

UNFINISHED DEMOCRACY

The American Political System

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Overview

	1	The Crisis of Government 1		
Part One Public Participation and Control 18				
	2	Who Rules in America? 20		
	3	The Economic System 49		
	4	Political Participation and Control 90		
	5	Can Political Participation Be Increased? 122		
	6	Violence as Political Participation and Power 143		
Part Two American Political Institutions and Politics 174				
	7	Congress and the Policy Process 176		
	8	The Presidency and Public Policy 214		
	9	The Courts and Civil Liberties: Filling the Gap 244		
	10	Interest Groups 280		
	11	Political Parties and the Electoral Process 310		
	12			
	13	Dollars, Deficits, and Governmental Finance 357		
Part Three Social Problems, Politics, and Economics 376				
	14	Poverty in America 378		
	15	The Civil-Rights Movement: Did It Fail? 414		
	16	The Decline and Fall of Great American Cities 445		
	17	American Foreign Policy: Morality and Realism 468		
	Epilogue: On Sanity and Self-Government 498			
	Postscript: The 1984 Presidential Campaign and Election 505			
	The U.S. Constitution 510			
	Glossary i			
	Index xii			

Contents

The Structural Context

Cnapter 1	The Crisis of Government	I
The Crisi	is of the Eighties 3	
The Publi	ic Philosophy of the New Deal 4	
Public At	ttitudes: A Crisis of Confidence	,
Part One		
Public Pari	ticipation and Control 1	8
Chapter 2	Who Rules in America	20
Democrac	cy and the Constitution: The Found	ing Fathers 22
	on of Powers and Checks and Balances • se and Protection of Private Property	The Great Compromises • Promotion of
Political F	Power in Modern America 27	
The Three	e Theories 32	
The Eliti Theories		Structuralist Theory • Critique of the Three
Conclusio	ons 45	
Chapter 3	Economics and Politics	49
Reaganom	nics 51	
Supply-Si	ide Economics • Cuts in Social Programs	• Monetarism • Deregulation
Criticisms	s of Reaganomics 58	
Against t Deregula		Programs • Against Monetarism • Against
Alternativ	res to Reaganomics 62	
Moolihor	aliem - Tachnogratic Planning - Democ	ratio Dianning

Capitalism 64

The Enduring Elements of Capitalism • The Periods of Capitalism

The New Phase 80

Unemployment • Defense Spending • Corporate Concentration •

Conglomerations • Internationalization of Capital • Technological Transformation of Production

Conclusions 87

Chapter 4 Political Participation and Control 90

Are Americans Political Animals? 91

The Citizen's Vote 98

Candidate Image • Issues

The 1980 Presidential Election: A Swing to the Right 103

The Democratic Primaries and the Convention • The Republican Primaries and the Convention • The Anderson Campaign • Candidates, Issues, and Campaign Strategies • The Final Three Weeks • The Election

The 1982 Congressional Elections: A Setback for Reaganomics 112

Reflections on the 1980 and 1982 Elections 113

Public Control of Public Leaders 114

Conclusions 119

Chapter 5 Can Public Knowledge and Participation Be Increased! 122

Causes of Apathy 123

Political Alienation \bullet Discrimination and Voting Barriers \bullet Political Socialization \bullet The Two-Party System

Increasing Participation 131

Easy Reforms • Simplifying Voter Registration • Altering the School's Role • Worker Democracy • The Public Initiative • Other Substantial Reforms

Conclusions 140

Chapter 6 Violence as Political Participation and Power 143

Violence Against Political Suppression 145

Violence by Officials Against Protesters 147

Violence Against Economic Suppression 149

Nonlabor Conflicts • Labor Violence • Racial Violence

Conclusions 171

Part Two American Political Institutions and Politics 174

Chapter 7 Congress and the Policy Process 176

The Problems of Congress 178

Decentralization • The Committee System • Congressional Leadership: Is Anyone in Charge Here? • Lack of Party Discipline • Parochialism • Amateurism • Rule Complexity and Rigidity • Insulation and Upper-Class Bias

Congressional Ethics 197

Campaign Contributions 200

Public Financing of Elections 207

The Federal Election Campaign Act of 1974 • Impact of the 1974 Act • Congressional Financing Legislation, 1977

Conclusions 210

Chapter 8 The Presidency and Public Policy 214

The President's Powers 216

Domestic Policy • Differences in Presidential Powers • The Executive Bureaucracy • The Executive Office of the President

Should the Presidency Be Changed? 233

The Congressional Veto 239

Conclusions 240

Chapter 9 The Courts and Civil Liberties: Filling the Gap 244

Structure of the Federal Court System 247

Freedom of Speech 251

Symbolic Speech • Subversive Speech • Prior Restraint • Censorship

Religion 261

Rights of Those Accused of Crime 264

Interrogation, Counsel, and Speedy Trial • Search and Seizure

Other Fundamental Rights 269

Important Policy Areas 271

Abortion • Reapportionment • Sex Discrimination

Conclusions 276

Chapter 10 Interest Groups 280

The Washington Lobbies 282

The Imbalance of Influence 285

Interest-Group Strategies 287

Cultivating Friendships • Getting an Early Start • Research and Bill Drafting • Advertising and Promotion • Logrolling • Delay • Coalitions and Associations

Case Studies 296

The Drug Industry and Panalba: A Profitable but Ineffective Drug • Peanut Butter: A Sticky Business • The Office of Consumer Representation: A Business Victory • The FTC and Used Cars

The President and the Executive Branch as Lobbyists 303

Public Disclosure of Lobbying 305

Conclusions 307

Chapter 11 Political Parties and the Electoral Process 310

Functions and Consequences of the Two-Party System 312

Policy Differences Between Democrats and Republicans • The Evolution of the Two-Party System • Breakup of the New Deal Coalition

Third Parties 322

Nominations and Elections 324

The Direct Primary: State and Federal Candidates • The Presidential Conventions • Democratic Primary Convention Reforms for 1984 • The Electoral College: A Constitutional Flaw

Conclusions 336

Chapter 12 **The Federal Bureaucracy: A Government**Within the Government 339

Structure and Size of the Federal Bureaucracy 341

The Cabinet Departments • Independent Executive Agencies • Independent Regulatory Commissions • Government Corporations • Appointment of Civil Servants

The Role and Independence of the Bureaucracy 348

Controlling the Bureaucracy 350

Conclusions 355

Chapter 13 Dollars, Deficits, and Governmental Finance 357

The Budget Process 360

The Budget and Impoundment Act • The New Budget Procedures

Receipts and Expenditures 364

The Flat-Rate Tax Proposal 367

Budgets and Debts: The Political Controversy 368

The Reagan Deficits • Comparisons to Other Western Nations

Conclusions 374

Part Three
Social Problems, Politics, and Economics 376

Chapter 14 Poverty in America 378

Has Poverty Actually Been Abolished? 383

Myths About Poor Americans 385

"The Poor Are Black" • "The Poor Refuse to Work" • "Welfare Recipients Are Mostly Ablebodied Men" • "The Poor Squander Their Money" • "The Poor Get Rich Off Welfare" • "It Is Easy to Get on Welfare" • "The Poor Are Cheats" • "Once on Welfare, Always on Welfare" • "Welfare Families Are Large"

Major Welfare Programs and Their Impact on Poverty 391

Causes of Poverty 395

Lack of Political Power • Economic Problems • Racisin and Sexism • Geographic Isolation

Ending Poverty 402

Achieving Full Employment • Full Employment and Inflation • A Negative Income Tax • Child Care and Preschool Education

Conclusions 409

Chapter 15 The Civil-Rights Movement: Did It Fail? 414

The Civil-Rights Movement 415

The Policy Response 419

The Policy Consequences 424

Voting and Black Representation • Housing and School Segregation • Employment and Income Equality

An Analysis of Progress Achieved 436

Why Has Progress Been Limited? 438

Conclusions 442

Chapter 16 The Decline and Fall of Great American Cities 445

Taxes and City Services 449

The Causes 452

Saving the Cities 460

Indirect Programs • Direct Programs

Government Programs for the Cities 464

Conclusions 466

Chapter 17 American Foreign Policy: Morality and Realism 468

The East-West Struggle 471

The Cold War: 1946-49 • The Imperial Presidency • From the Cold War to Détente

Imperialism 485 Conclusions 495

Epilogue on Sanity and Self-Government 498

More Government 499

Continued Social Injustice 500

Public Alarm About the Size of Government 501

The Clash: Capitalism v. Democracy 501

Postscript: The 1984 Presidential Campaign and Election 505

The U.S. Constitution 510

Glossary i

Index xii

The Crisis of Government



He that goeth about to persuade a multitude that they are not so well governed as they ought to be, shall never want attentive and favourable hearers.

Richard Hooker

Throughout history most governments have been failures. Unsuccessful governments—sometimes overthrown by their populace, sometimes destroyed by foreign invaders, but often merely collapsing on their own—are piled high through the pages of world history. Most of them have failed because they have not been based on the consent of their citizens, have not been attuned to the public's needs, or have been too inept to establish a society in which people could live safely and happily.

In The Gulag Archipelago Alexandr Solzhenitsyn pointed out, "With the exception of a very limited number of decades, the history of nations is entirely a history of revolutions and seizures of power. And whoever succeeds in making a more successful and enduring revolution is from that moment on graced with the bright robes of justice." Even in modern history political change is often frequent and violent, according to political scientist Thomas H. Greene:

Between the end of the [Second World War] and 1969, forty of the approximately 100 states in Asia, Africa, and Latin America experienced at least one successful military seizure of power. Between 1948 and 1967, almost all the countries of Latin America, two thirds of the countries of Asia, and one half of those countries in Africa independent by 1962 recorded one or more successful or unsuccessful attempts to change their governments by unconstitutional means. Over a shorter time span (1946 to 1959), but including a wider range of type of political stability, Eckstein cites the New York Times as reporting more than 1200 clear cases of "internal war," including "civil wars, guerrilla wars, localized terrorism, mutinies, coups d'etat."²

Indeed, failure of governments is so prevalent that only a relatively small percentage of all the people in history have had the good fortune to live in even modest prosperity and peace. Even today most humans do not enjoy political freedom, and most are illiterate and poor.

In late 1980 Amnesty International released a study showing that in at least half the nations of the world people are routinely arrested for their political or religious beliefs. They are often jailed, tortured, or even executed after summary trials that bear no resemblance to justice or due process of law.³ In a similar study Freedom House, a New York-based organization, reported that in 1981 some 2 billion people (about 43 percent of the world's population) were living in fifty-eight nations that did not extend democratic rights to their citizens.⁴

By historical and current world standards, then, Americans have been fortunate. Our political system is celebrated by many as one of the most enduring and enlightened of all social contracts among a free people. Despite political crises, internal and external wars, depressions and civil revolts, the American political system has persevered. In his inaugural address President Ronald Reagan paid tribute to the remarkably stable patterns of democratic government that Americans take for granted:

To a few of us here today this is a solemn and most momentous occasion. And, yet, in the history of our nation, it is a commonplace occurrence.

The orderly transfer of authority as called for in the Constitution routinely takes place as it has for almost two centuries and few of us stop to think how unique we really are. In the eyes of many of the world, this every-four-year ceremony we accept as normal is nothing less than a miracle.

And, indeed it is! The American political system is clearly one of the most successful on earth. Yet it is a system in crisis.

The Crisis of the Eighties

The United States in the eighties is going through more domestic and international crisis and change than at any time in almost half a century. In recent years it has often been said that the country is being forced to adapt to a world it no longer dominates. While this is clearly true, the United States is also struggling with many of the same domestic problems that have always challenged it. Thus any analysis of our basic social, economic, and political institutions must understand them in a context of transition, of new, and sometimes uncertain, response to both unprecedented conditions and unresolved problems.

The most obvious indicator of the turbulence of these times is to be found in the economy. In the campaign of 1976, Jimmy Carter attacked President Gerald R. Ford by charging that the "misery index"—the sum of the unemployment and inflation rates—was an intolerable 12.5 percent. In 1980 Ronald Reagan attacked President Jimmy Carter, arguing that the "misery index" was then 19.5 percent. In the 1982 congressional elections the Democrats attacked Reagan's Republican party on the grounds that, although the inflation component of the "misery index" had declined, unemployment, which reached 10.8 percent in December 1982, was at a higher level than at any time since the Great Depression.

Then in 1983 inflation began to go down. But so, too, did the unemployment figure, which was below 9 percent at the end of the year. There were politicians who said in the grim winter of 1982-83 that President Reagan would have great difficulty in being reelected. They then began to argue, in the light of the new statistics on unemployment in late 1983, that he was all but unbeatable.

The persistent economic problems of the 1970s and early 1980s have undermined a public philosophy that played an important role in American society for some five decades. President Franklin D. Roosevelt's response to the problems of the Great Depression provided what political scientist Samuel H. Beer has defined as the **public philosophy** of the United States during

the next generation.⁵ That does not mean that everyone agreed with the philosophy of the New Deal, but it did provide a certain consensus within which the political system functioned for a long time.

In the eighties, however, the coherence provided by the philosophy of the New Deal has begun to unravel. In his 1982 economic message to Congress, Reagan candidly recognized that he was "reversing the trends of the past." And economist George E. Peterson noted that Reagan's proposals for a "new federalism resembles nothing so closely as the reality of . . . federalism in 1933." One response to the crisis of the eighties, then, was to try to unwind almost five decades of American history. That is one sign of the kind of radical political response provoked by an economy with serious structural problems.

Indeed, in setting the stage for the ways in which American democracy now gropes with new and puzzling issues, it would serve us well to return briefly to that public philosophy of the last generation, which for several decades seemed to offer the best solution to our problems but which is now so much in doubt on both the Left and the Right.

The Public Philosophy of the New Deal

From the New Deal until Ronald Reagan—from 1933 to 1981—the federal government accepted the responsibility to intervene in the economy in order to promote full employment, prosperity, and price stability. This new role was the public philosophy that grew out of the New Deal. Republican presidents—Eisenhower, Nixon, and Ford—accepted that obligation, or philosophy, and so did Roosevelt's Democratic heirs: Truman, Kennedy, Johnson, and Carter. The public philosophy of the New Deal, in keeping with capitalist principles, assumed that private corporations would make the fundamental decisions about the allocation of resources. Washington was to use **fiscal policy** (determining whether the federal budget would be in surplus or deficit) and **monetary policy** (controlling the supply of money) to ensure that there would be adequate buying power to absorb the output of the corporations, thereby keeping Americans at work, mainly in the private sector.

In theory, if buying power was insufficient, the government would operate at a deficit and put money into people's pockets so that they could purchase what the private corporations produced. If buying power was excessive, with too much money competing for too few goods and consequently creating **inflation**, Washington would raise taxes and/or interest rates to cut down demand. According to the theory, unemployment could be eliminated by small bursts of controlled inflation, and inflation could be reduced by slight increases in unemployment. In the long run the economy would



The Democratic Presidents pictured above at the 1964 Democratic Party Convention—Kennedy (top center), Truman (top right), and Johnson (bottom)—were all political heirs of Franklin D. Roosevelt (pictured top left). FDR's New Deal shaped government policies and political debate in America for a generation.

operate on an even keel. The deficits needed to combat joblessness would be compensated for by the surpluses required to deal with inflation.

This theory never worked so neatly in practice, but it did operate as a guide for Republicans and Democrats, for conservatives and liberals. To be sure, the conservatives tended to emphasize the problem of inflation, while the liberals focused on unemployment. But both were operating within a common framework. The highwater mark of confidence in this public philosophy occurred in the 1960s, the longest prosperous period in American history. As Lyndon B. Johnson left the presidency in January 1969, he proudly told Congress that his record in office:

demonstrates the vitality of a free economy and its capacity for steady growth. No longer do we view our economic life as a relentless tide of ups and downs. No longer do we fear that automation and technical progress will rob workers of jobs rather than help us to achieve greater abundance. No longer do we consider poverty and unemployment permanent landmarks on our economic scene.⁸

In the years since President Johnson made that statement, the American economy has experienced four recessions (1969-70, 1974-75, 1980, and 1982-83). In the seventies those downturns were accompanied by relatively high unemployment and double-digit inflation. In 1981-82 President Reagan predicted that double-digit unemployment at levels not experienced since the last years of the Great Depression (and some good luck on energy prices) would finally bring prices down.

What went wrong? There is no simple answer. In the early 1970s the economic techniques that grew out of the Great Depression and that had been relatively successful in guiding the economy began to fail. Presidents Nixon, Ford, and Carter each tried to use these techniques in basically traditional ways, but the economy would not respond. In 1980 Ronald Reagan argued that the problem was the government; that the government's intervention in the economy was causing stagnation. His solution was to lower taxes, to cut government spending (especially for social welfare programs), and to reduce governmental regulation of business. In 1981 and 1982 Reagan convinced Congress to adopt most of his major policies.

In the 1970s and early 1980s millions of Americans became the victims of the nation's economic failures. By late 1982 some 12 million Americans were jobless, and millions more were working part-time while seeking full-time employment. In 1982 almost 35 million Americans, the largest number since 1965, were living in poverty. Some 15 million additional Americans were living just above the poverty line. Cuts in social welfare programs meant that millions of down-and-out Americans had few or no benefits to fall back on. Even those "lucky" enough to receive assistance were receiving less. For example, the inflation of the seventies reduced the real buying power of those receiving Aid to Families with Dependent Children (AFDC) by 28 percent. Even if one adds the cash value of food stamps to that of AFDC payments, in 1981 the combined total provided 4 percent less buying power than AFDC payments alone in 1969.9 At the same time the real value of the weekly earnings of workers in industry in 1982 was the lowest it had been since 1962, and it was 15 percent less than the peak value of 1973.10

But then did all these trends suddenly reverse themselves in the recovery of 1983? Did the president's "supply-side" theories finally prevail and thus provide the nation with a new "public philosophy"? We will look at that question in detail in Chapter 3. For now, we simply note that many liberals charged that the recovery had taken place in spite of, rather than because of, the president's policies, while a good number of conservatives were deeply troubled by the hundreds of billions of dollars in federal deficits that were a by-product of the Reagan program. To be sure, the president cited the upturn as proof that his tactics had worked. Instead of a new consensus, there was a continuing debate, both on the Right and the Left, with regard to the basic principles of national economic strategy.

The nation's economic problems also profoundly affected America's