

Harry R. Silver, Editor Cynthia F. Wisner, Editor

Amy Bailey Douglas A. Blair Nancy E. Bonifant Thomas S. Crane Gerald "Jud" E. DeLoss Andrew A. Dick Gerald M. Griffith Jacob "Jake" J. Harper Ann T. Hollenbeck Gabriel L. Imperato Richard G. Korman Ronald H. Levine Robert A. Pelaia Vanessa A. Reynolds Albert W. Shay E. John Steren

# HEALTH CARE COMPLIANCE LEGAL ISSUES MANUAL

FOURTH EDITION

AHLA American Health Lawyers Association

## Health Care Compliance Legal Issues Manual

#### Fourth Edition

Harry R. Silver, Editor Cynthia F. Wisner, Editor

BY
Amy Bailey
Douglas A. Blair
Nancy E. Bonifant
Elizabeth Carder-Thompson
Thomas S. Crane
Gerald "Jud" E. DeLoss
Andrew A. Dick
Gerald M. Griffith
Jacob J. "Jake" Harper
Ann T. Hollenbeck

Kenneth E. Hooper
Gabriel L. Imperato
Richard G. Korman
Ronald H. Levine
Melissa L. Markey
Robert A. Pelaia
Wanessa A. Reynolds
Albert W. Shay
Jerijohn Sterei

AHLA

American Health Lawyers Association

#### Copyright 2014 by

#### AMERICAN HEALTH LAWYERS ASSOCIATION

1620 Eye Street, NW, 6th Floor, Washington, DC 20006-4010 Web site: www.healthlawyers.org E-Mail: info@healthlawyers.org

#### All rights reserved.

No part of this publication may be reproduced, stored in a retrieval system, or transmitted, in any form, or by any means, electronic, mechanical, photocopying, recording, or otherwise, without the express, written permission of the publisher.

Printed in the United States of America ISBN: 978-1-6328-0616-1 (print) 978-1-6328-0615-4 (Members) 978-1-6328-1643-6 (eBook) 978-1-6328-1642-9 (Members)

"This publication is designed to provide accurate and authoritative information with respect to the subject matter covered. It is provided with the understanding that the publisher is not engaged in rendering legal or other professional services. If legal advice or other expert assistance is required, the services of a competent professional person should be sought."

— from a declaration of the American Bar Association

#### RECENT TITLES FROM HEALTH LAWYERS

Corporate Practice of Medicine: A Fifty State Survey, First Edition

© 2014, perfect bound

HIPAA/HITECH Resource Guide, First Edition

© 2014, perfect bound

The Fundamentals of Life Sciences Law: Drugs, Devices, and Biotech, Second Edition

© 2014, perfect bound

AHLA's Federal Health Care Laws & Regulations, 2013-2014 Edition with 2014 supplement volume

© 2014, perfect bound

Ambulatory Surgery Centers: Legal and Regulatory Issues, Fifth Edition

© 2014, perfect bound

Fraud and Abuse Investigations Handbook for the Health Care Industry, First Edition

© 2014, perfect bound

AHLA's Guide to Healthcare Legal Forms, Agreements, and Policies, Second Edition with 2014 Cumulative Supplement

© 2014, looseleaf

Legal Issues in Healthcare Fraud and Abuse: Navigating the Uncertainties, Fourth Edition with 2014 Supplement

© 2014, perfect bound

False Claims Act & The Healthcare Industry: Counseling & Litigation, Second Edition with 2014 Cumulative Supplement

© 2014, perfect bound

The Fundamentals of Health Law, Sixth Edition with CD-ROM

© 2014, perfect bound

Clinical Research Practice Guide, Second Edition with CD-ROM

© 2013, perfect bound

Peer Review Hearing Guidebook, Second Edition with CD-ROM

© 2013, perfect bound

Antitrust and Healthcare: A Comprehensive Guide, First Edition with CD-ROM

© 2013, hardbound

Data Breach Notification Laws: A Fifty State Survey, First Edition with 2013 Supplement

© 2013, perfect bound

Enterprise Risk Management for Healthcare Facilities, Second Edition with CD-ROM

© 2013, perfect bound

Medicare Law, Third Edition

© 2012, hardbound

Representing Physicians Handbook, Third Edition

© 2012, perfect bound

Pharmaceutical and Medical Device Compliance Manual, First Edition

© 2012, perfect bound

Healthcare Antitrust FAQ Handbook, First Edition

© 2012, perfect bound

The ACO Handbook: A Guide to Accountable Care Organizations, First Edition with CD-ROM

© 2012, perfect bound

Healthcare Finance: A Primer, Second Edition with CD-ROM

© 2011, perfect bound

Health Plans Contracting Handbook: A Guide for Payors and Providers, Sixth Edition with CD-ROM

© 2011, perfect bound

The Medical & Healthcare Facility Lease: Legal and Business Handbook, First Edition with CD-ROM

© 2011, perfect bound

### Preface

AHLA is pleased to bring you *Health Care Compliance Legal Issues Manual, Fourth Edition*. We are grateful to Harry R. Silver and Cynthia F. Wisner, Editors, and the many authors for their dedication in writing this newly updated guide to a continuingly critical facet of the health care landscape.

The world of health care compliance continues to evolve, and the potential ramifications for everyone in the health care arena have grown. Both state and federal governments have beefed up their enforcement efforts against fraud and abuse in health care, and having an effective compliance plan is a must. The importance of understanding the legal issues that create the foundation for and affect compliance programs is tremendous. Numerous state and federal governmental agencies continue to pursue multi-million dollar recoveries through litigation and settlements against those who don't have effective compliance plans. Since 1996, qui tam cases alone have increased from 363 filed that year to 647 cases in 2012, with health care qui tam cases bringing recoveries of \$2.6 billion in 2013. And since the passage of the Affordable Care Act in 2010, entities that participate in the Medicare program are required to have a compliance program as a condition of participation.

The governments' enforcement efforts have focused not only on the Medicare and Medicaid programs, but the changing dynamics of health care delivery and the increased efforts by the industry to align and consolidate have led the Department of Justice and the Federal Trade Commission to take a much stronger look at the health care industry and to challenge certain mergers and consolidations. Marketing efforts, joint ventures, and group purchasing activities related to drugs, device and equipment suppliers continue to be closely scrutinized. In addition, the Internal Revenue Service has been issuing guidance, collecting information, and generally increasing its scrutiny of providers, as have state and local governments.

This Fourth Edition continues to offer important guidance as to what constitutes a compliance program, how to conduct internal investigations, audit basics, what to consider prior to deciding on repayments and disclosures, substantive overviews of the false claims act, the Stark and Anti-Kickback laws, HIPAA privacy and security, and issues in life sciences entities as well as tax compliance.

AHLA recommends this publication to all in the health care field who need to understand the legal issues that impact their compliance efforts. We believe that *Health Care Compliance Legal Issues Manual, Fourth Edition*, will continue to be an invaluable guide for those who need to understand the legal issues of a compliance program.

### Introduction to the Fourth Edition

Welcome to the Fourth Edition of the *Health Care Compliance Legal Issues Manual*. Due to the ongoing implementation of the Patient Protection and Affordable Care Act (referred to throughout this edition as the Affordable Care Act, or ACA), especially in the complex field of health care compliance, this edition updates both the initial publication and the sections added in the Third Edition after enactment of the ACA.

Health care compliance is now an integral component of the delivery of health care services by all providers, ranging from traditional types of providers, such as hospitals, to newly created care delivery organizations, such as accountable care organizations (ACOs). Under the ACA, compliance plans are now required for all providers and suppliers as a condition of enrollment in the Medicare program. Those plans are required to contain the "core elements" specified by HHS. Regulations detailing the "core elements" are overdue. This Fourth Edition also includes recent developments in physician compensation issues under the Stark law.

The most dramatic changes in health care compliance continue to be the government's success in fraud and abuse enforcement following the enactment of the ACA. For example, False Claims Act settlements in excess of \$1 billion are no longer unusual. In addition, RACs, ZPICs, and other contractors with audit and enforcement powers continue to recover significant funds from providers and suppliers.

Among the other significant new developments covered in this edition are new security and privacy standards under HIPAA; the increased emphasis on transparency, as exemplified by the Sunshine Act's requirement that drug and device companies report certain payments to physicians and teaching hospitals; and HHS's Healthy People 2020 initiative, which highlights the importance of addressing the social determinants of health (Population Health).

Many regulations implementing the ACA have not yet been issued, and therefore readers can expect that new editions of this Manual will be forthcoming.

We welcome comments from our readers, and hope that you will send them to us, care of Will Harvey wharvey@healthlawyers.org at AHLA, at your convenience. Without your input, our job in successfully preparing the next iteration will be that much more difficult.

We believe that you will find this latest edition to be useful in your practice.

Harry R. Silver Cynthia F. Wisner Editors

## Acknowledgments

This is the Fourth Edition of the Manual, and we wanted to acknowledge the authors who worked on the First, Second, and Third Editions.

Anita Barrett
John R. Beal
Robert W. Biddle
Douglas A. Blair
Donna Curtis Bowling
Barbara Calderone

Barbara Calderone Douglas Clarkson Thomas S. Crane Joanne P. Davidson John J. Dempsey Linda W. Eynon Larry Garcia

Ankur J. Goel Tina B. Hershey Shannon M. Hill

Gabriel L. Imperato

Allynore Jen
Debra M. Johnson
Louise M. Joy
Marilou M. King
Donald E. Koenig, Jr.

Kathy Lavitt

Ronald H. Levine Angela Martinez Melissa L. Markey

William H. Maruca

John M. McNey Linda Nenni

Sandra Park

Robert A. Pelaia

Michael C. Powell Frank Riccardi

Lyle Reinsch

Daniel R. Roach

Mary Romine

Karen Duke Schuller

Paul Sheives Harry R. Silver Jennifer A. Short

E. John Steren Bruce J. Toppin Cynthia F. Wisner

Christine E. Woleske

Kenneth P. Yale

## About the Editors

Harry R. Silver (Author Sections 3.1 and 5.1) is with the Potomac Law Group in Washington, D.C. He received his JD from Columbia Law School, where he was on the editorial board of the *Columbia Law Review*. Mr. Silver served as law clerk to the Hon. Harold R. Medina, U.S. Court of Appeals for the Second Circuit, and subsequently worked for the Appellate Section of the Civil Division of the United States Department of Justice.

Since entering private practice in 1979, Mr. Silver's practice has concentrated on defending health care providers in investigations and litigation stemming from allegations of fraud and abuse, representing health care providers before federal and state courts and agencies, in Medicare and Medicaid reimbursement disputes, and advising providers on compliance and reimbursement issues.

Mr. Silver was co-editor of the Third Edition of AHLA's "Healthcare Compliance, Legal Issues Manual," author of the False Claims Act chapter for all four editions of the Manual, and co-author of the Legal Considerations and Compliance chapter in the Third and Fourth Editions of the Manual. He also authored the Fundamentals of Fraud and Abuse Laws chapter in AHLA's "Deciphering Codes: Fraud & Abuse for Coders and Coding Insight for Healthcare Lawyers." as well as numerous articles on health care fraud and abuse. He has spoken extensively on health care fraud and abuse issues. Mr. Silver has been a member of AHLA's Quality Council. He is AV® Preeminent™ Peer Review Rated by Martindale Hubbell, has been named by ALM as one of Washington D.C. and Baltimore's Top Rated Lawyers for 2014, named by ALM as one of the Top Rated Lawyers in Health Care Law for 2014, Listed in Washington, D.C. Super Lawyers, 2013, and has been listed in Who's Who in America (1994-2010), Who's Who in American Law (1987-1991, 2002-2010, 2014), Who's Who in the East (2002-2010) and Who's Who in the World (2006-2009).

Cynthia F. Wisner (Author Chapter 1, Section 3.1, and 4) practices health law in the State of Michigan in the Office of Legal Services of Trinity Health where she serves as Associate Counsel assigned to provide legal assistance for Compliance and Integrity, HIPAA and HITECH, Information Services, Revenue Excellence, Supply Chain, and advises on policies and procedures. She served as Vice President and General Counsel for Detroit Medical Center from June 1994 through the end of 1999. Prior to 1994 she was in private practice with several prestigious Detroit law firms, including Honigman Miller Schwartz and Cohn. She is a member of the Michigan bar, admitted to practice law in the State of Michigan in 1981.

Ms. Wisner is currently involved in system-wide projects facilitating compliance with HIPAA HITECH, Health Insurance Exchanges, information security, interoperable health care records, Stark, legal hold, billing compliance, physician relationships, supply chain contracts, provider-based status, reimbursement including PRRB appeals, and various investigations and updates.

Ms. Wisner graduated *summa cum laude* with a B.S. with University Honors from Kent State University in 1978. She graduated *magna cum laude* with a J.D. from the The University of Michigan

School of Law in 1981, where she was elected to the Order of the Coif. She is past President of the Health Law Section of the State Bar of Michigan and the Michigan Society of Health Care Attorneys and a past Member of the Board of the American Health Lawyers Association (AHLA) and past Chair of the In-House Counsel Practice Group of AHLA. She is currently Editor in Chief of the AHLA Journal of Health and Life Sciences, and an adjunct professor of health law at University of Detroit Mercy. In 1994 she was named as one of Crain's Detroit Business' 40 Under 40.

#### About the Authors

Amy Bailey (Section 3.5) CHC, CPC, CPC-H, CPC-I, CCS-P is a Principal with HC Healthcare Consulting and has over 17 years of health care experience and specializes in regulatory compliance for coding and billing with emphasis in documentation, coding and billing reviews; due diligence and risk assessment reviews; internal investigations, and litigation support services. Amy has extensive experience working with publicly traded health care companies, large hospital systems, law firms and physician group practices. Amy's experience ranges from handling routine compliance issues to provider defense of government false claims and fraudulent coding and billing cases. Amy is Certified in Healthcare Compliance and is also a certified coder for both physician and hospital coding, and an approved coding instructor for the American Academy of Professional Coders. She has taken many leadership roles in the industry, including currently serving as an Auditing and Monitoring Tools Editorial Board Member for the Healthcare Compliance Association and is also a former Regional Governor and Examination Committee Chair American College of Medical Coding Specialists. Amy has published articles featured in Compliance Today and Health Lawyers Weekly. She has also been selected as a speaker for groups including the American Health Lawyers Association, American Academy of Professional Coders, Healthcare Compliance Association, Georgia Hospital Association, Idaho Medical Group Management Association and the Idaho Association of Home Care.

Douglas A. Blair (Section 5.2) currently serves as Director of Legal Services for BJC HealthCare in St. Louis, Missouri, where he is the primary counsel for several hospitals and long-term care facilities, as well as BJC's real estate and construction departments. BJC HealthCare is one of the largest nonprofit health care systems in the U.S. At BJC, Mr. Blair counsels his clients on a wide variety of matters, including fraud and abuse, privacy and confidentiality, medical staff issues, and complex corporate transactions. Mr. Blair is the author of a number of law journal and professional newsletter articles pertaining to health law-related topics. He is a graduate of Cornell University (B.A.), Indiana University-Bloomington (J.D. cum laude), and St. Louis University (LL.M. in Health Law). Mr. Blair is also a candidate to earn a Masters in Healthcare Administration from Webster University in Fall 2014. He is admitted to practice in Missouri and California.

Nancy E. Bonifant (Section 5.11) is an associate in the Washington, D.C. office of Reed Smith. She is a member of the Life Sciences Health Industry Group, practicing in the area of health care regulatory law. Nancy works with all types of health industry clients, including acute and post-acute institutional providers, medical device and pharmaceutical manufacturers, pharmacies, independent diagnostic testing facilities, DMEPOS suppliers, and hospice programs. Her practice focuses on fraud and abuse compliance (for example, compliance with the Federal Anti-Kickback Statute, the Stark Law, and beneficiary inducement prohibition), False Claims Act defense, government investigations, and Medicare reimbursement. Nancy also counsels health care providers and their vendors on health information privacy and security compliance (HIPAA and state law). Nancy graduated from the University of Maryland School of Law with a Health Law Certificate and received a Bachelor of Arts degree in Chemistry from Wake Forest University.

Elizabeth Carder-Thompson (Section 5.11) is a partner in the Washington, DC office of Reed Smith LLP, and has been practicing health care law for over 30 years. Elizabeth represents a variety of manufacturers, associations and individual providers and suppliers of health services, including hospitals, physicians, pharmaceutical and device manufacturers, hospices, medical equipment suppliers, long-term care facilities, home health agencies, CORFs, physical and respiratory therapists, and suppliers of diagnostic, laboratory, and other services, as well as financial services firms that support the health care industry. Her specific areas of responsibility in the life sciences area include coding, coverage, and reimbursement, fraud and abuse counseling and representation, and regulatory, legislative, and enforcement issues, primarily involving Medicare, Medicaid, and third-party payers. She is Past President of the American Health Lawyers Associations, and an AHLA Fellow. She graduated magna cum laude from Brown University, where she was elected to Phi Beta Kappa, and from the College of William & Mary School of Law.

Thomas S. Crane (Section 3.4) is a Member at Mintz, Levin, Cohn, Ferris, Glovsky and Pope, P.C. and practices in the Health Law Section and the firm's Health Care Enforcement Defense practice group in both its Boston, MA and Washington, DC offices. He is nationally recognized for his experience with fraud and abuse. Tom advises medical device and health care provider clients on structuring complex strategic affiliation arrangements and transactions to comply with the applicable fraud and abuse laws as well as the variety of other regulatory requirements to meet today's health reform challenges. His work in defending clients against anti-kickback, Stark Law, false claims, and whistleblower allegations includes litigation, internal investigations, voluntary disclosures, and negotiating settlements and Corporate Integrity Agreements (CIA's). He has appeared before numerous U.S. Attorneys' offices, the FBI and OIG around the country. In addition, Tom's practice focuses on Medicare and Medicaid fraud and abuse compliance and reimbursement issues and related laws, including the federal Physician Payments Sunshine Act, 'meaningful use' of EHR technology, under arrangement and provider-based rules, and OIG issues. Recent engagements include counseling cardiologists in a qui tam False Claims Act case alleging medical device company kickbacks, and lead counsel in Thulin v. Shopko Stores Operating Co., LLC, 2013 U.S. Dist. LEXIS 158170 (W.D. Wis. Nov. 5, 2013), in which the court dismissed with prejudice a qui tam FCA case alleging Medicaid pharmacy billing fraud. Prior to the formal litigation, Tom and Mintz Levin obtained the declination of the Department of Justice and all eight states in which the relator filed state FCAs actions.

He has been included in *The Best Lawyers in America* since 2011 for his expertise in health care law. In 2004, Tom was honored as one of the nation's "Outstanding Fraud and Compliance Lawyers" by *Nightingale's Healthcare News*. Tom was also named to the Massachusetts *Super Lawyers* Criminal Defense: White Collar list each year from 2004 to 2012 and to *Chambers USA: America's Leading Lawyers for Business* for Massachusetts Healthcare from 2009 to 2012. He is a frequent speaker at AHLA seminars and contributor to various publications.

He received his undergraduate degree from Harvard College (1972), a Master's degree in health administration from the University of Michigan (1976), and his law degree from Antioch School of Law in Washington, D.C. (1983).

Gerald "Jud" E. DeLoss (Sections 5.4 and 5.10) is the Managing Attorney at Popovits & Robinson, which he joined in 2012 and has been practicing health law since 1995. Mr. DeLoss represents physicians, treatment providers, medical groups, federally-qualified health centers, trade associations, health information exchanges, and vendors in health information privacy, HIPAA, corporate transactions, regulatory compliance, contracting, credentialing/privileging, and other legal disputes. In his leadership capacity with the American Health Lawyers Association (AHLA) as Chair of the Health Information and Technology Practice Group and currently as Co-Chair of the AHLA Behavioral Health Task Force, Mr. DeLoss has authored and presented on a wide variety of health law issues, both nationally and internationally, including numerous articles and presentations on health information privacy and security, and other health care compliance requirements.

Mr. DeLoss is a member of the Advisory Committee to the Board of Directors of the Illinois Health Information Exchange (ILHIE) and also serves on the ILHIE Authority Data Security and Privacy Committee. He serves on the Advisory Board to the Guide to Medical Privacy and HIPAA, a national publication on health privacy issues.

In addition to his extensive regulatory and compliance experience, Mr. DeLoss has engaged in medical malpractice defense litigation and represented physicians in credentialing and privileging disputes. He served as lead counsel in: *Welchlin v. Tenet Healthcare Corp.*, 366 F. Supp. 2d 338 (D. S.C. 2005), which was successfully resolved in favor of his client.

Mr. DeLoss earned his B.B.A. and J.D. (with Distinction) from the University of North Dakota.

Andrew A. Dick (Section 5.7) is an attorney in the Indianapolis office of Hall, Render, Killian, Heath & Lyman, P.C., where his practice focuses on environmental law and real estate transactions. He advises hospitals, health systems and physician practice groups on a broad range of environmental law topics, including compliance with medical and hazardous waste regulations, air and water permitting, regulatory programs for the clean-up of contaminated property and the negotiation of environmental insurance policies. Andrew also advises clients on matters relating to the purchase and sale of real estate, commercial space leasing arrangements, office condominium developments, zoning matters, easements and restrictive covenants. Andrew is a graduate of the University of Southern Indiana (B.S. 2002), Michigan State University College of Law (J.D., magna cum laude 2005), and the University of Miami School of Law (LL.M., Real Property Development 2006).

Gerald M. Griffith (Section 5.12) is a partner with Jones Day in their Chicago office. He practices in the areas of health care transactions, tax-exempt organizations, and regulatory compliance. He also has served as borrower's counsel on several hospital and long-term care bond issues. Gerry's transactional practice focuses on significant transactions, with an emphasis on joint ventures and acquisitions. His tax-exempt organizations practice concentrates on defending major IRS audits, obtaining rulings in complex cases, and community benefit matters. Gerry has represented multiple health systems in major IRS audits. He also is experienced in structuring complex affiliations, including hospital joint operating agreements and other shared control joint ventures. He has obtained several unique private letter rulings from the IRS, including the first ever ruling approving a nonprofit hospital joint operating agreement (PLR 9609012), the first hybrid JOA/merger ruling (PLR 199944046), and the first ruling

on disqualified person status of physicians (PLR 201336020). Gerry also has considerable experience in structuring physician relationships with hospitals, nonprofit governance, executive compensation, academic medical center relationships, voluntary disclosures, and fraud and abuse and Stark Law compliance. He has represented hospital systems, academic medical centers, physician organizations, health maintenance organizations, and colleges and universities. Gerry is Past President of the American Health Lawyers Association and a member of its Nominating Committee. He is also a member of the advisory board for BNA's *Health Law Reporter*, and he served as chair of the Health Care Law Section of the State Bar of Michigan.

Jacob J. "Jake" Harper (Section 3.6) is an associate in the Healthcare Litigation section at Morgan Lewis and focuses his practice on regulatory, reimbursement, and fraud and abuse counseling for a variety of health care providers. He has represented hospital systems, physician practices, pharmacies, hospices, and other industry stakeholders in negotiating and complying with HHS-OIG Corporate Integrity Agreements, implementing effective compliance programs, and navigating complex regulatory pathways on both the federal and state level. As a former law clerk at HHS-OIG, Jake has an in-depth knowledge of OIG's exclusion authority as well as the scope and effect of exclusion for both individuals and entities.

Ann T. Hollenbeck (Section 5.5) is a partner and co-chair of Honigman's Health Care Practice Group. She counsels clients in various aspects of health care transactional and regulatory matters, including clinical research, institutional review board matters, cooperative research projects and research payment and reimbursement issues. Ms. Hollenbeck is active in the American Health Lawyers Association and has co-chaired the Academic Medical Centers Conference since 2009. Admitted to practice in Illinois and Indiana, as well as Michigan, she has lectured and published extensively in various areas of health care law. A fellow of the Michigan State Bar Foundation, she has also been named "Top Lawyer" in 2010, 2011 and 2012 by DBusiness and recognized by Michigan Super Lawyer in 2009, 2010, 2011, 2012 and 2013.

Kenneth E. Hooper (Section 3.5) CPA/CFF, CFE, CHC is a Principal with HC Healthcare Consulting. He has over 30 years of experience in public practice including consulting and litigation support services for health care providers. He is a licensed CPA in Idaho, Washington and Georgia, as well as a Certified Fraud Examiner and Certified in Healthcare Compliance. Ken's health care consulting experience includes provider compliance and litigation matters including due diligence, internal investigations, self-reporting and forensic services. Ken has testified, been deposed, or consulted on cases in both Federal and state courts. He has also served as the interim National Director of Audit and Monitoring for a national third-party billing company and as a chief compliance officer for a health care system while a permanent replacement was recruited.

Gabriel L. Imperato (Section 3.3) is the Managing Partner of Broad and Cassel's Fort Lauder-dale office and Co-Chair of the Firm's White Collar/Health Care Criminal and Civil Fraud Practice. He has practiced health care law in both the public and private sectors for over thirty years and is Board Certified as a specialist in health law by the Florida Bar. He is also Certified in Healthcare Compliance by the Health Care Compliance Association where he sits on the Board of Directors and is the Vice President. Mr. Imperato's personal area of practice involves the representation of individuals

and organizations accused of criminal and civil health care fraud and handling compliance matters for health care organizations. Prior to joining Broad and Cassel, Mr. Imperato was the Deputy Chief Counsel, Office of the General Counsel, United States Department of Health and Human Services, where he advised and represented various agencies of the Department of Health and Human Services, including the Center for Medicare and Medicaid Services, the Public Health Service, the Social Security Administration and the Office of the Inspector General, Mr. Imperato has extensive criminal and civil trial and appellate experience in administrative, state and federal courts and has personally handled leading national cases concerning criminal and civil health care fraud and abuse and health care law and policy. He has also handled numerous matters involving the formation of integrated delivery systems and managed care organizations. He is considered a national expert on health care fraud and abuse and compliance and regulatory matters and is a frequent lecturer on these topics. He is a member of the Illinois, Florida and District of Columbia Bars, the American Health Lawyers Association, the Health Law Section of the Florida Bar, The American Bar Association White Collar Crime Committee and the Subcommittee on Health Care Fraud where he has been the Chairman of the Planning Committee of the American Bar Association's Annual Health Care Fraud Institute since 1995. Mr. Imperato was a long time member of the now dissolved American Academy of Hospital Attorneys, where he was Chairman of the Reimbursement and Payment Committee and the Health Care Reform Task Force.

Richard G. Korman (Section 5.5) is Senior Vice President/General Counsel for Avera Health, located in Sioux Falls, South Dakota. Rich is responsible for all legal, compliance internal audit, insurance, institutional review board and risk management activities for Avera Health. Avera Health is the Catholic health ministry of the Benedictine Sisters of Yankton, South Dakota and the Presentation of the Blessed Virgin Mary Sisters of Aberdeen, South Dakota. Avera Health delivers health care services through more than 300 locations in a five-state region made up of South Dakota, Minnesota, Iowa, Nebraska, and North Dakota. Avera Health links primary care and specialty clinics, hospitals, home care, long-term care, hospice services, home medical equipment, pharmacy and insurers.

**Ronald H. Levine** (Section 5.8) is the former Criminal Division Chief at the U.S. Attorney's Office in the Eastern District of Pennsylvania, and is a principal in the Philadelphia office of Post & Schell, P.C. (www.postschell.com), where he heads its national practice in white collar defense, internal investigations and corporate compliance.

Mr. Levine assists enterprises and individuals that are subject to government regulation or investigation. He consults on compliance plans, conducts internal corporate investigations of alleged misconduct, and defends enterprises, directors, officers and other professionals accused of misconduct at criminal or civil trials and on appeal. Mr. Levine has taught or spoken on pharma and med device law enforcement issues, internal investigations, white collar crime, criminal procedure or trial advocacy at law schools, universities and continuing education seminars. He sits on the editorial advisory board of the *Business Crimes Bulletin* and the U.S. Sentencing Commission Practitioners Advisory Group, and he has consulted for the National Institute of Justice.

Mr. Levine is a graduate of the University of Pennsylvania Wharton School, Oxford University and Harvard Law School.

Melissa L. Markey (Section 5.9) is a shareholder with Hall, Render, Killian, Heath & Lyman, one of the nation's top health law firms, in the Troy, Michigan office, and is licensed as an attorney in both Michigan and Texas. Melissa's practice focuses on technology and life sciences issues, especially data privacy and security, electronic medical records, mobile medical applications, e-Discovery, health information exchange, innovations in health technology, and software licensing. She leads the Life Sciences team at Hall Render and has a particular interest in legal issues at the developing edge of technology. Ms. Markey is a paramedic, is on the Board of Directors of the American Health Lawyers Association, and is a member of the Healthcare Information and Management Systems Society (HIMSS) and the Michigan chapter of HIMSS, and the computer law sections of the American Bar Association as well as the State Bars of Texas and Michigan. She is a nationally recognized author and presenter on electronic medical records, data privacy and security, clinical research and human subject protection, the clinical-technology interface, research misconduct, and emergency preparedness and response law.

Robert A. Pelaia (Chapter 2) provides a wide range of legal support services for the University of Florida with exclusive legal responsibility for the University of Florida College of Medicine - Jacksonville and its related not-for-profit corporate support entities. Mr. Pelaia is certified as a Health Care Law Specialist by the Florida Bar Board of Legal Specialization and Education. He also is certified by the American Academy of Professional Coders (AAPC) as both a Professional Coder and as a Professional Compliance Officer. He was a member of the AAPC 2009-2011 National Advisory Board and currently serves on the AAPC Legal Advisory Board.

Mr. Pelaia served as an Adjunct Professor of Health Law at Florida Coastal School of Law. He has written numerous articles and is a frequent regional and national speaker on issues related to health care fraud and abuse, compliance and coding. He has spoken at seminars sponsored by various industry groups including the American Health Lawyers Association, the American Bar Association, the Health Care Compliance Association, the Association of American Medical Colleges, the National Association of College and University Attorneys and the AAPC.

Vanessa A. Reynolds (Section 5.3) is a partner in the Fort Lauderdale office of the statewide law firm Broad and Cassel. She is a member of the Firm's Health Law Practice Group and is Board Certified as a specialist in health law by the Florida Bar. She also is certified in Healthcare Privacy Compliance (CHPC) by the Health Care Compliance Association's Compliance Certification Board, and has achieved an AV® Peer Review Rating from Martindale-Hubbell.

With more than 25 years of experience in health law, Ms. Reynolds has extensive experience in provider operations, privacy of health care information (HIPAA), Medicare, Medicaid and other third party reimbursement, telemedicine, and facility and practitioner licensure and regulatory compliance. She has successfully represented both institutional and individual health care providers in administrative and appellate proceedings, and was lead appellate counsel in *Harry v. Marchant*, a groundbreaking EMTALA case decided by the United States 11th Circuit Court of Appeals.

She is a frequent speaker before medical and legal professional associations, authors numerous articles for medical and legal trade publications, and has served as an adjunct professor for St. Thomas University's School of Business Graduate Health Care Management Program.

Active in numerous professional and community organizations, Ms. Reynolds serves on the American Heart Association's Go Red for Women Executive Leadership Council for South Florida. She also is a member of the leadership committees of the Leadership Broward/Greater Fort Lauderdale Chamber of Commerce Senior Executive Orientation and Extraordinary Women Leading Change. In addition, she founded and manages the Broad and Cassel Scholarship Fund for the Florida Society for Healthcare Risk Management and Patient Safety (FSHRMPS).

Albert W. Shay (Section 3.2) is a partner in Morgan Lewis's health care practice. His primary area of practice focuses on the representation of hospitals and other health service providers on regulatory, compliance and payment matters. Al frequently advises client on complex hospital/physician arrangements and their compliance with Stark, Anti-Kickback, Beneficiary Inducement and other applicable laws. He assists clients in conducting internal investigations of potential compliance issues and works with clients to prepared voluntary disclosures to report and repay identified health care overpayments. Al also advises clients in structuring health care business transactions, affiliations and other contractual relationships, including the acquisition of physician practices and the development of service line management arrangements.

E. John Steren (Section 5.6) is a principal and co-chair of the Litigation Practice Group of Ober, Kaler, Grimes & Shriver, P.C., resident in the firm's Washington, D.C. office. His practice focuses on complex business litigation including antitrust, class actions, business torts, trade secrets, noncompete and other civil litigation matters. Mr. Steren is also a member of Ober/Kaler's Antitrust and Competition and Health Law groups and counsels a variety of health care providers on antitrust matters including civil and government investigations and compliance with Hart-Scott-Rodino Premerger notification requirements. Mr. Steren received a B.A. degree in economics summa cum laude from the University of Maryland, and his J.D. degree from Georgetown University Law Center. Mr. Steren has written and spoken extensively on antitrust related matters.

Jessica M. Warren (Section 5.5) is an associate at Honigman Miller Schwartz & Cohn LLP. She is in the Corporate Department with a focus on Health Care and Business Services. She assists clients with acquisitions, transactions, business formation, and regulatory issues. Jessica graduated from Michigan State University with both a Bachelors and Master's degree. She also graduated from Michigan State University College of Law.

Howard J. Young (Section 3.6) is a partner and co-leader of the Health Care Team at Morgan Lewis. For over twenty years, Howard has concentrated on health care regulatory, fraud and abuse defense and compliance counseling and CIA matters for a wide array of health care organizations. From 1997 to 2002, he was a senior attorney at the HHS Office of Inspector General. He has handled many False Claims Act, Anti-Kickback Law, exclusion and other administrative law matters. Howard also regularly advises private equity firms and other investors on their transactions involving the health care sector.

## Table of Contents

Prefaceiv				
Introduction to the Fourth Editionv				
Acknowledgmentsvi				
About the Editorsvii				
About the Authorsix				
Chapter	1—The	Regulato	ry Environment	1
1.1	Enforc	Inforcement Climate		
1.2	Govern	Government Enforcement Authority		
	1.2.1	Federal Statutes		4
	1.2.2	DHHS Office of the Inspector General		
		1.2.2.1	Introduction	5
		1.2.2.2	Structure	5
		1.2.2.3	Communications	8
	1.2.3	Departm	ent of Justice	18
Chapter	2—Wha	t is a Co	mpliance Program?	21
2.1	Compl		gram Basics	
	2.1.1		ve One?	
	2.1.2	The Fede	eral Sentencing Guidelines	21
		2.1.2.1	Objective #1 — Compliance Standards and Procedures	22
		2.1.2.2	Objective #2 — High-Level Responsibility	
		2.1.2.3	Objective #3 — Employee Screening	24
		2.1.2.4	Objective #4 — Educational Programs	24
		2.1.2.5	Objective #5 — Monitoring and Auditing (including reporting).	
		2.1.2.6	Objective #6 — Discipline and Enforcement	
		2.1.2.7	Objective #7 — Response and Prevention	
	2.2 OIG Model Compliance Guidance — Background			
2.3	OIG M	DIG Model Compliance Guidance — Common Elements		
	2.3.1		nce as an Element of a Performance Plan	
	2.3.2		tion of a Compliance Officer and Compliance Committee	
	2.3.3	Conducting Effective Training and Education		
	2.3.4	Developing Effective Lines of Communication		
	2.3.5	Auditing and Monitoring30		
	2.3.6	Enforcing Standards Through Well-Publicized Disciplinary Guidelines31		
	2.3.7	Responding to Detected Offenses and Developing Corrective Action		
2.4	Specific Guidances			31
	2.4.1	Hospital	s	31
		2.4.1.1	Submission of Accurate Claims and Information	
		2.4.1.2	The Stark Law and Federal Anti-Kickback Statute	33
		2.4.1.3	Payments to Reduce or Limit Services: Gainsharing	
			Arrangements	35