Roger LeRoy Miller



2001-2002 Edition

ECONOMICS TODAY

The Micro View

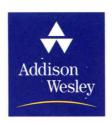


The Micro View

2001-2002 EDITION

Roger LeRoy Miller

Institute for University Studies, Arlington, Texas



Boston San Francisco New York
London Toronto Sydney Tokyo Singapore Madrid
Mexico City Munich Paris Cape Town Hong Kong Montreal

Photo Credits

Pages 3 and 14, @Grant LeDuc/Stock Boston; pages 26 and 43, @Annie Griffiths Belt/CORBIS; pages 48 and 71, @Keren Su/Stock Boston; pages 75 and 90, @Tony Freeman/Photo Edit; pages 95 and 115, @Bill Aron/Photo Edit; pages 120 and 135, @CORBIS; pages 455 and 468, @Susan Van Etten; pages 482 and 501, @Susan Van Etten; pages 505 and 520, Stephen Ferry/Gamma Liaison; pages 531 and 555, *Chicago Tribune* photo by Bill Hogan; pages 560 and 582, @Richard Hutchings/Photo Edit; pages 588 and 608, @Martin Rogers/Tony Stone Images/Chicago Inc.; pages 612 and 634, permission granted by Lands' End.com; pages 638 and 656, @Todd Gipstein/CORBIS; pages 665 and 684, @Susan Van Etten; pages 689 and 707, @Bettmann/CORBIS; pages 712 and 727, Copyright 2000—Wisconsin Department of Revenue—Lottery Division; pages 731 and 755, @Ted Spiegel/CORBIS; pages 759 and 774, @Jorie Butler Kent/Abercrombie & Kent; pages 783 and 800, @Paul Conklin/Photo Edit; pages 805 and 827, @Miladinovic/Sygma CORBIS.

Executive Editor: Denise Clinton Acquisitions Editor: Victoria Warneck Developmental Editor: Rebecca Ferris Editorial Assistant: Christine Houde Managing Editor: James Rigney

Senior Production Supervisor: Nancy Fenton

Marketing Manager: Dara Lanier Senior Media Producer: Melissa Honig

Designer: Regina Hagen

Senior Manufacturing Buyer: Hugh Crawford

Cover Collage Images: ©Digital Vision/PictureQuest; © Robert Cattan/Index Stock Imagery; ©PhotoDisc.

Composition: WestWords, Inc. Art Studio: ElectraGraphics, Inc. Printer and Binder: Quebecor World Cover Printer: Lehigh Lithographers

All rights reserved. No part of this publication may be reproduced, stored in a retrieval system, or transmitted, in any form or by any means, electronic, mechanical, photocopying, recording, or otherwise, without the prior written permission of the publisher. Printed in the United States of America.

Library of Congress Cataloging-in-Publication Data

Miller, Roger LeRoy.

Economics today. The micro view / Roger LeRoy Miller. — 2001-2002 ed.

p. cm. — (The Addison-Wesley series in economics)

Supplemented by a companion Web site and a multi-media package, including a CD-ROM. Includes index.

ISBN 0-201-07818-7 (pbk.)

1. Microeconomics. 2. Economics. I. Title. II. Series.

HB171.5.M6426 2000

338.5-dc21

00-038119

Copyright © 2001 by Addison Wesley Longman, Inc.

ISBN 0-321-07818-7 12345678910—RNT—0403020100

The Addison-Wesley Series in Economics

Abel/Bernanke

Macroeconomics

Berndt

The Practice of Econometrics

Bierman/Fernandez

Game Theory with Economic Applica-

Binger/Hoffman

Microeconomics with Calculus

Principles of Transportation Economics

Branson

Macroeconomic Theory and Policy

Public Finance and the American Economy

Burgess

The Economics of Regulation and

Byrns/Stone

Economics

Carlton/Perloff

Modern Industrial Organization

Caves/Frankel/Iones

World Trade and Payments: An Introduction

Chapman

Environmental Economics: Theory, Application, and Policy

Cooter/Ulen

Law and Economics

Copeland

Exchange Rates and International **Finance**

Downs

An Economic Theory of Democracy

Eaton/Mishkin

Online Readings to Accompany The Economics of Money, Banking, and Financial Markets

Ehrenberg/Smith

Modern Labor Economics

Ekelund/Tollison

Economics: Private Markets and Public Choice

Fusfeld

The Age of the Economist

International Economics

Ghiara

Learning Economics: A Practical Workbook

International Finance

Gordon

Macroeconomics

Gregory

Essentials of Economics

Gregory/Stuart

Russian and Soviet Economic Performance and Structure

Griffiths/Wall

Intermediate Microeconomics: Theory and Applications

Gros/Steinherr

Winds of Change: Economic Transition in Central and Eastern Europe

Hartwick/Olewiler

The Economics of Natural Resource Use

Money, the Financial System, and the Economy

Hughes/Cain

American Economic History

Husted/Melvin

International Economics

Jehle/Reny

Advanced Microeconomic Theory

Mathematical Methods for Economics

Krugman/Obstfeld

International Economics: Theory and Policy

The Demand for Money: Theories, Evidence, and Problems

Lesser/Dodds/Zerbe

Environmental Economics and Policy

Lipsey/Courant/Ragan

Economics

McCarty

Dollars and Sense: An Introduction to **Economics**

Melvin

International Money and Finance

Economics Today

Miller/Benjamin/North

The Economics of Public Issues

Mills/Hamilton

Urban Economics

The Economics of Money, Banking, and Financial Markets

Parkin

Economics

Parkin/Bade

Economics in Action Software

Microeconomics

Phelps

Health Economics

Riddell/Shackelford/Stamos

Economics: A Tool for Critically Understanding Society

Ritter/Silber/Udell

Principles of Money, Banking, and Financial Markets

Rohlf

Introduction to Economic Reasoning

Ruffin/Gregory

Principles of Economics

Salvatore

Microeconomics

Sargent

Rational Expectations and Inflation

Industry Structure, Strategy, and Public Policy

Schotter

Microeconomics

Sherman/Kolk

Business Cycles and Forecasting

Case Studies in Economic Development

Studenmund

Using Econometrics

Economic Fluctuations and Forecasting

Modern Econometrics

Tietenberg

Environmental and Natural Resource Economics

Tietenberg

Environmental Economics and Policy

Todaro

Economic Development

Waldman/Jensen

Industrial Organization:

Theory and Practice

To John Allen,

Who has supported my work for so many years I can no longer count them. Thanks for that and also introducing me to mountain biking.

R. L. M.

Acknowledgments

I am the most fortunate of economics textbook writers, for I receive the benefit of literally hundreds of suggestions from those of you who use *Economics Today*. I continue to be fully appreciative of the constructive criticisms that you offer. There are some professors who have been asked by my publisher to participate in a more detailed reviewing process of the 2001–2002 Edition. I list them below. I hope that each one of you so listed accepts my sincere appreciation for the fine work that you have done.

Bill Adamson, South Dakota State University

John Allen, Texas A&M University John Baffoe-Bonnie, Pennsylvania State University

Kevin Baird, Montgomery County Community College

Daniel Benjamin, Clemson University Abraham Bertisch, Nassau Community College

John Bethune, University of Tennessee R. A. Blewett, St. Lawrence University Melvin Borland, Western Kentucky University

James Carlson, Manatee Community College

Robert Carlsson, University of South Carolina

K. Merry Chambers, Central Piedmont Community College

Catherine Chambers, Central Missouri State University

Marc Chopin, Louisiana Tech University Curtis Clarke, Mountain View College Jerry Crawford, Arkansas State University

Andrew J. Dane, Angelo State University Carl Enomoto, New Mexico State University Abdollah Ferdowsi, Ferris State University

James Gale, Michigan Technical University

Neil Garston, California State University, Los Angeles

William Henderson, Franklin University Charles W. Hockert, Oklahoma City Community College

Yu Hsing, Southeastern Louisiana University

Scott Hunt, Columbus State Community College

Joseph W. Hunt Jr., Shippensburg University of Pennsylvania

John Ifediora, University of Wisconsin, Platteville

Allan Jenkins, University of Nebraska, Kearney

Alan Kessler, Providence College James C. McBrearty, University of Arizona

Diego Méndez-Carbajo, Florida International University

Khan Mohabbat, Northern Illinois University

Zuohong Pan, Western Connecticut State University

Ginger Parker, Miami-Dade Community College Bruce Pietrykowski, University of Michigan, Dearborn

Mannie Poen, Houston Community College

Robert Posatko, Shippensburg University of Pennsylvania

Jaishankar Raman, Valparaiso University Richard Rawlins, Missouri Southern State College

Charles Roberts, Western Kentucky University

Larry Ross, University of Alaska, Anchorage

Stephen Rubb, Providence College Henry Ryder, Gloucester County College Swapan Sen, Christopher Newport University

Garvin Smith, Daytona Beach Community College

Alan Stafford, Niagara County College Thomas Swanke, West Virginia State College

Lea Templer, College of the Canyons David VanHoose, University of Alabama Craig Walker, Delta State University Mark Wohar, University of Nebraska,

Tim Wulf, Parkland College Alex Yguado, Los Angeles Mission College

I also thank the reviewers of previous editions:

Esmond Adams John Adams John R. Aidem Mohammed Akacem M. C. Alderfer Ann Al-Yasiri Leslie J. Anderson Fatima W. Antar Aliakbar Ataiifar Leonard Atencio Glen W. Atkinson Thomas R. Atkinson James Q. Aylesworth Charley Ballard Maurice B. Ballabon G. Jeffrey Barbour Daniel Barszcz Robin L. Bartlett Kari Battaglia

Robert Becker Charles Beem Glen Beeson Charles Berry Scott Bloom M. L. Bodnar Mary Bone Karl Bonnhi Thomas W. Bonsor John M. Booth Wesley F. Booth Thomas Borcherding Tom Boston Barry Boyer Maryanna Boynton Ronald Brandolini Fenton L. Broadhead Elba Brown William Brown

Michael Bull Maureen Burton Conrad P. Caligaris Kevin Carey Dancy R. Carr Doris Cash Thomas H. Cate Richard J. Cebula Richard Chapman Young Back Choi Carol Cies Joy L. Clark Gary Clayton Marsha Clayton Warren L. Coats Ed Coen Pat Conroy James Cox

Stephen R. Cox

Eleanor D. Craig Joanna Cruse John P. Cullity Thomas Curtis Mahmoud Davoudi Edward Dennis Carol Dimamro William Dougherty Barry Duman Diane Dumont Floyd Durham G. B. Duwaji James A. Dyal Ishita Edwards Robert P. Edwards Alan E. Ellis Mike Ellis Steffany Ellis Frank Emerson

Zaki Eusufzai Sandy Evans John L. Ewing-Smith Frank Falero Frank Fato Grant Ferguson David Fletcher James Foley John Foreman Ralph G. Fowler Arthur Friedberg Peter Frost E. Gabriel Steve Gardner Peter C. Garlick Alexander Garvin Joe Garwood J. P. Gilbert

Otis Gilley

Frank Glesber
Jack Goddard
Allen C. Goodman
Richard J. Gosselin
Edward Greenberg
Gary Greene
Nicholas Grunt
William Gunther
Kwabena GyimahBrempong
Demos Hadjiyanis
Martin D. Haney
Mehdi Haririan
Ray Harvey

E. L. Hazlett

John Hensel

Robert Herman

Gus W. Herring

Sanford B. Helman

Charles Hill John M. Hill Morton Hirsch Benjamin Hitchner R. Bradley Hoppes James Horner Grover Howard Nancy Howe-Ford R. Jack Inch Christopher Inya Tomotaka Ishimine E. E. Jarvis Parvis Jenab Mark Jensen S. D. Jevremovic J. Paul Jewell Frederick Johnson **David Jones** Lamar B. Jones Paul A. Joray Daniel A. Joseph Craig Justice Septimus Kai Kai Devajyoti Kataky Timothy R. Keely Ziad Keilany Norman F. Keiser Randall G. Kesselring E. D. Key M. Barbara Killen Bruce Kimzey Philip G. King

Terrence Kinal E. R. Kittrell David Klingman Charles Knapp Jerry Knarr Faik Koray Janet Koscianski Peter Kressler Michael Kupilik Larry Landrum Margaret Landman Keith Langford Anthony T. Lee George Lieu Stephen E. Lile Lawrence W. Lovick Akbar Marvasti Warren T. Matthews Robert McAuliffe Howard J. McBride Bruce McClung John McDowell E. S. McKuskey James J. McLain John L. Madden Mary Lou Madden Glen Marston John M. Martin Paul J. Mascotti James D. Mason Paul M. Mason Tom Mathew

Warren Matthews G. Hartley Mellish Mike Melvin Dan C. Messerschmidt Michael Metzger Herbert C. Milikien Joel C. Millonzi Glenn Milner Thomas Mollov Margaret D. Moore William E. Morgan Stephen Morrell Irving Morrissett James W. Moser Martin F. Murray George L. Nagy Jerome Neadly James E. Needham Claron Nelson Douglas Nettleton Gerald T. O'Boyle Lucian T. Orlowski Diane S. Osborne Jan Palmer Gerald Parker Randall E. Parker Norm Paul Raymond A. Pepin Martin M. Perline Timothy Perri Jerry Petr Maurice Pfannesteil

I. James Pickl Dennis Placone William L. Polvent Reneé Prim Robert W. Pulsinelli Rod D. Raehsler Kambriz Raffiee Sandra Rahman John Rapp Gautam Raychaudhuri Ron Reddall Mitchell Redlo Charles Reichhelu Robert S. Rippey Ray C. Roberts Richard Romano Duane Rosa Richard Rosenberg Barbara Ross-Pfeiffer Philip Rothman John Roufagalas Patricia Sanderson Thomas N. Schaap William A. Schaeffer William Schaniel David Schauer

A. C. Schlenker

William Scott

Scott J. Schroeder

James Phillips

Raymond J. Phillips

Dan Segebarth Augustus Shackelford Richard Sherman Jr. Liang-rong Shiau David Shorow Vishwa Shukla R. J. Sidwell David E. Sisk Alden Smith Howard F. Smith Lynn A. Smith Phil Smith Steve Smith William Doyle Smith Lee Spector George Spiva Richard L. Sprinkle Herbert F. Steeper Columbus Stephens William Stine Allen D. Stone Osman Suliman J. M. Sullivan Rebecca Summary Joseph L. Swaffar Frank D. Taylor Daniel Teferra Gary Theige Robert P. Thomas Deborah Thorsen Richard Trieff George Troxler

William T. Trulove William N. Trumbull Arianne K. Turner Kay Unger John Vahaly Jim Van Beek Lee J. Van Scyoc Roy Van Til Robert F. Wallace Henry C. Wallich Milledge Weathers Robert G. Welch Terence West Wylie Whalthall Everett E. White Michael D. White Mark A. Wilkening Raburn M. Williams James Willis George Wilson Travis Wilson Ken Woodward Peter R. Wyman Whitney Yamamura Donald Yankovic Paul Young Shik Young Mohammed Zaheer Ed Zajicek Paul Zarembka William J. Zimmer Jr.

No major textbook revision can be undertaken without the help of numerous participants. I was fortunate enough to have the assistance of a sterling group of professionals at Addison-Wesley. The executive editor, Denise Clinton, kept the project on point at all times. My developmental editor, Rebecca Ferris, turned out to be a constant source of support, constructive criticism, and innovation. She also took over the job of managing the many new supplements as well as the revisions of the old ones. Nancy Fenton, my tried-and-true production editor, pushed the project through to the very end. Melissa Honig undertook the oversight of all of the multimedia supplements, including the major task of getting the CD-ROM out on time and without errors. I was again blessed by the copyediting efforts of Bruce Emmer, who now seems a permanent part of this book.

Many of my colleagues helped revise the numerous supplements to this text. David Van Hoose undertook developing the new version of the interactive CD-ROM. He not only finished it on time but also did an amazingly complete job of expanding this valuable learning tool. He also helped with the revision of the *Study Guide*. Andrew J. Dane continued to develop the ever-improving *Instructor's Manual* and *Lecture Outlines with Transparency Masters*. I also extend my continuing thanks for his day-to-day support of the Web site. John Ifediora and James Carlson worked tirelessly on new test questions and revisions of old for Test Banks 1 and 2, respectively. Scott Hunt, John Baffoe-Bonnie, and Diego Méndez-Carbajo developed multiple on-line quizzes for each chapter. To all these professors I extend a special note of appreciation.

K&M Consulting, operated by Suzanne Jasin, undertook manuscript preparation and the development of camera-ready copy for many of the supplements. This organization continues to offer the highest quality service and the best turnaround time in the business. I wish to thank the entire K&M staff for their excellent work.

Always more can be done. Contact me with any suggestions at www.econtoday.com.

Preface

The 2001–2002 Edition of *Economics Today* presents economic principles within the context of the sweeping changes occurring in the economic landscape, including the Internet explosion and the e-commerce boom, the East Asian recession, the expansion of global trade and investment, and concerns about inflation and rising interest rates closer to home. *Economics Today* clearly outlines the core principles of economics so that students can fully understand and analyze these and other developments.

Economics Today is based on the belief that students learn more when they are involved and engaged. All of the 150 new examples have been selected to grab and hold students' attention. These examples serve one basic purpose—to drive home the application of the theory just presented. You will find the latest theoretical concepts in this 2001–2002 Edition presented in a logical manner for ease of understanding. For more specific details on the presentation of theory, see "Content Changes in the 2001–2002 Edition."

One of the keys to the success of *Economics Today* is that it is suitable for many teaching styles. Instructors who wish to stress theory can do so. Those who wish to stress applications and examples can do that. Those who wish to incorporate technology into the class can do so with ease.

WHAT'S NEW IN THE 2001–2002 EDITION?

- Chapter 6, "Your Future with Social Security" This pressing national issue is the subject of a complete chapter that examines the economic problems Social Security and Medicare systems face and possible ways that these programs may be reformed.
- Chapter 16, "Electronic Banking" This new chapter focuses on the implications of applications of information technologies in the nation's banking and payment systems. It reviews the recent surge in stored-value and debit cards, the potential for expanded applications of smart-card technologies, and the likely effects of digital cash on the money multiplier.
- Compelling New Pedagogy NETNOMICS boxes probe how technological innovations change economic theory and behavior. FAQ boxes foster economic intuition by outlining answers to real-world questions. Economics on the Net activities guide students to a Web site and provide a structured assignment for both individual and group work. TYING IT ALL TOGETHER case applications wrap up each part by demonstrating the relevance of concepts in a business decision-making context.
- New Release of Economics in Action Conveniently packaged with the text, the Economics in Action, 2001–2002 Edition, CD-ROM includes two new modules—on labor economics and on payment systems and electronic banking. New marginal icons in the text direct students to corresponding software modules.

- www.econtoday.com The text's dynamic companion Web site provides numerous testing resources with tutorial feedback, timely news articles with ready-made discussion questions, an on-line syllabus builder, and virtual office hours. WebCT and Black-Board versions are available.
- Wired Test Bank This indispensable aid for professors who are using Economics Today's many technology resources includes test questions based on the Economics in Action modules, end-of-chapter Economics on the Net activities, and Tying It All Together cases' Internet feature.
- **Econ Tutor Center** Order the Econ Tutor Center Edition of *Economics Today* to give your students access to qualified economic instructors via phone, fax, and e-mail.

CONTENT CHANGES IN THE 2001–2002 EDITION

Building on the success of previous editions, the 2001–2002 Edition offers thoroughly updated coverage throughout and two all-new chapters. Every chart, table, and graph has been revised to reflect the most recent data available.

- Revised and Updated Macro Coverage The discussion of economic growth in Chapter 9 is now followed by a focused examination of long-run macroeconomic equilibrium in Chapter 10. This lays a solid foundation for evaluating the sources of short-run macroeconomic fluctuations in Chapter 11. The coverage of macroeconomic policy-making in the subsequent chapters now has a broader international focus. Chapters 14, 15, and 33 have been significantly revised to provide more complete and up-to-date discussions of worldwide developments in banking, payment systems, and monetary policy.
- Revised and Updated Micro Coverage Here there is also increased emphasis on globalization of markets, particularly in the coverage of the financial environment of business in Chapter 21 and discussions of market behavior in Chapters 23–25 and of regulation and antitrust in Chapter 26. In addition, Chapter 21 reviews the growth of electronic securities trading and evaluates economics issues posed by on-line financial trading.

PEDAGOGY WITH PURPOSE

Economics Today, 2001–2002 Edition, provides a fine-tuned teaching and learning system. This system is aimed at capturing student interest through the infusion of examples that capture the vitality of economics. Each of the following features has been carefully crafted to enhance the learning process:

Chapter-Opening Issues Each chapter-opening issue whets student interest in core chapter concepts with compelling examples.



Did You Know That ...? Each chapter starts with a provocative question to engage students and to lead them into the content of the chapter.

more than 75 million people currently own portable cellular phones? This is a huge jump from the mere 200,000 who owned them in 1985. Since 1992, two out of every three new telephone numbers have been assigned to cellular phones. There are several reasons for the growth of cellular phones, not the least being the dramatic reduction in both price and size due to improved and cheaper computer chips that go into making them. There is something else at work, though. It has to do with crime. In a recent survey, 46 percent of new cellular phone users said that personal safety was the main reason they bought a portable phone. In Florida, for example, most cellular phone companies allow users simply to dial *FHP to reach the Florida Highway Partol. The rush to cellular phones is world-wide. Over the past decade, sales have grown by nearly 50 percent every year outside the United States.

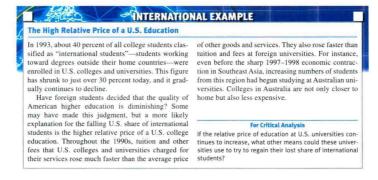
We could attempt to explain the phenomenon by saying that more people like to use portable phones. But that explanation is neither satisfying nor entirely accurate. If we use the economist's primary set of tools, demand and supply, we will have a better understanding of the cellular phone explosion, as well as many other phenomena in our world. Demand and supply are two ways of categorizing the influences on the price of goods that you buy and the quantities available. As such, demand and supply form the basis of virtually all economic analysis of the world around us.

As you will see throughout this text, the operation of the forces of demand and supply take place in markets. A market is an abstract concept referring to all the arrangements individuals have for exchanging with one another, Goods and services are sold in markets, such as the automobile market, the health market, and the compact disc market. Workers offer their services in the labor market. Companies, or firms, buy workers' labor services in the labor market. Firms also buy other inputs in order to produce the goods and services that you buy as a consumer. Firms purchase machines, buildings, and land. These markets are in operation at all times. One of the most important activities in these markets is the setting of the prices of all of the inputs and outputs that are bought and sold in our complicated economy. To understand the determination of prices, you first need to look at the law of demand.

- Learning Objectives A clear statement of learning objectives on the first page of the chapter focuses students' studies.
- Chapter Outline The outline serves as a guide to the chapter coverage.
- **© Graphs** Precise, four-color graphs clearly illustrate key concepts.
- **Key Terms** To simplify the task of learning the vocabulary of economics, key terms are printed in bold type and defined in the margin of the text the first time they appear.
- **Policy Examples** Students are exposed to important policy questions on both domestic and international fronts in over 40 policy examples.

POLICY EXAMPLE Should Shortages in the Ticket Market Be Solved by Scalpers? If you have ever tried to get tickets to a playoff game ment event than the face value of the ticket. Without in sports, a popular Broadway play, or a superstar's scalpers, those individuals would not be able to rock concert, you know about "shortages." The attend the event. In the case of the Super Bowl, varistandard ticket situation for a Super Bowl is shown ous forms of scalping occur nationwide. Tickets for a in Figure 3-12. At the face-value price of Super seat on the 50-yard line have been sold for more than Bowl tickets (P_1) , the quantity demanded (Q_2) great-\$2,000 a piece. In front of every Super Bowl arena, ly exceeds the quantity supplied (Q_1) . Because you can find ticket scalpers hawking their wares shortages last only so long as prices and quantities In most states, scalping is illegal. In Pennsylvania. do not change, markets tend to exhibit a movement convicted scalpers are either fined \$5,000 or sentenced to two years behind bars. For an economist out of this disequilibrium toward equilibrium. Obviously, the quantity of Super Bowl tickets cannot such legislation seems strange. As one New York change, but the price can go as high as P_2 . ticket broker said, "I look at scalping like working as Enter the scalper. This colorful term is used a stockbroker, buying low and selling high. If people because when you purchase a ticket that is being are willing to pay me the money, what kind of probresold at a price that is higher than face value, the lem is that? seller is skimming an extra profit off the top. If an event sells out, ticket prices by definition have been lower than market clearing prices. People without For Critical Analysis tickets may be willing to buy high-priced tickets What happens to ticket scalpers who are still holding tickets because they place a greater value on the entertainafter an event has started? FIGURE 3-12 **Shortages of Super Bowl Tickets** The quantity of tickets for any one Super Bowl is fixed at Q_1 . At the price per ticket of P_1 , the quantity demand ed is Q2, which is greater than Q1. Consequently, there is an excess quantity demanded at the below-ma clearing price. Prices can go as high as P_2 in the per Ticket scalpers' market. Price quantity demanded (shortage at Q, Quantity of Super Bowl Tickets

• International Examples Over 30 international examples emphasize the interconnections of today's global economy.



Examples More than 50 thought-provoking and relevant examples highlight U.S. current events and demonstrate economic principles.

EXAMPLE

Garth Brooks, Used CDs, and the Law of Demand

A few years ago, country singer Garth Brooks tried to prevent his latest album from being sold to any chain or store that also sells used CDs. His argument was that the used-CD market deprived labels and artists of earnings. His announcement came after Wherehouse Entertainment, Inc., a 339-store retailer based in Torrance, California, started selling used CDs side by side with new releases, at half the price. Brooks, along with the distribution arms of Sony, Warrer Music, Capitol-EMI, and MCA, was trying to quash the used-CD market. By so doing, it appears that none of these parties understands the law of demand.

Let's say the price of a new CD is \$15. The existence of a secondary used-CD market means that to people who choose to resell their CDs for \$5, the cost of a new CD is in fact only \$10. Because we know that quantity demanded is inversely related to price, we know that more of a new CD will be sold at a price of \$10 than of the same CD at a price of \$15. Taking only this force into account, eliminating the used-CD market tends to reduce sales of new CDs.

But there is another force at work here, too. Used CDs are substitutes for new CDs. If used CDs are not available, some people who would have purchased them will instead purchase new CDs. If this second effect outweighs the incentive to buy less because of the higher effective price, then Brooks is behaving correctly in trying to suppress the used CD market.

For Critical Analysis

Can you apply this argument to the used-book market, in which both authors and publishers have long argued that used books are "killing them"?

- For Critical Analysis At the end of each example, students are asked to "think like economists" to answer the critical analysis questions. The answers to all questions are found in the Instructor's Manual.
- Concepts in Brief Following each major section, "Concepts in Brief" summarizes the main points of the section to reinforce learning and to encourage rereading of any difficult material.
- FAQ All-new sidebars encourage analysis by providing answers to frequently asked questions based on economic reasoning.

Isn't postage a lot more expensive than it used to be?

No, in reality, the *relative price* of postage in the United States has fallen steadily over the years.

The absolute dollar price of a first-class stamp rose from 3 cents in 1940 to 33 cents at the beginning of the twenty-first century. Nevertheless, the price of postage relative to the average of all other prices has declined since reaching a peak in 1975.

See how the U.S. Department of Agriculture seeks to estimate demand and supply conditions for major agricultural products at http://usda.mannlib.cornell.edu/reports/waobr/wasde-bb

Internet Resources Margin notes identify interesting Web sites that illustrate chapter topics, giving students the opportunity to build their economic research skills by accessing the latest information on the national and global economy.

Putting Economics in Action to Work

To study market equilibrium in more detail, start the EIA CD, and click on "Demand and Supply." Then click on "Putting Demand and Supply Together."

● Economics in Action Icon This marginal element directs students to "Economics in Action" modules corresponding to chapter content.

Netnomics The new "Netnomics" feature explores how innovations in information technology are changing economic theory and behavior.

NETNOMICS

Stealth Attacks by New Technologies

Successful new products often get off to a slow start. Eventually, however, consumers substitute away from the old products to the point at which demand for the old products effectively disappears. Consider handwritten versus printed manuscripts. For several years in the mid-fifteenth century, printed books were a rarity, and manuscript-copying monks and scribes continued to turn out the bulk of written forms of communication. By the 1470s, however, printed books were more common than handwritten manuscripts. By the end of the fifteenth century, manuscripts had become the rare commodity.

A more recent example involves train engines. Just before 1940, after the diesel-electric engine for train locomotives was invented, an executive of a steam-engine company declared, "They'll never replace the steam locomotive," In fact, it only took 20 years to prove the executive wrong. By 1960, steam engines were regarded as mechanical dinosaurs.

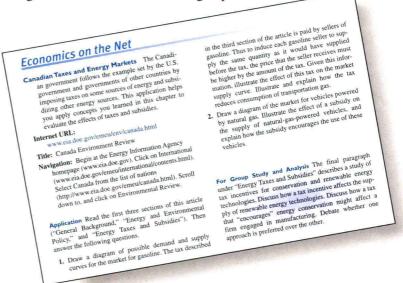
To generate the bulk of its profits, the U.S. Postal Service relies on revenues from first-class mail. To keep its first-class customers satisfied, it recently deployed a 55 billion automation system that reads nine addresses per second and paints envelopes with bar codes to speed sorting. Yet the postal service has lost about \$4 billion in first-class mail business since 1994. Around that time, people began to compare the 25-cent cost of a one-minute phone call with the 32-cent cost of first-class postage. Then they began to substitute away from first-class letters to faxes. Other people got access to the Internet and began to send messages by electronic mail, at no additional charge. First-class mail increasingly looks like a steam-engine dinosaur.

Some observers of the software industry think the same sort of thing could happen to a powerhouse of the present: Microsoft Windows. Today the code for this program is on most personal computers on the planet. Competing operating system applications offered by Sun Microsystems's Java software and others currently run more slowly than Windows. But they consume many fewer lines of computer code and hence promise swift accessibility via the Internet. It is conceivable that someday people may log on to the Internet and pay by the minute to use such software to run their computers, thereby freeing up their hard drives for other uses. Thus today's dominant operating system may someday look a lot like a handwritten manuscript does to generations accustomed to reading printed books instead of handwritten manuscripts.

• Issues and Applications Linked to the chapter-opening issue, the all-new "Issues and Applications" features are designed to encourage students to apply economic concepts to real-world situations. Each outlines the concepts being applied in the context of a particular issue and is followed by several critical thinking questions that may be used to prompt in-class discussion. Suggested answers to the critical thinking questions appear in the Instructor's Manual.



- Summary Discussion of Learning Objectives Every chapter ends with a concise, thorough summary of the important concepts organized around the learning objectives presented at the beginning of each chapter.
- Key Terms A list of key terms with page references is a handy study device.
- **Problems** A variety of problems support each chapter. Answers for all odd-numbered problems are provided at the back of the textbook.
- Economics on the Net Internet activities are designed to build student research skills and reinforce key concepts. The activities guide students to a Web site and provide a structured assignment for both individual and group work.



● Tying It All Together This new feature captures the themes of each part in an extensive case application that demonstrates the relevance of concepts in a business decision-making context. Accompanying questions probe students to assess key issues and do additional research on the Internet. (The answers to all questions are found in the Instructor's Manual.)



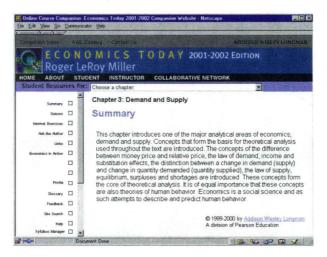
AN EXPANSIVE, INNOVATIVE TEACHING AND LEARNING PACKAGE

Economics Today is accompanied by a variety of technologically innovative and useful supplements for instructors and students.

TO THE INSTRUCTOR

The following supplementary materials are available to help busy instructors teach more effectively and to incorporate technological resources into their principles courses.

- Instructor's Resource Disk (IRD) with PowerPoint Lecture Presentation Fully compatible with the Windows NT, 95, and 98, and Macintosh computers, this CD-ROM provides numerous resources.
- The PowerPoint Lecture Presentation was developed by Jeff Caldwell, Steve Smith, and Mark Mitchell of Rose State College and revised by Andrew J. Dane of Angelo State University. With nearly 100 slides per chapter, the PowerPoint Lecture Presentation animates graphs from the text; outlines key terms, concepts, and figures; and provides direct links to www.econtoday.com for in-class Internet activities.
- For added convenience, the IRD also includes Microsoft Word files for the entire content of the Instructor's Manual and Computerized Test Bank files. The easy-to-use testing software (TestGen-EQ with QuizMaster-EQ for Windows and Macintosh) is a valuable test preparation tool that allows professors to view, edit, and add questions.
- www.econtoday.com The Economics Today companion Web site provides on-line access to innovative teaching and learning tools.

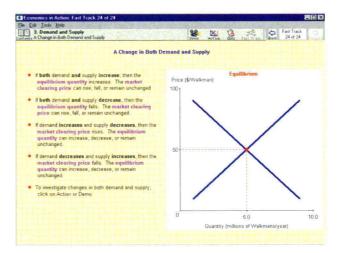


- A number of testing resources are available for your students, including four multiplechoice quizzes per chapter and practice exams that test their readiness for midterm and final exams. Tutorial feedback guides students to the appropriate text sections for further study when they answer questions incorrectly.
- The Companion Web site system provides an on-line syllabus builder that allows you
 to create a calendar of assignments for each class and to track student activity and quiz
 grades with an electronic gradebook.

- Before class, visit the Web site and print off a timely news article with ready-made discussion questions for your students. And a weekly quiz rewards students who follow the news with prizes.
- For added convenience, many of the instructor supplements are available for down-loading from the site, including the PowerPoint Lecture Presentation, Computerized Test Bank files, and Instructor's Manual. Please contact your sales representative for the instructor resources password and information on obtaining the Web content in WebCT and BlackBoard versions.
- "Ask the Author" gives professors and students round-the-clock access to the author.



Economics in Action, 2001–2002 Edition, CD-ROM This interactive tutorial software has been developed by Michael Parkin and Robin Bade of the University of Western Ontario. Adapted by David VanHoose of the University of Alabama for use with *Economics Today*, the software is conveniently packaged with the text and includes two allnew modules on labor economics and on payment systems and electronic banking. The market leader in principles of economics software, Economics in Action aids students' mastery of concepts through review, demonstration, and interaction. Step-by-step tutorials guide students in their discovery of the relationship between economic theory and real-world applications, while the Draw Graph palette tests their graphing abilities. Detailed, customizable quizzes help students prepare for exams by testing their grasp of concepts.





- Instructor's Manual Prepared by Andrew J. Dane of Angelo State University, the Instructor's Manual provides the following materials:
 - Chapter overviews, objectives, and outlines
 - Points to emphasize for those who wish to stress theory
 - Answers to "Issues and Applications" critical thinking questions
 - Further questions for class discussion
 - Answers to even-numbered end-of-chapter problems
 - Detailed step-by-step analysis of end-of-chapter problems
 - Suggested answers to "Tying It All Together" case questions
 - Annotated answers to selected student learning questions
 - Selected references

- Test Bank 1 This Test Bank provides over 3,000 multiple-choice questions and more than 250 short-essay questions with answers. Revised by John Ifediora of the University of Wisconsin, the questions have been extensively classroom-tested for a number of years.
- Test Bank 2 Revised by James R. Carlson of Manatee Community College, this test bank includes over 3,000 multiple-choice questions and more than 250 short-essay questions. These questions have been class-tested by many professors, including Clark G. Ross, coauthor of the National Competency Test for economics majors for the Educational Testing Service in Princeton, New Jersey.

Wired Test Bank This all-new, innovative supplement is an indispensable aid for professors who are incorporating *Economics Today*'s many technology resources into their courses. It includes questions that allow you to test students on the "Economics in Action" modules, end-of-chapter "Economics on the Net" activities, and "Tying It All Together" cases' Internet feature.

- Lecture Outlines with Transparency Masters Prepared by Andrew J. Dane of Angelo State University, this lecture system features more than 500 pages of lecture outlines and text illustrations, including numerous tables taken from the text. Its pages can be made into transparencies or handouts to assist student note taking.
- Four-Color Overhead Transparencies One hundred of the most important graphs from the textbook are reproduced as full-color transparency acetates. Many contain multiple overlays.
- Economics Experiments in the Classroom Developed by Denise Hazlett of Whitman College, these economics experiments involve students in actively testing economic theory. In addition to providing a variety of micro and macro experiments, this supplement offers step-by-step guidelines for successfully running experiments in the classroom.
- Additional Homework Problems For each text chapter, more than 20 additional problems are provided in two separate sets of homework assignments that are available for download from www.econtoday.com. Each homework problem is accompanied by suggested answers.
- Regional Case Studies for the East Coast, Texas, and California Additional case studies, available at www.econtoday.com, can be used for in-class team exercises or for additional homework assignments.
- Pocket Guide to Economics Today for Printed and Electronic Supplements The Pocket Guide is designed to coordinate the extensive teaching and learning package that accompanies the 2001–2002 Edition of Economics Today. For each chapter heading, the author has organized a list of print and electronic ancillaries with page references to help organize lectures, develop class assignments, and prepare examinations.

Econ Tutor Center Order the Econ Tutor Center Edition of *Economics Today* to give your students help when you are not available. Five days a week, qualified economics instructors answer questions via phone, fax, and e-mail, all at no additional cost for students who purchase a new textbook. Contact your local sales representative for details.









HEW