isk Management and Insurance 12e

James S. Trieschmann Robert E. Hoyt David W. Sommer

风险管理与保险

齐瑞宗(首都经济贸易大学) 改编 张洪涛(中国人民大学) 审校



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James S. Trieschmann, Robert Hoyt, David Sommer

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出版前言

自教育部在《关于加强高等学校本科教学工作 提高教学质量的若干意见》【教高(2001)4号】中提出双语教学的要求后,各地高校相继开设了一系列双语教学课程。这对提高学生的学科和外文水平,开阔国际视野,培养创新型人才起到了重要的作用;一大批教师也逐渐熟悉了外文授课,自身的教学水平和能力得到较大提高,具备国际学术思维的中青年教师脱颖而出。同时,经过近几年的双语教学实践,国外原版教材量大、逻辑不够清晰、疏离中国现实等问题也影响了双语教学的效果。因此,对外版教材进行本土化的精简改编,使之更加适合我国的双语教学已提上教材建设日程。

为了满足高等学校经济管理类双语课程本土化教学的需要,在教育部高等教育司的指导和支持下,高等教育出版社同Thomson Learning等国外著名出版公司通力合作,在国内首次推出了金融、会计、经济学等专业的英文原版改编教材。本套教材的遴选、改编和出版严格遵循了以下几个原则:

- 1. 择优选取权威的新版本。在各专业选书论证会上, 我们要求入选改编的教材不仅是在国际上多次再版的经典之作的最新版本, 而且是近年来已在国内被试用的优秀教材。
- 2. 改编后的教材力求内容规范简明,逻辑更加清晰,语言原汁原味,适合中国的双语教学。选择的改编人既熟悉原版教材内容又具有本书或本门课程双语教学的经验;在改编过程中,高等教育出版社组织了知名专家学者召开了数次改编和审稿会议,改编稿征求了众多教师的意见。
- 3. 改编后的教材配有较丰富的辅助教学支持资源,教师可在网上免费获取。同时, 改编后的教材厚度适中,定价标准较低。

由于原作者所处国家的政治、经济和文化背景等与我国不同,对书中所持观点,敬请广大读者在阅读过程中注意加以分析和鉴别。

此次英文改编教材的出版,得到了很多专家学者的支持和帮助,在此深表谢意! 我们期待这批英文改编教材的出版能对我国经济管理类专业的教学能有所帮助,欢迎 广大读者给我们提出宝贵的意见和建议。

> 高等教育出版社 2005年1月

关于本书

内容简介

本书以风险为主线,逐步引入风险管理的各个层面——风险、风险管理程序、企业风险管理、 个人风险管理和风险管理环境等,然后导出对可保风险的保险,对各种保险所承担的主要风险及其 管理问题,同时对保险业所涉及到的组织、法律以及政府监管等更深层次的问题作系统的讨论。

本书的论述由浅入深、逐步深入,便于读者系统地理解风险管理与保险的理论与实践问题,非常适合作为金融(含保险)专业或商业管理专业的双语教学教材,也可用作相关专业培训和进修学习的教材。

作者简介

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张洪涛,中国人民大学财政金融学院教授、保险学系主任,国发资本市场研究中心主任,金融 学博士、博士后。曾在美国加州大学及加州保险监管局任高级访问研究员。主要研究方向为非银行 金融及金融保险。

教学支持资源(见本书教学支持说明页)

- 1. Instructor's Manual
- 2. PowerPoint
- 3. Test Bank
- 4. Exposure Questionnaire
- 5. Others

导读

保险是风险管理的重要工具,但不是惟一有效的工具。风险管理是包含保险在内的一个广泛概念。随着科学和经济的发展,风险管理逐渐成为金融学中一个重要的学术研究领域。当前,企事业单位越来越意识到他们面临着较以前更加多样化的风险,企业风险管理的观念正得到越来越多组织机构的认可。该书改编出版的目的,一是着意帮助读者识别分析各类风险,并通过保险和非保险的工具管理这些风险;二是在中国进一步弘扬普及风险管理和保险理论,促进中国金融业的国际化经营水平,让消费者得到更多的保险实惠;三是切实提高学生从事国际化事务的综合素质,为高校双语教学提供主干教材。

改编意图

本书的改编是征得作者同意,在作者原教材的基础上进行的。改编旨在拉近作者与读者的距离,使教材更贴近中国读者,普及风险管理与保险教育。因此,改编尽量保持了教材的原汁原味,删掉了与中国国情相差太远的内容,并翻译了词汇表。

内容及逻辑框架

本书的改编以风险为主线,逐步引入风险管理的各个层面,然后导出对可保风险的保险,对各种保险所承担的主要风险及其管理问题,同时对保险业所涉及到的组织、法律以及政府监管等更深层次的问题作系统的讨论。通过由浅入深、层层阐述、逐步深入的论述,便于读者对风险管理和保险的理论与实践问题作较系统的理解和研究。具体地说,本书分五个部分:

第一部分:第一章至第八章,风险和风险管理程序。其中第一章阐述风险的本质,引出其余有关风险管理理论的七个章节。第二章到第四章论述各种潜在风险,并特别增加了金融风险。第五章至第八章运用各种统计分析资料和资金预算方法,制定风险管理决策,包括非保险途径和保险途径,阐述保险的原则,保险单中的各种条款,以及风险管理技术的选择和履行。

第二部分:第九章至第十二章,企业风险管理。仍以风险管理为方向,强调风险管理对企业团体的重要性,介绍用来处理风险的各种保险。对企业自营保险、灾害风险管理以及非保险方式的风险融资作了颇多的介绍。2001年9月11日的恐怖袭击,对风险管理和保险界有着极深刻的影响,很多与该恐怖袭击有联系的材料在本书中作了引用。

第三部分:第十三章至第十五章,个人风险管理(财产责任保险)。财产责任保险 是针对个人机动车和家庭财产风险而设立的。在本部分中,较透彻地讨论了处理该风 险的一般保险单格式及其适当的更新。第十四章介绍了有关机动车安全、损失控制以 及机动车安全趋向的话题,并举例阐述了与机动车损失有关的风险管理的级别。 第四部分:第十六章至第十八章,个人风险管理。将讨论焦点从财产责任保险转移至与人类生命、健康和收入有关的风险。包括人身保险、健康保险和年金保险。

第五部分:第十八章至第二十章,风险管理环境。主要焦点是风险管理和保险业的性质以及对其产生影响的政府监管,对范围日益扩大的国际保险问题的讨论,还包括全球化对风险管理和保险业的挑战的讨论。

结构特点

- 1. 网络链接。每章包括至少一个网络链接建议,提供具体网址及信息,供学生调查研究。这使得各章的材料变得及时、生动、实用。
- 2. 每章包含两个与其材料有联系的与互联网有关的问题,要求学生互动作答,而非仅仅阅读。如在网上做购买保险询价等。
 - 3. 每章开头有学习目的和简述,结尾设小结,有供复习讨论的习题汇编。
- 4. 每章设材料盒,从当前文献中选取材料,以进一步辅助说明主干课文中讨论的问题。该材料盒分三类:国际展望、伦理观察和专家意见,每类都有各自的图标。

本书在改编过程中,得到了首都经济贸易大学金融学院师生的大力支持,在此表示感谢。也感谢高等教育出版社的热情支持。对该书改编中的不当之处,希望读者批评指正。

审校及改编者 2004年12月

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Risk and the Risk Management Process

- 1 Introduction to Risk
- 2 Risk Identification and Evaluation
- 3 Property and Liability Loss Exposures
- 4 Life, Health, and Loss of Income Exposures
- 5 Risk Management Techniques: Noninsurance Methods
- 6 Insurance as a Risk Management Technique: Principles
- 7 Insurance as a Risk Management Technique: Policy Provisions
- 8 Selecting and Implementing Risk Management Techniques

chapter 1

astman Enterprises specializes in home renovation, landscape design, and the historic preservation of buildings. It began operations in Pennsylvania and expanded rapidly, and now has branches throughout the midwestern and southeastern regions of the United States.

Because of the firm's phenomenal rate of growth, Eastman's managers have had virtually no time to think about anything other than trying to meet customers' demands. No thought has been given to the potential consequences of events such as employee injuries or actions that might damage customers' property. Even the very basic potential problem of loss due to fire has received only cursory attention from management. The attitude is best characterized by owner Carol Eastman's statement: "Maybe we'll have time to think about those things tomorrow. Nothing really terrible has happened yet, and we've got a business to run!"

As Eastman may soon discover, the time for a business to think about terrible things is before they happen—afterward may be too late. For example, the likelihood that a tornado will hit Eastman's headquarters building may seem remote, but if it does happen, the potential consequences could be disastrous. Eastman could lose not only its main building but also the equipment and inventory stored inside. Vital computer records might be destroyed, key personnel could be injured, and operations could be curtailed for weeks or months. Such damage could also impact business at Eastman's other locations, resulting in a much greater total loss than management ever imagined.

The many uncertainties that may cause losses for businesses and individuals, as well as ways to manage those uncertainties, form the basis of this book. This first chapter explores the nature of uncertainty, also known as risk.

Introduction to Risk

CHAPTER OBJECTIVES

After studying this chapter, you should be able to

- 1. Explain three ways to categorize risk.
- 2. List the components of an entity's cost of risk.
- 3. Give several examples of risks involving property, liability, life, health, loss of income, and financial losses.
- 4. Distinguish between chance of loss and degree of risk.
- 5. Give examples of three types of hazards.
- 6. Identify the difference between hazards and perils.
- 7. Explain the evolving concept of integrated risk management.
- 8. Explain the four steps in the risk management process.

Risk, which is often used to mean uncertainty, creates both problems and opportunities for businesses and individuals in nearly every walk of life. Executives, employees, investors, students, householders, travelers, and farmers all confront risk and deal with it in various ways. Sometimes a particular risk is consciously analyzed and managed; other times risk is simply ignored, perhaps out of lack of knowledge of its consequences.

Risk regarding the possibility of loss can be especially problematic. If a loss is certain to occur, it may be planned for in advance and treated as a definite, known expense. It is when there is uncertainty about the occurrence of a loss that risk becomes an important problem. Thus, if a store owner knows for sure that a certain amount of shoplifting will occur, this loss may be recovered by marking up all goods by the necessary percentage. There is little



or no risk involved unless actual shoplifting is greater than normal. The store is more concerned about the risk of abnormal shoplifting losses than about those viewed as normal or expected.

THE BURDEN OF RISK

The idea of risk bearing can be tantalizing. After all, it is a well-known investment principle that the largest potential returns are associated with the riskiest ventures. There are some risks, however, that involve only the possibility of loss. For example, businesses located near the Mississippi River confront the possibility of periodic flooding. When a flood occurs, loss caused by property damage and lost revenues is likely. On the other hand, no gain is expected merely because in some years a flood does not occur.

The risk surrounding potential losses creates significant economic burdens for businesses, government, and individuals. Billions of dollars are spent each year on strategies for financing potential losses. But when losses are not planned for in advance, they may cost even more. For example, a multimillion dollar adverse liability judgment may reduce a business's profitability, lower its credit ratings, cause a loss of customers, and perhaps result in bankruptcy if the firm has not made adequate plans to pay for the loss.

Risk of loss may also deprive society of services judged to be too risky. A member of the American Medical Association once commented that without malpractice insurance many physicians would refuse to practice medicine. The comment arose from publicity given to reports that many insurers planned to withdraw malpractice coverage from the market because of heavy losses and inadequate rates. Further, physicians in several states in 2003 went on strike as a response to the absence of affordable malpractice insurance. Thus, the inability to transfer risk to others threatened the reduction of vital medical services because physicians feared the risk of loss from legal suits brought by patients. Similarly, businesses of all types may be reluctant to engage in projects that are otherwise strategically attractive if the potential losses appear to be unmanageable.

Businesses, as well as individuals, may try either to avoid risk of loss as much as possible or to reduce its negative consequences. Overall, an entity's **cost of risk** is the sum of: (1) expenses of strategies to finance potential losses, (2) the cost of unreimbursed losses, (3) outlays to reduce risks, and (4) the opportunity cost of activities forgone due to risk considerations. For a particular firm, the first two components of the cost of risk are often the easiest to measure. When insurance costs are rising, as they did dramatically from 2001 to 2003,

firms tend to place more emphasis on retaining losses and on efforts to keep losses from happening. In a 2003 survey of corporate insurance buyers 92 percent of buyers reported increasing their deductibles, while 60 percent said they were self-insuring to some extent. Twothirds of buyers reported that they had increased their loss control and safety efforts to better control their cost of risk. To minimize the cost of risk efficiently, one must study the subject of risk, learn more about the different types of risk, and find ways to deal with risk more effectively.

DEFINITIONS OF RISK

Thus far, the terms risk and uncertainty have been used interchangeably. However, many forms of uncertainty exist and, in a comprehensive study of risk, it is helpful to define the concept more precisely. This book deals primarily with the type of uncertainty in which the possible outcomes are either "loss" or "no loss," rather than with uncertainties that also present the opportunity for profit. It must be noted, however, that organizations increasingly are considering the broader set of risks that they face, regardless of type. This new view reflects the realization that risks from different sources interact to define the overall risk profile of the firm and recognizes the importance of all forms of risk that affect a firm's ability to realize its strategic objectives. Therefore, although much of this book focuses on risk regarding the possibility of loss, the discussion throughout also addresses the most significant elements of the new emerging viewpoint. Three common ways to classify risk are described in this section. As illustrated in Figure 1-1, these groupings are not mutually exclusive. Rather, risks can be categorized simultaneously according to all three types of classifications.

Pure versus Speculative Risk

An important classification of risk involves the concepts of pure risk and speculative risk. Pure risk exists when there is uncertainty as to whether loss will occur. No possibility of gain is presented by pure risk—only the potential for loss. Examples of pure risk include the un-

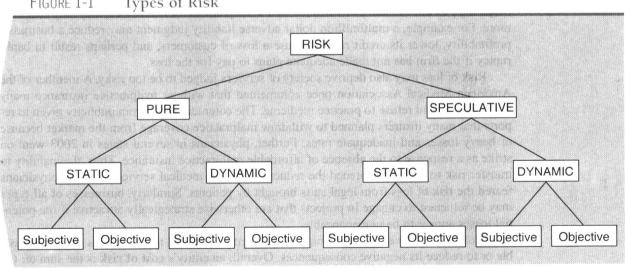


FIGURE 1-1 Types of Risk

Sam Friedman, "Buyers Boost Loss Control, Risk Retention," National Underwriter, Property & Casualty/Risk & Benefits Management Edition, 107, no. 45, November 10, 2003, 22.

certainty of damage to property by fire or flood or the prospect of premature death caused by accident or illness. In contrast to pure risk, **speculative risk** exists when there is uncertainty about an event that could produce either a profit or a loss. Business ventures and investment decisions are examples of situations involving speculative risk. Gains as well as losses may occur, changing the nature of the uncertainty that is present.

Both pure and speculative risks may be present in some situations. It is important to recognize that many profit-motivated, speculative risk decisions made by individuals and firms can have an impact on pure risk exposures. For example, a firm purchasing land for development is making a decision that entails speculative risk. However, if after the purchase it discovers that the land contains a latent pollution problem, the firm would then face a new pure risk. Another example is the decision that a firm makes to introduce a new product. This decision may represent primarily a speculative risk. But as has been seen for products like asbestos and silicon breast implants, this decision also is accompanied by the pure risk associated with potential product liability. Failure to consider the overlapping effects of these two types of risk can lead to decisions that overstate the potential benefits to the firm.

Static versus Dynamic Risk

Another way of classifying risk involves the extent to which uncertainty changes over time. **Static risks**, which can be either pure or speculative, stem from an unchanging society that is in stable equilibrium. Examples of pure static risks include the uncertainties due to such random events as lightning, windstorms, and death. Business undertakings in a stable economy illustrate the concept of speculative static risk. In contrast, **dynamic risks** are produced because of changes in society. Dynamic risks also can be either pure or speculative. Examples of sources of dynamic risk include urban unrest, increasingly complex technology, and changing attitudes of legislatures and courts about a variety of issues.

Static and dynamic risks are not independent; greater dynamic risks may increase some types of static risks. An example involves uncertainty due to weather-related losses. This risk is usually considered to be static. However, recent evidence suggests that environmental pollution caused by increased industrialization may be affecting global weather patterns and thereby increasing this source of static risk.

Subjective versus Objective Risk

A third way to classify risk is by whether it is objective or subjective. Subjective risk refers to the mental state of an individual who experiences doubt or worry as to the outcome of a given event. In addition to being subjective, a particular risk may also be either pure or speculative and either static or dynamic. Subjective risk is essentially the psychological uncertainty that arises from an individual's mental attitude or state of mind. Objective risk differs from subjective risk primarily in the sense that it is more precisely observable and therefore measurable. In general, objective risk is the probable variation of actual from expected experience. This term is most often used in connection with pure static risks, although it also can be applied to the other types of uncertainties. Details regarding measurement of objective risk are included later in this chapter.

The concept of subjective risk is especially important because it provides a way to interpret the behavior of individuals faced with seemingly identical situations yet arriving at different decisions. For example, one person may be ultraconservative and tend always to take the "safe way" out, even in cases that may seem quite risk-free to other decision makers. Objective risk may actually be the same in two cases, but may be viewed very differently by those examining this risk from their own perspectives. Thus, it is not enough to know only the degree of objective risk; the attitude toward risk of the person who will act on the basis of this knowledge must also be known.