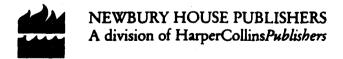
BUSINESS CONCEPTS FOR ENGLISH PRACTICE

BUSINESS CONCEPTS FOR ENGLISH PRACTICE

BARBARA TOLLEY DOWLING
MARIANNE McDOUGAL

English Language Institute
Oregon State University



Library of Congress Cataloging in Publication Data

Dowling, Barbara Tolley.
Business concepts for English practice.

Summary: Selected readings on topics such as marketing, international business, and management explain basic business concepts and help further develop the reader's language skills.

1. English language--Text-oooks for foreigners.
2. English language--Business English. 3. Readers
--Business. 4. Business--Addresses, essays, lectures. [1. English language--Business English.

English language-Text-books for foreigners.
 Readers. 4. Business-Addresses, essays, lectures.
 McDougal, Marianne, 1953-

II. Title.

PE 1128.D66

428.2'4'08865

82-2220

ISBN 0-88377-240-X

ACDO

Figure 2, page 83, from BUSINESS TODAY, by David J. Rachman and Michael H. Mescon. Copyright

1976 by Random House, Inc. Reprinted by permission of Random House, Inc.

Figure 2, page 110, from Table on page 420 in THE WORLD OF AMERICAN BUSINESS: AN INTRODUCTION by Rona B. Cherry and Laurence B. Cherry. Copyright © 1977 by Rona B. Cherry and Laurence B. Cherry. Reprinted by permission of Harper and Row Publishers, Inc.

Figure 1, page 133, from AN INTRODUCTION TO CONTEMPORARY BUSINESS, Second Edition by William Rudelius et al., © 1976 by Harcourt Brace Jovanovich, Inc. Reprinted by permission of the publisher.

Figure 2, page 148, from SUPERVISION: CONCEPTS AND PRACTICES OF MANAGEMENT by Theo Haimann and Raymond L. Hilgert. Copyright © 1977 by South-Western Publishing Co. Reprinted by permission of the publisher.

Figure 3, page 157, from MANAGEMENT OF ORGANIZATIONAL BEHAVIOR: UTILIZING HUMAN RESOURCES (Third Edition) by Paul Hersey and Kenneth H. Blanchard. Copyright © 1977 by Prentice-Hall, Inc. Reprinted by permission of Prentice-Hall, Inc.

NEWBURY HOUSE PUBLISHERS A division of HarperCollinsPublishers



Language Science Language Teaching Language Learning

Copyright © 1982 by Barbara Tolley Dowling and Marianne McDougal. All rights reserved. No part of this book may be reproduced or transmitted in any form or by any means, electronic or mechanical, including photocopying, recording, or by any information storage and retrieval system, without permission in writing from the authors.

First printing: April 1982 10 11 12 13 14

INTRODUCTION

This book is a business-oriented English text with both an academic and an applied focus. It is intended for intermediate to advanced students of English (400–575 TOEFL range) who have an academic and/or professional interest in business. For students with little or no business background, basic concepts are explained and developed in the readings and terms are defined in the glossary. Those with experience in the business world and advanced language proficiency will be able to move more quickly through the readings and on to the application exercises and supplementary articles.

PURPOSE

The primary goal of Business Concepts for English Practice is to provide language practice based on subject-specific readings in such areas as marketing, international business, data processing, and management. The business concepts included in these readings serve as springboards for activities in text analysis, classification, writing, information transfer, and the contextualization and development of vocabulary. The main objectives of the text are:

- to provide practice in comprehending written business discourse and developing reading skills
- to present technical and subtechnical business vocabulary through contextualization at both the sentence and the paragraph levels
- to present high-interest situations, based on actual business applications, for oral communication
- to provide activities for general language practice and improvement of study skills

DESCRIPTION

The student book is made up of eight units and a glossary. In addition to the introductory unit entitled "Business Basics," seven subject matter areas are covered: marketing, international business, data processing, accounting, finance, management, and decision-making. These areas were selected because they form the core subjects of a range of introductory business textbooks used in academic programs. Each unit has three parts: (1) a reading and exercises; (2) a reading and exercises; and (3) an article excerpted from a business periodical or newspaper. At the conclusion of the text is a glossary in which technical and subtechnical as well as general English terms from the unit vocabulary lists are defined.

CLASSROOM APPLICATION

Business Concepts for English Practice can be used as the core text in an English for Business and Economics "special program" and in an ESP business reading course. It can be utilized as a supplementary text in a business application/communication course, in an ESP business writing course, and in a general English reading and vocabulary course. In addition, students can study

sections of the book on an independent basis, provided they have access to the answers.

While Business Concepts for English Practice has been written for nonnative speakers of English, it could also be used for native speakers in high school and community college remedial reading programs, in either a classroom or tutorial situation. A pre-business program might utilize this text to introduce students to basic concepts they will encounter in their business courses.

Six to nine class hours are required to complete each unit. The amount of time needed depends on the number of exercises used, the quantity of outside work given, and the language proficiency of the students.

The units are sequenced so that business information and content increase in difficulty. "Business Basics" is designed to introduce the format of the text and is conceptually and linguistically easier than subsequent units. This unit has been developed to assist in assessment of student language proficiency and business interests.

After completion of the introductory unit, the remaining units may be used in sequence, or subject areas may be selected based on class interests. Because exercises are spiraled throughout the text, if units are taken out of order, it may be necessary to refer to the place where the linguistic feature or activity was first introduced in order to present whatever background information the students may need to complete the exercise (e.g., definition forms and explanation of classification).

Subject-Specific Readings. The first two readings of each unit present aspects of the subject matter normally included in introductory business texts. The initial reading provides an overview of the business area; the second reading concentrates on a more specific topic. For example, the accounting unit includes an overview of the field followed by a detailed exploration of a financial statement used by accountants (the balance sheet). An effort has been made to use the different rhetorical modes that are typically found in business textbooks—e.g., definition, comparison and contrast, cause and effect, and classification.

The third reading of a unit is excerpted from a business periodical or newspaper. Expanding on the concepts and vocabulary presented in the units, these current topical readings have been selected to provide advanced students with a variety of short, unadapted business articles.

Language Practice and Business Application. The exercises following the readings focus on understanding the written texts and the technical and subtechnical terms used. In addition, these exercises associate and integrate other skills—especially oral communication, writing, and study skills. The application, classification, and information transfer exercises provide opportunities for language practice in applying the business concepts presented in the readings. In each unit the activities are organized and sequenced as follows:

*Prereading Activity

*Vocabulary

*Comprehension

*Vocabulary Exercises

*Text Analysis
Classification

Application

Outline Writing

Information Transfer

Cloze Exercise

*Follow-up Activities

INTRODUCTION

^{*}These activities appear in both parts one and two of each unit. Those which are not starred occur in only one section.

GRADING

The exercises are presented at different levels of difficulty to offer language practice for students with intermediate to advanced English proficiency. A wide range of activities at various levels provides a mechanism for working with groups of mixed language abilities, which is often necessary in English for Specific Purposes (ESP) courses.

Beginning with the comprehension section, each exercise is preceded by a proficiency marker. These markers are intended as a general guide:

C -intermediate

S -upper intermediate

 \mathfrak{C} —advanced

When a marker is placed before a question, it refers to that question and all subsequent ones until the next marker appears. Although the proficiency markers are designed to provide an approximation of the language proficiency the students need to complete the task, business experience and training of the individual are also factors, especially for the most advanced (£) exercises, which sometimes require business background, as well as advanced language proficiency.

SUPPLEMENTARY MATERIALS A teacher's manual provides additional information on the business and linguistic aspects explored in the student book, *Business Concepts for English Practice*. The manual contains detailed descriptions of the exercises and their objectives, notes on methodology and classroom application, and an answer key.

ACKNOWLEDGMENTS

We wish to acknowledge the English Language Institute, Oregon State University, for its unfailing cooperation during all phases of this project. We sincerely appreciate the professional and moral support we received from the ELI staff.

We also wish to acknowledge the instructors who participated in field-testing the materials: Paul Barker, Warner Pacific College; James Baxter, Procter and Gamble; Kim Lee, College of Marin; R. M. Pehlke, Procter and Gamble; and Eve Sanchez, Oregon State University.

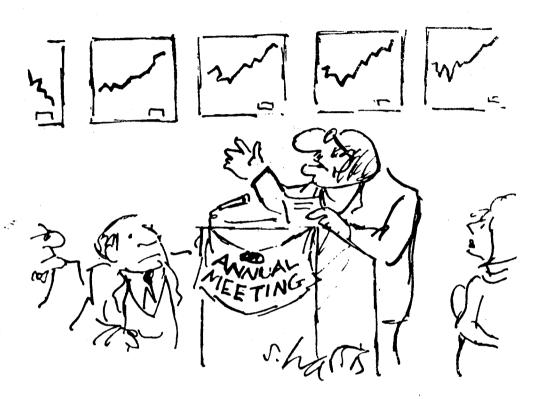
Finally, we would like to thank the following people for their technical guidance: Scott Crownover, Bill McDougal, Tom Owen, Bill Patton, Jeanne Soth, and Brian Soth.

We dedicate this book to Tom Dowling, whose professional and personal support proved invaluable.

CONTENTS

BUSIN	IESS BASICS	1
1.	What is Business?	2
2.	Careers in Business	11
3.	Looking Down the Road with the Auto Industry	22
MARK	ETING	25
1.	The Four P's	26
2.	The Target Market	3€
3.	Top Executives View Marketers as Myopic and Unimaginative;	45
	Now Some Readers Get Their Say on Quality	
	of Marketers' Work	
INTER	NATIONAL BUSINESS	48
1.	Why Nations Trade	49
2.	Multinational Corporations	59
3.	The Worldwide Struggle Over Information	68
DATA	PROCESSING	71
1.	Computer Systems	72
2.	The Role of Computers in Business	82
3.	The Architects of System Design	90
ACCOU	INTING	93
1.	An Accounting Overview	94
2.	The Balance Sheet	103
ತ.	Accounting-Business Ruler or Social Yardstick	. 112
FINAN	CE	114
1.	Why Finance?	115
2.	Acquisition of Capital	125
3.	Cash Flow Management	136
MANA	GEMENT	138
1.	Management Functions	139
2.	Management and Human Resources Development	149
3.	Business Refocuses on the Factory Floor	158
DECIS	ION-MAKING	161
1.	Steps in the Decision Process	162
2.	The Reality of Decision-Making	172
3.	Decisions, Decisions, Decisions	183
GLOSS	ARY	186

BUSINESS BASICS



"ALL RIGHT, PROFITS ARE DOWN, BUT LOOK AT ALL THE THINGS THAT ARE UP."

- 1. What is Business?
- 2. Careers in Business
- 3. Looking Down the Road With the Auto Industry

BUSINESS BASICS: 1

D	RR	RE	AT	ING	A	777	/TTY

Discuss the following questions.

		ey come into your mind.	
selle	r, custo	mer, money	->-
•			
Now discu	ss your notes wi	th your classmates.	
	own definition of this way:	f business in the space p	rovided below. Begin
Busis	rese is		·
			•
			· · · · · · · · · · · · · · · · · · ·
		th the one written by the	
		th the one written by the	
Add to you			
Add to you do not be selow is a list of the s	or definition if you of terms that you e if you underst		tion. you read "What Is is as a working list
Add to you sellow is a list of usiness?," se nd add other IOUNS	or definition if your definition if you of terms that you e if you underst terms with whi	ou find any new information will find in the text. As and each term. Use thich you are unfamiliar.	tion. syou read "What Is is as a working list
Add to you sellow is a list of susiness?," se nd add other OUNS archange roduction	of terms that you be if you underst terms with white VERBS examine classify	will find in the text. As and each term. Use thich you are unfamiliar. ADJECTIVES	tion. you read "What Is is as a working list OTHERS
Add to you sellow is a list of the sellow is a list of	of terms that you e if you underst terms with whi VERBS examine classify perform	ou find any new information will find in the text. As and each term. Use this ch you are unfamiliar. ADJECTIVES technical	you read "What Is is as a working list OTHERS for instance
Add to you sellow is a list of usiness?," se nd add other to the country of the c	of terms that you e if you underst terms with whi VERBS examine classify perform remain	ou find any new information will find in the text. As and each term. Use this ch you are unfamiliar. ADJECTIVES technical	you read "What Is is as a working list OTHERS for instance
Add to you sellow is a list of usiness?," se nd add other louns with the control of the control	of terms that you e if you underst terms with whi VERBS examine classify perform	ou find any new information will find in the text. As and each term. Use this ch you are unfamiliar. ADJECTIVES technical	you read "What Is is as a working list OTHERS for instance
Add to you sellow is a list of usiness?," se nd add other louns achange roduction istribution ale poods ervices	of terms that you e if you underst terms with whi VERBS examine classify perform remain	ou find any new information will find in the text. As and each term. Use this ch you are unfamiliar. ADJECTIVES technical	you read "What Is is as a working list OTHERS for instance
Add to you sellow is a list of susiness?," se nd add other founs with the susiness and addition is tribution alle pods prvices rofit	of terms that you e if you underst terms with whi VERBS examine classify perform remain	ou find any new information will find in the text. As and each term. Use this ch you are unfamiliar. ADJECTIVES technical	you read "What Is is as a working list OTHERS for instance
Add to you sellow is a list of usiness?," se nd add other OUNS achange roduction istribution ale cods	of terms that you e if you underst terms with whi VERBS examine classify perform remain	ou find any new information will find in the text. As and each term. Use this ch you are unfamiliar. ADJECTIVES technical	you read "What Is is as a working list OTHERS for instance

VOCABULARY

WHAT IS BUSINESS?

Business is a word which is commonly used in many different languages. But exactly what does it mean? The concepts and activities of business have increased in modern times. Traditionally, business simply meant exchange or trade for things 5 people wanted or needed. Today it has a more technical definition. One definition of business is the production, distribution, and sale of goods and services for a profit. To examine this definition, we will look at its various parts.

First, production is the creation of services or the changing of 10 materials into products. One example is the conversion of iron ore into metal car parts. Next these products need to be moved from the factory to the marketplace. This is known as distribution. A car might be moved from a factory in Detroit to a car dealership in Miami.

Third is the sale of goods and services. Sale is the exchange of a product or service for money. A car is sold to someone in exchange for money. Goods are products which people either need or want; for example, cars can be classified as goods. Services, on the other hand, are activities which a person or group performs for 20 another person or organization. For instance, an auto mechanic performs a service when he repairs a car. A doctor also performs a service by taking care of people when they are sick.

Business, then, is a combination of all these activities: production, distribution, and sale. However, there is one other 25 important factor. This factor is the creation of profit or economic surplus. A major goal in the functioning of an American business company is making a profit. Profit is the money that remains after all the expenses are paid. Creating an economic surplus or profit is, therefore, a primary goal of business activity.

COMPREHENSION

- Answer the following questions about the meaning of business. The questions which are starred (*) cannot be answered directly from the text. Space is provided at the end for you to add your own questions.
 - 1. What is one modern definition of business?
 - *How does this modern meaning of business differ from the traditional one? *What factors have brought about these changes?
 - What does production involve? 3.
 - What example of distribution is given in the reading? *Can you think 4. of another example?
 - 5. How do goods differ from services?
 - In addition to production, distribution, and sale, what other factor is . **6**. important in defining business?
 - What is profit? *In general, what do companies do with their profits?

15

			0.		ar? *In what ways does your definition in the text?
				Additional questions:	,
	S	В.	false.	rmine which of the following . Then put T or F in the blank alse by rewriting them.	statements are <i>true</i> and which are ss. Correct those statements which
			1	Business is not just different operations s sale.	one activity but a combination of such as production, distribution, and
			2.		rn times the definition of business has
			3	supermarket is an ex	
			.4.	A salescierk provides questions.	s a service by answering customers'
OCABULARY EXERCISES	c	A.	syno	at the terms in the left-hand column at the right-hand column blanks.	and column and find the correct an. Copy the corresponding letters
			1.	goods (line 17)	a. moving or transporting
,			2.	conversion (line 10)	b. trade
			3	for instance (line 20)	c. however
			4	distribution (line 12)	d. look at
			5	exchange (line 4)	e. change
			6	on the other hand	f. for example
			_	(lines 18–19)	√g. products
			7	examine (line 7)	

A

8	В.		l in the blanks with noun or verb cessary.	forms. Use your dictionary if
			NOUN	VERB
		1.	production	produce
		2.	production	perform
				-
		3.		examine
		4.	conversion	
		5.		classify
		6.	distribution	
		7.		create
		8.	sale	
		1.	a. An annual report includes the of the company for the current f	jiscal year.
			b. An auto dealership	
		2.	distribute	
			a. Some companies hold exclusive_	rights
			for specific products.	.
			b. Factory representatives	products to
			wholesalers and retailers.	
		3.	produce	
			a. How efficiently a company	its products
			will in large measure determine	
			b. Theo	
			one of the most rapidly growing	industries in the 1980s.
		4.	classify	
			a. Items	in order to show the relationship
			between them.	. 41
			b means the differences between them.	s the grouping of items to show
			me unterences between them.	

	U. COLLYGIA	
	a. When traveling from count	y to country on either business or
	pleasure, people	one currency to an-
	other.	
	b. The production process ofter	n involves the
	of raw materials into finishe	d products.
Loo	k back at the reading to answer	these questions.
nou	reading contains terms such as its, it, ns or noun phrases that occurred earlifers to one definition of business in li	er in the text. For example, its in line
1.	In line 5, what does it refer to?	
	nective words or phrases are used to see the begings.	
	livided into groups according to their	
3. ·	next (line 11)	a. summarizing
4.	on the other hand	b. sequencing information
	(lines 18–19)	c. contrasting
5.	therefore (line 29)	
6.	Line 8 refers to its various parts. Lis which are explained in the reading.	t the parts of the business definition
	a production	
	b	
	c	
	d.	

TEXT ANALYSIS

CONNECTIVE WORDS	PARTS OF THE DEFINITION
a first	production
b	·
с	
d	
A definition may take this for	
Production ———— is —	the changing of mat als into products or creation of services
Term being defined \longrightarrow verb t	to be definition
b	
	•
	•
C	•
C	•
C	•
d.	

CLASSIFICATION

Classification means the grouping of items to show the relationship between them. Items that are classified together have something in common; that is, something must apply to all the items in that group or class. Look at the items below. They may be classified as either goods or services. Review the definitions and examples given in the reading (lines 17-20). Classify the following items as either goods or services.

√ 1.	car	11.	calculator
√ 2.	medical diagnosis	12.	employment agency
3.	travel agency	13.	suit
4.	briefcase	14.	forklift
5.	auto repair	15.	office equipment repair
6.	financial planning	16.	newspaper delivery
7.	computer	17.	computer programming
8.	videotape recorder	18.	time clock
9.	management consultant	19.	law book
10.	accounting ledger	20.	income tax preparation

GOODS	SERVICES
car	medical diagnosis
	sacray, as see

APPLICATION

A. Match these parts of the business definition to the following reallife situations.

> production of goods distribution of goods sale of goods sale of services

Examples:

Iron ere is made into metal car parts.

A car is moved from a factory to a car dealership.

A salesman sells a car.

An auto mechanic repairs a car.

production of goods

sale of goods

	. A shipment of grain is trans- ferred from a boat to a truck.	
2	2. A chemical plant turns raw	
	materials into fertilizer.	
3	. A salesman from a concrete	
	manufacturer convinces the owner of a building materials	
	company to buy a shipment of	
	drainage pipe from his company.	
4	. A warehouse ships books to a	
	bookstore.	
5	. A computer manufacturer re-	
	ceives silicon chips and puts	
	them into minicomputers.	
6	 A dentist repairs a child's bro- ken tooth. 	
7	. A train moves truck parts	
	across the country.	
. 8	. A grocer exchanges groceries for money.	
9	. A waitress takes your order for	
	lunch.	·
10.	. A farmer plants vegetables for harvest in the fall.	
the	th your partner, write down real-li e categories of production, distrib e the preceding exercise.	
the sec	e categories of production, distrib	ution, and sale. For exam
the sec	e categories of production, distribe the preceding exercise.	ution, and sale. For exar
the sec	e categories of production, distribe the preceding exercise.	ution, and sale. For exar
the sec	e categories of production, distribe the preceding exercise.	ution, and sale. For exar
the sec	e categories of production, distribe the preceding exercise.	ution, and sale. For exar
the sec	e categories of production, distribe the preceding exercise.	ution, and sale. For exam
pro	e categories of production, distribe the preceding exercise.	ution, and sale. For exam
pro	e categories of production, distribe the preceding exercise.	ution, and sale. For exam
pro	e categories of production, distribe the preceding exercise.	ution, and sale. For exam
pro	e categories of production, distribe the preceding exercise.	ution, and sale. For exar
pro	e categories of production, distribe the preceding exercise.	ution, and sale. For exam

BUSINESS BASICS

•		saic.
WRITING	C	Write a paragraph about a business operation with which you are familiar. Include the categories of production, distribution, and sale in your description.
		Example:
		From the initial drilling for oil to the final sale of gasoline at the pump, oil passes through a variety of stages. After the oil has been taken from the ground, it is refined into gasoline during the production process. Then the gasoline is taken from the refinery and shipped by either truck or rail. It is sold to wholesalers who distribute it, or it is directly distributed by the company to the gas stations. Finally, the gasoline is purchased by customers who need it for their cars, trucks, or other vehicles.
FOLLOW-UP ACTIVITIES		1. Ask a business professional to give you a definition of business. Then ask someone who does not work in business to give you a definition. Compare
		the results. Create a questionnaire and interview someone from a local business about
		the areas of production, distribution, and sale as they relate to that particular enterprise.
	;	3. View and discuss a filmstrip entitled "Economics and Business Enterprise" (The Economics of Business, #421450), Teaching Resources