PROCEEDINGS OF
2010 INTERNATIONAL CONFERENCE
ON PUBLIC ADMINISTRATION (6th)
(Volume II)

October 22-24, 2010 Canberra, Australia

Editor in Chief ZHU Xiao-ning Executive Editor in Chief ZHAO Shu-rong

Hosted by

Crawford School of Economics and Government of ANU The Australia and New Zealand School of Government School of Political Science and Public Administration of UESTC

Co-sponsored by
University of Electronic Science and Technology
of China
Institute of Public Administration Australia
The American Society for Public Administration
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Foreword

Public Administration Challenges and Opportunities: Serving Citizens in a Globalised World

Practicing public administrators and scholars worldwide are committed to serving citizens in a globalised world. Both challenges and opportunities however confront the efficient, effective, economical delivery of essential public goods and services. Fundamental resource challenges resulting from the global downturn of national economies over the past several years have added complexity and frustration to getting the job done. The phrase "doing more with less" has become all too real in many parts of the world. As the papers in these Proceedings demonstrate, the 2010 International Conference on Public Administration includes wide ranging inquiry into the challenges and opportunities to serve citizens in a diverse array of cultures, economies, and political-administrative settings.

2010 International Conference on Public Administration (6th), co-sponsored by University of Electronic Science and Technology of China, American Society for Public Administration, Chinese Public Administration Society, Institute of Public Administration Australia, The Australian National University, The Australia and New Zealand School of Government, Crawford School of Economics and Government of The Australian National University, School of Public Administration of Moscow State University and *Chinese Public Administration* Journal seeks to provide a forum for distinguished speakers from academia, government and industry to discuss problems and new ideas, share experiences of success and failure in public administration, explore the changes that public administration poses for all aspects of governance, and promote international co-operation in the field of public administration.

The theme of 2010 International Conference on Public Administration (ICPA 6th) — Public Administration Challenges and Opportunities: Serving Citizens in a Globalised World, focusing on serving citizens and delivery public goods and services efficiently, effectively and economically in a globalised world. The papers collected in *Proceedings of 2010 International Conference on Public Administration* represent a vast storehouse of new information and knowledge that

should be useful to public officials on every continent, East-West and North-South, which offer insight, information, and knowledge on a variety of subjects that practicing public administrators and scholars should find useful.

The submissions of 2010 International Conference on Public Administration (6th) have amounted to Eight Hundred and Fifty- Eight pieces from both China and abroad, including more than a hundred pieces submitted by foreign experts, scholars and practitioners to both School of Political Science and Public Administration of University of Electronic Science and Technology of China and America Society for Public Administration.

After peer reviews by 2010 ICPA Academic Committee, the papers collected in *Proceedings of 2010 International Conference on Public Administration(6th)* (*Volume II*) are One Hundred and Forty Five, which offer a wide array of new knowledge and information on subjects that public administrators and scholars should find of some valuable and practical uses. The 6th Proceedings of the 2010 International Conference on Public Administration suggest that the daunting challenges confronting citizens worldwide can and are being approached with expertise, commitment, and professionalism of the highest order. Six encompassing sub-themes can be identified in the pages that follow: (1) Public Administration Theory, Practice and Reform, (2) Management Issues and Innovation, (3) Governance with Networking, Law and Partnerships, (4) Public Service Delivery Challenges and Reform, (5) Citizenship, Institutions, Communication and Innovation, and (6) International and Global Challenges in Public Administration.

Among the papers that focus on Public Administration Theory and Practice and Reform are those by Y. Pardhasaradhi from India "Administrative Theory: Changing Paradigms and Extending Boundaries", Makhube Ralenkoane from Lesotho "Problems of Policy Exclusion in Developing Countries: The Lesotho Experience", FANG Yong and WANG Ming-ming from P.R. China "Research on the Third-party Evaluation Consultation Model of National S&T Planned Projects Based on Government Functions Transformation", WANG Luo-zhong and LI Fan from P.R. China "Low Carbon City in China: Practice and Governance Model Innovation", XU Cai-ming, TANG Wen-ting, WU Jian-long, YU Yan-ting and ZHENG Hui-tao from P.R. China "The Theory on Township's Governance: Viewpoint's Analysis and the Model-choice".

Management issues and innovation are the subjects of papers by Harvey L. White from USA "Talent Management and Human Performance in the Public

Sector",

GYÖRGY Attila, CÂMPEANU Emilia, GYÖRGY Adina and MIRICESCU Emilian from Romania "Financial Management Strategies for Romanian Local Public Administration", ZHOU En-yi and FU Sheng-wei from P.R. China "Analysis of the Application of The 360-degree Performance Appraisal in the Civil Servants Performance Evaluation", WANG Cong-hu and LU Yao-tai from P.R. China "China's Public Procurement: Development Issues and Future Trend from the Perspective of System", RUAN Rui-xia and ZHAO Shu-rong from P.R. China "Rent Seeking Versus Government Procurement in China: A Study from the Perspective of Management", TIAN Jia-hua and MA Yao-yao from P.R. China "Establishing Performance Evaluation System of Public Crisis Emergency Management Based on AHP".

Governance with Networking, Law and Partnerships are addressed by Hassan Danaei and Ladan Rezaeian Nayyeri from Iran "Survey of Performance Evaluation System of Iran's Public Organizations", Piyakorn Whangmahaporn from Thailand "The Elite Transformation Model: The Case of Elderly Policy in Thailand", David Ndoh Tita from UK "Invigorating Collaborative Governance and Networks for Effective Public-voluntary and Community Sector Partnership (P-VCSP) Working for Public Service Delivery in the East of England", Riant Nugroho from Indonesia "Dilemma in Jakarta Water Service Post Public Private Partnership (PPP)", SONG Ying-fa and DU Lin from P.R. China "Literature Review on Internet Public Sphere from a Chinese Perspective", CHEN Xiao-lin, ZHANG Qiong-wen and CUI Xiao-gang from P.R. China "Construction of Service-oriented E-government Model on the Basis of the Petri Network Technology under the SOA".

Among papers analyzing Public Service Delivery Challenges and Reform are those by ZHANG Ran from P.R. China, REDFERN Kylie and GREEN Jenny from Australia "The Gene of the Individuals Who Choose to Serve in Nonprofit Sector", Peter Wilkins from Australia "Viewing Performance through Different Lenses—The Role of Organisational Context and Culture", LIU Wei-zhong from P.R. China "Policy Alternatives for Releasing Urban Marginal Populace's Psychological Conflicts", HUANG Wei-hong and TANG Jie from P.R. China "A Study on Fiscal Policy for Ecological Civilization in Zhejiang Province, China", LI Yuan, ZHAO Xin and ZENG Wei-xi from P.R. China "The Interrelationships among Stress, Resilience and Job Engagement among Civil Servants in the Chinese Tax System", DENG Xiao-gang from P.R. China "On Criminal Law Protection of the Environment and Resources in the Perspective of Sustainable Development in China".

Citizenship, Institutions, Communication and Innovation are addressed in papers by Abu Elias Sarker from United Arab Emirates "Social Accountability and Poverty-alleviation Programs: An Analysis with Reference to Bangladesh", Bagaka Obuya, Muthoni M Mwangi from Kenya "Combating Corruption through Capacity Building in the Public Service: The Case of Kenya", Sataporn Roengtam from Thailand "Preferable Leadership: Case Study in Central Thailand", Sima Siami Namini from Iran "Knowledge Management Issues in the Public Sector: Evidence from Iran", YANG Hong-shan and SONG Yun-wei from P.R. China "Reinventing Residential Committees from Social Work Perspective", QIU Meng-hua from P.R. China "The Study on NPO's Participating in Community Public Service: Function, Path and Relation", David Welch from Australia "Organizational Innovation to Achieve Technological Innovation—A Partnership between Government and Industry to Solve Complex Defence Problems", LUO Da-ming and LIN Wei from P.R. China "Relationship between Service-oriented Government and Citizens Participation in China".

Issues on International and Global Challenges in Public Administration are addressed by WU Jin-qun from P.R. China "Review and Prospect: The Chinese Model of Government-Business Interaction under the Background of International Financial Crisis", ZHANG Yu from P.R. China "Public Interest Interpretation from Policy-making Perspective", HUANG Zu-hui and SUN Hua-ping from P.R. China "Co-evolution of Industry Cluster and Specialized Market—A Case Study of Zhuji Pearl Cluster", SI Lin-bo, JI Jin-bo and FU JI-lin from P.R. China "A Comparative Analysis of Super-ministry Mechanism Reform and Small-government Model", YANG Yi and ZHANG Lin from P.R. China "The Relief Mechanism of Religious Groups in Social Disasters: The Example of Christianity in China".

The 2010 International Conference on Public Administration brought together an array of authors and topics drawn from many countries and attracted international interest in and inquiries from scholars and public administration practitioners in Australia, Bangladesh, Brazil, Cameroon, China, India, Indonesia, Iran, Italy, Jamaica, Japan, Kenya, Korea, Lesotho, Malaysia, Pakistan, Philippines, Poland, Romania, Russia, Singapore, South Africa, China Taiwan, Thailand, Uganda, United Arab Emirates, United Kingdom, and the United States. The Sixth International Conference on Public Administration was truly international.

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Looking Forward to Meeting You All at 2011 ICPA.

Editor in Chief

ZHU Xiao-ning

October 22, 2010

Executive Editor in Chief

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