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# Leadership and Sustainability in the Built Environment

Edited by  
Alex Opoku and Vian Ahmed

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Edited by Alex Opoku  
and Vian Ahmed

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# Leadership and Sustainability in the Built Environment

Leadership and sustainability have separately been the subject of numerous studies in a built environment context over the years, but they have yet to be addressed together. The real impact of legislation and guidelines designed to promote sustainability within the construction industry is closely linked to the leadership behind it, as this book explores in a variety of ways.

Featuring research from five different continents, the international scope of this book allows a comparison of experiences in different types of economies and cultures. The interdisciplinarity of this subject is also reflected in the backgrounds of the contributors, with a significant number of perspectives derived from business and management research.

The issues examined in this book are essential reading for all researchers, decision-makers and graduate students in the built environment.

**Alex Opoku** recently took up a position as a Senior Lecturer in Quantity Surveying at London South Bank University, having previously conducted research in the Department of Engineering at Cambridge University.

**Vian Ahmed** is a Professor and Director of Postgraduate Research Studies at the Built Environment department of the University of Salford.

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At a personal level, the editors would each also like to thank their families for their invaluable support during the editing of the book.

Alex Opoku  
Vian Ahmed

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# Introduction

Organizational leadership is vital in the construction industry and a key success factor in the drive towards sustainable built environment. This book showcases high-quality research that examines the link between leadership and sustainability in the built environment. The book consists of chapters underpinned by original research that seeks to shape the future direction in the field of leadership and sustainable built environment and help build a common understanding of the role and contribution of organizational leadership in achieving a sustainable built environment. It brings together these isolated issues serving as a source of reference material for both formal and informal higher education programmes in the built environment, including continuing professional development (CPD) and training programmes.

The book consists of chapter contributions written by built environment experts across the globe. The book is also useful to built environment practitioners in the United Kingdom and internationally due to the current relevance of sustainability in the construction sector. The book consists of nine chapters split into the following four parts:

- Leadership
- Sustainable built environment
- Leadership for sustainable built environment
- International perspective and case studies

The part one covers leadership theories and principles in the context of the built environment whilst the part two examines sustainable development principles and the built environment. Part three explore the link between organizational leadership in achieving a sustainable built environment. The final part provides some international perspective and case studies on the drive towards a more sustainable built environment.





Part I

Organizational leadership