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Business Statistics in Practice

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Business Statistics in Practice

SEVENTH EDITION

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Richard T. O'Connell Richard T. O'Connell is emeritus professor of decision sciences at Miami University in Oxford, Ohio. He has more than 35 years of experience teaching basic statistics, statistical quality control and process improvement, regression analysis, time series forecasting, and design of experiments to both undergraduate and graduate business students. He also has extensive consulting experience and has taught workshops dealing with statistical process control and process improvement for a variety of companies in the Midwest. In 2000 Professor O'Connell received an Effective



Educator award from the Richard T. Farmer School of Business Administration. Together with Bruce L. Bowerman, he has written 19 textbooks. These include *Forecasting and Time Series: An Applied Approach*; *Forecasting, Time Series, and Regression: An Applied Approach* (also coauthored with Anne B. Koehler); and *Linear Statistical Models: An Applied Approach*. Professor O'Connell has published a number of articles in the area of innovative statistical education. He is one of the first college instructors in the United States to integrate statistical process control and process improvement methodology into his basic business statistics course. He (with Professor Bowerman) has written several articles advocating this approach. He has also given presentations on this subject at meetings such as the Joint Statistical Meetings of the American Statistical Association and the Workshop on Total Quality Management: Developing Curricula and Research Agendas (sponsored by the Production and Operations Management Society). Professor O'Connell received an M.S. degree in decision sciences from Northwestern University in 1973, and he is currently a member of both the Decision Sciences Institute and the American Statistical Association. In his spare time, Professor O'Connell enjoys fishing, collecting 1950s and 1960s rock music, and following the Green Bay Packers and Purdue University sports.

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In *Business Statistics in Practice, Seventh Edition*, we provide a modern, practical, and unique framework for teaching an introductory course in business statistics. As in previous editions, we employ real or realistic examples, continuing case studies, and a business improvement theme to teach the material. Moreover, we believe that this seventh edition features more concise and lucid explanations, an improved topic flow, and a judicious use of realistic and compelling examples. Overall, the seventh edition is 80 pages shorter than the sixth edition while covering all previous material as well as additional topics. Below we outline the attributes and new features we think make this book an effective learning tool.

- **Continuing case studies that tie together different statistical topics.** These continuing case studies span not only individual chapters but also groups of chapters. Students tell us that when new statistical topics are developed in the context of familiar cases, their “fear factor” is reduced. Of course, to keep the examples from becoming overtired, we introduce new case studies throughout the book.
- **Business improvement conclusions that explicitly show how statistical results lead to practical business decisions.** After appropriate analysis and interpretation, examples and case studies often result in a business improvement conclusion. To emphasize this theme of business improvement, icons  are placed in the page margins to identify when statistical analysis has led to an important business conclusion. The text of each conclusion is also highlighted in yellow for additional clarity.
- **Examples exploited to motivate an intuitive approach to statistical ideas.** Most concepts and formulas, particularly those that introductory students find most challenging, are first approached by working through the ideas in accessible examples. Only after simple and clear analysis within these concrete examples are more general concepts and formulas discussed.
- **A shorter and more intuitive introduction to business statistics in Chapter 1.** Chapter 1 begins with an improved example introducing data and how data can be used to make a successful offer to purchase a house. Random sampling is introduced informally in the context of more tightly focused case studies. [The technical discussion about how to select random samples and other types of samples is in Chapter 7 (Sampling and Sampling Distributions), but the reader has the option of reading about sampling in Chapter 7 immediately after Chapter 1.] Chapter 1 also includes a new discussion of ethical guidelines for practitioners of statistics. Throughout the book, statistics is presented as a broad discipline requiring not simply analytical skills but also judgment and personal ethics.
- **A more streamlined discussion of the graphical and numerical methods of descriptive statistics.** Chapters 2 and 3 utilize several new examples, including an example leading off Chapter 2 that deals with college students’ pizza brand preferences. In addition, the explanations of some of the more complicated topics have been simplified. For example, the discussion of percentiles, quartiles, and box plots has been shortened and clarified.
- **An improved, well-motivated discussion of probability and probability distributions in Chapters 4, 5, and 6.** In Chapter 4, methods for calculating probabilities are more clearly motivated in the context of two new examples. We use the Crystal Cable Case, which deals with studying cable television and Internet penetration rates, to illustrate many probabilistic concepts and calculations. Moreover, students’ understanding of the important concepts of conditional probability and statistical independence is sharpened by a new real-world case involving gender discrimination at a pharmaceutical company. The probability distribution, mean, and standard deviation of a discrete random variable are all motivated and explained in a more succinct discussion in Chapter 5. An example illustrates how knowledge of a mean and standard deviation are enough to estimate potential investment returns. Chapter 5 also features an improved introduction to the binomial distribution where the previous careful discussion is supplemented by an illustrative tree diagram. Students can now see the origins of all the factors in the binomial formula more clearly. For those students studying the hypergeometric distribution and its relationship to the binomial distribution, a new example is used to show how more simply calculated binomial probabilities can approximate hypergeometric probabilities. Chapter 5 ends with an optional section where joint probabilities and covariances are explained in the context of portfolio diversification. In Chapter 6, continuous probabilities are developed by improved examples. The coffee temperature case introduces the key ideas and is eventually used to help study the normal distribution. Similarly, the elevator waiting time case is used to explore the continuous uniform distribution.

AUTHORS

- **A shorter and clearer discussion of sampling distributions and statistical inference in Chapters 7 through 11.**

In Chapter 7, the discussion of sampling distributions is improved by using an example that deals with a small population and then seamlessly proceeding to a related large population example. We have completely rewritten and simplified the introduction to confidence intervals in Chapter 8. The logic and interpretation of a 95% confidence interval is taken up first in the car mileage case. Then we build upon this groundwork to provide students a new graphically based procedure for finding confidence intervals for any level of confidence. We also distinguish between the interpretation of a confidence interval and a tolerance interval. Chapter 8 concludes with an optional section about estimating parameters of finite populations when using either random or stratified random sampling. Hypothesis testing procedures (using both the critical value and p -value approaches) are summarized efficiently and visually in new summary boxes in Chapter 9. Students will find these summary boxes much more transparent than traditional summaries lacking visual prompts. These summary boxes are featured throughout the chapters covering inferences for one mean or one proportion (Chapter 9), inferences for two means or two proportions (Chapter 10), and inferences for one or two variances (the new Chapter 11), as well as in later chapters covering regression analysis.

- **Simpler and improved discussions about comparing means, proportions, and variances.** In Chapter 10 we mention the unrealistic “known variance” case only briefly and move swiftly to the more realistic “unknown variance” case. As previously indicated, inference for population variances has been moved to the new Chapter 11. In Chapter 12 (Experimental Design and Analysis of Variance) we have simplified and greatly shortened the discussion of F -tests and multiple comparisons for one-way ANOVA, the randomized block design, and the two-way ANOVA. Chapter 13 covers chi-square goodness-of-fit tests and tests of independence.
- **Streamlined and improved discussions of simple and multiple regression, time series forecasting, and statistical quality control.** As in the sixth edition, we use the Tasty Sub Shop Case to introduce the ideas of both simple and multiple regression analysis. This case has been popular with our readers. Regression is now presented in two rather than three chapters. The Durbin-Watson test and transformations of variables are introduced in the simple linear regression chapter (Chapter 14) because they arise naturally in the context of residual analysis. However, both of these topics can be skipped without loss of continuity. After discussing the basics of multiple regression, Chapter 15 has five innovative, advanced sections that can be covered in any order. These optional sections explain (1) using dummy variables, (2) using squared and interaction terms, (3) model building and the effects of multicollinearity, (4) residual analysis in multiple regression (including a short discussion of outlying and influential observations), and (5) logistic regression. The treatment of these topics has been noticeably shortened and improved. Although we include all the regression material found in prior editions of this book, we do so in approximately 40 fewer pages. In Chapter 16 (Time Series Forecasting and Index Numbers), explanations of basic techniques have been simplified and, for advanced readers, an optional new 7-page introduction to Box-Jenkins models has been added. Chapter 17, which deals with process improvement, has been streamlined by relying on a single case, the hole location case, to explain \bar{X} and R charts as well as establishing process control, pattern analysis, and capability studies.
- **Increased emphasis on Excel and MINITAB throughout the text.** The main text features Excel and MINITAB outputs. The end of chapter appendices provide improved step-by-step instructions about how to perform statistical analyses using these software packages as well as MegaStat, an Excel add-in.

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Chapter Introductions

Each chapter begins with a list of the section topics that are covered in the chapter, along with chapter learning objectives and a preview of the case study analysis to be carried out in the chapter.

CHAPTER 1 An Introduction to Business Statistics



Learning Objectives

When you have mastered the material in this chapter, you will be able to:

- LO1-1 Define a variable.
- LO1-2 Describe the difference between a quantitative variable and a qualitative variable.
- LO1-3 Describe the difference between cross-sectional data and time series data.
- LO1-4 Construct and interpret a time series (runs) plot.
- LO1-5 Identify the different types of data sources: existing data sources, experimental studies, and observational studies.
- LO1-6 Describe the difference between a population and a sample.
- LO1-7 Distinguish between descriptive statistics and statistical inference.
- LO1-8 Explain the importance of random sampling.
- LO1-9 Identify the ratio, interval, ordinal, and nominative scales of measurement (Optional).
- 1.4 Three Case Studies That Illustrate Sampling and Statistical Inference
- 1.5 Ratio, Interval, Ordinal, and Nominative Scales of Measurement (Optional)

Chapter Outline

- 1.1 Data
- 1.2 Data Sources
- 1.3 Populations and Samples

The subject of statistics involves the study of how to collect, analyze, and interpret data. Data are facts and figures from which conclusions can be drawn. Such conclusions are important to the decision making of many professions and organizations. For example, economists use conclusions drawn from the latest data on unemployment and inflation to help the government make policy decisions. Financial planners use recent trends in stock market prices and economic conditions to make investment decisions. Accountants use sample data concerning a company's actual sales revenues to assess whether the company's claimed sales revenues are valid. Marketing professionals help businesses decide which products to develop and market by using data

that reveal consumer preferences. Production supervisors use manufacturing data to evaluate, control, and improve product quality. Politicians rely on data from public opinion polls to formulate legislation and to devise campaign strategies. Physicians and hospitals use data on the effectiveness of drugs and surgical procedures to provide patients with the best possible treatment. In this chapter we begin to see how we collect and analyze data. As we proceed through the chapter, we introduce several case studies. These case studies (and others to be introduced later) are revisited throughout later chapters as we learn the statistical methods needed to analyze them. Briefly, we will begin to study three cases:

The Cell Phone Case. A bank estimates its cellular phone costs and decides whether to outsource management of its wireless resources by studying the calling patterns of its employees.

The Marketing Research Case. A bottling company investigates consumer reaction to a

new bottle design for one of its popular soft drinks.

The Car Mileage Case. To determine if it qualifies for a federal tax credit based on fuel economy, an automaker studies the gas mileage of its new midsize model.

1.1 Data

Data sets, elements, and variables We have said that data are facts and figures from which conclusions can be drawn. Together, the data that are collected for a particular study are referred to as a **data set**. For example, Table 1.1 is a data set that gives information about the new homes sold in a Florida luxury home development over a recent three-month period. Potential buyers in this housing community could choose either the "Diamond" or the "Ruby" home model design and could have the home built on either a lake lot or a treed lot (with no water access).

In order to understand the data in Table 1.1, note that any data set provides information about some group of individual **elements**, which may be people, objects, events, or other entities. The information that a data set provides about its elements usually describes one or more characteristics of these elements.

Any characteristic of an element is called a **variable**.

For the data set in Table 1.1, each sold home is an element, and four variables are used to describe the homes. These variables are (1) the home model design, (2) the type of lot on which the home was built, (3) the list (asking) price, and (4) the (actual) selling price. Moreover, each home model design came with "everything included"—specifically, a complete, luxury interior package and a choice of one of three different architectural exteriors. Therefore, because there were no interior or exterior options to purchase, the (actual) selling price of a home depended solely on the home model design and whatever price reduction (based partially on the lot type) that the community developer (builder) was willing to give.

LO1-1 Define a variable.

TABLE 1.1 A Data Set Describing Five Home Sales

Home	Model Design	Lot Type	List Price	Selling Price
1	Diamond	Lake	\$494,000	\$494,000
2	Ruby	Treed	\$447,000	\$398,000
3	Diamond	Treed	\$484,000	\$440,000
4	Diamond	Treed	\$484,000	\$465,000
5	Ruby	Lake	\$447,000	\$447,000

Continuing Case Studies and Business Improvement Conclusions

The main chapter discussions feature real or realistic examples, continuing case studies, and a business improvement theme. The continuing case studies span individual chapters and groups of chapters and tie together different statistical topics. To emphasize the text's theme of business improvement, icons **BI** are placed in the page margins to identify when statistical analysis has led to an important business improvement conclusion. Each conclusion is also highlighted in yellow for additional clarity. For example, in Chapters 1 and 3 we consider **The Cell Phone Case**:

TABLE 1.4 A Sample of Cellular Usages (in minutes) for 100 Randomly Selected Employees

75	485	37	547	753	93	897	694	797	477
654	578	504	670	490	225	509	247	597	173
496	553	0	198	507	157	672	296	774	479
0	822	705	814	20	513	546	801	721	273
879	433	420	521	648	41	528	359	367	948
511	704	535	585	341	590	216	512	491	0
542	562	49	505	461	496	241	624	885	259
571	338	503	529	737	444	372	555	290	830
719	120	468	730	853	18	479	144	24	513
482	683	212	418	399	376	323	173	669	611

EXAMPLE 3.5 The Cell Phone Case: Reducing Cellular Phone Costs

Suppose that a cellular management service tells the bank that if its cellular cost per minute for the random sample of 100 bank employees is over 18 cents per minute, the bank will benefit from automated cellular management of its calling plans. Last month's cellular usages for the 100 randomly selected employees are given in Table 1.4 (page 9), and a dot plot of these usages is given in the page margin. If we add together the usages, we find that the 100 employees used a total of 46,625 minutes. Furthermore, the total cellular cost incurred by the 100 employees is found to be \$9,317 (this total includes base costs, coverage costs, long distance, and roaming). This works out to an average of $\$9,317/46,625 = \199.8 , or 19.98 cents per minute. Because this average cellular cost per minute exceeds 18 cents per minute, the bank will hire the cellular management service to manage its calling plans.

BI

TEXT'S FEATURES

Figures and Tables

Throughout the text, charts, graphs, tables, and Excel and MINITAB outputs are used to illustrate statistical concepts. For example: •

- In Chapter 3 (**Descriptive Statistics: Numerical Methods**), the following figures are used to help explain the **Empirical Rule**. Moreover, in **The Car Mileage Case** an automaker uses the Empirical Rule to find estimates of the “typical,” “lowest,” and “highest” mileage that a new midsize car should be expected to get in combined city and highway driving. In actual practice, real automakers provide similar information broken down into separate estimates for city and highway driving—see the Buick LaCrosse new car sticker in Figure 3.14.

FIGURE 3.14 The Empirical Rule and Tolerance Intervals for a Normally Distributed Population

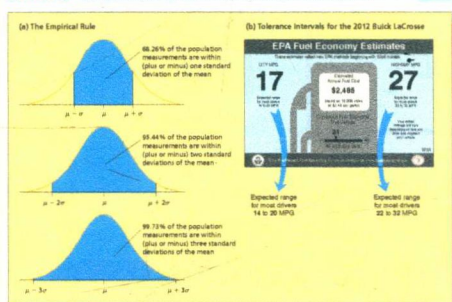
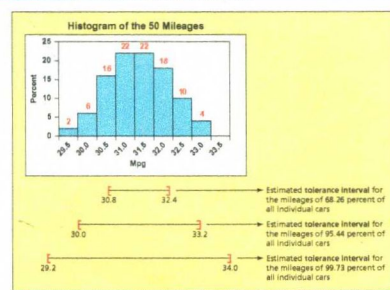


FIGURE 3.15 Estimated Tolerance Intervals in the Car Mileage Case



- In chapter 7 (**Sampling and Sampling Distributions**), the following figures (and others) are used to help explain the **sampling distribution of the sample mean** and the **Central Limit Theorem**. In addition, the figures describe different applications of random sampling in **The Car Mileage Case**, and thus this case is used as an integrative tool to help students understand sampling distributions.

FIGURE 7.1 A Comparison of Individual Car Mileages and Sample Means

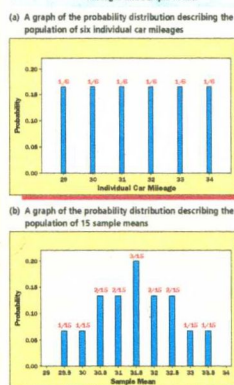


FIGURE 7.2 The Normally Distributed Population of All Individual Car Mileages and the Normally Distributed Population of All Possible Sample Means

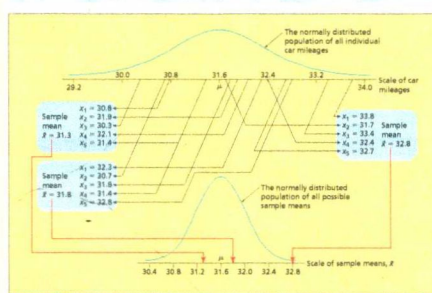


FIGURE 7.3 A Comparison of (1) the Population of All Individual Car Mileages, (2) the Sampling Distribution of the Sample Mean \bar{X} When $n = 5$, and (3) the Sampling Distribution of the Sample Mean \bar{X} When $n = 50$

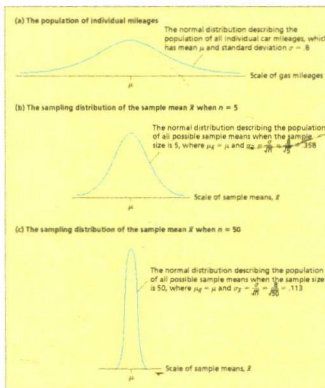
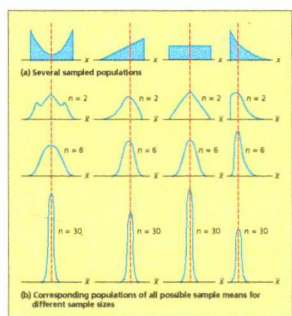


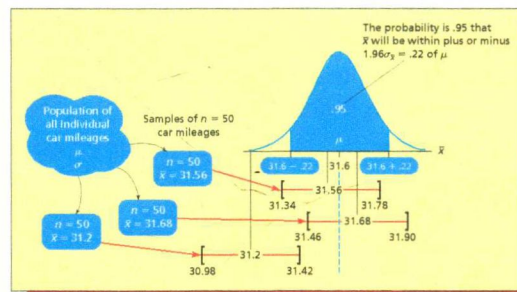
FIGURE 7.5 The Central Limit Theorem Says That the Larger the Sample Size Is, the More Nearly Normally Distributed Is the Population of All Possible Sample Means



A TOUR OF THIS

- In Chapter 8 (**Confidence Intervals**), the following figure (and others) are used to help explain the meaning of a **95 percent confidence interval** for the population mean. Furthermore, in **The Car Mileage Case** an automaker uses a confidence interval procedure specified by the Environmental Protection Agency to find the EPA estimate of a new midsize model's true mean mileage.

FIGURE 8.2 Three 95 Percent Confidence Intervals for μ



- In Chapter 9 (**Hypothesis Testing**), a five-step hypothesis testing procedure, **new graphical hypothesis testing summary boxes**, and many graphics are used to show how to carry out hypothesis tests.

A t Test about a Population Mean: σ Unknown

Null Hypothesis	Test Statistic	df	Assumptions
$H_0: \mu = \mu_0$	$t = \frac{\bar{x} - \mu_0}{s/\sqrt{n}}$	$df = n - 1$	Normal population or Large sample size

Critical Value Rule			p-Value (Reject H_0 if p-Value $< \alpha$)		
$H_a: \mu > \mu_0$	$H_a: \mu < \mu_0$	$H_a: \mu \neq \mu_0$	$H_a: \mu > \mu_0$	$H_a: \mu < \mu_0$	$H_a: \mu \neq \mu_0$
Do not reject H_0 if $t \leq t_{\alpha}$ Reject H_0 if $t > t_{\alpha}$	Do not reject H_0 if $t \geq -t_{\alpha}$ Reject H_0 if $t < -t_{\alpha}$	Do not reject H_0 if $ t \leq t_{\alpha/2}$ Reject H_0 if $ t > t_{\alpha/2}$ —that is, $t > t_{\alpha/2}$ or $t < -t_{\alpha/2}$	p-value = area to the right of t	p-value = area to the left of t	p-value = twice the area to the right of t

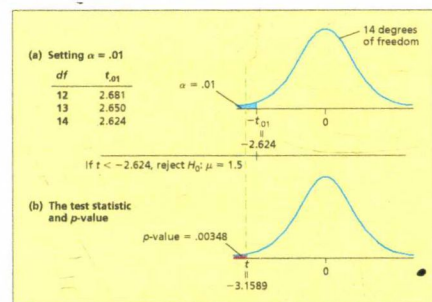
The Five Steps of Hypothesis Testing

- 1 State the null hypothesis H_0 and the alternative hypothesis H_a .
 - 2 Specify the level of significance α .
 - 3 Select the test statistic.
- Using a critical value rule:
- 4 Determine the critical value rule for deciding whether to reject H_0 .
 - 5 Collect the sample data, compute the value of the test statistic, and decide whether to reject H_0 by using the critical value rule. Interpret the statistical results.

Using a p-value:

- 4 Collect the sample data, compute the value of the test statistic, and compute the p-value.
- 5 Reject H_0 at level of significance α if the p-value is less than α . Interpret the statistical results.

FIGURE 9.5 Testing $H_0: \mu = 1.5$ versus $H_a: \mu < 1.5$ by Using a Critical Value and the p-Value



Test of $\mu = 1.5$ vs $\mu < 1.5$							
Variable	N	Mean	StDev	SE Mean	95% Upper Bound	T	P
Ratio	15	1.3433	0.1921	0.0496	1.4307	-3.16	0.003

- In Chapters 14 and 15 (**Simple Linear and Multiple Regression**), a substantial number of data plots, Excel and MINITAB outputs, and other graphics are used to teach simple and multiple regression analysis. For example, in **The Tasty Sub Shop Case** a business entrepreneur uses data plotted in Figures 15.1 and 15.2 and the Excel and MINITAB outputs in Figure 15.4 to predict the yearly revenue of a Tasty Sub Shop restaurant on the basis of the population and business activity near a potential Sub Shop location. Using the **95 percent prediction interval** on the MINITAB output and projected restaurant operating costs, the entrepreneur decides whether to build a Tasty Sub Shop restaurant on the potential site.

TEXT'S FEATURES

FIGURE 15.1 Plot of y (Yearly Revenue) versus x_1 (Population Size)

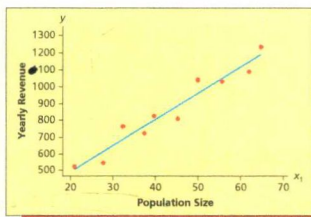


FIGURE 15.2 Plot of y (Yearly Revenue) versus x_2 (Business Rating)

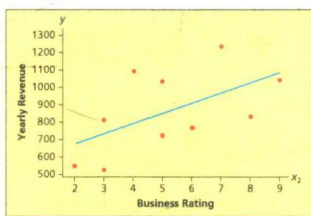


FIGURE 15.4 Excel and MINITAB Outputs of a Regression Analysis of the Tasty Sub Shop Revenue Data in Table 15.1 Using the Model $y = \beta_0 + \beta_1 x_1 + \beta_2 x_2 + \epsilon$

(a) The Excel output

Regression Statistics	
Multiple R	0.9905
R Square	0.9810
Adjusted R Square	0.9756
Standard Error	36.6856
Observations	10

ANOVA	
	df
Regression	2
Residual	7
Total	9

SS	MS	F	Significance F
486355.7	243177.8	180.689	9.46E-07
9420.8	1345.835		
495776.5			

	Coefficients	Standard Error	t Stat	P-value	Lower 95%	Upper 95%
Intercept	125.289	40.9333	3.06	0.018	28.4969	222.0807
population	14.1996	0.9100	15.60	1.07E-06	12.0478	16.3517
bus_rating	22.8107	5.7692	3.95	0.0055	9.1686	36.4527

(b) The MINITAB output

The regression equation is
revenue = 125 + 14.2 population + 22.8 bus_rating

Predictor	Coef	SE Coef	T	P
Constant	125.29	40.93	3.06	0.018
population	14.1996	0.91	15.6	0.000
bus_rating	22.811	5.769	3.95	0.006

S = 36.6856 R-Sq = 98.10% R-Sq(adj) = 97.6%

Analysis of Variance	
Source	DF
Regression	2
Residual Error	7
Total	9

SS	MS	F	P
486356	243178	180.69	0.000
9421	1346		
495777			

Predicted Values for New Observations

New Obs	Predicted	SE Fit	95% CI	95% PI
1	958.5	15	(921.0, 992.2)	(862.8, 1050.4)

Values of Predictors for New Observations

New Obs	population	bus_rating
1	47.3	7

1. β_0 2. β_1 3. β_2 4. s_{β_1} 5. s_{β_2} 6. t 7. p 8. r 9. standard error

10. R^2 11. Adjusted R^2 12. Total variation 13. Total variation 14. Predicted variation

15. p -value for F -model 16. p -value for t -statistic 17. p -value for t -statistic 18. p -value for t -statistic

19. 95% confidence interval when $x_1 = 47.3$ and $x_2 = 7$ 20. 95% prediction interval when $x_1 = 47.3$ and $x_2 = 7$ 21. 95% confidence interval for β_1

Exercises

Many of the exercises in the text require the analysis of real data. Data sets are identified by an icon in the text and are included on the Online Learning Center (OLC): www.mhhe.com/bowman7e. Exercises in each section are broken into two parts—"Concepts" and "Methods and Applications"—and there are supplementary and Internet exercises at the end of each chapter.

- 2.8 Fifty randomly selected adults who follow professional sports were asked to name their favorite professional sports league. The results are as follows where MLB = Major League Baseball, MLS = Major League Soccer, NBA = National Basketball Association, NFL = National Football League, and NHL = National Hockey League.
- | | | | | | | | | | |
|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|
| NFL | NBA | NFL | MLB | MLB | NHL | NFL | NFL | MLS | MLB |
| MLB | NFL | MLB | NBA | NBA | NFL | NFL | NFL | NHL | NBA |
| NBA | NFL | NHL | NFL | MLS | NFL | MLB | NFL | MLB | NFL |
| NHL | MLB | NHL | NFL | NFL | NFL | MLB | NFL | NBA | NFL |
| MLS | NFL | MLB | NBA | NFL | NFL | MLB | NBA | NFL | NFL |

- Find the frequency distribution, relative frequency distribution, and percent frequency distribution for these data.
- Construct a frequency bar chart for these data.
- Construct a pie chart for these data.
- Which professional sports league is most popular with these 50 adults? Which is least popular?

Chapter Ending Material and Excel/MINITAB/MegaStat® Tutorials

The end-of-chapter material includes a chapter summary, a glossary of terms, important formula references, and comprehensive appendices that show students how to use Excel, MINITAB, and MegaStat.

Chapter Summary

We began this chapter by presenting and comparing several measures of **central tendency**. We defined the **population mean** and we saw how to estimate the population mean by using a **sample mean**. We also defined the **median** and **mode**, and we compared the mean, median, and mode for symmetrical distributions and for distributions that are skewed to the right or left. We then studied measures of **variation** (or **spread**). We defined the **range**, **variance**, and **standard deviation**, and we saw how to estimate a population variance and standard deviation by using a sample. We learned that a good way to interpret the standard deviation when a population is (approximately) normally distributed is to use the **Empirical Rule**, and we studied **Chebyshev's Theorem**, which gives us intervals containing reasonably large fractions of

the population units no matter what the population's shape might be. We also saw that, when a data set is highly skewed, it is best to use **percentiles** and **quartiles** to measure variation, and we learned how to construct a **box-and-whiskers plot** by using the quartiles. After learning how to measure and depict central tendency and variability, we presented several optional topics. First, we discussed several numerical measures of the relationship between two variables. These included the **covariance**, the **correlation coefficient**, and the **least squares line**. We then introduced the concept of a **weighted mean** and also explained how to compute descriptive statistics for grouped data. Finally, we showed how to calculate the **geometric mean** and demonstrated its interpretation.

Glossary of Terms

box-and-whiskers display (box plot): A graphical portrayal of a data set that depicts both the central tendency and variability of the data. It is constructed using Q_1 , M_e , and Q_3 (pages 123, 124).

central tendency: A term referring to the middle of a population or sample of measurements. (page 101)

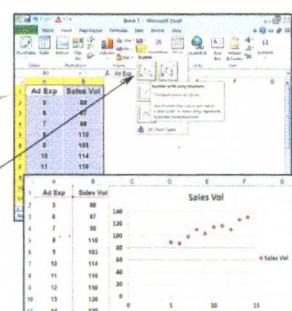
outlier (in a box-and-whiskers display): A measurement less than the lower limit or greater than the upper limit. (page 124)

percentile: The value such that a specified percentage of the measurements in a population or sample fall at or below it. (page 120)

point estimate: A one-number estimate for the value of a population parameter. (page 101)

Constructing a scatter plot of sales volume versus advertising expenditure as in Figure 2.24 on page 67 (data file: SalesPlot.xlsx):

- Enter the advertising and sales data in Table 2.20 on page 67 into columns A and B—advertising expenditures in column A with label "Ad Exp" and sales values in column B with label "Sales Vol." Note: The variable to be graphed on the horizontal axis must be in the first column (that is, the left-most column) and the variable to be graphed on the vertical axis must be in the second column (that is, the right-most column).
- Select the entire range of data to be graphed.
- Select Insert: Scatter: Scatter with only Markers
- The scatter plot will be displayed in a graphics window. Move the plot to a chart sheet and edit appropriately.

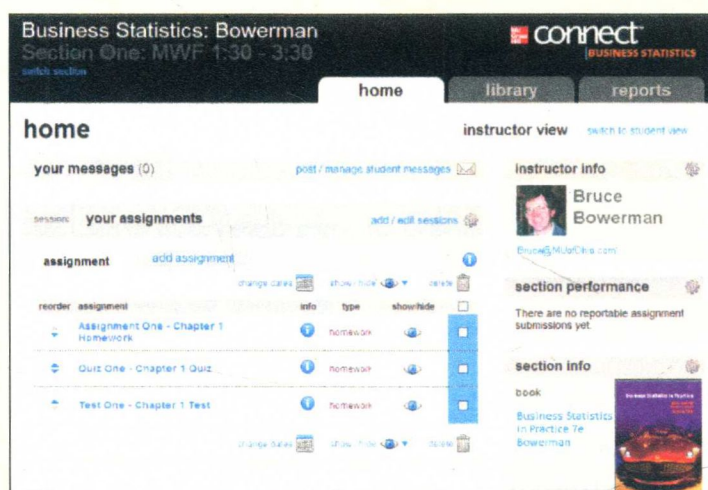


WHAT TECHNOLOGY CONNECTS STUDENTS...



McGraw-Hill Connect® Business Statistics is an online assignment and assessment solution that connects students with the tools and resources they'll need to achieve success through "faster learning, higher retention, and more efficient studying. It provides instructors with tools to quickly pick content and assignments according to the topics they want to emphasize.

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Integration of Excel Data Sets. A convenient feature is the inclusion of an Excel data file link in many problems using data files in their calculation. The link allows students to easily launch into Excel, work the problem, and return to *Connect* to key in the answer.

Student Resource Library. The *Connect Business Statistics* Student Library is the place for students to access additional resources. The Student Library provides quick access to recorded lectures, practice materials, eBooks, data files, PowerPoint files, and more.

[The following information applies to the questions displayed below]

Consider the following data.

36	39	36	35	36	20	19
46	40	42	34	41	36	42
40	38	33	37	22	33	28
38	38	34	37	17	25	38

[Click here for the Integrated Excel Data File](#)

19. value: 10.00 points
(a) Find the number of classes needed to construct a histogram.

Number of classes

[report a content issue](#) [check my work](#) [eBook Link](#) [View Hint #1](#) [references](#)

20. value: 10.00 points
(b) Find the class length. (Round your answer to the nearest whole number.)

Class length

[report a content issue](#) [check my work](#) [eBook Link](#) [View Hint #1](#) [references](#)

TO SUCCESS IN BUSINESS STATISTICS?

Simple Assignment Management and Smart Grading. When it comes to studying, time is precious. *Connect Business Statistics* helps students learn more efficiently by providing feedback and practice material when they need it, where they need it. When it comes to teaching, your time also is precious. The grading function enables you to:

- Have assignments scored automatically, giving students immediate feedback on their work and side-by-side comparisons with correct answers.
- Access and review each response; manually change grades or leave comments for students to review.

Student Reporting. *Connect Business Statistics* keeps instructors informed about how each student, section, and class is performing, allowing for more productive use of lecture and office hours. The progress-tracking function enables you to:

- View scored work immediately and track individual or group performance with assignment and grade reports.
- Access an instant view of student or class performance relative to learning objectives.
- Collect data and generate reports required by many accreditation organizations, such as AACSB.

The screenshot shows the 'assignment statistics' page for 'Business Statistics: Bowerman, Section One: MWF 1:30 - 3:30'. It includes a navigation bar with 'home', 'library', and 'reports' tabs. The 'reports' tab is active, showing a dropdown for 'report type' set to 'Assignment Statistics'. Below this, it says 'View score statistics on submitted assignments.' and 'hide report options & settings'. The main content area is titled 'assignment results: Multiple Sections' and includes metadata: 'report created: 09/09/2013 9:57 AM CDT', 'report date range: -', 'attempt: Best', 'score style: Percents (Averaged)', and 'assignment type: Homework, Practice, Quiz, Exam'. A note says 'Select the checkboxes on columns you want to export or print.' There are 'export to excel' and 'print' icons. A table follows with columns for 'Section', 'Assignment 1', 'Assignment 2', and 'Exam 1'. The rows list students: Townsend, Rachel; Mann, Becky; Dalo, Danielle; and Billows, Nancy, with their respective scores for each assignment.

Section	Assignment 1	Assignment 2	Exam 1
Total Value (Points)	20	25	20
Townsend, Rachel Section One: MWF 1:30-3:30	89%	91.50%	89%
Mann, Becky Section One: MWF 1:30-3:30	85.33%	93%	85%
Dalo, Danielle Section One: MWF 1:30-3:30	89%	91.50%	91%
Billows, Nancy Section One: MWF 1:30-3:30	85.33%	93%	93%

Instructor Library. The *Connect Business Statistics* Instructor Library is your repository for additional resources to improve student engagement in and out of class. You can select and use any asset that enhances your lecture. The *Connect Business Statistics* Instructor Library includes:

- eBook
- PowerPoint presentations
- Test Bank
- Instructor's Solutions Manual
- Digital Image Library

The screenshot shows the 'library' page for 'Business Statistics: Bowerman, Section One: MWF 1:30 - 3:30'. It has a navigation bar with 'home', 'library', and 'reports' tabs. The 'library' tab is active. On the left, there's a sidebar with links: 'ebook', 'assignments', 'my lectures', and 'instructor resources'. The main content area is titled 'Resources for you to build your course.' and features three icons: 'ebook' (access and search your textbook), 'bank' (create an assignment from our question banks), and 'lectures' (record and view your lectures). At the bottom, a banner says 'Want to see all the assignments that you've created? View my assignments'.

WHAT TECHNOLOGY CONNECTS STUDENTS...



Connect® Plus Business Statistics includes a seamless integration of an eBook and *Connect Business Statistics*. Benefits of the rich functionality integrated into the product are outlined below.

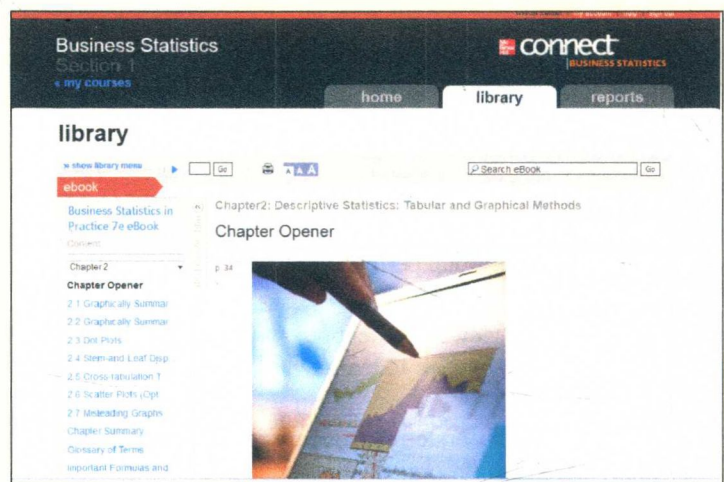
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Dynamic Links. Dynamic links provide a connection between the problems or questions you assign to your students and the location in the eBook where that problem or question is covered.

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TO SUCCESS IN BUSINESS STATISTICS?

WHAT SOFTWARE IS AVAILABLE

MegaStat® for Microsoft Excel® 2003, 2007, and 2010 (and Excel: Mac 2011)

CD ISBN: 0077496442. (Windows only)

Access Card ISBN: 0077426274. Note: Best option for both Windows and Mac users. MegaStat is a full-featured Excel add-in by J. B. Orris of Butler University that is available with this text. It performs statistical analyses within an Excel workbook. It does basic functions such as descriptive statistics, frequency distributions, and probability calculations, as well as hypothesis testing, ANOVA, and regression.

MegaStat output is carefully formatted. Ease-of-use features include AutoExpand for quick data selection and Auto Label detect. Since MegaStat is easy to use, students can focus on learning statistics without being distracted by the software. MegaStat is always available from Excel's main menu. Selecting a menu item pops up a dialog box. MegaStat works with all recent versions of Excel.

MINITAB® (ISBN: 007305237x)

Minitab® Student Version 14 is available to help students solve the business statistics exercises in the text. This software is available in the student version and can be packaged with any McGraw-Hill business statistics text.

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WHAT RESOURCES ARE AVAILABLE FOR INSTRUCTORS

Online Learning Center: www.mhhe.com/bowman7e

The Online Learning Center (OLC) is the text website with online content for both students and instructors. It provides the instructor with a complete Instructor's Manual in Word format, the complete Test Bank in both Word files and computerized EZ Test format, Instructor PowerPoint slides, text art files, an introduction to ALEKS®, an introduction to McGraw-Hill *Connect Business Statistics*®, access to the eBook, and more.



All test bank questions are available in an EZ Test electronic format. Included are a number of multiple-choice, true/false, and short-answer questions and problems. The answers to all questions are given, along with a rating of the level of difficulty, Bloom's taxonomy question type, and AACSB knowledge category.

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McGraw-Hill Higher Education and Blackboard have teamed up. What does this mean for you?

- **Single sign-on.** Now you and your students can access McGraw-Hill's *Connect*® and *Create*® right from within your Blackboard course—all with one single sign-on.
- **Deep integration of content and tools.** You get a single sign-on with *Connect* and *Create*, and you also get integration of McGraw-Hill content and content engines right into Blackboard. Whether you're choosing a book for your course or building *Connect* assignments, all the tools you need are right where you want them—inside of Blackboard.
- **One grade book.** Keeping several grade books and manually synchronizing grades into Blackboard is no longer necessary. When a student completes an integrated *Connect* assignment, the grade for that assignment automatically (and instantly) feeds your Blackboard grade center.
- **A solution for everyone.** Whether your institution is already using Blackboard or you just want to try Blackboard on your own, we have a solution for you. McGraw-Hill and Blackboard can now offer you easy access to industry-leading technology and content, whether your campus hosts it or we do. Be sure to ask your local McGraw-Hill representative for details.



The Best of Both Worlds

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eTextbooks and more

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Online Learning Center: www.mhhe.com/bowman7e

The Online Learning Center (OLC) provides students with the following content:

- Quizzes—self-grading to assess knowledge of the material
- Data sets—import into Excel for quick calculation and analysis
- PowerPoint—gives an overview of chapter content
- Appendixes—quick look-up when the text isn't available

Business Statistics Center (BSC): www.mhhe.com/bstat/

The BSC contains links to statistical publications and resources, software downloads, learning aids, statistical websites and databases, and McGraw-Hill/Irwin product websites and online courses.

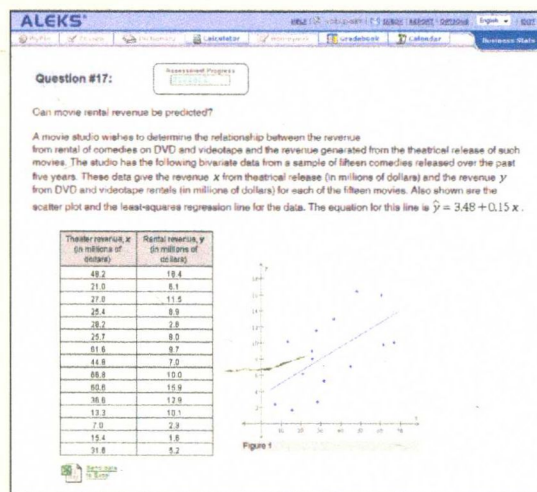


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