# 财务管理: 原理与实务

Financial Management:

Principles and Practice

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### 财金之旅(影印版)

## Financial Management

**Principles and Practice** 

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[美] Timothy J. Gallagher 著 Joseph D. Andrew, Jr.

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TABLE I Future Value Interest Factors, FVIF, Compounded at k Percent for n Periods: FVIF<sub>k,n</sub> =  $(1+k)^n$ 

											Inter	Interest Rate. k	e K									
Number of Periods, n	%0 "	1%	5%	3%	<b>4</b> %	2%	<b>%9</b>	%/	<b>%8</b>	%6	10%	12%	14%	16%	18%	20%	75%	30%	35%	40%	45%	20%
0	1.0000	1.0000	1.0000	1.0000	1.0000	1.0000	1.0000	1.0000	1.0000	1.0000	1.0000	1.0000	1.0000	1.0000	1.0000	1.0000	1.0000	1.0000	1.0000	1.0000	1.0000	1.0000
-	1.0000	1.0100	1.0200	1.0300	1.0400	1.0500	1.0600	1.0700	1.0800	1.0900	1.1000	1.1200	1.1400	1.1600	1.1800	1.2000	1.2500	1.3000	1.3500	1.4000	1.4500	1.5000
2	1.0000	1.0201	1.0404	1.0609	1.0816	1.1025	1.1236	1.1449	1.1664	1.1881	1.2100	1.2544	1.2996	1.3456	1.3924	1.4400	1.5625	1.6900	1.8225	1.9600	2.1025	2.2500
6	1.0000	1.0303	1.0612	1.0927	1.1249	1.1576	1.1910	1.2250	1.2597	1.2950	1.3310	1.4049	1.4815	1.5609	1.6430	1.7280	1.9531	2.1970	2.4604	2.7440	3.0486	3.3750
4	1.0000	1.0406	1.0824	1.1255	1.1699	1.2155	1.2625	1.3108	1.3605	1.4116	1.4641	1.5735	1.6890	1.8106	1.9388	2.0736	2.4414	2.8561	3.3215	3.8416	4.4205	5.0625
co.	1.0000	1.0510	1.1041	1.1593	1.2167	1.2763	1.3382	1.4026	1.4693	1.5386	1.6105	1.7623	1.9254	2.1003	2.2878	2.4883	3.0518	3.7129	4.4840	5.3782	6.4097	7.5938
9	1.0000	1.0615	1,1262	1.1941	1 2653	1.3401	1,4185	1.5007	1.5869	1.6771	1.7716	1.9738	2 1950	2.4364	2.6996	2.9860	3.8147	4.8268	6.0534	7.5295	9 2941	11.3906
7	1 0000	1.0721	1.1487	1.2299	1.3159	1.4071	1.5036	1.6058	1.7138	1.8280	1.9487	2.2107	2.5023	2.8262	3.1855	3.5832	4.7684	6 27 4 9	8.1722	10 5414	13.4765	17.0859
80	1.0000		1.1717	1.2668	1.3686	1.4775	1.5938	1.7182	1.8509	1.9926	2.1436	2.4760	2.8526	3.2784	3.7589	4.2998	5.9605	8.1573	11.0324	14.7579	19.5409	25.6289
6	1.0000	1.0937	1.1951	1.3048	1.4233	1.5513	1.6895	1.8385	1.9990	2.1719	2.3579	2.7731	3.2519	3.8030	4.4355	5.1598	7.4506	10.6045	14.8937	20.6610	28.3343	38.4434
2	1.0000	1.1046	1.2190	1.3439	1.4802	1.6289	1.7908	1.9672	2.1589	2.3674	2.5937	3.1058	3.7072	4.4114	5.2338	6.1917	9.3132	13.7858	20.1066	28.9255	41.0847	57.6650
=	1.0000	1.1157	1.2434	1.3842	1.5395	1.7103	1.8983	2.1049	2.3316	2.5804	2.8531	3.4785	4.2262	5.1173	6.1759	7.4301	11.6415	17.9216	27.1439	40.4957	59.5728	86.4976
12	1.0000	1.1268	1.2682	1.4258	1.6010	1.7959	2.0122	2.2522	2.5182	2.8127	3.1384	3.8960	4.8179	5.9360	7.2876	8.9161	14.5519	23.2981	36.6442	56.6939	86.3806	129.7463
	1.0000		1.2936	1.4685	1.6651	1.8856	2.1329	2.4098	2.7196	3.0658	3.4523	4.3635	5.4924	6.8858	8.5994 1	10.6993 1	18.1899	30.2875	49.4697	79.3715	125.2518	194.6195
	1.0000	1.1495	1.3195	1.5126	1.7317	1,9799	2.2609	2.5785	2.9372	3.3417	3.7975	4.8871	6.2613	7.9875 1	10.1472 1	12.8392 2	22.7374 3	39.3738	66.7841 1	111.1201	181.6151	291.9293
t	1.0000	1.1610	1.3459	1.5580	1.8009	2.0789	2.3966	2.7590	3.1722	3.6425	4.1772	5.4736	7.1379	9.2655 1	11.9737	15.4070 2	28.4217	51.1859	90.1585	155.5681	263.3419	437.8939
	1.0000	1.1726	1.3728	1.6047	1.8730	2 1829	2.5404	2.9522	3.4259	3.9703	4.5950	6.1304	8.1372 10	10.7480 1	14.1290 1	18.4884	35.5271 6	66.54171	21 7139 2	217.7953	381.8458	656.8408
	1 0000	1.1843	1.4002	1.6528	1.9479	2.2920	2.6928	3.1588	3.7000	4.3276	5.0545	0998'9	9.2765 12	12.4677 10	16.6722 2	22.1861 4	44.4089	86.5042	164.3138 3	304.9135	553.6764	985.2613
	1 0000		1.4282	1 7024	2.0258	2.4066	2.8543	3.3799	3.9960	4.7171	5.5599	7.6900 10	10.5752 14	14.4625 19	19.6733 2	26.6233 5	55.5112 1	112.4554 2	221.8236 4	426.8789	802.8308	1477.8919
	1 0000		1.4568	1 7535	2.1068	2.5270	3.0256	3.6165	4.3157	5.1417	6.1159	8.6128 12	12.0557 16	16 7765 23	23.2144 3	31.9480 6	69.3889 14	146 1920 2	299.4619 59	597,63041	164.1047 2	2216.8378
20	1 0000	1 2202	1.4859	1 8061	2.1911	2.6533	3.2071	3.8697	4.6610	5.6044	6.7275	9.6463 13	13.7435 19	19.4608 27	27.3930 3	38.3376 8	86.7362 19	190.0496 40	404.2736 8	836.6826	1687.9518 33	3325.2567
52	1.0000	1.2824	1.6406	2.0938	2.6658	3.3864	4.2919	5.4274	6.8485	8.6231 1	10.8347 17	17.0001 26	26.4619 40	40.8742 62	62.6686 9	95.3962 2	264.698	705.641	1812.78	4499.88	10819.3	2525.2
_	1.0000	1.3478	1.8114	2.4273	3.2434	4.3219	5.7435	7.6123	10.0627	13.2677 1	17.4494 2	29.9599 50	50.9502 85	85.8499 14	143.371 2	237.376 8	807.794	2620.00	8128.55	24201.4	69349.0	191751
_	1.0000		1.9999	2.8139	3.9461	5.5160	7.6861	10.6766	14.7853	20.4140 2	28.1024 5	52.7996 98	98.1002 18	180.314 32	327.997 5	590.668 2	2465.19 9	9727.86	36448.7	130161	444509	1456110
	1.0000	1.4889	2.2080	3.2620	4.8010	7.0400	10.2857	14.9745	21.7245	31.4094 4	45.2593 93	93.0510 18	188.884 37	378.721 75	750.378	1469.77 7	7523.16	36118.9	163437	700038	2849181	11057332
	1.0000	1.5648 2	2.4379	3.7816	5.8412	8.9850	13.7646	21.0025	31.9204	48.3273 7	72.8905 16	163.988 36	363.679 79	795.444 17	1716.68. 3	3657.26 2	22958.9	134107	732858	3764971 18262495		83966617
8	1.0000	1.6446 2	2.6916	4.3839	7.1067	11.4674 1	18.4202	29.4570 4	46.9016	74.3575 1	117.391 28	289.002 70	700.233 16	1670.70 39	3927.36	9100.44 7	70064.9	497929	3286158 2	20248916 117057734		637621500

0 1076 40% 0.1328 0 0949 0.5102 82900 0 0484 0.0247 0.0023 000 0.3644 0.2603 0.1859 0.0346 0.0176 200 0.0064 9000 00033 0.0017 0.0012 0000 88 986 8 8 900 900 0 1652 0.0150 0 0033 35% 0.2230 0.0273 0.0045 0.0025 0.000 0000 0.4064 0 1224 9060.0 0.0671 0.0202 0.0111 0.0082 0.0006 0.000 0.0000 0.0000 98 0.5487 0.3011 0.0497 0.0368 0.0061 30% 0.0150 0.0116 0000 0.2693 0 2072 0.1594 0943 0.0725 0.0429 88 6800 9900 0 0053 0000 0.7692 5917 0.4552 0.1226 0.0658 200.0 30195 3501 25% 0.0180 0.6400 0.1342 0.0225 0.0144 0.0115 0.0000  $(1 + k)^n$ 0.0352 8 0.8000 0.5120 0.4096 0.3277 0.2097 0.1678 0.1074 0.0859 0.0687 0.0650 0.0440 0.0038 0.0012 0000 0.000 0.0000 0 2621 0.0281 0.0313 0.8333 0.4019 0.3349 0.2791 0.2326 0.1938 0.1615 0.1346 20% 000 0.6944 5787 0.4823 0.1122 0.0935 0.0779 0.0649 0.0541 0.0451 0.0376 0.0261 0.0105 0.0042 0.0017 0.0007 0.0003 0.0001 TABLE II Present Value Interest Factors, PVIF, Discounted at k Percent for n Periods: PVIF<sub>k,n</sub> = 18% 0.8475 0.1619 0.0003 0.0013 0.3139 0.2255 0.1372 0.1163 0.0835 0090 0.0365 0.0160 000 0000 900 0.7182 9099 0.5158 0.4371 0.3704 2660 0.1911 0.0985 0.0708 9090 00431 88 0.1452 0.1079 **%9** 0.1954 0.1685 9900 7432 0.5523 0.4761 0.3538 0.3050 0.2630 0.2267 0.1252 0.0930 0.0802 1690 0.0596 0.0514 0.0245 0.0116 0.0026 0.0013 0.0006 18621 6407 0.4104 900 9668 0 0.2076 0.1229 0.0946 0.0829 0.0063 0.0014 14% 0.4556 0.3075 Discount Rate, k 0000 0.8772 0.7695 0.6750 0.5921 0.5194 0.3506 0.2697 0.2366 0.1821 0.1597 0.140 0.1078 0.0728 0.0378 0.0196 0.0102 0.0027 12% 0.0035 0.5066 0.5674 0 4523 4039 0.3220 0.2875 2232 0.1456 1300 0.1161 0.0107 0000 0.8929 7972 0.7118 0.6355 9096 3.2567 2046 1627 0.1631 0.1037 0.0588 0.00 10% 0.1799 0.1635 0.7513 0.5645 0.5132 0.3855 0.2176 0.1978 0.1486 0.0065 0.8264 0.6830 0.6209 0.4665 0.2633 0.2394 0.0823 0.0673 0.0137 1.0000 0.9091 0 4241 0.3505 0.3186 0.2897 0.0356 0.0221 0.5470 0.5019 0.3875 0.3555 0.2519 0.2120 0.1945 0.1160 0.0318 0.9174 0.8417 0.6499 0.5963 0.4604 0.4224 0.1784 0.0134 3262 0.2745 0.2311 0.0754 000 0.0207 0000 7722 0.7084 0.2992 %6 0.0213 0.9259 0.8573 0.7350 0.6806 0.5835 0.5403 5005 0.4632 72967 3406 3152 0.2919 32703 2502 0.2317 32145 0.1460 8 9290 9460 0.0313 0.7938 0.6302 0.4289 3971 90 8% 0.9346 0.4440 0.7629 0.7130 0.6227 0.5083 0.3624 0.1842 0.0339 % 0.8163 0.6663 0.5820 0.5439 0.4751 0.4150 0.3878 0.3166 0.2959 0.2765 0.2584 0.1314 0.0937 0.0476 000 0.8734 0.3387 9990 0.7473 0.3503 0.3118 0.0543 0.8900 0.6274 0.5919 0.5584 0.4970 0.4423 0.4173 0.3936 0.3714 3305 0.2330 1741 1301 0.0972 0.0727 000 9434 0.8396 0.7921 0.7050 0.6651 0.5268 .4688 %9 0.6139 0.9070 0.0872 0.9524 8638 0.8227 0.7835 0.7462 71107 0.6768 0.6446 0.5303 0.5051 0.4810 0.4363 0.4155 0.3957 0.3769 0.2953 0.2314 0.1813 0.1420 0.1113 000 0.5847 5568 0.4581 2% 0.8219 0.7599 0.7026 0.6756 0.5775 0.5553 0.1712 0.5134 0.4936 0.4746 0.3751 1.2534 2063 0.9615 39246 8890 3.8548 0.6496 0.6246 9009 0.5339 0.4564 0.1407 8 0.7903 0.7307 4% 0.6810 0.6419 0.8375 0.7224 0.7014 0.6611 0.9709 0.9426 0.8626 0.6232 0.6050 0.5874 0.5703 0.5537 0.4776 0.4120 0.3554 0.2644 0.2281 0.9151 0.8885 0.8131 0 7894 0.7664 0.7411 0.3066 3% 8 0.9612 0.9423 0.9238 0.8706 0.8535 0.8368 0.8203 0.8043 0.7730 0.7579 0.7430 0.7142 0.7002 .4529 0.4102 0.3715 9804 0.9057 0.8880 7885 0.6730 6685 5521 5000 900 0.7284 6864 2% 0.9610 0.9515 0.8700 0.8613 0.9143 0.8874 0.7419 9803 90,60 0.9420 0.9327 0 9235 0.9053 18787 244 0.8360 0.8195 9090 90 19901 0.8528 0.8277 0.7796 0.7059 0.6717 1633 4% 1.0000 1.0000 1,000 1.0000 1,0000 1.000 % 1,000 1.000 1,000 1,0000 1,000 1.0000 000 900 1.0000 80 000 000 0000 900 0000 999 000 8 900 1,000 1.0000 Number of Periods, n 2 2 2 7 5 = = 2 2 2 2

0 0353 0 0243

0 0390

0 0512

0 0742

0 0878 0 0585

0.2963

0.1975 1317

0.2262 0.1560

1444

0.4756 3280

20%

45%

0000 0.6897 0.0173

0.0116 0.007 900

0.0168 0.0116 0.0015

0 0026

0.0034 00023

00000 0.0055 0.0038 0 0000

81000

0 0007

0.0012 0000

0.0005

0.0003

0.0006

0.0000 0000

000 8 9000 900 0000

0000 0000 9000 0000

00000

Future Value Interest Factors for an Annuity, FVIFA, Compounded at k Percent for n Periods: FVIFA<sub>k,n</sub> =  $\sum_{t=1}^{n} (1+k)^{n-t} = \frac{(1+k)^n - 1}{k}$ TABLE III

Number	75.										Inte	Interest Rate, k	ate, k							(for non-zero k)	zero k)	
Pmts., n	%0 u	1%	5%	3%	4%	2%	<b>%9</b>	%/	<b>8</b> %	%6	10%	12%	14%	<b>16</b> %	18%	20%	25%	30%	35%	40%	45%	20%
-	1.0000	1.0000	1.0000	1.0000	1.0000	1.0000	1.0000	1.0000	1.0000	1.0000	1.0000	1.0000	1.0000	1.0000	1.0000	1.0000	1.0000	1.0000	1.000	1.0000	1.0000	1.0000
7	2.0000	2.0100	2.0200	2.0300	2.0400	2.0500	2.0600	2.0700	2.0800	2.0900	2.1000	2.1200	2.1400	2.1600	2.1800	2.2000	2,2500	2.3000	2.3500	2.4000	2.4500	2.5000
6	3.0000	3.0301	3.0604	3.0909	3.1216	3.1525	3.1836	3.2149	3.2464	3.2781	3.3100	3.3744	3.4396	3.5056	3.5724	3.6400	3.8125	3.9900	4.1725	4.3600	4.5525	4.7500
4	4.0000	4.0604	4.1216	4.1836	4.2465	4.3101	4.3746	4.4399	4.5061	4.5731	4.6410	4.7793	4.9211	5.0665	5.2154	5.3680	5.7656	6.1870	6.6329	7.1040	7.6011	8.1250
ro.	5.0000	5.1010	5.2040	5.3091	5.4163	5.5256	5.6371	5.7507	5.8666	5.9847	6.1051	6.3528	6.6101	6.8771	7.1542	7.4416	8.2070	9.0431	9.9544	10.9456	12.0216	13.1875
9	9 0000	6.1520	6.3081	6 4684	6.6330	6.8019	6 9753	7.1533	7 3359	7 5233	7 7156	8 1152	8 5355	8 9775	9 4420	00000	11 2588	19 7560	14 4204	16 2020		20 78 5
7	7.0000	7.2135	7 4343	7 6625	7.8983	8 1420	8 3938	8 6540	8.9228	9.2004		10 0890							20 4919	23.8534	27 7255	20 1719
80	8.0000	8.2857	8.5830	8.8923	9.2142	9.5491	9.8975	10.2598	10.6366	11.0285	11.4359	12.2997							28.6640	34.3947	41 2019	49.2578
ø	00006	9 3685	9.7546	10.1591	10 5828	11.0266	11 4913	11.9780	12 4876	13.0210	13 5795	14.7757	16.0853	17.5185	19.0859	20.7989		32.0150	39.6964	49.1526	60.7428	74 8867
2	10 0000	10.4622	10.9497	11.4639	12 0061	12.5779	13.1808	13 8164	14.4866	15.1929	15.9374	17.5487	19.3373	21.3215	23.5213	25.9587	33 2529	42.6195	54.5902	69.8137	12/0 68	113.330
_	000	2002																				
	11.0000	11.5668	12.1687	12.8078	13.4864	14.2068	14.9716		16.6455	17.5603	18.5312	20.6546	23.0445	25.7329	28.7551	32.1504	42.5661	56.4053	74.6967	98.7391	130.162	170.995
	12.0000	12.6825	13.4121	14.1920	15.0258	15.9171	16.8699	17.8885	18.9771	20.1407	21.3843	24.1331	27.2707	30.8502	34.9311	39.5805	54.2077	74.3270	101.841	139.235	189.735	257.493
_	13.0000	13.8093	14.6803	15.6178	16.6268	17.7130	18.8821	20.1406	21.4953	22.9534	24.5227	28.0291	32.0887	36.7862	42.2187 4	48.4966	965.789	97.6250	138.485	195.929	276.115	387.239
7	14.0000	14.9474	15.9739	17.0863	18.2919	19.5986	21.0151	22.5505	22.5505 24.2149	26.0192	27.9750	32.3926	37.5811 4	43.6720	50.8180	59.1959	86.9495	127.913	187.954	275.300	401.367	581.859
tō	15.0000	16.0969	17.2934	18.5989	20.0236	21.5786	23.2760	25.1290	27.1521	29:3609	31.7725	37.2797	43.8424 5	51.6595 6	60.9653 7	72.0351 1	109.687	167.286	254.738	386.420	582.982	873.788
9	16.0000	17.2579	18 6393	20.1569	21.8245	23.6575	25.6725	27.8881	30.3243	33.0034	35.9497	42.7533	50.9804	60 9250 7	72.9390 8	87.4421	138.109	218.472	344.897	541 988	846 324	1311.68
1	17.0000	18.4304	20.0121	21.7616	23.6975	25.8404	28 2129	30 8402	33.7502	36.9737	40.5447	48.8837	59.1176 7	71.6730 8	87.0680	105.931	173.636	285.014	466.611	759 784	1228 17	1968.52
8	18.0000	19 6147	21.4123	23,4144	25.6454	28.1324	30.9057	33.9990	37.4502	41.3013	45.5992	55.7497	68.3941 8	84.1407	103.740	128 117 2	218.045	371.518	630.925	1064 70	1781 85	2953.78
	19.0000	20 8109	22.8406	25.1169	27.6712	30.5390	33.7600	37.3790	41.4463	46.0185	51.1591	63.4397	78.9692	98.6032	123.414	154.740 2	273.556	483.973	852.748	1491.58	2584.68	4431.68
50	20.0000	22.0190	24.2974	26.8704	29.7781	33.0660	36.7856	40.9955	45 7620	51.1601	57.2750	72 0524	91.0249	115.380	146.628	186.688	342.945	630.165	1152.21	2089.21	3748.78	6648.51
52	25.0000	28.2432	32.0303	36.4593	41.6459	47.7271	54.8645	63.2490	73.1059	84.7009	98.3471	133.334	181.871	249.214 3	342.603 4	471.981 . 1	1054.79	2348.80 5	5176.50 11247.1990	247.1990	24040.7	50500.3
8	30.0000	34.7849	40.5681	47.5754	56.0849	66.4388	79.0582	94.4608	113.283	136.308	164.494	241.333	356.787 5	530.312 7	790.948	1181.88	3227.17	8729.99	23221.6	60501.1	154107	383500
æ	35.0000	41.6603	49.9945	60.4621	73.6522	90.3203	111.435	138.237	172.317	215.711	271.024	431.663	693.573	1120.71	1816.65 2	2948.34 9	9856.76	32422.9	104136	325400	987794	2912217
\$	40.0000	48.8864	60.4020	75.4013	95.0255	120.800	154.762	199.635	259.057	337.882	442.593	767.091	1342.03 2	2360.76 4	4163.21 7	7343.86 3	30088.7	120393	466960	1750092	6331512	22114663
£	45.0000	56.4811	71.8927	92.7199	121.029	159.700	212.744	285.749	386.506	525.859	718.905	1358.23	2590.56 4	4965.27 9	9531.58 1	18281.3 9	91831.5	447019 2	2093876	9412424	40583319 10	167933233
200	20.0000	64.4632	84.5794	112.797	152.667	209.348	290.336	406.529	573.770	815.084	1163.91	2400.02	4994.52	10435.6 2	21813.1 4	45497.2	280256 1	1659761 90	9389020 5	50622288 21	260128295 1275242998	5242998

TABLE 1V Present Value Interest Factors for an Annuity, PVIFA, Discounted at k Percent for n Periods:

l.		=[	_			$(1+k)^n$		_	-	•		,										
-	FVIFA	$F \text{ VIFA}_{k,n} = \frac{2}{t=1} \frac{1}{(1+k)^t}$	1 (1+	k) <sup>(</sup> =		*	11	<del> </del>	$k(1+k)^n$		r non-	(Ior non-zero K)										
Numbe	6										Disco	Discount Rate, k	ıte, k									
Annuity Pmts., n	"n 0%	1%	5%	3%	4%	2%	<b>%9</b>	7%	%8	%6	10%	12%	14%	<b>16</b> %	18%	20%	25%	30%	35%	<b>40%</b>	45%	20%
-	1.0000	0.9901	0.9804	0.9709	0.9615	0.9524	0.9434	0.9346	0.9259	0.9174	0.9091	0.8929	0.8772	0.8621 (	0.8475 (	0.8333 (	0.8000	0.7692	0.7407	0.7143	0.6897	0.6667
7	2.0000	1.9704	1.9416	1.9135	1.8861	1.8594	1.8334	1.8080	1.7833	1.7591	1.7355	1.6901	1.6467	1.6052	1.5656	1.5278	1.4400	1.3609	1.2894	1.2245	1.1653	1,1111
60	3.0000	2.9410	2.8839	2.8286	2.7751	2.7232	2.6730	2.6243	2.5771	2.5313	2.4869	2.4018	2.3216	2.2459	2.1743 2	2.1065	1.9520	1.8161	1.6959	1.5889	1.4933	1.4074
4	4.0000	3.9020	3.8077	3.7171	3.6299	3.5460	3.4651	3.3872	3.3121	3.2397	3.1699	3.0373	2.913	2.7982	2.6901	2.5887	2.3616	2.1662	6966	1.8492	1.7195	1.6049
S	2.0000	4.8534	4.7135	4.5797	4.4518	4.3295	4.2124	4.1002	3.9927	3.8897	3.7908	3.6048	3.4331	3.2743	3.1272	2.9906	2.6893	2.4356	2.2200	2.0352	1.8755	1.7366
	-																		¥			
9	6.0000	5.7955	5.6014	5.4172	5 2421	5.0757	4.9173	4.7665	4.6229	4.4859	4 3553	4.1114	3 8887	3.6847	3.4976	3.3255	2 9514	2 6427	2.3852	2 1680	1 9831	1 8244
7	7.0000	6.7282	6.4720	6.2303	6.0021	5.7864	5.5824	5.3893	5.2064	5.0330	4.8684	4.5638	4.2883	4.0386	3.8115	3.6046	3.1611	2.8021	2.5075	2 2628	2.0573	1 8829
00	8.0000	7.6517	7.3255	7 0197	6.7327	6.4632	6.2098	5.9713	5.7466	5.5348	5.3349	4.9676	4 6389	4.3436	4 0776	3.8372	3.3289	2.9247	2 5982	2.3306	2.1085	1 9220
6	9.0000	8.5660	8 1622	7.7861	7,4353	7.1078	6.8017	6.5152	6.2469	5.9952	5.7590	5.3282	4.9464	4.6065	4.3030	4.0310	3.4631	3.0190	2 6653	2.3790	2.1438	1.9480
2	10.0000	9.4713	8.9826	8.5302	8.1109	7 7217	7.3601	7.0236	6.7101	6.4177	6.1446	5.6502	5.2161	4.8332	4.4941	4.1925	3.5705	3.0915	2.7150	2.4136	2.1681	1.9653
=	11.0000	10.3676	9.7868	9.2526	8.7605	8.3064	7.8869	7.4987	7.1390	6.8052	6.4951	5.9377	5.4527	2.0286	4.6560	4.3271	3.6564	3.1473	2.7519	2.4383	2.1849	1.9769
12	12.0000	11.2551	10.5753	9.9540	9.3851	8.8633	8.3838	7.9427	7.5361	7.1607	6.8137	6.1944	5.6603	5.1971	4.7932	4.4392	3.7251	3.1903	2.7792	2.4559	2.1965	1.9846
13	13.0000	12.1337	11.3484	10.6350	9.9856	9.3936	8.8527	8.3577	7.9038	7.4869	7.1034	6.4235	5.8424	5.3423	4.9095	4.5327	3.7801	3.2233	2.7994	2.4685	2.2045	1.9897
4	14.0000	13.0037	12.1062	11.2961	10.5631	9.8386	9.2950	8.7455	8.2442	7.7862	7.3667	6.6282	6.0021	5.4675	5.0081	4.6106	3.8241	3.2487	2.8144	2.4775	2.2100	1.9931
5	15.0000	13.8651	12.8493	11.9379	11.1184	10.3797	9.7122	9.1079	8.5595	8.0607	7.6061	6.8109	6.1422	5.5755	5.0916	4.6755	3.8593	3.2682	2.8255	2.4839	2.2138	1.9954
9			13 5777	12 5611	11.6523	10.8378	10.1059	9.4466	8.8514	8.3126	7.8237	6.9740	6.2651	5.6685	5.1624	4.7296	3.8874	3.2832	2.8337	2.4885	2.2164	1.9970
17		15.5623	14.2919	13.1661	12.1657	11.2741	10.4773	9 7632	9.1216	8.5436	8.0216	7.1196	6.3729	5.7487	5.2223	4.7746	3.9099	3.2948	2.8398	2.4918	2 2182	1.9980
82	18.0000	16.3983	14 9920	13.7535	12.6593	11 6896	10.8276	10.0591	9.3719	8.7556	8.2014	7.2497	6.4674	5.8178	5.2732	4.8122	3.9279	3.3037	2.8443	2.4941	2 2 1 9 5	1.9986
19	19.0000	17.2260	15.6785	14.3238	13,1339	12.0853	11.1581	10.3356	9.6036	8.9501	8.3649	7.3658	6.5504	5.8775	5.3162	4 8435	3.9424	3 3105	2.8476	2.4958	2.2203	1.9991
20	20.0000	18.0456	16.3514	14.8/75	13.5903	12.4622	11,4699	10.5940	9.8181	9.1285	8.5136	7.4694	6.6231	5.9288	5.3527	4.8696	3.9539	3.3158	2 8501	2.4970	2.2209	1.9994
1																						
22			19.5235	17.4131	15.6221	14.0939	12.7834	11.6536	10.6748	9.8226	9.0770	7.8431	6.8729	6.0971	5.4669	4.9476	3.9849	3.3286	2.8556	2.4994	2.2220	1.9999
8	30.0000	25.8077	22.3965	19.6004	17.2920	15.3725	13.7648	12.4090	11.2578	10.2737	9.4269	8.0552	7.0027	6.1772	5.5168 4	4.9789	3.9950	3.3321	2.8568	2.4999	2.222	2.0000
35	35.0000	29.4086	24.9986	21.4872	18.6646	16.3742	14.4982	12.9477	11.6546	10.5668	9.6442	8.1755	0020.7	6.2153	5.5386	4.9915	3.9984	3.3330	2.8571	2.5000	2.2222	2.0000
4	40.000	32.8347	27.3555	23.1148	19.7928	17.1591	15.0463	13.3317	11.9246	10.7574	9.7791	8.2438	7.1050	6.2335	5.5482	4.9966	3.9995	3.3332	2.8571	2.5000	2.2222	2.0000
\$	45.000		29.4902	24.5187	20.7200	17.7741	15.4558	13.6055	12.1084	10.8812	9.8628	8.2825	7.1232	6.2421	5.5523	4.9986	3.9998	3.3333	2.8571	2.5000	2.222	2.0000
20	20.0000	39.1961	31.4236	25.7298	21.4822	18.2559	15.7619	13.8007	12.2335	10.9617	9.9148	8.3045	7.1327	6.2463	5.5541	4.9995	3.9999	3.3333	2.8571	2.5000	2.2222	2.0000

# FINANCIAL MANAGEMENT

PRINCIPLES
AND
PRACTICE

₩
To Susan and Em
—T.J.G.

To Emily
—J.D.A.



# Preface

### THE CHALLENGE

Finance professors often start the first day of class behind the eight ball. Many students sign up for a class in financial management because they must, not because they want to. Or, students sign up because they believe the course will teach them all they need to know to succeed on Wall Street. Once students learn the course focus is managing a firm's finances, their attention wanes.

How do we convince students that the concepts and tools they will learn in corporate finance are key to their business success? Each professor, we suspect, has a different strategy to grab students' attention so that the learning can begin. No matter what your strategy, we know that our text will bolster your efforts. How? We help students make the most of their time, and we make finance fun, real, and relevant to their lives.

#### HELPING YOU MEET THE NEEDS OF TODAY'S FINANCE STUDENTS

This book is intended for business students, and many other majors required to take this course. What a broad audience that is! Today's students are a patchwork of all ages, sexes, and cultural backgrounds. Perhaps more importantly, unlike the days when most students attended college full-time and held no jobs, most students now juggle much more than their bookbags. They have jobs, families, and other concerns that compete for their attention.

#### Helping Students Make Better Use of Their Time

No book can give students more time. However, our text helps them make better use of their time. We know that students have neither the time nor inclination to sort through pages of detail that seem irrelevant to their careers. First, with the help of countless students and reviewers, we streamlined our text to focus on only essential topics in finance, rather than special topics that are rarely covered in this first finance course. Second, our comprehensive learning system helps students master the material more quickly. We present chapter objectives that are directly linked to the chapter summary and to the end-of-chapter problems. We also include student tips in the margin that offer ideas for learning, additional clarification, or links to related topics.

#### Helping Students Have More Fun Learning

We know that finance can be fun. In *Financial Management: Principles and Practice*, we cover the basics of business financial management in a clear, conversational tone that engages students. We also use vivid, real-life examples. These range from high-profile examples, such as Magic Johnson's venture with Sony to bring a movie theater to southern Los Angeles, to inspirational examples of lesser-known businesses, such as Thunder Sports, Inc., a business formed by two University of Nebraska students to bring indoor soccer to fans. The purpose of the examples is twofold: to heighten interest and to show students how to apply the concepts so they can, in turn, use them outside the classroom walls.

To add even more fun, we use movie character names in many end-of-chapter problems and some in-text examples that students may enjoy trying to identify. We also rely on cartoons to add humor and (sometimes) to make a financial point.

#### Helping Students Become Business Leaders

Business students want to learn skills that they will use in the workplace. What are those skills and how can this text help students develop them? The American Assembly of Collegiate Schools of Business (AACSB) surveyed employers nationwide about the competencies business students should have to succeed in the world of work. We list four of the most highly rated competencies next and show you how our text helps students develop these skills.

- Analytic Thinking and Judgment: Fifteen chapters in our text require students to use analytic skills and judgment. Beginning with chapter 4, "Analyzing Financial Statements," students learn how to analyze financial statements critically so that they can read and understand the basic "report cards" of business. They then move to forecasting, risk and return, the time value of money, valuation, capital budgeting techniques, estimating cash flows, and short-term budgeting techniques. For every concept, we provide an application to show students how to use analytic tools in the workplace. End-of-chapter problems also reinforce and test students' judgment. For instance, we include challenge problems that disguise the subject of the problem, so students must decide what concept to apply to find the answer. In addition, we have complex comprehensive problems that require students to ferret out relevant information to problem solve and to apply more than one concept. Finally, our boxed features pose questions that often do not have a "right" or "wrong" answer.
- Achievement Drive: We recognize that we can't teach students to achieve. However, we can give students opportunities to excel and apply their knowledge in many ways. We provide research tools and communication activities that not only help students master content, they teach students how to learn continuously. At the end of every chapter we offer two Build Your Communication Skills exercises that require students to conduct library research, interview community leaders, debate issues with their peers, or make a classroom presentation. Also, we offer a free Prentice Hall New York Times Dodger, a collection of recent news articles on finance. The Dodger encourages students to read the newspaper to educate themselves about the role of finance around the globe. Finally, we offer PHLIP, an Internet access site that students and professors may visit to gather financial information. These tools teach students how to gather information to build new knowledge and skills.
- Integrity: This book integrates social and professional responsibility topics in the chapter text and in boxed features in an approachable way. For instance, in chapter 4, we present a box on the ethics of movie studios using "net profits" to compensate the authors whose books provide the basis for mega-hit movies. Our aim is to expose students to the main ethical issues in finance so they will be better prepared to make ethical business decisions.
- Teamwork Skills: Our text is the only finance text to offer exercises that promote teamwork and networking skills. Over half of the Build Your Communication Skills exercises at the end of each chapter focus on teams or networking.

#### QUALITY GUARANTEE

One of the greatest hurdles a first-edition finance text faces is the concern that the text will have errors that a tried-and-true text may not. To meet this concern head-on, hundreds of students across the nation tested the text at every stage of manuscript development. The class tests not only helped to eliminate quantitative errors, they helped us shape the text into one that reached a broader audience. We are proud to report that the reaction to the final version from students and faculty has been overwhelmingly positive.

But we didn't stop in the classroom. Aside from the many talented reviewers of the text, we had four additional quality checks. Vickie Bajtelsmit and Susan Singer reviewed the text material, figures, charts, in-text examples, and problem materials for technical accuracy. We also had Sibnath Mitra and Sue Hine check and recheck the problems and solutions to all in-text examples and end-of-chapter problems. Many thanks to our quality checkers for their painstaking efforts.

#### OUR APPROACH

First, we take a valuation, rather than a balance-sheet approach. That is, market values are emphasized over book values wherever possible. We stress marginal analysis, cashflows, and the creation of value. The risk and return coverage focuses on creating value for the firm's owners, subject to legal, regulatory, and ethical constraints.

Second, we balance financial theory with skill development. More specifically, we show students how to use theory to solve real-world problems. The end result? Students will learn not only *how* to solve a financial problem, but *why* the solution works.

Third, the focus of the text is not exclusively on large corporations. Most students plan to work for small-to-medium sized businesses, so we balance examples of small, medium, and large businesses throughout the book. We also selected many entrepreneurial examples to make the financial principles presented seem more useful to the students taking this course.

Fourth, we supplement the financial management material with essential background information on financial markets and institutions. This coverage helps students better understand the environment in which a firm operates so that they can become more effective financial decision makers.

#### STREAMLINED COVERAGE

We know time is a precious commodity, so we offer 21 chapters instead of the more typical 25. The annotated table of contents that follows provides a quick glance at the main themes of each chapter.

### ANNOTATED TABLE OF CONTENTS

Part 1—The World of Finance—contains three chapters that describe the goals and structure of the firm, how finance skills can help business people meet the firm's goals, financial markets and institutions, and interest rates.

Chapter 1. Finance and the Firm

This chapter examines the structure and goals of the firm, the agency issue, and the role of the financial manager.

Chapter 2. Financial Markets and Interest Rates This chapter explores types of financial markets and securities, interest rate determinants, and the yield curve.

Chapter 3. Financial Institutions

In this chapter we look at financial intermediation, the role of and types of financial institutions, and Federal Reserve regulation.

Part 2—Essential Concepts in Finance—presents six chapters on accounting statements and their interpretation, forecasting, risk and return, the time value of money, and security valuation.

Chapter 4. Review of Accounting

Here we review accounting basics. We look closely at financial statements, depreciation, and taxes.

Chapter 5. Analysis of Financial Statements

This chapter shows students how to interpret the three basic financial statements. It explains how to use financial ratios to assess the health of the business.

Chapter 6. Forecasting for Financial Planning

In this chapter we integrate many of the concepts from earlier chapters. Students learn how to use market and historical financial information to create pro forma statements, the blueprint for the firm's business plan.

Chapter 7. Risk and Return

This building-block chapter blends theory and skill development to teach students about the risk/return tradeoff, types of risk; and methods for assessing, managing, and reducing risk. We end the chapter with a discussion of the Capital Asset Pricing Model.

Chapter 8. The Time Value of Money

The time value of money is a crucial concept in finance. First we tell and then show students why it is so important. Then we tie the theory and mathematical calculations together so that students can perform time value of money computations with understanding, instead of just plugging in numbers.

Chapter 9. Bond and Stock Valuation Here we investigate valuation methods for bonds, preferred stock, and common stock. Students learn to apply the methods using concepts from earlier chapters, such as the time value of money and cash flows.

Part 3—Long-Term Financial Management Decisions—a seven-chapter part, covers capital budgeting, incremental cash flow estimation, capital structure, bonds, preferred stock, leasing, common stock, and dividend policy.

Chapter 10. Capital Budgeting Decision Methods

This chapter explores how firms use capital budgeting. We look at the payback, net present value, and internal rate of return capital budgeting methods, with an emphasis on net present value. We also examine capital rationing and capital budgeting risk measurement techniques.

Chapter 11. Estimating Incremental Cash Flows

Through the chapter explanation and examples, students learn which cash flows are relevant to a capital budgeting project and how to estimate those cash flows.

Chapter 12. The Cost of Capital

Here, we investigate the cost of different types of capital, how to estimate a firm's cost of capital, and how those costs affect a firm's financing and investment decisions.

Chapter 13. Capital Structure Basics

This chapter examines the effects of capital structure on a firm's value. Specifically, it presents the concepts of leverage and the associated risks with each type of leverage. It also covers the risks and return possibilities of a leveraged buyout.

Chapter 14. Corporate Bonds, Preferred Stock, and Leasing We discuss the features and uses of corporate bonds, preferred stock, and leases. We also compare and contrast a genuine lease and a disguised purchase contract, examine the accounting treatment of leases, and explore the lease-or-buy decision.

Chapter 15. Common Stock

We explain common stock basics and look at why firms may or may not want to use equity financing. We also describe how firms issue common stock and describe the risk and return features of rights and warrants.

Chapter 16. Dividend Policy

Students learn in this chapter the how and why of a firm's dividend policy, how a firm pays dividends, and alternatives to paying cash dividends.

Part 4—Short-Term Financial Management Decisions—presents the concepts of working capital policy, cash and marketable securities, accounts receivable and inventory, and short-term financing.

Chapter 17. Working Capital Policy

This chapter examines the importance of managing a firm's current assets, how firms manage their working capital, why they accumulate it, and how they determine their working capital policies.

Chapter 18. Managing Cash

Presented here are the factors that affect the level of a firm's cash assets, how to target an optimal cash balance, how to prepare a cash budget, and how to manage cash flows to maximize value.

Chapter 19. Accounts
Receivable and Inventory

In this chapter students will learn what accounts receivable and inventory are and methods for managing them and for determining their optimal level. We show students how to take a value-added approach to accounts receivable and inventory management. We also cover alternative inventory management approaches, and show how firms make credit decisions and create collection policies.

Chapter 20. Short-Term Financing

Here, we look at the advantages and disadvantages of short-term financing, sources of that financing, and methods for calculating the cost of each source. We also investigate loan terms and sources of short-term loan collateral.

Part 5—Finance in the Global Economy—covers international finance topics, in addition to the international coverage woven throughout the book.

Chapter 21. International Finance

This chapter presents the global environment in which firms operate and explains the basics of international finance, such as exchange rate risks and theories, and major international trade agreements.

#### BOOK FEATURES

Our text contains innovative features that will help you meet AACSB objectives and help students prepare for their careers. We offer real world opening vignettes, performance-based learning objectives, chapter summaries that link directly to the objectives, self-test questions with fully worked-out solutions, review questions, and student-tested problem material. In addition, we have the following features that set us apart from other texts:

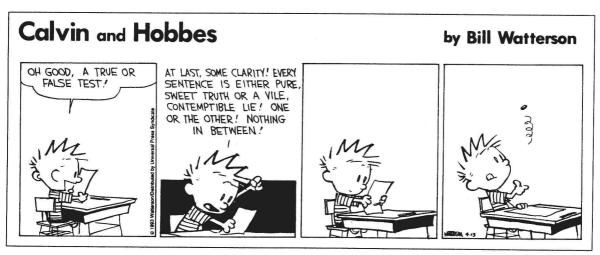
- Take Note features, located in the margins of the text pages, are student annotations. No other book has these helpful notes. They contain learning tips, offer additional examples, or show how the material links to business practice.
- Concept Connections are cross-references to related topics. This simple but innovative feature, placed in the text margins, identifies the page and chapter
  number for topics related to the one being discussed. Students who use the
  cross-references not only reinforce their understanding with a topic review,
  they will see connections between concepts more effectively.
- Ethical Connections boxes highlight an actual ethical dilemma that relates to
  the chapter concepts. Closing questions challenge students to think critically
  about the issue. The boxes, in addition to the in-text ethics coverage, comply
  with the AACSB requirement of ethics integration.
- Financial Management and You boxes take financial management concepts
  and show students how to apply them to personal finance decisions. Unique to
  our text, these features make the concepts more relevant to students—
  especially to those students who expected an investments course.
- Finance At Work interview boxes are in direct response to an AACSB standard that urges schools to teach students how each functional area relates to other areas of business. This innovative feature shows how finance affects decision makers in other business areas, such as management, marketing, and production.
- Financial Calculator Solutions to all general time value of money and specific security valuation problems are included. This material is presented with the TIBAII+ calculator in mind, but a conversion card allows students to use a variety of financial calculators with clear instruction.
- Build Your Communication Skills, another feature unique to our text, are two
  end-of-chapter exercises designed to build a student's written and oral communication skills. Many of the exercises involve teamwork or networking, two
  skills employees need to succeed in the 21st century.
- Challenge Problems and Comprehensive Problems: Like many texts, we identify the subject of all non-comprehensive problems. However, we are the only text to include one challenge problem per chapter that does not have an identifier, so that students develop issue-spotting skills. The comprehensive problems build on earlier concepts and often include irrelevant information so that students must select and use relevant information to problem solve. This type of problem better replicates what students will face on the job.

#### INSTRUCTOR AND STUDENT RESOURCES

As with our text, we tried to offer the most useful, relevant, and interesting support package on the market. The following list describes key support materials for both professors and students.

#### **Instructor Resources**

- The Instructor's Resource Manual contains over 400 pages of course preparation materials. This handy lecture tool provides chapter reviews, an in-depth analysis of critical chapter concepts and objectives, lecture outlines, lecture tips and suggestions, in-class examples, discussion starters, and additional problem material.
- 2. A Computerized Test Item File based on powerful testing technology developed by Engineering Software Associates, Inc., gives instructors the ability to create and tailor exams to their own needs, administer them traditionally or online, then automatically transfer the data for evaluation. The program, available in Windows or DOS, uses algorithmic technologies so that an infinite number of select test items can be generated. The test bank includes multiple choice, problem, and essay questions.
- The Problems/Solutions Manual contains worked-out solutions to all problems contained in the text.
- **4. Spreadsheet Software** containing problem-solving templates is available for instructors and students on disk or through the Internet.
- 5. The Transparency Acetates and PowerPoint Slides are for classroom presentation of text material and teaching visual aids. We offer a package of over 150 color acetates of art from the text and over 800 PowerPoint full-color electronic presentation screens.
- 6. Internet Faculty Support through the PHLIP (Prentice Hall's Learning through the Internet Partnership—http://www.finance.fac.marist.edu/phlip) allows adopting faculty to sign in with their user name and password and download lecture aids, including lecture notes, PowerPoint presentations, problem and case solutions, and chapter outlines and updates. Services such as "PHLIPping through the News" tie current events and news stories directly to text chapters and pages to enhance currency of faculty lectures.



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#### **Student Resources**

- 1. Our **Study Guide** is designed to reinforce concepts and skills and to aid understanding and application. This resource contains chapter summaries and outlines, helpful hints, study tips, self-tests, and practice problems (with solutions) requiring both mathematical and verbal ability.
- FinCoach Software (The Financial Management Math Practice Program, Version B) includes over 7 million practice problems and self-tests in mathematical areas of corporate financial management, from valuation of single cash flows to CAPM and firm valuation.
- 3. Career Paths in Finance, the ultimate job-search tool, teaches students how to position themselves competitively in the field of finance. Instead of wasting valuable time scouring the library for multiple references, students find all key information pulled together on one hybrid CD-ROM (ISBN: 0-13-531336-8).
- 4. PHLIPping Through the News Internet service center gives students access to news stories directly linked to the text with page references and to additional Internet finance resources, academic and government resources, search engines, and indexes. The service shows students how finance is relevant to their understanding of today's business world and helps students research class assignments and projects.

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