

Design, Methods and Technology for Progressive Practice and Research

Ajla Aksamija

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## **ACKNOWLEDGEMENTS**

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# FOREWORD TOWARDS A RESEARCH-BASED DESIGN PRACTICE

### PHIL HARRISON

We are entering an age of serious design thinking.

The dominant modes of design over the last two centuries have been decoration, tectonics, theory, systematisation and intuition, among many others that have tended to be rooted in the past and the present. All have yielded beauty in various ways, and these foundational modes of thinking should and will remain part of modern practice, as designers embrace a richly layered approach to conceptualisation. But today, designers and their patrons are increasingly seeking proof that design will live up to expectations in the future. This yearning for predictability is pushing designers to balance their humanistic focus on what has been and what is, with a scientific rigour that attempts to establish what will be. This accelerating move towards fact-based predictive design thinking is revolutionising our creative process far beyond the limited aim of reducing risk, towards a new form of design practice that bristles with empirical discipline in balance with imagination.

Why? There are compelling economic, environmental and social reasons for this evolution. Economically, buildings simply cost more today than ever before, and building owners are demanding more from their capital investments. Environmentally, resource scarcity is similarly driving us all to do more with less. And socially, there is an increasing recognition that human performance and well-being are far more valuable than bricks and mortar. In all these, there is a growing awareness that design can answer these challenges. Design thinking is, in fact, the best answer to all these, because designers have the unique skill of using synthetic thinking to solve increasingly complex problems in simple and powerful ways.

But we have a problem. Modern design practice is not rooted in the kind of serious research-based thinking that is at the core of so many other innovative disciplines, such as medicine or engineering. To truly transform design practice to be stunningly innovative, we need to develop our own kind of intellectual rigour – a new type of design practice that is research-based and that is fundamentally conceived to yield breakthrough results.

This is an ambitious goal, and in my experience, this goal has been front of mind with many design educators and practitioners for at least the past decade. However, most have hesitated to move forward with meaningful action due to the uncertainty of the terrain of design research. What are the important research questions? How do we transform our profession, which is so rooted in history and intuition, and embrace a more scientific approach? How do we preserve what we love about the art of architecture with a new evidence-based approach; or, how do art and science mix for us?

How can the historically separate realms of the academy and the profession engage in research together?

Enter Aila Aksamija and her book Integrating Innovation in Architecture. The following pages are at once a template, a primer and a call to action for serious research in architecture. The first step towards tackling any significant challenge is to simply understand it. The first three chapters of the book rigorously march through the various dimensions of architecture: materials, processes and technologies. Aksamija scans the global design market and reveals countless examples of innovative possibilities occurring all over the world. She succinctly explains each innovation and links each to relevant examples of their application, proving that these are not dreams but seriously useful and impactful innovations. This part of the book gives us the 'what', and anyone passionate about design should use the examples cited as an itinerary for their future travels. But Aksamija goes further in the second part of the book where she outlines the 'how' of research. I believe this part of the book is the most important, as it will provide practitioners with a prototype business strategy to develop their own research-based practice and the courage to do so.

Design practice is extremely difficult. Architects, interior designers, planners and landscape architects are historically less well compensated than other professional service providers. As such, our profession chronically skates on the edge of financial viability, even as the market grows increasingly demanding of our time and energy with more intense legal, regulatory, environmental and other pressures. In this predicament, it is understandably difficult for designers to find the energy to change their practices. Change is intimidating, but Aksamija's book helps break this down for us, and makes the prospect of change much less abstract. By explaining the 'what' and the 'how', she provides designers with an invaluable toolkit.

The key message of this book is action. The most important thing to do is to start something. By demystifying the challenge and breaking it down into smaller pieces, firms and design schools can find seeds of possibility and start incrementally. Aksamija's book title suggests that 'integrating' research into practice can be done as an evolution, not as a radical step. Our profession simply cannot afford to think about research in the manner of the pharmaceutical industry, for example. Instead, we can get there by reallocating current resources and establishing new degrees of rigour in our work. The evolution into research-based practice can be a subtle shift, but it needs to be a serious and purposeful one. Importantly, diversity and transparency will help our industry get further faster.

Here is what I mean by diversity: while Aksamija gives us a broad tableau of research possibilities, each designer, school and firm should craft their own research agendas that are more narrowly defined and have specific goals. Indeed, the possibilities are so broad and rich, there are virtually no limits to the work ahead

of us, and so a diversified approach to investigation is the right model for the design industry. This idea is the opposite of a singularly focused 'moon shot' mentality; it is a divide and conquer approach. We should pursue many smaller goals because there are so many important areas of inquiry, and tackling smaller research problems will be inherently more economically feasible for us. But then we need to share what we learn. Diversity requires transparency. Unlike the pharmaceutical industry, we should not think about our research as a means to developing competitive advantage. Instead, we should take the leap of faith that sharing knowledge in a transparent approach will lead us to more innovation, more rapidly, and that this will ultimately make a stronger design industry in which we all can thrive.

But first, please read this excellent and important book, and please use it productively. I hope you enjoy it.

Phil Harrison, FAIA, LEED AP, is a Principal and Chief Executive Officer at Perkins+Will. He is responsible for the firm's strategic focus and business performance. He is directly involved with quality initiatives including design excellence, sustainability, research and technical delivery.

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