

TRENDS IN POLICING

Interviews with
POLICE LEADERS
ACROSS THE GLOBE



Dilip K. Das and Otwin Marenin



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Contributors

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Introduction

DILIP DAS AND OTWIN MARENIN

This is the second book in the series “Trends in Policing: Interviews with Police Leaders across the Globe.” The first book has a slightly different title: *Comparative Problems of Policing: Interviews with Nineteen Police Leaders from Different Nations*. The suggested guidelines and questions for the interviewers are the same for both books, and for the third book, which we hope will be coming out later this year, the same set of materials is being used (see Appendix A).

This series was born out of a few strong convictions and a set of experiences. One of the convictions is that police leaders possess a plethora of rich experiences and practical and theoretical knowledge that can provide fascinating insights into the current state of policing across the world. We have defined the term *leader* in a somewhat loose sense. We have considered any police officer occupying a position in the top hierarchy of the police as a leader. He or she has knowledge of policy making, a position that enables him or her to view issues and events from the top, and has had several years in her or his policing career to speak on the various topics such as police administration, crime, public relations, future developments and so on with a degree of authority based on knowledge and experience. The 17 police practitioners interviewed for the book are leaders by the definition we have adopted for the purpose of the series.

Our second conviction is that collaboration between police practitioners and researchers (academics) is a rich avenue for acquiring knowledge and understanding of policing. Police leaders are busy professionals and they are also usually not accustomed to writing on their experiences even though, as part of their work, they will have reflected extensively on how to do policing. Interviews are a way to try to capture those reflections and understandings. Academics and researchers, on the other hand, are required to reflect and write. That is part of their job. It will be noted that an overwhelming number of the interviewers are researchers. However, we also do not consider it a deviation from our standards if interviews for the book have been conducted by a practitioner. In some countries (Hungary in this volume, for example) the tradition of police research and academic pursuits in policing are in their infancy. In such countries we consider it useful and beneficial to accept the assistance of a fellow practitioner for an interview.

It is our firm conviction that a synthesis of the views and judgments of practitioners and academics about developments in policing is a useful goal. In addition, the quality of policing can only benefit from such a synthesis of knowledge derived from diverse sources. Reading the interviews, we have been struck by how eloquent police leaders are when asked about their jobs; how much they have thought about how to deal with the practical problems and issues that confront their police organizations; how well they understand the political implications and impacts of their jobs; and how extensively they have been involved in transnational and international policing. Though all work in specific country and city settings, these leaders are well informed about what is happening in the world; they are true cosmopolitans.

The two editors of the series come from different experiential backgrounds. Otwin Marenin has traveled around the world doing field research in policing, in the course of which he has spoken to numerous police leaders. Based on his experiences he understands what a rich source of knowledge about policing they provide. Dilip Das was a police leader in India where police leaders do not enjoy the prestige and influence that are the prerogatives of the general administrators. He found it difficult to reconcile himself to the subordinate status of police leaders in the administrative hierarchy and system in India as he realized that they should be treated as second to none. This series is a vindication of the notion that police leaders must be treated with respect, dignity, and importance because of the complex human affairs they have to handle in their careers. They can be an enormous source of service to humanity. They are essential to the maintenance of the quality of life.

We also wish to thank the leaders who consented to give their time to sit down and answer the numerous questions directed at them. And we also wish to thank the interviewers, without whom books such as this one would not be possible. We also would add that we, the editors, having read the interviews carefully to prepare them for publication, have benefited tremendously by being the first (well, the second) readers to have access to the knowledge and insights offered by the police leaders interviewed. We hope that other readers will gain as much as we have.

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