

Design and Methods

Robert K. Yin

5 edition



Case Study Research

Design and Methods





Los Angeles | London | New Delhi Singapore | Washington DC



Los Angeles | London | New Delhi Singapore | Washington DC

FOR INFORMATION:

SAGE Publications, Inc. 2455 Teller Road Thousand Oaks, California 91320 E-mail: order@sagepub.com

SAGE Publications Ltd. 1 Oliver's Yard 55 City Road London EC1Y 1SP United Kingdom

SAGE Publications India Pvt. Ltd. B 1/I 1 Mohan Cooperative Industrial Area Mathura Road, New Delhi 110 044 India

SAGE Publications Asia-Pacific Pte. Ltd. 3 Church Street #10-04 Samsung Hub Singapore 049483

Acquisitions Editor: Vicki Knight Editorial Assistant: Jessica Young Assistant Editor: Kalie Koscielak Production Editor: Brittany Bauhaus

Copy Editor: Gillian Dickens Typesetter: C&M Digitals (P) Ltd. Proofreader: Theresa Kay

Indexer: Rick Hurd

Cover Designer: Edgar Abarca Marketing Manager: Nicole Elliott Permissions Editor: Karen Ehrmann Copyright © 2014 by SAGE Publications, Inc.

All rights reserved. No part of this book may be reproduced or utilized in any form or by any means, electronic or mechanical, including photocopying, recording, or by any information storage and retrieval system, without permission in writing from the publisher.

Printed in the United States of America

Library of Congress Cataloging-in-Publication Data

Yin, Robert K. Case study research: design and methods / Robert K. Yin. Fifth edition.

pages cm. Includes bibliographical references and index.

ISBN 978-1-4522-4256-9 (pbk.: alk. paper) — ISBN 978-1-4833-0200-3 (web pdf) 1. Case method. 2. Social sciences—Research-Methodology. I. Title.

H62.Y56 2014 300.72'2-dc23 2013008876

This book is printed on acid-free paper.



SFI label applies to text stock

14 15 16 17 10 9 8 7 6 5 4 3 2

DETAILED CONTENTS

About the Author	XV
Foreword	xvii
Donald T. Campbell	
Preface	xix
Rising Recognition for Case Study Research	xix
Distinctiveness of This Book	XXi
Using This Book	xxii
New Features in This Edition	xxiii
Added breadth and depth	xxiii
Additional changes in the fifth edition	xxiv
Acknowledgments	xxvi
Notes	xxvii
1. Getting Started: How to Know Whether and When	
to Use the Case Study as a Research Method	3
The Case Study as a Research Method	3
Doing Case Study Research	3
Salience of Case Study Research in Different Fields	4
Comparing the Case Study with Other Research Methods	
in the Social Sciences	5
Relationships among the Methods: Not Hierarchical	6
When to Use Each Method	9
Types of research questions	10
Extent of control over behavioral events and degree	
of focus on contemporary as opposed to entirely historical events	12
A special situation in evaluation research	13
Summary	14
Variations in Case Studies, but a Common Definition	15
Definition of the Case Study as a Research Method	15
Twofold definition of case study	16
Applicability of different epistemological orientations	17
Tributions of different epistemore great or territoria	-

	Variations in Case Studies as a Research Method		18
	Addressing Traditional Concerns about Case Study Research	2	19
	Rigorous enough?		19
	Confusion with teaching cases?		20
	Generalizing from case studies?		20
	Unmanageable level of effort?		21
	Comparative advantage?		21
	Summary		22
	Summary		23
	Notes to Chapter 1		23
	Tutorial 1.1: More on Defining the "Case Study"		24
2.	Designing Case Studies: Identifying Your Case(s)		
	and Establishing the Logic of Your Case Study		27
	General Approach to Designing Case Studies		27
	Definition of Research Designs		28
	Components of Research Designs		29
	Study questions		29
	Study propositions	-	30
	Unit of analysis—the "case"		31
	Linking data to propositions		35
	Criteria for interpreting a case study's findings		36
	Summary		36
	The Role of Theory or Theoretical Propositions		
	in Research Designs		37
	Theory Development	S	37
	Illustrative Topics for Theories		39
	Use of Theory to Generalize from Case Studies		40
	Summary		44
	Criteria for Judging the Quality of Research Designs		45
	Construct Validity		46
	Internal Validity		47
	External Validity		48
	Reliabílity		48
	Summary		49
	Case Study Research Designs		49
	What Are the Potential Single-Case Designs		
	(Types 1 and 2)?		51
	Five rationales for single-case designs		51
	Holistic versus embedded case studies		53
	Summary		56

	What Are the Potential Multiple-Case Designs	
	(Types 3 and 4)?	56
	Multiple- versus single-case designs	56
	Replication, not sampling logic, for	
	multiple-case studies	57
	Rationale for multiple-case designs	61
	Multiple-case studies: Holistic or embedded	62
	Summary	63
	Modest Advice in Selecting Case Study Designs	63
	Single- or Multiple-Case Designs?	63
	Closed or Adaptive Designs?	65
	Mixed Methods Designs: Mixing Case Studies	
	with Other Methods?	65
	Notes to Chapter 2	67
	Tutorial 2.1: More on Defining	
	"Analytic Generalization"	68
3.	Preparing to Collect Case Study Evidence: What You	
	Need to Do before Starting to Collect Case Study Data	71
	The Case Study Researcher: Desired Skills and Values	72
	Asking Good Questions	73
	Being a Good "Listener"	74
	Staying Adaptive	74
	Having a Firm Grasp of the Issues Being Studied	75
	Avoiding Bias and Collecting Research Ethically	76
	Preparation and Training for a Specific Case Study	77
	Protecting Human Subjects	77
	Training to Do the Case Study	79
	Protocol development and review	82
	Problems to be addressed during training	82
	The Case Study Protocol	84
	Overview of the Case Study (Section A of the Protocol)	86
	Data Collection Procedures (Section B of the Protocol)	88
	Data Collection Questions (Section C of the Protocol)	89
	General orientation of the questions	89
	Five levels of questions	90
	Undesired confusion between unit of data	
	collection and unit of analysis	92
	Other data collection devices	93
	Guide for the Case Study Report (Section D of	
	the Protocol)	93

	Screening the Candidate Cases for Your Case Study	95
	A one-phase approach	95
	A two-phase approach	95
	The Pilot Case Study	96
	Selection of Pilot Cases	96
	Scope of the Pilot Inquiry	97
	Reports from the Pilot Cases	98
	Summary	98
	Notes to Chapter 3	99
	Tutorial 3.1: More on Review by Institutional Review	
	Boards (IRBs)	100
4.	Collecting Case Study Evidence: The Principles You	
	Should Follow in Working with Six Sources	
	of Evidence	103
	Supporting Textbooks	103
	Supporting Principles .	104
	Six Sources of Evidence	105
	Documentation	105
	Archival Records	109
	Interviews	110
	Prolonged case study interviews	110
	Shorter case study interviews	111
	Survey interviews in a case study	112
	Summary	113
	Direct Observations	113
	Participant-Observation	115
	Physical Artifacts	117
	Summary	118
	Four Principles of Data Collection	118
	Principle 1: Use Multiple Sources of Evidence	118
	Triangulation: Rationale for using multiple	
	sources of evidence	119
	Prerequisites for using multiple sources	
	of evidence	122
	Principle 2: Create a Case Study Database	123
	Field notes	124
	Case study documents	125
	Tabular materials	126
	New narrative compilations	126
	Principle 3: Maintain a Chain of Evidence	127

Principle 4: Exercise Care When Using Data from		
Electronic Sources		129
A broad array of electronic sources		129
Cautions		129
Summary		130
Notes to Chapter 4		130
5. Analyzing Case Study Evidence: How to Start Your		
Analysis, Your Analytic Choices, and How They Work		133
An Analytic Strategy: More Than Familiarity with Analytic Tools		133
Need for an Analytic Strategy		133
Another challenge		133
Computer-assisted tools		134
Starting an analytic strategy		135
Four General Strategies		136
Relying on theoretical propositions		136
Working your data from the "ground up"		136
Developing a case description		139
Examining plausible rival explanations		140
Summary		142
Five Analytic Techniques	~	142
1. Pattern Matching		143
Nonequivalent dependent variables as a pattern		143
Rival independent variables as a pattern		146
Precision of pattern matching		147
2. Explanation Building		147
Elements of explanations		147
Iterative nature of explanation building		149
Potential problems in explanation building		150
3. Time-Series Analysis		150
Simple time series		151
Complex time series		152
Chronological sequences		154
Summary conditions for time-series analysis		154
4. Logic Models		155
Individual-level logic model		157
Firm- or organizational-level logic model		159
Program-level logic model		159
Sharpening your use of logic models		159
Summary		163
5. Cross-Case Synthesis		164

	Pressing for a High-Quality Analysis	168
	Summary	169
	Note to Chapter 5	170
	Tutorial 5.1: More on Using CAQDAS Software to	
	Analyze Case Study Data	171
	Tutorial 5.2: Depicting a Nonlinear Logic Model	172
	Tutorial 5.3: When a Case Study Has Many Cases	174
6.	Reporting Case Studies: How and What to Compose	177
	Having a Flair	177
	What "Composing" Covers	178
	Audiences for Case Study Reports	179
	Potential Audiences	179
	Orienting a Case Study Report to an Audience's Needs	181
	Communicating with Case Studies	182
	Varieties of Case Study Compositions	183
	Reporting Formats	183
	Single-case study	183
	Multiple-case study	184
	Option for either a single- or multiple-case study	185
	Option for multiple-case study only	186
	Illustrative Overall Structures for Case Study Compositions	187
	Linear-analytic structures	188
	Comparative structures	188
	Chronological structures	188
	Theory-building structures	189
	Suspense structures	189
	Unsequenced structures	189
	Methods and Research Literature Portions of a	
	Case Study Report	190
	Description of methods	191
	Coverage of research literature	192
	Case Studies as Part of Larger, Mixed Methods Studies	193
	Procedures in Composing a Case Study Report	194
	When and How to Start Composing	195
	Case Identities: Real or Anonymous?	196
	Reviewing the Draft Case Study: A Validating Procedure	198
	What Makes an Exemplary Case Study?	200
	The Case Study Must Be Significant	201
	The Case Study Must Be "Complete"	202

The Case Study Must Consider Alternative Perspectives	203
The Case Study Must Display Sufficient Evidence	205
The Case Study Must Be Composed in an	
Engaging Manner	205
Notes to Chapter 6	206
Tutorial 6.1: Reporting Your Case Study Methodology	
as an Independent Research Article	207
Appendix A: A Note on the Uses of Case Study	
Research in Psychology	209
Clarifying the Niche for Case Study Research: Three Comparisons	209
1. Case study research compared to other uses of case studies	209
2. Case study research compared to other social	
science methods	209
3. Case study research compared to three other	
research methods in psychology	210
Case Studies: Conditions That Lead to Having More	
Variables Than Data Points	212
In-depth inquiry	212
Conditions over time	214
Contextual conditions	214
Summary of three conditions	214
Motives for Using Case Study Research in Psychology	215
Exploration .	215
Description and explanation	215
Evaluation	217
Caveats and Concerns in Doing Case Study Research	217
Note to Appendix A	218
Appendix B: A Note on the Uses of Case Study Research	
in Evaluations	219
Case Study Research as an Evaluation Method	220
Case Study Research as Part of a Larger Evaluation	220
Case Study Research as the Primary Evaluation Method	222
1. Focus on the initiative	222
2. Focus on outcomes	224
3. Focus on initiative and outcomes	225
Case Study Research as Part of Dual-Level Evaluation Arrangements	226
Summary	227
Notes to Appendix B	227

Appendix C: Index of Individual Case Studies (cited in		
BOXES or from Expanded Case Study Materials)		229
Index to Case Studies		229
List of BOXES		230
References to Expanded Case Study Materials		234
Brief Glossary of Terms Directly Related to		
Case Study Research		237
References		243
Author Index		259
Subject Index		265

ABOUT THE AUTHOR

Robert K. Yin is President of COSMOS Corporation, an applied research and social science firm. Over the years, COSMOS has successfully completed hundreds of projects for federal agencies, state and local agencies, and private foundations, and most of this book's applications come from these projects.

Outside of COSMOS, Dr. Yin has assisted numerous other research groups, helping to train their field teams or to design research studies. Recent engagements have been with evaluation teams at The World Bank and the United Nations Development Programme. Another assignment has been to provide guidance to assist doctoral students at the University of Copenhagen. Currently, Dr. Yin holds the position of distinguished scholar-in-residence at American University's School of International Service (Washington, D.C.). Earlier, he served as Visiting Scholar at the U.S. Government Accountability Office's research methodology division.

Dr. Yin has authored over 100 journal articles, reports, and books. His first book on the case study method, *Case Study Research: Design and Methods* (2014), is in its fifth edition. A companion book, *Applications of Case Study Research* (2012), is in its third edition. He has edited two case study anthologies (Yin, 2004, 2005) and has most recently authored a new text on qualitative research methods (Yin, 2011). Dr. Yin received his B.A. in history from Harvard College (magna cum laude) and his Ph.D. in brain and cognitive sciences from MIT.

FOREWORD

It is a privilege to provide the foreword for this fine book. It epitomizes a research method for attempting valid inferences from events outside the laboratory while at the same time retaining the goals of knowledge shared with laboratory science.

More and more I have come to the conclusion that the core of the scientific method is not experimentation per se but rather the strategy connoted by the phrase "plausible rival hypotheses." This strategy may start its puzzle solving with evidence, or it may start with hypothesis. Rather than presenting this hypothesis or evidence in the context-independent manner of positivistic confirmation (or even of postpositivistic corroboration), it is presented instead in extended networks of implications that (although never complete) are nonetheless crucial to its scientific evaluation.

This strategy includes making explicit other implications of the hypotheses for other available data and reporting how these fit. It also includes seeking out rival explanations of the focal evidence and examining their plausibility. The plausibility of these rivals is usually reduced by ramification extinction, that is, by looking at their other implications on other data sets and seeing how well these fit. How far these two potentially endless tasks are carried depends on the scientific community of the time and what implications and plausible rival hypotheses have been made explicit. It is on such bases that successful scientific communities achieve effective consensus and cumulative achievements, without ever reaching foundational proof. Yet, these characteristics of the successful sciences were grossly neglected by the logical positivists and are underpracticed by the social sciences, quantitative or qualitative.

Such checking by other implications and the ramification-extinction of rival hypotheses also characterizes validity-seeking research in the humanities, including the hermeneutics of Schleiermacher, Dilthey, Hirst, Habermas, and current scholarship on the interpretation of ancient texts. Similarly, the strategy is as available for a historian's conjectures about a specific event as for a scientist's assertion of a causal law. It is tragic that major movements in the social sciences are using the term *hermeneutics* to connote giving up on the goal of validity and abandoning disputation as to who has got it right. Thus, in addition to the quantitative and quasi-experimental case study approach that Yin teaches, our social science methodological armamentarium also needs a humanistic validity-seeking case study methodology that, although making no use of quantification

or tests of significance, would still work on the same questions and share the same goals of knowledge.

As versions of this plausible rival hypotheses strategy, there are two paradigms of the experimental method that social scientists may emulate. By training, we are apt to think first of the randomized-assignment-to-treatments model coming to us from agricultural experimentation stations, psychological laboratories, randomized trials of medical and pharmaceutical research, and the statistician's mathematical models. Randomization purports to control an infinite number of rival hypotheses without specifying what any of them are. Randomized assignment never completely controls these rivals but renders them implausible to a degree estimated by the statistical model.

The other and older paradigm comes from physical science laboratories and is epitomized by experimental isolation and laboratory control. Here are the insulated and lead-shielded walls; the controls for pressure, temperature, and moisture; the achievement of vacuums; and so on. This older tradition controls for a relatively few but explicitly specified rival hypotheses. These are never controlled perfectly, but well enough to render them implausible. Which rival hypotheses are controlled for is a function of the disputations current in the scientific community at the time. Later, in retrospect, it may be seen that other controls were needed.

The case study approach as presented here, and quasi-experimentation more generally, is more similar to the experimental isolation paradigm than to the randomizedassignment-to-treatments model in that each rival hypothesis must be specified and specifically controlled for. The degree of certainty or consensus that the scientific community is able to achieve will usually be less in out-of-doors social science, due to the lesser degree of plausibility-reduction of rival hypotheses that is likely to be achieved. The inability to replicate at will (and with variations designed to rule out specific rivals) is part of the problem. We should use those singular-event case studies (which can never be replicated) to their fullest, but we should also be alert for opportunities to do intentionally replicated case studies.

Given Robert Yin's background (Ph.D. in experimental psychology, with a dozen publications in that field), his insistence that the case study method be done in conformity with science's goals and methods is perhaps not surprising. But such training and career choice are usually accompanied by an intolerance of the ambiguities of nonlaboratory settings. I like to believe that this shift was facilitated by his laboratory research on that most hard-to-specify stimulus, the human face, and that this experience provided awareness of the crucial role of pattern and context in achieving knowledge.

This valuable background has not kept him from thoroughly immersing himself in the classic social science case studies and becoming in the process a leader of nonlaboratory social science methodology. I know of no comparable text. It meets a longstanding need. I am confident that it will become a standard text in social science research methods courses.

> -Donald T. Campbell Bethlehem, Pennsylvania

PREFACE

ver since this book's first edition (1984), you and many others have increasingly recognized case study research as a valuable research method. More broadly, the rising recognition has taken at least three readily observed forms.

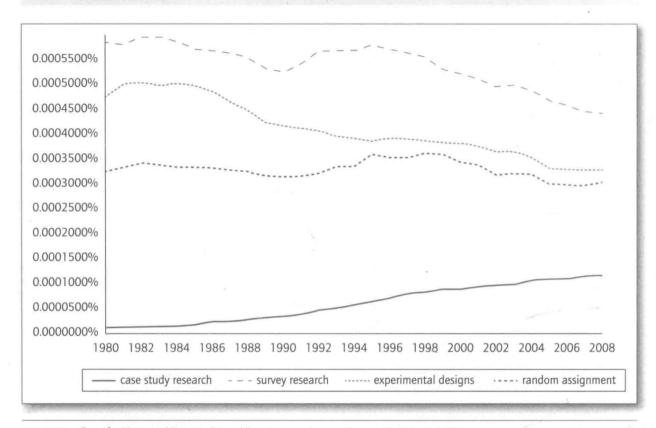
Rising Recognition for Case Study Research

One sign has been the sheer frequency with which the term *case study research* appears in publications. Although far from providing a definitive estimate, Google's *Ngram Viewer* counts such frequencies in published books (Michel et al., 2010). The figure below shows the *Ngram Viewer*'s findings for the period 1980 to 2008, comparing the citations to "case study research" with those for three competing terms: "survey research," "experimental designs," and "random assignment." During these years—roughly coinciding with the 30 years between the first and fifth editions of this book—the frequency for "case study research" shows a distinct upward trend in contrast to the other three terms, even though the absolute level is still lower than those of the other terms. The trend may surprise you (as it did me), because of the decade-long hullabaloo over random assignment designs as the preferred "gold standard" in doing any social science research. Clearly, as evidenced by the frequency trends, case study research may be having an increasingly prominent place in everyone's portfolio.

A second form of recognition occurs when comprehensive reference works, documenting a research method in some formal way, emerge. For case study research, two such hefty works have now appeared, just since 2006: a four-volume, 1,580-page compilation of the seminal articles on case study research, reprinted from academic journals (David, 2006a), and a two-volume encyclopedia of case study research (Mills, Durepos, & Wiebe, 2010a).

The compilation of seminal works covers "the most important articles on the subject of case study research" published during "the entire span of the 20th century" (David, 2006b, p. xxiii). The volumes contain 86 articles reprinted from their original journals and covering a "wide spectrum of disciplines and fields" (David, 2006b, p. xxiii). Given that a good bunch of these articles was first published in the 1920s and 1930s, the

Figure Frequency of Four Methodological Terms Appearing in Published Books, 1980–2008



SOURCE: Google Ngram Viewer (http://books.google.com/ngrams), March 2012.

four-volume work now makes the case study research legacy readily accessible to you and other contemporary readers.

The encyclopedia of case study research contains 357 entries and more than 1,100 pages across its two separate, $8\frac{1}{2}$ " × 11" volumes (Mills, Durepos, & Wiebe, 2010b, p. xxxiii). The entries reflect the features of case study research as well as its place "within and alongside other research strategies" (Mills et al., 2010b, p. xxxiii). In producing the encyclopedia, the editors' expressed goal has been for the encyclopedia to serve as a valuable resource to "encourage new and renewed interest in case study research" (Mills et al., 2010b, p. xxxiii). Thus, the encyclopedia provides another rich resource for learning about case study research.

A third and more general form of recognition comes as a result of publications that focus on case study research methods in a particular field. Figure 1.1 in this book (see Chapter 1) contains a sampler of illustrative publications in 12 different fields. The works

reflect the presence of case study research and its contributions to numerous research topics across a broad range of social science fields (disciplines and professions). The numerosity and diversity of these works appear to have increased and give scholars yet additional access to case study research.

The various editions of this book have possibly contributed to the growing recognition of case study research. More important, and as stated in earlier prefaces, the book's enduring objective is to guide you and other researchers and students to do case study research rigorously.

Distinctiveness of This Book

The book claims to be distinctive in several ways. First, it presents the breadth of case study research and its scholarly heritage, but also at a detailed and practical level. Other works do not offer as comprehensive a combination. Thus, the earlier versions of this book have been used as a complete portal to the world of case study research. Among its most distinctive features, the book provides

- a workable technical definition of the case study as a research method and its differentiation from other social science research methods (Chapter 1),
- · an extensive discussion of case study designs (Chapter 2), and
- a continually expanding presentation of case study analysis techniques (Chapter 5).

These features are important because case study design and analysis tend to create the greatest challenges for people doing case study research. Sandwiched between the design and analysis chapters, the book has two extensive and important chapters pertaining to the preparation for (Chapter 3) and then collection of (Chapter 4) case study evidence. Chapter 6 then concludes the main text with a thorough discussion on composing case study reports, both written and oral.

Second, the book briefly depicts numerous case studies, deliberately drawing from different academic and professional fields. The depictions are found in the BOXES sprinkled throughout the text. Each BOX contains one or more concrete examples of published case studies, to illustrate points made in the text. The citations will increase your access to existing and (often) exemplary case studies. Most of the citations are contemporary, making the works easy to retrieve. However, to avoid losing connectivity with "roots," the citations also include older works that might be out of print but that still deserve to be recognized. The contents of these BOXES have changed over the various editions of this book, with some works having been replaced and other works having been added. The main text of this fifth edition now has 50 BOXES, covering more than 50 separately published case studies. Appendices A and B contain case studies presented in another 8 BOXES, and Appendix C has an index to the case studies in all these BOXES.