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Project Management ToolBox

SECOND EDITION

► **Tools and Techniques**
for the **Practicing**
Project Manager

WILEY

PROJECT MANAGEMENT TOOLBOX

Second Edition

Russ J. Martinelli
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PREFACE

Much has changed since the publication of the first edition of this book, as the field of project management (PM) is continually evolving. Part of that evolution has involved a new approach for selecting project management tools from an ad-hoc “choose as you use” approach to a more systematic approach of creating a PM Toolbox that can be applied to many project situations. From this perspective, we feel fortunate to have been part of the recent project management evolution.

We also feel fortunate to have had the opportunity to work firsthand with many project managers and project office directors as they set about the task of creating their initial PM Toolboxes based on the teachings of this text. Our personal understanding of how project management is evolving and how it affects the needs for PM tools has been greatly enhanced. This new understanding became the basis for the changes introduced in this second edition.

The most significant changes in this edition are in four areas. First, we have focused the content of the book on the fundamental project management practice areas to create more depth in content. Next, we have maintained the traditional view of project management tools but have also provided a contemporary set of tools that reflect the changes in PM practices. Then, to strengthen an area that has created some of the most positive reader feedback, we have enhanced the various tips, tricks, and examples found throughout the book. Finally, we worked to create a stronger message concerning the importance of creating a PM Toolbox that enables stronger alignment between business strategy and project execution, between strategic goals and project deliverables, and between the work of senior leaders and project managers.

This book has established itself as both educational lecture material and an industry practice reference, which we hope to maintain with this second edition. Our heartfelt thanks to the existing and future readers of this book; we hope you find it both enjoyable and useful to read.

Of course, we would like to hear from you directly and get your feedback at www.programmanagement-academy.com. Supplemental materials and templates can be found on our web site as well.

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We would like to thank the many people who have helped in making this book a reality.

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To our many colleagues and coworkers who have contributed to the concepts presented in this work in many ways.

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We are truly blessed to be associated with such a wonderful and supportive community of people!

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