

**Wise Men Talking Series** 

# GUAN ZI 管子说 Says







**Wise Men Talking Series** 

# GUAN ZI 管子说 Says

- □ 责任编辑 陆瑜
- 翻译 薛彧威
- □ 绘图 李士伋





#### First Edition 2012

ISBN 978-7-5138-0144-7
Copyright 2012 by Sinolingua
Published by Sinolingua

24 Baiwanzhuang Road, Beijing 100037, China
Tel:(86)10-68320585 68997826
Fax:(86)10-68997826 68326333
http://www.sinolingua.com.cn
E-mail:hyjx@sinolingua.com.cn
Printed by Beijing Songyuan Printing Co., Ltd.

Printed in the People's Republic of China

# 老人家 说

俗曰:"不听老人言,吃亏在眼前。"

老人家走的路多,吃的饭多,看的书多,经的事多,享的福多,受的罪多,可谓见多识广,有丰富的生活经验,老人家说的话多是经验之谈,后生小子不可不听也。

在中国历史上,春秋战国时期是中国古代思想高度发展的时期,那个时候诸子并起,百家争鸣,出现了很多"子"字辈的老人家,他们有道家、儒家、墨家、名家、法家、兵家、阴阳家,多不胜数,车载斗量,一时星河灿烂。

后来各家各派的代表曾先后聚集于齐国稷下学宫。齐宣王是个开明的诸侯王,因纳无盐丑女钟离春为后而名声大噪。他对各国来讲学的专家学者不问来路一律管吃管住,给予政府津贴。对愿留下来做官的,授之以客卿,造巨室,付万钟;对不愿做官的,也给予"不治事而议论"之特殊待遇。果然这些人各为其主,各为其派,百家争鸣,百花齐放,设坛辩论,著书立说:有的说仁,有的说义,有的说无为,有的说逍遥,有

的说非攻,有的说谋攻,有的说性善,有的说性恶,有 的说亲非亲,有的说马非马,知彼知己,仁者无敌…… 留下了很多光辉灿烂的学术经典。

可惜好景不长,秦始皇时丞相李斯递话说"焚书坑儒",结果除秦记、医药、卜筮、种树书外,民间所藏诗、书及百家典籍均被一把火烧个精光。到西汉武帝时,董仲舒又上书提出"罢黜百家,独尊儒术",从此,儒学成了正统,"黄老、刑名百家之言"成为邪说。

"有德者必有言",儒学以外的各家各派虽屡被扫荡,却不断变换着生存方式以求不灭,并为我们保存下了十分丰富的经典著作。在这些经典里,先哲们留下了很多充满智慧和哲理的、至今仍然熠熠发光的至理名言,我们将这些各家各派的老人家的"金玉良言"编辑成这套《老人家说》丛书,加以注释并译成英文,采取汉英对照方式出版,以飨海内外有心有意于中国传统文化的广大读者。

As the saying goes, "If an old dog barks, he gives counsel."

Old men, who walk more roads, eat more rice, read more books, have more experiences, enjoy more happiness, and endure more sufferings, are experienced and knowledgeable, with rich life experience. Thus, what they say is mostly wise counsel, and young people should listen to them.

The Spring and Autumn (770–476 BC) and Warring States (475–221 BC) periods of Chinese history were a golden age for ancient Chinese thought. In those periods, various schools of thought, together with many sages whose names bore the honorific suffix "Zi," emerged and contended, including the Taoist school, Confucian school, Mohist school, school of Logicians, Legalist school, Military school and Yin-Yang school. Numerous and well known, these schools of thought were as brilliant as the Milky Way.

Later representatives of these schools of thought flocked to the Jixia Academy of the State of Qi. Duke Xuan of Qi was an enlightened ruler, famous for making an ugly but brilliant woman his wife. The duke provided board and lodging, as well as government subsidies for experts and scholars coming to give lectures, and never inquired about their backgrounds. For those willing to hold official positions, the duke appointed them guest officials, built mansions for them and paid them high salaries. Those unwilling to take up official posts were kept on as advisors. This was an era when "one hundred schools of thought contended and a hundred flowers blossomed." The scholars debated in forums, and wrote books to expound their doctrines: Some preached benevolence; some, righteousness; some, inaction; some, absolute freedom; some, aversion to offensive war; some, attack by stratagem; some, the goodness of man's nature; some, the evil nature of man. Some said that relatives were not relatives; some said that horses were not horses; some urged the importance of knowing oneself and one's enemy; some said that benevolence knew no enemy .... And they left behind many splendid classic works of scholarship.

Unfortunately, this situation did not last long. When Qin Shihuang (reigned 221–210 BC) united all the states of China, and ruled as the First Emperor, his prime minister, Li Si, ordered that all books except those on medicine, fortune telling and tree planting be burned. So, all poetry collections and the classics of the various schools of thought were destroyed. Emperor Wu (reigned 140–88 BC) of the Western Han Dynasty made Confucianism the orthodox doctrine of the state, while other schools of thought, including the Taoist and Legalist schools, were deemed heretical.

These other schools, however, managed to survive, and an abundance of their classical works have been handed down to us. These classical works contain many wise sayings and profound insights into philosophical theory which are still worthy of study today. We have compiled these nuggets of wisdom uttered by old men of the various ancient schools of thought into this series Wise Men Talking, and added explanatory notes and English translation for the benefit of both Chinese and overseas readers fond of traditional Chinese culture.

# 管子 沈

管子,姓管名夷吾,字仲。春秋齐国人,初事公子 纠,及公子小白(桓公)即位,公子纠死,管仲被囚在 鲁国。鲁大夫施伯对鲁侯说:"管仲者,天下之贤人 也,大器也。在楚,则楚得意于天下,在晋,则晋得意 于天下。"鲍叔向齐桓公推荐管仲说:"君且欲霸王, 非管夷吾不可。"于是管仲执齐国之政,通货积财,富 国强兵,九合诸侯,一匡天下,使桓公成为春秋五霸之 首,皆管仲之谋也。

管仲为政齐国,善因祸而为福,转败而为功。主张"仓廪实则知礼节,衣食足则知荣辱,上服度则六亲固"。管仲死后,"齐国遵其政,常强于诸侯"。孔子曰:"微管仲,吾其被发左衽矣!"

Guan Zi's name was Guan Yiwu, with the courtesy name Zhong. He was a native of the State of Qi in the Spring and Autumn Period. He initially served Prince Jiu, who died after Prince Xiaobai (Qi Huangong) ascended to the throne. Afterwards, Guan Zhong was

jailed in the State of Lu. Shi Bo, a senior official of the state said to the Duke of Lu: "Guan Zhong is a person of intelligence and integrity, and is a very talented man. Whichever state has him will surely establish itself as a great power." Guan Zhong's bosom friend Bao Shu, a senior official of Qi also recommended him to Qi Huangong: "Should Your Majesty wish to rule over the empire, none other than Guan Yiwu can help you to achieve this aim." Thus, Guan Zhong subsequently took charge of the state affairs of Qi by developing trade and accumulating wealth, and enriching the country and strengthening its military forces. All of this contributed greatly to making Huangong the first and most prominent of the Five Overlords of the Spring and Autumn Period.

When in charge of the affairs of Qi, Guan Zhong was adept at benefiting from adversity and converting defeats into victories. He believed that "when the granaries are full, men appreciate rites and obligations; when food and clothing are enough, men have a sense of honor and humility, and when people in power observe rites and abide by the law, their relatives will be on harmonious terms". After his death, the State of Qi continued following his policies, and thus maintained their dominance among the several states for a long span of time. Confucius once said: "Without Guan Zhong, we would have remained barbarian tribes and never become civilized."



必得之事不足赖也,必诺之言不足信也〔2〕 An easily obtained post is easy to lose; a casually made promise is not worth relying upon.

不明于象,而欲论材审用,犹绝长以为短〔4〕
To select capable people without knowing their characters is like blindly making long things short . . .

不明于则,而欲出号令,犹立朝夕于运均之上〔6〕
To issue orders without understanding the laws and regulations is just like erecting a sundial upon a pottery wheel . . .

不为爱人枉其法,故曰法爱于人〔8〕
The king will never pervert the law owing to personal preference.

Ultimately, the law is more important than personal feeling.

# 不为不可成,不求不可得[10]

Never pursue a goal which is unreachable; never seek something that is unattainable.

# 不远道里,故能威绝域之民[12]

Making unexpected military moves in spite of a long distance, so that a far off enemy may behold one's army in awe.

#### 不重之结,虽固必解[14]

A casual friendship will fall apart sooner or later despite its temporary firmness.

# 仓廪实则知礼节,衣食足则知荣辱[16]

When the granaries are full, men appreciate rites and obligations; when food and clothing are enough, men have a sense of honor and humility.

# 沉于乐者洽于忧,厚于味者薄于行〔18〕 Indulging in pleasures will bring about misery; coveting delicacies will weaken self-cultivation.

#### 成功立事,必顺于理义〔20〕

Reason and justice are decisive in achieving success.

#### 城郭沟渠不足以固守〔22〕

City walls and moats are not adequate to create a stronghold of

defense.

# 大德至仁,则操国得众[24]

He who is of virtue and benevolence may be entrusted with the important task of leading the country.

#### 丹青在山,民知而取之〔26〕

When there is cinnabar in mountain stones, people know and mine it.

#### 道者,一人用之,不闻有余[28]

It has never been heard that rules and principles are in abundance when applied to an individual.

#### 德厚而位卑者谓之过〔30〕

It's a mistake when a man of solid morality is undervalued.

# 地大国富,人众兵强,此霸王之本也〔32〕

A vast landmass, big population, and a strong army, which are the bases of a nation's hegemony . . .

# 地辟而国贫者, 舟舆饰, 台榭广也〔34〕

If the cultivated land doesn't bring prosperity, it means that the financial resources are being spent on luxurious transport and grand buildings.

多忠少欲,智也,为人臣者之广道也[36]

Having more honesty and less greed, as a wise man has, is the right way for a faithful official to be.

# 法出于礼,礼出于治[38]

Law comes from etiquette, etiquette originates from reason.

#### 法简而易行,刑审而不犯[40]

Simple laws facilitate execution, whereas prudent execution prevents crime.

#### 凡兵有大论,必先论其器,论其士〔42〕

Several matters should be discussed before fighting a war, including whether the weapons are sharp, the soldiers are brave . . .

#### 凡国之亡也,以其长者也〔44〕

A nation collapses because it is too powerful and prosperous.

凡言之不可复,行之不可再者,有国者之大禁也〔46〕 A wise and able king will not recant his own words, nor do any deed that will bring harm to his people.

高山仰之,不可极也。深渊度之,不可测也〔48〕
Towering mountains and deep waters are beyond measurement.

#### 规矩者,方圆之正也〔50〕

Compass and carpenters's square are appliances to rectify circu-

lars and squares.

#### 国虽富,不侈泰,不纵欲[52]

A powerful and prosperous nation cannot stand for extravagance and indulgence, nor allow itself to satiate its unchecked desires.

#### 国有宝,有器,有用[54]

A country is possessed of treasures, instruments and values.

#### 国有四维〔56〕

Propriety, justice, honesty, and humility are the basis of a nation.

# 计必先定,而出兵于竟[58]

Strategy should be made before sending troops abroad to fight a war.

济于舟者,和于水矣。义于人者,祥其神矣〔60〕 Quiet water floats a boat, as harmonious social relations bring good luck and happiness.

# 近者示之以忠信,远者示之以礼仪〔62〕

Fellow countrymen are treated with honesty and foreigners with etiquette.

#### 君之所审者三[64]

There are three principles for the emperor to use to examine officials . . .

# 厉士利械,则涉难而不匮[66]

With brave soldiers and fine weapons, an army will not be exhausted in dangerous situations.

# 立政出令用人道[68]

Government policies should win the support of people.

# 凌山阬不待钩梯, 历水谷不须舟楫 [70]

Climbing a mountain without a hook ladder, crossing a river without a boat . . .

# 令重于宝, 社稷先于亲戚[72]

Decrees outweigh monarchical power, national interests take precedence over family matters.

#### 禄赏加于无功,则民轻其禄赏〔74〕

If rewards are given to idle men, the common people will despise these rewards.

# 论材量能, 谋德而举之, 上之道也 [76]

A monarch is to choose and evaluate the capable men, and then assign them to posts if they are moral.

明君不以禄爵私所爱, 忠臣不诬能以干爵禄〔78〕

A wise and able monarch will not practice favoritism, and a loyal

official will not cheat for promotion.

明赏不费,明刑不暴,赏罚明则德之至者也〔80〕

Transparent rewards should not be costly, and transparent punishments should not be inhumane. To openly reward and punish is to be of the highest moral standard . . .

明主有过,则反之于身[82]

When something malevolent befalls a state, a capable and virtuous monarch will blame and examine himself.

目贵明, 耳贵聪, 心贵智 [84]

Eyes are to see clearly, ears to hear accurately and the mind to think wisely.

#### 其君子上中正而下谄谀〔86〕

One who has a noble character upholds integrity and despises flattery.

求必欲得,禁必欲止,令必欲行〔88〕

It is certain that the pursuit of something is to gain it, a prohibition to prevent something happening, and a decree made in the expectation of it being carried out effectively.

取于民有度,用之有止,国虽小必安〔90〕

A moderate expropriation and use of the peoples' means will

bring stability to a small country.

# 日月不明,天不易也[92]

A cloudy and foggy day makes both the sun and the moon look dim.

# 山林虽广,草木虽美,禁发必有时[94]

Abundance of forest and vastness of grassland does not grant the right to unlimited exploitation.

# 善者之为兵也, 使敌若据虚, 若搏景 [96]

An army comes and goes without a trace under the leadership of a good commander.

#### 上好勇则民轻死〔98〕

The people are unlikely to value their lives when their monarch has warlike propensities.

#### 上妄予则功臣怨[100]

Rewards given to idle officials will result in the resentment of the people who have genuinely rendered great service . . .

#### 上无固植,下有疑心[102]

Officials will be oversensitive and vacillating if the monarch isn't resolute and steadfast.