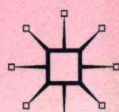


Finance: The Discreet Regulator

How Financial Activities Shape
and Transform the World

Edited by Isabelle Huault
and Chrystelle Richard

Foreword by Michael Power



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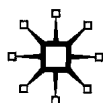
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Foreword

The present age has been described as one of 'regulatory capitalism' and its most obvious manifestation is the expansion in the number and range of regulatory agencies across fields and jurisdictions. And yet, despite the emergence of these organizations with an explicit mission to regulate, we also know that regulatory processes extend far beyond their boundaries. Indeed, dedicated agencies may derive much of their efficacy from resources beyond their immediate organizational limits and located in wider institutional environments. Such a recognition of the dispersed nature of regulatory activity forces us to look beyond binary accounts of the relationship between regulator and regulated in terms of concepts of 'independence' or 'capture'. Indeed, scholars have generated a number of guiding analytical concepts to enable the exploration of this non-binary world. Ideas of enforced self-regulation, mutual regulation, meta-regulation, delegated authority, reflexive regulation and soft law may all be subtly different, but they represent similar efforts to characterize regulatory dependence, hybridity and dispersion.

The hybrid nature of regulation requires us to be symmetrical in our treatment of regulatory agencies and regulated firms. We should not assume that either of them are easily characterized as unitary actors. There are methodological and policy attractions in assuming that organizational hierarchies are overseen by senior management steering capacity or in assuming that discreet legal entities correspond to the 'organization'. However, there is plenty of evidence, not least from agency theory, to suggest otherwise. One implication of this view is that the public-private distinction is highly questionable when applied to the analysis of organizations as totalities. Large corporations themselves will be combinations of both private economic and publicly normative elements.

From all this we can infer that regulation is a field in which different entities, sub-entities and actors interact in varying relationships of power. Capture theorists have long recognized how regulation provides multiple public stages for private actors, particularly those enrolled into technical committees, commenting on draft rules and, as in the case of Quantitative Impact Studies for Solvency 2, enlisted to participate in pilot studies. This recognition is at the heart of lobbying and influence studies which examine the role of actor interests in generating observable outcomes. And yet the idea of regulation as a field, or *apparatus*

in the philosopher Michael Foucault's sense, reminds us that these interests are also endogenous and emerge from a rich micro-context of spreadsheets, best practice documents, legal interpretations, accounting standards, risk maps and many other normative textual devices.

Regulation as a form of activity also generates transnational epistemic communities which straddle and combine elements of public and private organizations. In particular, 'regulatory capitalism' is characterized by a certain degree of professionalization of the field in which regulators refer increasingly to other regulators for their legitimacy and sense of identity, and where compliance communities straddle organizational boundaries. The strength of such regulatory epistemic communities has been visible in the recent history of the International Accounting Standards Board which preferred to focus on its own ideals of good accounting rather than the needs of real users of accounts. In short, regulators generate regulatory activity not only because that is what they are paid to do but also because they come to see the world in a particular way.

All these themes are represented in the contributions to this important volume. The financial crisis, which enters a new phase of uncertainty at the time of writing this foreword, makes the focus on financial regulation all the more pertinent. The volume as a whole speaks to a process which might best be described as the *financialization of financial regulation*. The 'discreet' regulator of the title can be understood not only in terms of the regulatory power of those whom we imagine to be the 'regulated', but also as a body of knowledge called 'financial economics'. The latter has grown in significance over the last 20 years and permeates the process of financial regulation. Indeed, one might think of this body of knowledge as being *disciplinary* in Foucault's sense, which is to say that it determines both the regulator and the regulated as subjects who must act and govern according to its precepts and imperatives.

So understanding financial regulation is not just a matter of tracking the significant and obvious actors as they move in regulatory space. Financial regulation must also be understood as the product of epistemological changes in regulatory knowledge which can be traced back to the early 1990s and the eventual acceptance of in-house models for market risk purposes in the Basel 2 framework. From this point of view, financial economics is a new kind of *regulatory science*, displacing the prudentialism of older legal frameworks. Actors compete with one another for the right to exercise discretion and to interpret regulatory rules, but all these strategies take place within a system of thinking

whose reach is pervasive. Indeed, the sociologist Donald MacKenzie has argued that the financial crisis is as much an epistemological problem as it is a product of greed, regulator incompetence and governance failure. It is easy to blame specific bankers and regulators for failure; it is much harder to blame entire systems of knowledge. And we know that systems of thought are hard to shift until the anomalies become unbearable and a new model is available.

Another important issue at stake in the world of discreet regulation is the ambivalent nature of transparency. First, the pervasive influence of financial economics creates access issues for many actors; the entry conditions for reasoned debate are high and to reach such entry conditions one is necessarily socialized into the very system of thought which needs to be challenged. Second, it follows that financial regulation is neither completely private and secret, nor wholly public. Rather, the degree of transparency depends on the relative position of an observer in the field of financial knowledge. And the ensuing chapters remind us that the system by which regulatory consensus is achieved is rather invisible despite heavy investment in consultative due process and the public availability of documents such as comment letters. The reality of regulation as a network of alliances and pathways of influence poses significant empirical challenges about how and *where* to study it as well as normative challenges about how to make it more democratically sensitive. The conventional visible proxies of regulator activity which are favoured by empirical researchers using large data sets may yield little insight into these discreet processes of financial regulation.

Finally, it should be recognized that financial regulation is a powerful model for other forms of regulation, even as it stands discredited by the financial crisis. This is not surprising since developments in financial regulation reflect broader financialization processes in developed societies, symptomized by state efforts to encourage private savings to offset pension funding deficits. From this point of view, though financial economics is far from being a perfectly unitary discipline, many of its basic precepts and assumptions are, and continue to be, very widely diffused into nearly every corner of social and economic life. Behind the shadowy actors who are the discreet regulators of this important book, lies a body of knowledge and practice whose societal reach we are only just beginning to understand.

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Isabelle Huault and Chrystelle Richard

Contents

<i>List of Tables and Figures</i>	vii
<i>Notes on Contributors</i>	ix
<i>Foreword by Michael Power</i>	xii
<i>Acknowledgements</i>	xv
 Introduction: The Discreet Regulator <i>Isabelle Huault, Emmanuel Lazega and Chrystelle Richard</i>	 1
Part I Polymorphic Actors as Networks of Influence	
1 Financialization through Hybridization: The Subtle Power of Financial Controlling <i>Jérémy Morales and Anne Pezet</i>	19
2 How Big Four Audit Firms Control Standard-Setting in Accounting and Auditing <i>Carlos Ramirez</i>	40
3 Ambivalence and Ambiguity: The Interpretive Role of Compliance Officers <i>Marc Lenglet</i>	59
4 Perpetuating the Regulatory Order in the Credit Rating Industry <i>Benjamin Taupin</i>	85
Part II Markets and States: Forms of Joint Regulation	
5 Banks as Masters of Debt, Cost Calculators and Risk-Sharing Mediators: A Discreet Regulatory Role Observed in French Public-Private Partnerships <i>Elise Penalva-Icher, Chrystelle Richard, Anne Jeny-Cazavan and Emmanuel Lazega</i>	113
6 Market Information as a Public Good: The Political Economy of the Revision of the Markets in Financial Instruments Directive (MiFID) <i>Paul Lagneau-Ymonet and Angelo Riva</i>	134

7	Finance in Public Service: Discreet Joint Regulation as Institutional Capture at the Paris Commercial Court <i>Emmanuel Lazega and Lise Mounier</i>	164
Part III The Process of Rule Production		
8	How Finance Regulates Trade Union Involvement in French SRI <i>Elise Penalva-Icher</i>	193
9	Legitimizing an Ambiguous Financial Innovation: The Case of Exchange-Traded Funds in France <i>Laurent Deville and Mohamed Oubenal</i>	212
10	Constructing the Market for Credit Derivatives: How Major Investment Banks Handle Ambiguities <i>Isabelle Huault and Hélène Rainelli-Weiss</i>	233
	<i>Index</i>	261

List of Tables and Figures

Tables

2.1	The Big Four (2010 figures)	42
4.1	Chronology: Events implicating credit rating agencies and regulatory measures between 1994 and 2011	86
4.2	Main topics in the debate	90
4.3	Examples of discourses seeking to preserve the regulatory order in 2003	92
4.4	Discourses of perpetuation in the debate on NRSRO status	96
4.5	Discourses of perpetuation in the debate on conflicts of interest	99
5.1	Network activity of key players in the PPP system in France	127
5.2	Average indegree score by category of actors in the discussion, business and advice networks of key players in the PPP system in France	129
6.1	The list of analysed respondents	145
7.1	Bankers with a law degree as most central advisors in the network of voluntary lay judges at the Paris Commercial Court in 2000, 2002 and 2005	181
8.1	Distribution of actors between organizations	205
8.2	Partition of the co-work network	205

Figures

4.1	2000 to 2010: A debated regulation	89
4.2	Monopolizing the debate with minor issues	95
5.1	The sequences of a PPP in France	117
5.2	The system of PPP actors in France	120
6.1	The field of financial intermediation	145

7.1	Visualization of bankers' position at the top of the pecking order among lay voluntary judges at the Paris Commercial Court	183
7.2	Composition of Chambers at the Paris Commercial Court (2000) and conflicts of interest	184
8.1	Partition of co-work links by organization	206

Introduction: The Discreet Regulator

Isabelle Huault, Emmanuel Lazega and Chrystelle Richard

Introduction

The global financial crisis that began in the summer of 2007, and was accelerated in September 2008 by the collapse of Lehman Brothers, has made financial actors generally – and large investment banks more specifically – the centre of attention. Some commentators condemn their ability to circulate vast amounts of capital with no geographical limits, and thus to create damaging competition (Arnoldi, 2004; Bryan and Rafferty, 2006; LiPuma and Lee, 2004, 2005; Pryke and Allen, 2000). The legitimate question of stronger regulation and supervision that would limit their freedom of action arises acutely in this context (Davis, 2009).

While many analyses focus on the way finance can be regulated in the topical context of the economic crisis (Morgan, 2011), the objective of this book is slightly different. It aims to show how financial activities shape and transform the world. Highlighting the fact that the true regulators of the economy are not exclusively public regulatory authorities, its objective is to demonstrate that the financial sphere really does contribute to rule-setting. This questions conventional state-centred approaches to power and command posts, 'highlighting how power is variably dispersed across a wider set of actors who are unified by shared interests, issues or discourse' (Zald and Lounsbury, 2010: 965).

At a time when regulation of the financial sector is the talk of the global village, this volume argues that the organizations in the financial industry are a powerful 'rule-making engine' (Zald and Lounsbury, 2010: 965) and are themselves discreet regulators of the markets in which they do business. Based on a series of case studies related to the construction and structure of financial markets, or the emergence of new financial

arrangements, the book shows that financial markets are the seat of regulatory processes initiated and developed by core-capitalist financial institutions such as banks and audit firms. It emphasizes the growing role of finance, financial markets and shareholder conceptions of value as 'key drivers of capitalism' (Davis, 2000, 2009; Fligstein, 1990; Zald and Lounsbury, 2010: 968). It brings out the fact that actors that appear to be the objects of regulation, or at least to intervene only at its fringes, are in fact 'discreet regulators' (Lazega, 2011a) supplying the institutional framework that fosters market creation and globalization.

The US mortgage meltdown and the economic collapse of 2008 brought the financial industry under the spotlight, but we think that this sector is worth careful scrutiny for more specific reasons. More than any other economic or commercial activity, it raises the acute question of the duality between the private and the public sphere. Playing an intermediary function, the financial system occupies a central, strategic role in the operation and financing of the whole economy. Banks, due to their importance, have long been subject not only to regulation established by national or supranational authorities, but also to supervision – see, for example, the role of the Basel Committee.¹ However, successive waves of liberalization and securitization, and the growth of interbank markets in the 1980s, have brought about a shift in the public–private boundary, to the benefit of private actors. Their role, their strategy and the range of their activities have radically evolved. As Zald and Lounsbury (2010: 974) state, this neoliberal approach to financial market regulation and financialization was enabled not only by the rise of financial economics as a valorized body of knowledge (Whitley, 1986), but also by the increasing role of financial expertise (Lounsbury, 2002). The growing influence of such expertise then became the driving force behind reconfigurations of power, organizational forms and 'command posts'. The reduction of the State's role has been accompanied by a transnational non-governmental approach to finance that can be observed in the growing importance of financial governance associations (Hussain and Ventresca, 2010: 162). These bodies play an important part in promoting global finance by bringing experts together to promote it (Lounsbury and Lee, 2005). For example, the ISDA² (Huault and Rainelli, 2009; Morgan, 2008), an association of investment banks and other market agents, has addressed the questions of contract definitions, legal qualifications and revision of standards on OTC markets, over a lengthy time span.

The huge transformation of regulatory processes that is now taking place at a meso-level deserves robust analysis. By meso-level, we refer to

all organizational forms of collective action that exist at an intermediate level between the State and society: for example, firms, professions and all kinds of collective interests. This view is compatible with DiMaggio and Powell's notion of the 'organizational field' (1983), which sees organizations as being embedded in networks of relationships, and organizational action as constrained by normative and cognitive pressures. In these configurations, as regards access to resources, individual and organizational actors may simultaneously have divergent interests, and interdependent and multilateral relationships. They take advantage of these interdependencies to explore, design and promote new forms of coordination and collective action. The stakes and resources are very unevenly distributed between actors, and this leads the actors with the most power and the greatest interests to take structuring and, as a result, most de facto regulation of their businesses into their own hands. This entails an obligation for financial actors to set up joint actions, get involved in collaborative activities and cooperate even with rivals. Cooperation between competing agents appears to be one of the ingredients of the rule-setting process (Huault and Rainelli, 2009; Lazega, 2009).

This regulatory process – a political process par excellence – can be considered as the definition of norms, valid for the collective as a whole, but through which powerful actors seek to defend their own particular interests. The greater the role assigned to markets, the more private actors' capacity to defend their regulatory interests is reinforced. A continuous balancing of power between the State and financial actors is observed for the design, organization and regulation of markets and society. Financial actors manage interdependencies strategically in order to work on the formulation and implementation of norms and standards they intend to impose on society. They have an extensive ability to move the frontiers between the public and the private sphere, to influence broader institutional changes while at the same time defining what they contend to be the public interest. These regulators are 'discreet' because generally the heterogeneity and multiplicity of their types of status are not highly visible. While they do not actually hide, they do not seek to be out in the open; they are often to be found behind the scenes, in the shadow of the business world. Their visible, official power shows no dramatic increase, but their ability to regulate markets discreetly in the background gives them unrivalled power.

The objective of this book is to understand how society is in fact jointly regulated by public authorities and private actors, and to explore