ASAWORLD POWER

Foreign Policy in a Constitutional Framework



Loch K. Johnson

AMERICA AS A WORLD POWER

FOREIGN POLICY IN A CONSTITUTIONAL FRAMEWORK

Loch K. Johnson

University of Georgia

McGRAW-HILL, INC.

New York St. Louis San Francisco Auckland Bogotá Caracas Hamburg Lisbon London Madrid Mexico Milan Montreal New Delhi Paris San Juan São Paulo Singapore Sydney Tokyo Toronto

AMERICA AS A WORLD POWER Foreign Policy in a Constitutional Framework

Copyright © 1991 by McGraw-Hill, Inc. All rights reserved. Printed in the United States of America. Except as permitted under the United States Copyright Act of 1976, no part of this publication may be reproduced or distributed in any form or by any means, or stored in a data base or retrieval system, without the prior written permission of the publisher.

234567890 DOH DOH 954321

ISBN 0-07-032644-4

This book was set in Palatino by the College Composition Unit in cooperation with General Graphic Services, Inc.
The editors were Bert Lummus and Tom Holton; the production supervisor was Denise L. Puryear.
The cover was designed by Charles A. Carson.
R. R. Donnelley & Sons Company was printer and binder.

Library of Congress Cataloging-in-Publication Data

Johnson, Loch K., (date).

America as a world power: foreign policy in a constitutional framework / Loch K. Johnson.

p. cm. Includes bibliographical references. ISBN 0-07-032644-4

- 1. United States—Foreign relations—Law and legislation.
- 2. United States—Constitutional law. 3. United States—Foreign relations—1945— I. Title.

KF4651.J64 1991

342.73'0412—dc20

90-31902

[347.302412]

AMERICA AS A WORLD POWER

FOREIGN POLICY IN A CONSTITUTIONAL FRAMEWORK

Also by the Author

The Making of International Agreements: Congress Confronts the Executive

A Season of Inquiry: Congress and Intelligence

Through the Straits of Armageddon: Arms Control Issues and Prospects (coedited with Paul F. Diehl)

Decisions of the Highest Order: Perspectives on the National Security Council (coedited with Karl F. Inderfurth)

America's Secret Power: The CIA in a Democratic Society

Runoff Elections in the United States (with Charles S. Bullock III)

ABOUT THE AUTHOR

Loch K. Johnson, Regents Professor of Political Science at the University of Georgia, was born in Auckland, New Zealand, and holds a Ph.D. from the University of California—Riverside. He has been an American Political Science Association Congressional Fellow and has served on four U.S. House and Senate committees, including as staff director, Subcommittee on Oversight, House Permanent Select Committee on Intelligence.

Since joining the University of Georgia faculty in 1979, he has received numerous awards for outstanding teaching, including the 1988 Josiah Meigs Award (the university's highest teaching honor).

For Kristin, diplomat

Confidence is everywhere the parent of despotism—free government is founded in jealousy;...it is jealousy and not confidence which prescribes limited constitutions to bind down those we are obliged to trust with power....In questions of power, then, let no more be heard of confidence in man, but bind him down from mischief by the chains of the Constitution....

—Thomas Jefferson

PREFACE

Books traditionally begin with a preface and an introductory chapter. The purpose of the preface is to state the broad objectives of the book; it should provide the reader with a brief road map of the route the author intends to travel. The opening chapter then offers a more substantive and detailed guide to the author's subject, in this case American foreign policy in the aftermath of World War II. This sensible tradition is followed here.

OBJECTIVES

This book's objectives can be stated succinctly. In Part 1, the author introduces:

- the ends (or goals) of American foreign policy, as well as the means by which they are pursued (Chapter 1);
- the key dimensions of the foreign policy milieu and how they affect the conduct of America's external relations (Chapter 2);
- how U.S. foreign policy goals have been shaped by American and world history (Chapters 3 and 4);
- why the nation's constitutional framework continues to exert a strong and, from the author's point of view, a laudable influence over foreign policy making in the modern era (Chapter 5);
- the institutional frictions that arise from this constitutional framework (Chapter 6); and
- the human dimension of foreign policy, from the lofty decision making of presidents and legislators to the important role

that you, the reader, and other individual citizens can play in the fashioning of America's ties abroad (Chapter 7).

Then, in Part 2, the book examines:

- the conduct of American foreign policy across a range of important responsibilities, from gathering information about global threats and opportunities (Chapter 8) to the application of power and principle in the defense of the nation's interests and ideals around the world (Chapters 9 through 13)—that is, how the United States *learns* about events beyond its borders, and how it then *acts* upon this information—and
- new directions for America as a world power on the eve of the twenty-first century (Chapter 14).

Stated another way, the first half of this volume (Chapters 1 through 7) offers a primer on the fundamentals of American foreign policywhy this country must concern itself with the rest of the world and how America's external relations are forged. The second half (Chapters 8 through 14) moves from this backdrop to front stage, with a shift in focus toward U.S. foreign policy in action: the challenge of gathering and analyzing information collected from around the world (strategic intelligence), in an effort to guard against surprise attacks like the one that shook Pearl Harbor in 1941; the shadowy use of the Central Intelligence Agency (CIA) and its hidden hand to manipulate events overseas (covert action); the overt deployment of force-sending in the Marines-to achieve America's foreign objectives; the pursuit of more peaceful, diplomatic approaches to the settlement of international disputes; the application of economic inducements (trade and aid); and, last but not least, the evocation of moral principle to guide America's relations with other lands. Here, to draw upon the political scientist Harold D. Lasswell's spare yet venerable definition of politics (Politics: Who

Gets What, When, How, New York, McGraw-Hill, 1936), is where the book addresses the who gets what, when, and how of global affairs. Last, the concluding chapter examines ways in which citizens might choose to refashion and strengthen this nation's global ties as the world approaches a new century.

THEMES

A dominant theme unites this book: the drafters of the U.S. Constitution envisioned a sharing of authority for foreign policy across the institutions of government—the executive, the legislative, and the judicial branches. They sought, above all else, to guard against the dangers of tyranny; and—the central normative argument undergirding this book—their prescriptions are as valid today as they were in 1787. This sharing of authority across institutions has its frustrations. The power bestowed upon policymakers as a result of their positions of authority can become dispersed, Balkanized; overlapping jurisdictions may lead to inefficiencies and delay. Other countries, even America's allies, may become confused and dismayed by this open, sometimes unpredictable approach to international affairs. The nation's founders believed, nonetheless, that a concentration of power represented a far greater danger to the republic than whatever inefficiencies might be incurred under a system of shared authority. They opted for an imperfect democracy over attempts at perfect order. As Justice Louis Brandeis once put it,

The doctrine of the separation of powers was adopted by the [Constitutional] Convention of 1787, not to promote efficiency but to preclude the exercise of arbitrary power. The purpose was, not to avoid friction, but, by means of the inevitable friction incident to the distribution of the governmental powers among three departments, to save the people from autocracy [Myers v. United States, 272 U.S. 52, 293 (1926)].

This constitutional blueprint for shared authority set loose powerful centrifugal forces within the government that continue to push the institutions of foreign policy making away from centralized control. By early design, the government of the United States consists of fragments of power that must be pieced together with skillful leadership-and luck-in order to make the parts move in harmony. Under such arrangements, Congress and the executive branch can find themselves in conflict over the proper direction of foreign policy—a system of governing quite different from dictatorships like the Soviet Union, where foreign policy is carved out with little consideration for public or legislative opinion; or even from Western parliamentary governments with their fused executive and legislative powers under the strong control of a prime minister or chancellor. Yet, a vigorous internal debate between the branches of government over the proper pathways for the United States to follow is precisely what the founders intended. They hoped for wisdom that would emanate from many heads, not just the president's; for open discourse, not regal command. Just as for the founders the nature of executive-legislative relations lay at the heart of foreign (and domestic) policy making, so, too, does it become the central focus of this book.

Embraced within the book's central theme, then, is the important notion extolled by the founders that the legislative branch has a vital, positive role to play in decisions of international affairs. Most volumes on American foreign policy are prone to exalt the presidency as the embodiment of those virtues often considered desirable for effective external relations: hierarchical organization, access to extensive information, quickness of decision, an intricate bureaucracy to carry out policy, and the like. This book, in contrast, maintains that no branch has a monopoly on wisdom for foreign policy. Rather, the government functions best when its various parts operate together, like an engine with all its cylinders at work. Comity between

the executive and legislative branches, a spirit of good faith, a willingness to work shoulder to shoulder, even as each branch remains cautious about possible abuses of power by the other—here, argues this book, is the key to an effective foreign policy in a system of dispersed authority.

Despite the brilliance of the insights on governing offered by the founders, Americans lost sight of these basic principles during the first half of this century. The twin catastrophes of global war and economic depression spurred a trend toward the concentration of power within the executive branch. This dangerous aggrandizement, culminating in the "imperial presidency" of the Johnson and Nixon administrations, represented a radical departure from American traditions. It would take a souring war in Indochina, along with the Watergate and CIA scandals, to trim back burgeoning executive powers in the 1970s and awaken within the citizenry a renewed appreciation for the virtues in foreign policy of shared authority across the branches.

A primary purpose of this book is to explore the advantages, as well as the disadvantages, that America's constitutional framework holds for the conduct of foreign policy. Empirically, it attempts to shed light on the points of friction and cooperation in a system of shared authority; normatively, it tries to convey an appreciation for the safeguards put in place by the founders to protect the nation against one-man rule.

While the problems of power sharing between the branches occupy center stage in this book, a drama as large as American foreign policy has many subplots. An important secondary theme portrays the ambivalence of Americans toward their status as a world power—a persistent uncertainty about how to relate to the rest of the world. Citizens of this country have oscillated over the years between attitudes of isolationism, on the one hand, and interventionism, on the other.

Emphasized in this book, too, is the significance of the human factor in foreign affairs.

Some experts view foreign policy as essentially a product of broad historical or institutional forces. Certainly, these conditions must be taken into account, but the will or sometimes the whim of government officials and private citizens makes a difference as well and is given close attention throughout this volume.

An additional theme is the contention that the United States has been overly preoccupied with the "Soviet threat," transfixed by the unlikely event that Russian tanks will come rumbling through the Fulda gap in Europe, quickly overrunning Western military defenses. As a result of this fixation, Americans have been insufficiently attentive to greater long-term threats to their future—from global pollution and runaway population growth abroad to declining economic competitiveness and moral decay at home.

Other themes are woven through the book, among them: that U.S. external relations over the years have been a blend of realism and idealism; that the United States is only one of many nations on the globe, all of which exist in something of an anarchical state with no higher authority over them to adjudicate disputes or maintain order; and that the study of foreign policy is devoid of any single dominant theory or methodology.

A NEW PARADIGM

Despite the importance of these various themes, the essence of U.S. foreign policy lies in how and why decisions are made. Consequently, this book concentrates on decisior processes and institutions, on the people who hold positions of authority, and on the foreign policy views of citizens as they affect deliberations in high office. Its further central intentior is to understand the objectives of American foreign policy, and how they are carried out. Following a review of fundamentals, this volume in its second half illustrates the importance—and the difficulty—of acquiring good informa-

tion (strategic intelligence) about the world in order to make informed foreign policy decisions. It examines how U.S. officials go about choosing which approaches to employ in the pursuit of America's goals from among the several means available—primarily, secret intervention abroad, open warfare, diplomacy, trade, aid, and moral suasion.

While most of this book is devoted to the scholarly marshaling of findings about how the United States makes its foreign policy decisions, the themes presented earlier indicate that normative undercurrents flow beneath the empirical analysis. This book calls for a new approach (or "paradigm," in social science jargon) to American foreign policy. The excessive deference paid to the president as an unerring architect of foreign affairs has failed (as the founders would have predicted); and so has the fixation of American officials on the threat of communism, as if the world were merely a Soviet-American chessboard. The new paradigm envisions a foreign policy based, institutionally, on an executive-legislative partnership and, ideologically, on a global perspective that extends beyond the shibboleths of the cold war. Whether this "fresh" approach (if a return to constitutional principles and a renewed friendship with the Russian people can be construed as fresh) is preferable to the formulas of the cold war era is for the reader to decide. The author hopes only that this work will contribute to the debate about how best to prepare the United States for its leadership responsibilities in the twenty-first century.

ACKNOWLEDGMENTS

I have had an opportunity to observe American foreign policy from vantage points within the government and, more recently, in the tranquillity of the ivory tower, to reflect upon this experience while immersed in the scholarly literature on this subject. Within the government, I served as assistant to the chairman of the Sen-

ate Select Committee on Intelligence; staff director of the Subcommittee on Oversight, House Permanent Select Committee on Intelligence; aide to the ranking majority member of the Senate Foreign Relations Committee; and senior aide on the Subcommittee on International Economic Policy and Trade, House Committee on Foreign Affairs. I have also had the privilege to serve as a consultant to the National Security Council and to the Department of State. Following these chances for close observation of how foreign policy is made, I have studied, taught, and written about foreign policy for the past decade as a professor of political science, traveling back to Washington periodically for interviews with officials, the presentation of testimony before Congress, and archival research. This book is a blend of impressions gained from these various "hands-on" and scholarly experiences.

Along the way, I have had the benefit of many wise tutors, beginning with the scholars Arthur C. Campbell, David S. McLellan, Vernon Puryear, and Lambert N. Wenner, and continuing, within the government, with Senators Frank Church and Wyche Fowler and Representatives Les Aspin and Jonathan B. Bingham, as well as David Aaron, James J. Angleton, William E. Colby, Stephen J. Flanagan, Arthur S. Hulnick, Karl F. Inderfurth, Thomas K. Latimer, William G. Miller, F. A. O. Schwarz, Jr., Gregory F. Treverton, and Stansfield Turner. More recently, I have had the chance to exchange foreign policy views with several thoughtful former government officials, researchers, and educators, including Richard Ball, former Ambassador W. Tapley Bennett, Gary Bertsch, former NSC director McGeorge Bundy, Paul F. Diehl, Dorinda Dallmeyer, I. M. Destler, Richard Falk, Peter Fenn, John Lewis Gaddis, Jerome Garris, Michael J. Glennon, former Secretary of State Alexander Haig, Alonzo L. Hamby, Glenn Hastadt, former Ambassador Martin Hillenbrand, George Kalaris, Charlotte Ku, former Senator McGovern, Joseph S. Nye, Jr., Harry Howe

Ransom, George Rathjens, Jack Ruina, former Secretary of State Dean Rusk, Harry Sepp, Harold L. Sims, Robert Swansbrough, former Ambassador William Truehart, Garry Wenski, H. Bradford Westerfield, and David L. Williams. The bibliographic and footnote entries in this volume attest to my further indebtedness to an additional wide range of scholars. None of these good people should bear the blame for errors of fact or for the interpretations I have settled upon here; I thank them all sincerely, though, for their guidance, however poor a student I may have been.

I would also like to thank the following reviewers for their many helpful comments and suggestions: Richard Falk, Princeton University; David S. McLellen, Miami University; Robert Swansbrough, University of Tennessee, Chattanooga; Richard Weisfelder, University of Toledo; and H. Bradford Westerfield, Yale University.

Finally, I must thank New York University Press, the University Press of Kentucky, Oxford University Press, Foreign Policy, International Journal of Intelligence and Counterintelligence, and International Studies Quarterly for allowing me to draw upon my work published by them; the Department of Political Science at the University of Georgia and John J. Kozak, Dean of the College of Arts and Sciences, for helpful support; David Price and Margaret Schuelke for research assistance; Bert Lummus and Tom Holton of McGraw-Hill, Inc. and copyeditor Richard K. Mickey for their sure guidance; and Leena, Kristin, and Roland Johnson for cheery encouragement, affection, and unfailing succor throughout the project.

Loch K. Johnson

CONTENTS

CONTENIS		The War Powers International Agreements The Seeds of Acquiescence		
PREFACE	xiii	The Purse Strings and Other Disputes Marching to Different Drums Conflict and Comity Summary	111 113 115 120	
PART 1 AN INTRODUCTION TO AMERICAN FOREIGN POLICY	1	CHAPTER 6 Institutional Dynamics	122 127	
CHAPTER 1 The Ends and Means of American Foreign Policy The Importance of American Foreign Policy Why America Has a Foreign Policy	3 4 5	Fragments of Power The Presidency The Bureaucracy The Congress The Courts Power: A Study in Cubism Summary	127 131 134 143 149 152	
The Uses of American Foreign Policy Summary	9 16	CHAPTER 7 The Human Factor	161	
CHAPTER 2 Key Dimensions of the Foreign Policy Milieu	21	Public Opinion and American Foreign Policy Groups and American Foreign Policy The Individual and American Foreign	161 174	
The International Setting The Domestic Setting The Importance of the Individual	21 28	The Individual and American Foreign Policy Summary	181 190	
Decision Maker Summary	33 38	PART 2 THE USES OF AMERICAN		
CHAPTER 3 The Past as Prologue	43	FOREIGN POLICY	197	
Nation Building, 1776–1865 Emergence as a Great Power, 1865–1920 America as a Reluctant Leader, 1920– Summary	43 53 58 63	CHAPTER 8 Strategic Intelligence: The Foundations of Foreign Policy	199	
CHAPTER 4 The Contemporary Setting	69	The Origins of American Strategic Intelligence Collection and Analysis	200 209	
The Nuclear Age Peril Points Detente	69 74 85	The Lure of Secrecy Executive Privilege Prior Restraint Contractual Secrecy	218 221 223 224	
A Balance Sheet Summary	90 92	Secrecy and Democracy Summary	225 226	

CHAPTER 5 Remembering the Constitution

99

CHAPTER 9 America's Secret Power: The Hidden Hand of the CIA	235	America's Trading Partners—and Rivals America—No Longer the Solitary Economic Behemoth	350 353
The Iran-Contra Affair Covert Action	235 238	Fragmentation of the International Economic Setting The Fragmentation of Economic Power	356
The Secret War against Chile Covert Action: What Limits? Intelligence Decision Making	250 251 253	at Home The Use of Trade Sanctions Foreign Aid as an Instrument of	359 363
Intelligence and Propriety Summary	260 261	American Foreign Policy Trade and Aid: Stepchildren of American	365
CHAPTER 10 The War Power: Resorting to the	240	Foreign Policy Summary	372 373
Overt Use of Force	269	CHAPTER 13	
The Last Full Measure The Uses of the War Power Deciding to Use the War Power	269 270	Morality and Foreign Policy: On Being Good in a Bad World	381
Deciding to Use the War Power Weapons of War in the Nuclear Age Summary	274 283 296	Prudence and Morality Selected Ethical Dilemmas in Recent	381
CHAPTER 11		Foreign Policy Decisions Charting a Moral Course Summary	388 405 406
Diplomacy: The Art of Peaceful Negotiations	303	,	400
Talking instead of Fighting The Importance—and Ubiquity—of	303	CHAPTER 14 American Foreign Policy in the Twenty-First Century: A Normative	
Diplomacy The Making of International Agreements	305 306	Epilogue	413
America's Agreement Partners The Pattern of American Diplomacy	313 314	In Search of a New Foreign Policy The Necessity for Better Citizen	413
The Hidden Side of Agreement Making Military Agreements: Some Case	316	Awareness of Global Affairs Overcoming the Centrifugal Forces of	414
Examples The Dangers of Diplomacy by Executive	318	Domestic Political Institutions A World beyond the Kremlin	415 417
Fiat The Democratic Control of Diplomacy Diplomacy's Far Reach	321 322 330	An End to Compulsive Interventionism Summary	421 423
Summary	331	APPENDIX Preamble to the United Nations	427
CHAPTER 12 Economic Statecraft: The Instruments		Charter, 1945 The Constitution of the United States:	427
of Trade and Aid	341	Excerpts INDEX	428 433
Economic Goals: An Integral Part of American Foreign Policy The Postwar International Economic	342	FIGURES	433
Setting Trade as an Instrument of American	342	3.1 Highlights in the Evolution of	
Foreign Policy	345	American Foreign Policy, 1776–1945	44

4.1	Highlights in the Evolution of		10.5	NATO and Warsaw Pact Conventional Forces in France (1989)	293
	American Foreign Policy during the Nuclear Age	70	11.1	tional Forces in Europe (1989) Form of U.S. Foreign Agreements	293
6.1	Organization Chart for the			by Administration, 1946–1972	309
	Department of Defense	138	11.2	Form of U.S. Foreign Agreements	
6.2	Organization Chart for the	140	11 2	by Content Areas, 1946–1972	312
7.1	Department of State The High Cost of Weapons	140 180	11.3	Executive Agreement Index (EAI), 1946–1972	312
7.2	A Comparison of Frank Church		11.4	Regime Targets of U.S. Foreign	012
	and Other Foreign Policy Leaders			Agreements by Administration,	
	along Operational-Code	100	44 -	1946–1972	314
Q 1	Dimensions The United States Intelligence	188	11.5	The Use of Three Forms of	
8.1	The United States Intelligence Community	202		Agreement Making within Six Global Regions	315
8.2	Organization Chart of the Central	202	11.6	The Dominance of Executive	313
	Intelligence Agency (CIA)	205	11.0	Agreements over Treaties in	
8.3	The Directorate of Operations	206		the Making of Significant	
8.4	The Intelligence Cycle	209		Military Commitments Abroad,	
9.1	Covert-Action Decision Process	255		1946–1972	318
11.1	International Agreement Making:		12.1	U.SSoviet Trade: Soviet Exports	
	A Continuum of Executive Discretion	307		to and Imports from the United	2.477
11.2	Trends in the Content of U.S.	307	12.2	States, FOB U.S. Trade Balances: 1960, 1976,	347
	International Agreements	310	12.2	and 1984	349
11.3	America's Major Agreement		12.3	U.S. Trade Balances: 1985, 1986,	01)
	Partners	315		and 1987	350
12.1	The U.S. Trade Gap with Japan	351	12.4	Institutional Fragmentation over	
12.2	Development Assistance Provided			International Economic Policy	
	by the Industrialized Nations as a Percentage of GNP, 1987	368		within the Executive Branch:	260
	referriage of GIVI, 1907	300	12.5	A Partial Listing Legislative Committees and	360
			12.0	Subcommittees with Jurisdiction	
TAB	LES			over International Economic Policy:	
2.1	Attitudes on the Use of U.S.			A Partial Listing	362
	Troops Overseas (1986)	29	12.6	Instruments of International	
7.1	The Most Important Problem			Economic Power: Trade Sanctions	24
7 3	Facing the Country, 1935–1985	163	12.7	and Inducements	364
7.2	Rally Events in American Foreign Policy	166	14.7	Foreign Economic and Military Assistance for Fiscal Year 1978	367
7.3	Survey Opinion on the Cambodian	100		rissistance for riscar fear 1770	307
	Invasion (1970)	172			
10.1	Key International Incidents		BOX	ES — "PERSPECTIVES ON	
	Relevant to the War Powers		AME	RICAN FOREIGN POLICY"	
10.2	Resolution, 1973–1989	278	1.1	Dean Rusk on the importance of	
10.2	The Effects of Nuclear	204		information to foreign policy	
10.3	Weapons The Effects of Whole-Body	284	1.2	decision making H. Bradford Westerfield on the	11
10.5	Radiation Doses	285	1.4	H. Bradford Westerfield on the "functional analysis" of American	
10.4	Strategic Warheads: A U.S. and	_00		foreign policy	15
	Soviet Comparison (1986)	291	2.1	The Truman Doctrine (1947)	24

2.2	President Eisenhower on the		8.3	Charles W. Yost on secrecy	226
	"domino theory" (1954)	25	9.1	Vice Admiral John M. Poindexter	
2.3	Paul Kennedy on the risks of			on plausible denial	238
	fragmented government for		9.2	William Colby on CIA covert action	239
	America's external relations	33	9.3	"Elimination by Illumination": A	
3.1	President Washington's Farewell			plan to depose Fidel Castro	241
J.1	Address (1796)	46	9.4	John McCone on the CIA	
3.2	The Monroe Doctrine (1823)	51	,,,	assassination plots against Fidel	
3.3	President Wilson's Fourteen Points	O1		Castro	245
0.0	(1918)	58	9.5	William Colby on supervising the	240
4.1	The Doolittle Report (1954)	7 4	7.5	CIA	260
4.2		74	10.1		200
4.2	President Kennedy's Inaugural	90	10.1	Three legislators on Congress and	277
12	Address (1961)	80	10.2	the war power	277
4.3	Clark M. Clifford on the war in	02	10.2	Physicians for Social Responsibility	
1 1	Vietnam (1965)	82		depict a nuclear detonation in a	207
4.4	Ronald Reagan on the war in	or	11 1	U.S. city	287
E 1	Vietnam (1976)	85	11.1	President Truman's "Point Four"	244
5.1	Frank Church on presidential	105	44.0	program	311
	power	107	11.2	John Foster Dulles on the treaty	
5.2	The Senate Foreign Relations			power	324
	Committee on international		11.3	Dick Clark on the Treaty Powers	
	agreements	111	_	Resolution	329
5.3	Laurence Tribe on foreign policy		12.1	Transnationalism versus dependencia	358
	privatization	115	12.2	Furor over the export of U.S. oil	
5.4	Hubert H. Humphrey on			equipment to the Soviet Union	361
	legislative participation in foreign		12.3	Benjamin Constant contrasting	
	policy	121		economic statecraft and the war	
6.1	President Eisenhower's Farewell			power	366
	Address (1960)	136	12.4	David D. Newsom on the Peace	
6.2	Roger Hilsman on executive			Corps	371
	bureaucracy	142	13.1	The realism of Georges	
6.3	Zbigniew Brzezinski on			Clemenceau	387
	congressional micromanagement	147	13.2	Kant and the consequentialist	
6.4	Justice Sutherland's dicta in the			school of ethics: A hypothetical	
	Curtiss-Wright case	151		case	392
6.5	President Nixon on presidential		13.3	Roger Fisher on the ethics of covert	U) L
	power	153		action	399
7.1	Dean Rusk on public opinion and	-00	13.4	Louis Halle on American foreign	0))
	the war in Vietnam	164	10.1	policy and medieval knighthood	404
7.2	James David Barber on foreign	101	13.5	Arthur M. Schlesinger, Jr., on	101
	lobbying in the United States	177	10.0	international morality	406
7.3	Alexander George on Richard Nixon		14.1		400
8.1	Stansfield Turner on the National	100	17.1	Tom Teepen on a U.S. challenge in the developing world	420
J.1	Security Agency (NSA)	204	14.2		420
8.2	A CIA analyst on the fall of the	40 4	17.4	Carl Rowan on the limits of power	422
U.Z	Iranian Shah (1979)	216			
	manuan Juan (1979)	210			