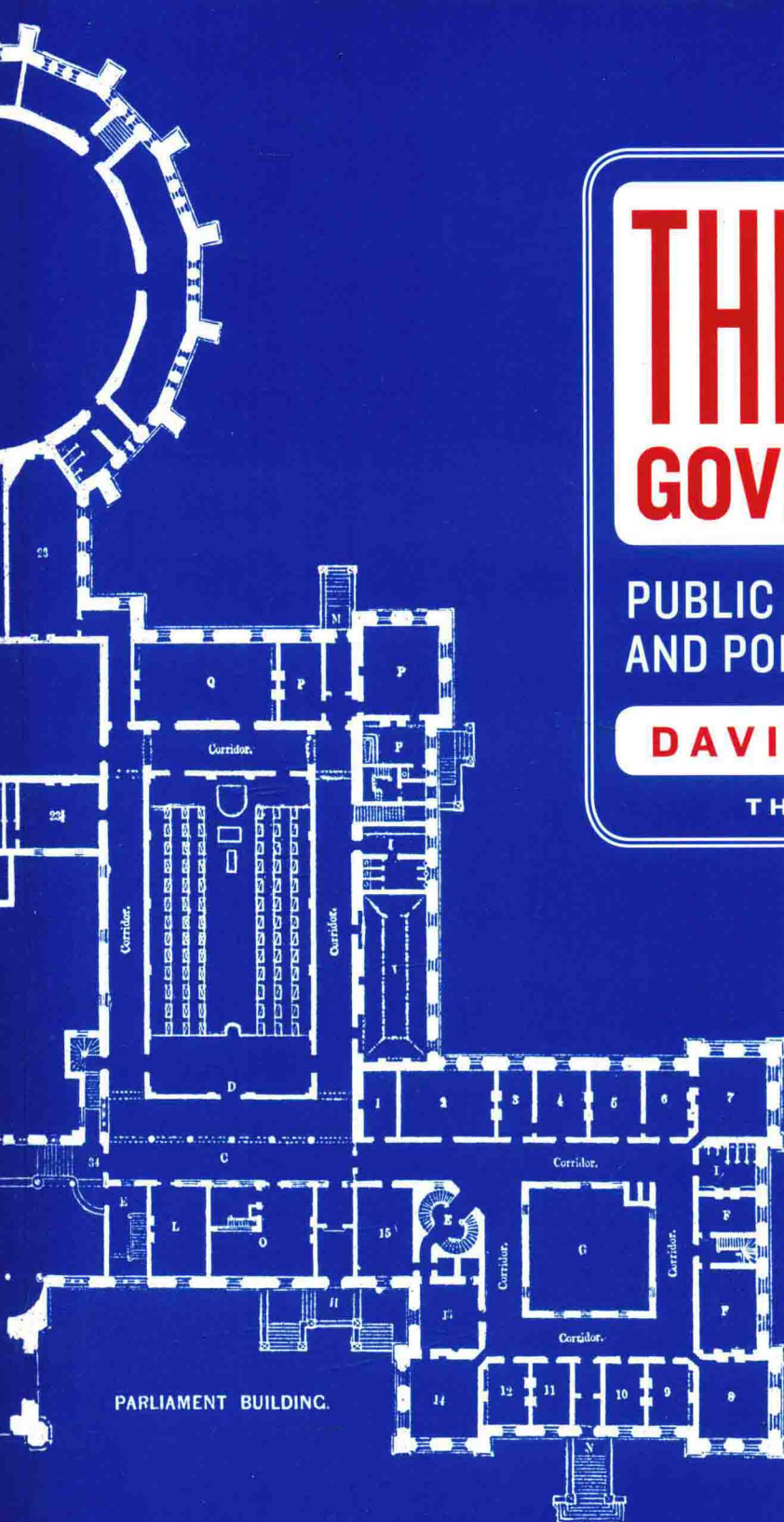


THINKING GOVERNMENT

PUBLIC ADMINISTRATION
AND POLITICS IN CANADA

DAVID JOHNSON

THIRD EDITION



Government

THIRD EDITION

Public Administration and Politics in Canada

DAVID JOHNSON



UNIVERSITY OF TORONTO PRESS

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Library and Archives Canada Cataloguing in Publication

Johnson, David, 1957–

Thinking government : public administration and politics in Canada / David Johnson. — 3rd ed.

Previous title: Thinking government : public sector management in Canada, c2006.

Includes bibliographical references and index.

ISBN 978-1-4426-0396-7

1. Public administration—Canada—Textbooks. 2. Canada—Politics and government—Textbooks. I. Title.

JL108.J64 2011

351.71

C2011-904205-3

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ORDERS PHONE: 1-800-565-9523

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ORDERS E-MAIL: utpbooks@utpress.utoronto.ca

The University of Toronto Press acknowledges the financial support for its publishing activities of the Government of Canada through the Canada Book Fund.

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This book has an associated website of additional information relevant to the issues addressed here, to help you deepen your knowledge of Canadian public administration. The website contains materials that correspond to the chapters of this book. For each chapter, you will find features such as

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- an extension section: case studies and white papers not included in the text and extensions of text topics to provide more in-depth coverage or examples
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- downloadable extras: PDF files of tables and figures
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Acknowledgments

This book is the result of years of thinking, writing, and teaching about public administration in Canada. It has a genesis dating back over two decades, and I am indebted to so many people whose support has been integral to the realization of each edition.

As I mentioned in the acknowledgments to the first edition, I must note those who taught me about Canadian government and politics and who instilled in me the desire to know more about this country and how and why it works. I salute Ted Hodgetts, Carl Baar, Ken Kernaghan, Ron Manzer, Hudson Janisch, and Peter Russell. These mentors taught me how to think.

I must also express my gratitude to my colleagues and friends at Cape Breton University. As I was working on this edition I always knew I had the support of some very special people. In our department of Political Science there were Jim Guy, Brian Howe, Lee-Anne Broadhead, Andrew Molloy, Terry Gibbs, Tom Urbaniak, Garry Leech, and Jenn Burke. In our library, Laura Syms and Cathy Chisholm. And in the School of Business, Joanne Pyke.

No book can exist without a publisher, and the leadership and staff at University of Toronto Press have been wonderful as they have supported the coming into being of this third edition. A big thank you is extended to Michael Harrison for his vision and encouragement. And a number of people at UTP have been pivotal in seeing this edition come together, notably freelancers Camilla Blakeley and Zack Taylor, and Tracey Arndt, Beate Schwirtlich, and Anna Del Col. Without their support this book would not exist.

I also thank the reviewers who read the earlier editions and whose constructive criticisms have made this a better book.

Countless students here at Cape Breton University also need to be acknowledged. My students over the years have been a very receptive audience and have helped to sharpen my thinking and teaching with respect to Canadian government and its myriad power relations. I wrote this book with students in mind. I have tried to produce a text that provides them with a solid foundation in Canadian public administration while also being readable, accessible, and interesting. I believe it is important for all Canadians to be knowledgeable about the nature and working of government and the exercise of power in this society. Such knowledge is vital to our democratic purpose, and I hope this work is a modest means to that end. Of course, it is the students now reading this book who can best judge whether or not I have succeeded.

I also thank my dearest wife, Rosalie, who suffered through the long hours of writing and rewriting. When the task became a chore, Rosalie was always there to inspire, encourage, and enthuse. She is my Athena.

And finally, this edition is dedicated to the memory of my beloved brother Murray, who always liked a good conversation about politics.

Abbreviations

ACOA	Atlantic Canada Opportunities Agency
ADM	assistant/associate deputy minister
AECL	Atomic Energy of Canada Limited
BDBC	Business Development Bank of Canada
BYOP	budget-year operational plan
CBC	Canadian Broadcasting Corporation
CCF	Cooperative Commonwealth Federation
CCRA	Canada Customs and Revenue Agency
CHRO	(Office of the) Chief Human Resources Officer
CHST	Canada Health and Social Transfer
CRTC	Canadian Radio-television and Telecommunications Commission
CSIS	Canadian Security Intelligence Service
CSPS	Canada School of Public Service
EMIS	expenditure management information system
FBDB	Federal Business Development Bank
FIRA	Foreign Investment Review Agency
FPRO	Federal-Provincial Relations Office
GST	goods and services tax
HRDC	Human Resources Development Canada
MBO	management by objectives
MFR	managing for results
MP	member of parliament
MYOP	multi-year operational plan
NAFTA	North American Free Trade Agreement
NCR	National Capital Region