

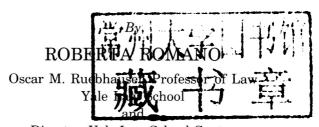
FOUNDATIONS OF Corporate Law Second Edition

Roberta Romano

FOUNDATION PRESS

FOUNDATIONS OF CORPORATE LAW

SECOND EDITION



Director, Yale Law School Center for the Study of Corporate Law

Foundation Press 2010



This publication was created to provide you with accurate and authoritative information concerning the subject matter covered; however, this publication was not necessarily prepared by persons licensed to practice law in a particular jurisdiction. The publisher is not engaged in rendering legal or other professional advice and this publication is not a substitute for the advice of an attorney. If you require legal or other expert advice, you should seek the services of a competent attorney or other professional.

Nothing contained herein is intended or written to be used for the purposes of 1) avoiding penalties imposed under the federal Internal Revenue Code, or 2) promoting, marketing or recommending to another party any transaction or matter addressed herein.

- © 1993 By FOUNDATION PRESS
- © 2010 By THOMSON REUTERS/FOUNDATION PRESS

1 New York Plaza, 34th Floor

New York, NY 10004

Phone Toll Free 1-877-888-1330

Fax (646) 424-5201

foundation-press.com

Printed in the United States of America

ISBN 978-1-59941-877-3

PREFACE TO THE SECOND EDITION

The revolution in corporate law that led me to assemble the first edition of this reader has quickened in the intervening decade plus years, bringing a far greater sophistication in the use of finance and organizational economics in corporate law scholarship and practice. In the years since the first edition's publication, the field has expanded to confront new substantive issues, and deepened as attention has refocused on corporate governance in the wake of the financial accounting scandals of high-profile firms in 2001-02, such as Enron, Worldcom and Parmalat. Moreover, corporate law scholarship and practice have been extended geographically, both because of the international scope of the scandals and because of a profusion of cross-border transactions and global investments, which have spurred the diffusion of U.S.-type business transactions and legal rules across the globe. The second edition reflects these trends, expanding the original chapter on internal governance mechanisms into three separate chapters on distinctive components of governance: boards of directors and their fiduciary liability; voting and other forms of institutional investor activism; and executive compensation, and adding a new chapter on comparative corporate governance.

Users of the prior edition will find that there is considerable new excerpted material in every chapter but the chapters on limited liability and financing the corporation; still, even those chapters have fully updated notes and questions, as do all the others. This has necessarily made for a considerably longer book. For example, the theory of capital markets section of chapter one includes excerpts on behavioral finance, which provides the theoretical underpinning of new substantive material, such as the Langevoort excerpt on boards of directors in chapter five. More recent debates over the need to increase shareholder power and to rein in executive compensation are excerpted in readings in chapters six and seven. In addition to new debates, there are selections that take fresh looks at ongoing controversies in the first edition, such as whether states compete over charters in chapter three, who benefits from shareholder litigation in chapter five, and the efficacy of the federal securities laws, in chapter nine.

Although I have a point of view on a number of these issues, as the excerpts from my contributions indicate, as in the first edition, I have tried my best to counter my perspective, and that of others, by juxtapos-

Preface

ing differing viewpoints throughout the reader. My belief is that such an approach should make for both a better and more enjoyable educational experience. I have further followed the same editorial approach to the material as taken in the prior edition, favoring accessibility and breadth, by considerable editing of the original articles, along with suppression of most mathematics, footnotes, and references, recognizing that this risks loss of the subtlety or complexity of arguments, and technical or bibliographic precision, and compensating, hopefully, by the inclusion of extensive notes and questions related to the wider literature. If the book serves to pique the reader's interest to delve further into the original material to follow up on theories, evidence and references, then the tradeoff, in my mind, will have been well served. For this edition, I have adopted several formatting rules for improved readability of the excerpts: omission of ellipses, indicating breaks in text, that would otherwise appear at the beginning or end of text paragraphs, and standardized subheading fonts (in italics) across excerpts. As in the first edition, authors' use of italics in text has been retained.

R.R.

New Haven July 2010

PREFACE

Corporate law underwent a revolution over the past decade. In the midst of an extraordinary period of innovation in business organization and acquisitive activity, legal scholarship was transformed by the use of the new analytical apparatus of the economics of organization and modern corporate finance. This learning has already had, and will increasingly have, a profound impact on corporate practice and, accordingly, on the teaching of corporate law. This book of readings seeks to provide an accessible introduction to the enduring policy debates in corporate law as well as the intuition for the fundamental economic concepts of the new learning that informs the debates. In addition, a concerted effort has been made to provide a realistic sense of the institutional landscape, which is foreign to many students, by extensive referencing of the burgeoning empirical research on corporate governance.

The key feature of the public corporation is Adolph Berle and Gardiner Means' insight concerning the separation of ownership and control: managers of the firm, who run the business, are not the owners. This separation creates a host of organizational problems, because managers' incentives are not always aligned with the owners' interest; such problems are generically referred to as agency problems. Much of corporate law is directed at mitigating agency problems, as selections in the reader illustrate. The readings also indicate how the economic theory of organization as well as corporate finance clarify different facets of the agency problem and suggest ways of mobilizing the legal system to address this master problem.

A word on the reader's format is in order. I have used materials in this reader to supplement casebooks in my courses in corporate law and corporate finance. The reader was crafted with the intention that it be used as a springboard for class discussion in a corporations course, but there are extensive notes and questions to ensure that it is sufficiently self-contained for independent, self-directed use. All of the selections have been extensively edited to facilitate accessibility. Mathematics appearing in original works has been suppressed, although simple numerical examples have been retained or included in the notes to illustrate concepts. A danger with such an approach is that complexities of the literature can easily be lost, and this may convey the misimpression

that there is no ambiguity to policymaking. I have sought to temper this risk by juxtaposing sharply differing positions in the selections or accompanying notes. In addition, references and most footnotes have been omitted from excerpts. Precision and bibliographic convenience have been sacrificed for the pedagogic benefit of greater readability. Readers who are sufficiently intrigued by an excerpt can follow up on arguments and references by recourse to the original source.

This book would not have been completed without the superb assistance of Cathy Briganti and the unflagging encouragement and support of Albert Romano. I cannot begin to thank them; I can only end by acknowledging that fact.

R.R.

New Haven October 1992

FOUNDATIONS OF LAW SERIES

ROBERTA ROMANO, GENERAL EDITOR

Foundations of Administrative Law 2d

Edited by Peter H. Schuck, Yale Law School

Foundations of Bankruptcy Law

Edited by Barry Adler, New York University Law School

Foundations of Commercial Law

Edited by Robert E. Scott, Columbia Law School and George G. Triantis, Harvard Law School

Foundations of Contract Law

Edited by Richard Craswell, Stanford Law School and Alan Schwartz, Yale Law School

Foundations of Corporate Law 2d

Edited by Roberta Romano, Yale Law School

Foundations of Criminal Law

Edited by Leo Katz and Stephen J. Morse, University of Pennsylvania Law School and Michael S. Moore, University of Illinois College of Law

Foundations of The Economic Approach to Law

Edited by Avery Wiener Katz, Columbia Law School

Foundations of Employment Discrimination Law 2d

Edited by John Donohue, III, Stanford Law School

Foundations of Environmental Law and Policy

Edited by Richard L. Revesz, New York University Law School

Foundations of Law Series

Foundations of Intellectual Property

Edited by Robert P. Merges, University of California Berkeley and Davis School of Law and Jane C. Ginsburg, Columbia University School of Law

Foundations of International Income Taxation

Edited by Michael J. Graetz, Yale Law School

Foundations of International Law and Politics

Edited by Oona A. Hathaway, Yale Law School and Harold Hongju Koh, Yale Law School

Foundations of Labor and Employment Law

Edited by Samuel Estreicher, New York University Law School and Stewart J. Schwab, Cornell Law School

Foundations of The Law and Ethics of Lawyering

Edited by George M. Cohen, University of Virginia School of Law and Susan P. Koniak, Boston University School of Law

Foundations of Tort Law 2d

Edited by Saul Levmore, University of Chicago Law School and Catherine M. Sharkey, New York University School of Law

FOUNDATIONS OF CORPORATE LAW

CONTENTS

1 Theory of the Firm and Capital Markets, 1

A Theory of the Firm, 5

Theory of the Firm: Managerial Behavior, Agency Costs, and Ownership Structure, 5

Michael C. Jensen and William H. Meckling

Transaction Cost Economics, 10

Oliver E. Williamson

Ownership of the Firm, 16

Henry Hansmann

Firms, Contracts, and Financial Structure, 23
Oliver Hart

A Political Theory of American Corporate Finance, 29 Mark J. Roe

Notes and Questions, 33

B Theory of Capital Markets, 40

A Random Walk Down Wall Street, 40

Burton G. Malkiel

Corporate Finance, 52

Stephen A. Ross, Randolph W. Westerfield and Jeffrey F. Jaffe

Event Studies and the Law: Part I: Technique and

Corporate Litigation, 65

Sanjai Bhagat and Roberta Romano

A Random Walk Down Wall Street, 72

Burton G. Malkiel

Notes and Questions, 80

2 Legal Characteristics of the Corporation: Limited Liability, 90

Limited Liability and the Corporation, 92 Frank H. Easterbrook and Daniel R. Fischel

Limited Liability in the Theory of the Firm, 99 Susan E. Woodward

Toward Unlimited Shareholder Liability for Corporate Torts, 102

Henry Hansmann and Reinier Kraakman

Notes and Questions, 107

3 The Production of Corporation Laws, 114

A State Competition for Corporate Charters, 117

The State Competition Debate in Corporate Law, 117
Roberta Romano

Toward an Interest Group Theory of Delaware Corporate Law. 123

Jonathan R. Macey and Geoffrey P. Miller

X Contents

The Myth of State Competition in Corporate Law, 126 Marcel Kahan and Ehud Kamar

Delaware's Competition, 130 Mark J. Roe

Uncorporations and the Delaware Strategy, 132 Saul Levmore

Notes and Questions, 139

B The Structure of Corporation Laws, 152

The Corporate Contract, 152

Frank H. Easterbrook and Daniel R. Fischel

The Mandatory Structure of Corporate Law, 160 Jeffrey N. Gordon

The Mandatory/Enabling Balance in Corporate Law: An Essay on the Judicial Role, 167
John C. Coffee, Jr.

What Do Corporate Default Rules and Menus Do? An Empirical Examination, 169

Yair Listokin

Notes and Questions, 174

4 Financing the Corporation, 183

On Financial Contracting: An Analysis of Bond Covenants, 185 Clifford W. Smith, Jr., and Jerold B. Warner

Contractual Resolution of Bondholder—Stockholder Conflicts in Leveraged Buyouts, 192

Kenneth Lehn and Annette Poulsen

Active Investors, LBOs, and the Privatization of

Bankruptcy, 194

Michael C. Jensen

The Structure and Governance of Venture Capital

Organizations, 196

William A. Sahlman

Two Agency–Cost Explanations of Dividends, 201

Frank H. Easterbrook

Notes and Questions, 203

5 Internal Governance Structures: Boards of Directors, 217

A Boards of Directors, 219

Corporate Governance, 219

Oliver E. Williamson

Empirical Studies of Corporate Law, 226

Sanjai Bhagat and Roberta Romano

The Human Nature of Corporate Boards: Law, Norms, and the Unintended Consequences of Independence and

Accountability, 228 Donald C. Langevoort

Notes and Questions, 237

B Director Liability for Breach of Duty, 246

The Shareholder Suit: Litigation Without Foundation?, 246
Roberta Romano

xi Contents

> The New Look of Shareholder Litigation: Acquisition-Oriented Class Actions, 257

Robert B. Thompson and Randall S. Thomas

File Early, Then Free Ride: How Delaware Law (Mis)Shapes Shareholder Class Actions, 270

Elliott J. Weiss and Lawrence J. White

The Public and Private Faces of Derivative Lawsuits, 277 Robert B. Thompson and Randall S. Thomas

Predicting Corporate Governance Risk: Evidence from the Directors' & Officers' Liability Insurance Market, 280 Tom Baker and Sean J. Griffith

The Missing Monitor in Corporate Governance: The Directors' & Officers' Liability Insurer, 292 Tom Baker and Sean J. Griffith

Does "Unlawful" Mean "Criminal"?: Reflections on the

Disappearing Tort/Crime Distinction in American Law, 301 John C. Coffee, Jr.

Corporate Crime Legislation: A Political Economy Analysis, 307 Vikramaditya S. Khanna

Notes and Questions, 315

6 Internal Governance Structures: Shareholder Voting and Exercise of Voice, 329

Shareholder Voting Rights, 331

Voting in Corporate Law, 331

Frank H. Easterbrook and Daniel R. Fischel

Ties That Bond: Dual Class Common Stock and the Problem of Shareholder Choice, 337

Jeffrey N. Gordon

The Case for Increasing Shareholder Power, 341 Lucian Arye Bebchuk

Director Primacy and Shareholder Disempowerment, 353 Stephen M. Bainbridge

The Mythical Benefits of Shareholder Control. 356 Lynn A. Stout

The New Vote Buying: Empty Voting and Hidden (Morphable) Ownership, 360

Henry T.C. Hu and Bernard Black

Notes and Questions, 364

B Exercising Voice: Institutional Investors in Action, 372

Less is More: Making Institutional Investor Activism a Valuable Mechanism of Corporate Governance, 372

Roberta Romano

Hedge Funds in Corporate Governance and Corporate Control, 384

Marcel Kahan and Edward B. Rock

Hedge Fund Activism, Corporate Governance, and Firm Performance, 393

Alon Brav, Wei Jiang, Frank Partnoy and Randall Thomas

Fiduciary Duties for Activist Shareholders, 397 Iman Anabtawi and Lynn Stout

xii Contents

The Promise and Peril of Corporate Governance Indices, 403 Sanjai Bhagat, Brian Bolton and Roberta Romano Notes and Questions, 410

7 Internal Governance Structures: Executive Compensation, 426

Executive Compensation, 427

Kevin J. Murphy

Incentive and Tax Effects of Executive Compensation Plans, 433 Clifford W. Smith, Jr. and Ross L. Watts

Pay without Performance: Overview of the Issues, 437 Lucian A. Bebchuk and Jesse M. Fried

Executive Compensation: If There's a Problem, What's the Remedy? The Case for "Compensation Discussion and Analysis", 448 Jeffrey N. Gordon

Pay without Performance and the Managerial Power

Hypothesis: A Comment, 457

Bengt Holmstrom

"Empowering Shareholders on Executive Compensation" and H.R. 1257, the "Shareholder Vote on Executive Compensation Act," 464 Steven N. Kaplan

Say on Pay Votes and CEO Compensation: Evidence from the UK, 468

Fabrizio Ferri and David Maber

Notes and Questions, 472

8 External Governance Structure: The Market for Corporate Control, 488

A Theories and Evidence, 491

Mergers and the Market for Corporate Control, 491 Henry G. Manne

Takeovers: Their Causes and Consequences, 492 Michael C. Jensen

Risk Reduction as a Managerial Motive for Conglomerate Mergers, 495

Yakov Amihud and Baruch Lev

The Hubris Hypothesis of Corporate Takeovers, 496 Richard Roll

The Market for Corporate Control: The Empirical Evidence Since 1980, 500

Gregg A. Jarrell, James A. Brickley and Jeffry M. Netter

Hostile Takeovers in the 1980s: The Return to Corporate Specialization, 503

Sanjai Bhagat, Andrei Shleifer and Robert W. Vishny

New Evidence and Perspectives on Mergers, 505 Gregor Andrade, Mark Mitchell and Erik Stafford

Leveraged Buyouts and Private Equity, 515 Steven N. Kaplan and Per Strömberg

Notes and Questions, 526

Contents xiii

B Management's Fiduciary Duty and Takeover Defenses, 546

The Proper Role of a Target's Management in Responding to a Tender Offer, 546

Frank H. Easterbrook and Daniel R. Fischel

Seeking Competitive Bids Versus Pure Passivity in Tender Offer Defense, 550

Ronald J. Gilson

The Case for Facilitating Competing Tender Offers: A Reply and Extension, 553

Lucian A. Bebchuk

The Market for Corporate Control: The Empirical Evidence Since 1980, 555

Gregg A. Jarrell, James A. Brickley and Jeffry M. Netter

The Wealth Effects of Second–Generation State Takeover Legislation, 560

Jonathan M. Karpoff and Paul H. Malatesta

The Future of Hostile Takeovers: Legislation and Public Opinion, 566

Roberta Romano

Do IPO Charters Maximize Firm Value? Antitakeover

Protection in IPOs, 573

Robert Daines and Michael Klausner

Notes and Questions, 582

9 Securities Regulation, 600

A Disclosure Regulation, 603

Mandatory Disclosure and the Protection of Investors, 603 Frank H. Easterbrook and Daniel R. Fischel

Market Failure and the Economic Case for a Mandatory Disclosure System, 609

John C. Coffee, Jr.

Measuring the Costs and Benefits of Regulation: Conceptual Issues in Securities Markets, 611

J. Harold Mulherin

Mandatory Disclosure as a Solution to Agency Problems, 619
Paul G. Mahoney

Securities Fraud as Corporate Governance: Reflections upon Federalism, 629

Robert B. Thompson and Hillary A. Sale

Notes and Questions, 636

B Insider Trading Regulation, 646

Insider Trading, Rule 10b–5, Disclosure, and Corporate

Privacy, 646

Kenneth E. Scott

The Regulation of Insider Trading, 650 Dennis W. Carlton and Daniel R. Fischel

Substitutes for Insider Trading, 653

Ian Ayres and Joe Bankman

Notes and Questions, 661

xiv Contents

C Who Should Regulate?, 668

Empowering Investors: A Market Approach to Securities Regulation, 668

Roberta Romano

The Exchange as Regulator, 678

Paul G. Mahoney

Regulating Investors Not Issuers: A Market–Based

Proposal, 686

Stephen Choi

The SEC, Retail Investors, and the Institutionalization

of the Securities Markets, 695

Donald C. Langevoort

Notes and Questions, 700

10 Comparative Corporate Law, 705

Legal Determinants of External Finance, 706 Rafael La Porta, Florencio Lopez-De-Silanes, Andrei Shleifer and Robert W. Vishny

The Economic Consequences of Legal Origins, 713 Rafael La Porta, Florencio Lopez-De-Silanes and Andrei Shleifer

A Self-Enforcing Model of Corporate Law, 725 Bernard Black and Reinier Kraakman

The Legal and Institutional Preconditions for Strong Securities Markets, 729

Bernard S. Black

A Theory of Path Dependence in Corporate Governance and Ownership, 741

Lucian Arye Bebchuk and Mark J. Roe

The End of History for Corporate Law, 747 Henry Hansmann and Reinier Kraakman

Notes and Questions, 757

Theory of the Firm and Capital Markets

The readings in this chapter provide a framework for understanding corporate law. The selections in part A on the theory of the firm are classic contributions that provide explanations of why individuals organize their economic activity into firms and why certain institutional arrangements are so prevalent. They also suggest that the markets in which firms operate affect their organizational structures. A key market for public corporations is the capital market. This is because one of the explanations for organizing a business as a corporation is its greater access to capital, which, as discussed in Chapter 2, is facilitated by corporate characteristics of free transferability of shares and limited liability. The selections in part B introduce the conceptual building-blocks of modern corporate finance. It is not possible to understand the operation of capital markets, and correlatively the corporations whose securities trade in those markets, without a mastery of those rudimentary ideas.

In neoclassical economics, the firm is a black box, represented by a production function. Although firms have an objective, profit maximization, the neoclassical approach focuses on aggregate firm behavior (markets) rather than the individual firm. The readings in this chapter on the theory of the firm, however, take a more microanalytical approach, delving inside the firm and differentiating the players and their interests.