, M.A., LEE, H.L. and TEKERIAN, A.: Excess Demand Distributions for MESS Stocking Policies in Multi-Echelon Logistic Systems	655
KNUDSEN, J.Y.: Inventory Simulation Systems - Search for Minimum Objective Function Value	669

O'GRADY, P.J., AZOZA, M. and BYRNE, M.D.: A Capacity Constrained Model for Multi-Item Production/Inventory Planning	685
PETROVIĆ, R. and PAVLOVIĆ, M.: A New Performance Measure for Multi-Level Spare Parts Inventories	695
RAMANI, S. and NARENDRAN, T.T.: Design and Development of a Spare Parts Inventory Simulator	707
REMPAŁA, R.: Horizontal Solution of an Inventory Problem with Stochastic Prices	715
RICHTER, K.: Decomposition Methods for Two NP-Hard Deterministic Inventory Problems	727
ROSLING, K.: The Dynamic Inventory Model and the Uncapacitated Facility Location Problem	737
SETHI, S.P.: Applications of the Maximum Principle to Production and Inventory Problems	753
VASTAG, Gy.: Inventory Models: From Theory to Practice	757
VUJOŠEVIĆ, M., PETROVIĆ, R. and ŠENBORN, A.: Towards a Stationary Analysis of Multi-Level Spare Parts Inventory Systems	769
Index	781
List of the Referees of Papers	787

I. INVENTORIES IN THE NATIONAL ECONOMY



A MILLS-TYPE MODEL OF PRODUCTION AND INVENTORY DECISIONS IN THE HUNGARIAN MANUFACTURING SECTOR*

ISTVÁN ÁBEL and GÁBOR KŐRÖSI*

Financial Research Institute Budapest

*Institute of Economics Budapest

Our purpose in this paper is twofold. First, some problems of production smoothing approach are discussed and a modified version of Mills' model is developed. Second the production and inventory decision making behavior of Hungarian manufacturing firms is analysed.

For over a quarter century, the Mills model has thoroughly dominated the econometric investigation of production and inventory decisions of firms facing uncertain demand. Indeed this model is often identified as "the" production decision approach to inventories /see Bridge (1971)/. But this dominance has been rendered uneasy by a widespread suspision that the salient facts of modern market economy are inconsistent with the theoretical structure of the model.

Two broad areas of suspision may be identified. The first, concerned with whether inventories are used to buffer output against demand shocks, consists of certain facts that argue against the idea of production smoothing. If firms use inventories to smooth production in the face of fluctuating sales, it is surprising that in many sectors production is more variable than sales. This remarkable fact is profoundly documented in Blinder (1981) and (1983).

The second /by no means unrelated/ area of suspicion centers on the treatment of demand uncertainty and adjustment costs.

This paper developes a Mills type model assuming quadratic costs of changing supply /production plus inventory/ instead of quadratic costs of changing production as Mills did.

The considerations connected with this modification lay the ground for our second purpose: to cope with some problems due to the specific features of production and inventory decisions in planned economies. Here we suggest the simplest modification of the Mills' model that would result in a significant improvement in the description of quantitative feature of the decision making behavior of the socialist firm.

* The authors are greatly indebted to Michael G. Lovell for helpful comments and continuous encouragement. We would like to thank Larry Pollack for estimations of modified model on US data and drawing our attention to the difficulties of estimation of Mills' model.

In Section I. the specification of the modified model is discussed. In Section II. the estimations of the Mills' model and the modified version are compared. Section III. presents econometric analysis of production and inventory decisions of Hungarian manufacturing firms.

The following notation is used: Y denotes production, I stands for the end-of-period inventory of finished goods and X is demand.

I. MILLS' MODEL AND ITS MODIFICATION

Mills (1962) analysed the production, sales, and inventory decisions for a single homogeneous commodity of a monopolistic firm in uncertain situations. He argues that the crucial decision variable is the total supply the firm is to make available during the period, defined by Q + I $_{1}$ /see Mills (1975) p. 224./. Throughout this paper unit price, p, is held constant. Normally, prices are less sensitive to fluctuations in demand than production. Sales in each period are the minimum of total demand and total available supply. The demand function is of the form

$$X = X^{e} + u /1/$$

where X^e is expected demand and u is a random variable with zero mean uniform distribution in $[-\lambda,\lambda]$. Therefore the distribution of the forecast error term can be represented by a single parameter, λ . As it is derived in Mills (1962) the expected value of total revenue is price times the minimum of demand and supply:

$$E(R) = \int_{-\lambda}^{Y+I_{-1}-X^{e}} p \times \frac{1}{2\lambda} d u + \int_{Y+I_{-1}-X^{e}}^{\lambda} p (Y+I_{-1}) \frac{1}{2\lambda} d u /2/$$

The first part of /Eq.2/ applies to excess supply ($X \subseteq Y+I_{-1}$, i.e. $-\lambda \subset u < Y+I_{-1} - X^e$), and the second one to excess demand ($X > Y+I_{-1}$, i.e. $\lambda \supset u > Y+I_{-1} - X^e$).

Four different costs affect the firm's operations in this model. Unit production cost is a constant \underline{c} , so the cost of production is linear:

Carrying cost is a constant <u>r</u> per unit of end-of-period stock and includes deterioration, pilferage, handling, insurance, interest, etc. Most of these are probably proportional to unit production costs, but this need not be shown explicitly

^{**} Blinder (1982) analysing sticky prices gives some reasons for this fact.

since the latter has been assumed to be constant. The value of inventory on hand depends on the extra cost of producing these goods in the future. Mills takes a situation where marginal production cost is constant and some production is certain to be needed in the next period. /See Mills (1962) p. 109./ Here the value of inventory is the present value of next period's marginal production cost over the cost of storing the inventory for one period. Clearly inventory at the end of this period is not worth less than this amount, since if it were so the firm would make profit by producing and storing more this period, satisfying the greater part of demand of the next period from inventory. On the other hand, the inventory cannot be worth more than this amount, since next period's production serves the same function as the terminal inventory of this period; it is satisfying demand of next period.

So the firm maximizing current expected profits value each unit of inventory at the discounted value of marginal production cost, m, minus storage cost, r. The valuation of inventory in the profit function is of form:

$$\int_{-\lambda}^{Y+I_{-1}-X^{e}} (m-r) (Y+I_{-1}-X^{e}-u) \frac{1}{2\lambda} du$$
/4/

The inventory at the end of the period is $Y+I_{-1}-X$ and it is positive if $\lambda < u < Y+I_{-1}-X^e$. Otherwise the firm is unable to satisfy current demand, and shortage costs incure representing estimated future loss of sales, or goodwill. This cost is assumed to be proportional to the excess demand and is given by:

$$\int_{Y+I_{-1}-X^{e}}^{\lambda} k(X^{e}+u-Y-I_{-1}) \frac{1}{2} \lambda^{d} u$$
 /5/

Finally in the Mill's model there is a purely dynamic cost which is proportional to the absolute change in the level of production between any two periods. But in our case it is better to assume a quadratic cost of changing supply:

$$\frac{q}{2}(Y+I_{-1}-Y_{-1}-I_{-2})^2$$
/6/

The function implies that all such costs are incurred within the planning period in which the change in supply occurs. There may be some grounds in terms or realism for assuming a rising marginal cost of changing supply.

The financing of stocks is strictly regulated in our economy. Any increase in inventories is progressively penalized. As a decrease in stocks has only minor transient benefits to the

firm and it may be followed by a sharp increase it also risks rising costs.

The assumption of quadratic inventory costs in addition to quadratic costs of production may have several reasons in market economies too /see Blinder (1982, 1983) /.

The addition of constant to any of these costs does not affect the following discussion. Defining profit, P, as the difference between expected revenue and costs, we have

$$E(P) = \int_{-\lambda}^{Y+I-1^{-X^{e}}} p(X^{e}+u) \frac{1}{2} \lambda^{d} u + \int_{-\lambda}^{\lambda} p(Y+I-1) \frac{1}{2} d u - \int_{-\lambda}^{X} (Y+I-1^{-1}) \frac{1}{2} \lambda^{d} u + \int_{-\lambda}^{\lambda} (Y+I-1^{-1}) \frac{1}{2} \lambda^{d} u + \int_{-\lambda}^{X} (Y+I-1^{-1}) \frac{1}{2} \lambda^{d} u + \int_{-\lambda}^{\lambda} (X^{e}+u-Y-I-1^{-1}) \frac{1}{2} \lambda^{d} u$$

$$= \int_{-\lambda}^{\lambda} k(X^{e}+u-Y-I-1^{-1}) \frac{1}{2} \lambda^{d} u$$

Differentiating Eq.7 with respect to production, Y, and setting it equal to zero, we obtain an expression for the production decision which maximizes profits. Rearranging it, we get the following expression:

$$Y = \frac{\lambda(p-2c+m+k-r)}{p+k-m+r+2g\lambda} + \frac{p-m+k+r}{p-m+k+r+2g\lambda} \quad X^{e} + \frac{2g\lambda}{p-m+k+r+2g\lambda} \quad Y_{-1}^{-1} - 1 + \frac{2g}{p-m+k+r+2g\lambda} \quad I_{-2}$$
/8/

Using the notation:

$$\alpha = \frac{\lambda(p-2c+m+k-r)}{p+k-m+r+2g\lambda}$$
/9/

and

$$\beta = \frac{p-m+k+r}{p-m+k+r+2g\lambda}$$
 /10/

eq. /8/ can be written:

$$Y = \alpha + \beta X^{e} + (1-\beta) Y_{-1} - I_{-1} + (1-\beta) I_{-2}$$
 /11/