

Administrative Reforms and Democratic Governance

Edited by

**Jean-Michel Eymeri-Douzans
and Jon Pierre**



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Administrative Reforms and Democratic Governance

After a quarter of a century of implementation of New Public Management (NPM) reform strategies, this book assesses the major real outcomes of these reforms on states and public sectors, at both the organizational level and a more political level. Unlike most previous accounts of reform, this book looks at how reform has changed the role of public administration in democratic governance. Featuring case studies on the UK, Germany, France, Norway, Ireland, Switzerland, Scandinavia, post-communist states, Mexico, South Korea, Turkey and the European Commission, and focusing on two issues this book:

- examines the significant variations in the 'trajectories' of administrative reform among West European countries on the basis of empirically rooted research on different national case studies
- assesses the extent to which these 'constitutive' public policies have affected the institutions of government and the governing processes of our democratic occidental states and asks how have NPM-inspired programmes, with their exclusive focus on managerialist objectives and instruments, challenged the political and democratic nature of public administration.

Looking at the broader issues relating to the current recompositions of democratic states, this book will be of interest to students and scholars of all matters relating to public administration and governance within political science, management, public law, sociology, contemporary history and cultural studies.

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Abbreviations

AU	Administrative Unit
CEE	Central and Eastern European
CAF	Common Assessment Framework
EFQM	European Foundation of Quality Management
GMP	<i>Gestion par mandats de prestations</i> (in Switzerland)
ISO	International Standardization Organization
LOLF	<i>Loi organique sur les lois de finances</i> : new quasi-constitutional legislation (adopted in 2001, enforced since 2005) reorganizing the French system of public budgeting and accounting
MPA	Ministry of Public Administration
MEP	Member of the European Parliament
MTM	Market-like mechanisms
NGO	Non-governmental organization
NPM	New public management
NSM	<i>Neues Steuerungsmodell</i> , in Germany
OECD	Organisation for European Co-operation and Development
PA	Public Administration
PPP	Public–Private Partnership
PRP	Performance-Related Pay
RGPP	<i>Revue générale des politiques publiques</i> (general review of public policies) in France
RIA	Regulatory Impact Assessment
SGAE	<i>Secrétariat général aux affaires européennes</i> , placed under the direct authority of the French Prime Minister
SPP	Strategic Planning and Programming
TCE	Transaction Costs Economics
TQM	Total Quality Management

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