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CASES, MATERIALS, AND PROBLEMS

Second Edition



Robert A. Ragazzo  
Frances S. Fendler

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# **CLOSELY HELD BUSINESS ORGANIZATIONS**

## **CASES, MATERIALS, AND PROBLEMS**

**Second Edition**

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By

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*To Maria, Daniel, and Richard, for whose abundant  
gifts I am eternally grateful*

— RAR

*To Oscar and Patricia Fendler,  
who made it all possible*

— FSF

## PREFACE

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This book is a comprehensive study of the law of closely held business organizations. It is intended for use in law school courses that focus on closely held businesses or business organizations generally. Although course names differ from school to school, this book is ideally suited for courses such as “Closely Held Businesses,” “Business Organizations,” “Business Associations,” “Agency, Partnerships, and Limited Liability Companies,” or “Unincorporated Business Associations.”

Several features of the book deserve specific mention. First, by design, almost all of the principal cases in the book involve closely held businesses. The few cases that involve publicly held enterprises were chosen because (1) they discussed issues relevant to closely held businesses better than any other decisions, and/or (2) they were often cases that, in our judgment, were too “famous” to ignore. Second, the book provides comprehensive notes and questions that generally appear at the end of each principal case or excerpt. The notes and questions are designed to raise issues that we believe are important to an understanding of the materials. Third, a substantial number of problems are included to raise critical issues, to facilitate comprehension, and to present opportunities for students to apply concepts and doctrines to various factual settings. Finally, at the beginning of each section or subsection of the text, we cite the statutory provisions that students should read as background material for that segment of the book. Statutory law is critical to the study of business organizations, and a close reading of the relevant provisions is essential. The statutory supplement to this book contains all of the cited statutes as well as portions of the official commentary.

A number of stylistic conventions are used in this book. Ellipses indicate textual omissions in cases and materials. Citations and footnotes, however, are usually omitted with no indication. Any footnotes that remain in cases and materials retain their original numbers. Square brackets typically identify author-added text, while letter footnotes identify author-added footnotes.

We very much hope that you will find this book to be informative, “user-friendly,” and enjoyable. Most importantly, we hope that the book will help you learn about a subject that is of great significance to a tremendous number of companies and individuals—the law of closely held business organizations.

ROBERT A. RAGAZZO  
FRANCES S. FENDLER

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## TABLE OF CASES

The principal cases are in bold type. Cases cited or discussed in the text are in roman type. References are to pages. Cases cited in principal cases and within other quoted materials are not included.

Aaron v. S.E.C., 446 U.S. 680, 100 S.Ct. 1945, 64 L.Ed.2d 611 (1980), 1146	American Soc. of Mechanical Engineers, Inc. v. Hydrolevel Corp., 456 U.S. 556, 102 S.Ct. 1935, 72 L.Ed.2d 330 (1982), 100
Abercrombie v. Davies, 36 Del.Ch. 371, 130 A.2d 338 (Del.Spr.1957), 377	<b>Anderson v. Marathon Petroleum Co.</b> , 801 F.2d 936 (7th Cir.1986), 90
Abrahim & Sons Enterprises v. Epsilon Enterprises, LLC, 292 F.3d 958 (9th Cir.2002), 956	<b>Anderson v. Wilder</b> , 2003 WL 22768666 (Tenn.Ct.App.2003), 908, <b>994</b>
Active Asset Recovery, Inc. v. Real Estate Asset Recovery Services, Inc., 1999 WL 743479 (Del.Ch.1999), 876	Andra v. Blount, 772 A.2d 183 (Del.Ch.2000), 727
Activision Securities Litigation, In re, 723 F.Supp. 1373 (N.D.Cal.1989), 776	Anest v. Audino, 332 Ill.App.3d 468, 265 Ill. Dec. 840, 773 N.E.2d 202 (Ill.App. 2 Dist. 2002), 980
Adams v. Standard Knitting Mills, Inc., 623 F.2d 422 (6th Cir.1980), 1148	<b>Apache Corp. v. New York City Employees' Retirement System</b> , 621 F.Supp.2d 444 (S.D.Tex.2008), <b>1150</b>
Adler v. Svingos, 80 A.D.2d 764, 436 N.Y.S.2d 719 (N.Y.A.D. 1 Dept.1981), 409	Apcar Inv. Partners VI, Ltd. v. Gaus, 161 S.W.3d 137 (Tex.App.-Eastland 2005), 882
Advanced Communication Design, Inc. v. Follett, 615 N.W.2d 285 (Minn.2000), 655	Apple, Matter of, 224 A.D.2d 1016, 637 N.Y.S.2d 534 (N.Y.A.D. 4 Dept.1996), 677
Advanced Min. Systems, Inc. v. Fricke, 623 A.2d 82 (Del.Ch.1992), 592	Applestein v. United Board & Carton Corp., 60 N.J.Super. 333, 159 A.2d 146 (N.J.Super.Ch.1960), 732
Affiliated Ute Citizens of Utah v. United States, 406 U.S. 128, 92 S.Ct. 1456, 31 L.Ed.2d 741 (1972), 695	Appletree Square I Ltd. Partnership v. Investmark, Inc., 494 N.W.2d 889 (Minn.App. 1993), 834
<b>A. Gay Jenson Farms Co. v. Cargill, Inc.</b> , 309 N.W.2d 285 (Minn.1981), <b>14</b>	A. P. Smith Mfg. Co. v. Barlow, 13 N.J. 145, 98 A.2d 581 (N.J.1953), 324
Ag Services of America, Inc. v. Nielsen, 231 F.3d 726 (10th Cir.2000), 155	<b>Arguello v. Conoco, Inc.</b> , 207 F.3d 803 (5th Cir.2000), <b>81</b>
Alabama Great Southern R. Co. v. McVay, 381 So.2d 607 (Miss.1980), 60	Aronson v. Lewis, 473 A.2d 805 (Del. Supr.1984), 471, 482, 514, 757, 758, 1215
Alexander v. Sturkie, 909 S.W.2d 166 (Tex. App.-Hous. (14 Dist.) 1995), 526	Ashbury Railway Carriage & Iron Co. Ltd. v. Riche, 1875 WL 13580 (HL 1875), 315
Alford v. Shaw, 320 N.C. 465, 358 S.E.2d 323 (N.C.1987), 761	<b>Asian Yard Partners, In re</b> , 1995 WL 1781675 (Bkrcty.D.Del.1995), <b>852</b>
Alleghany Corp. v. Kirby, 333 F.2d 327 (2nd Cir.1964), 778	Associated Milk Producers, Inc. v. Parr, 528 F.Supp. 7 (E.D.Ark.1979), 593
<b>Allen v. Biltmore Tissue Corp.</b> , 2 N.Y.2d 534, 161 N.Y.S.2d 418, 141 N.E.2d 812 (N.Y.1957), <b>392</b>	Associated Vendors, Inc. v. Oakland Meat Co., 210 Cal.App.2d 825, 26 Cal.Rptr. 806 (Cal. App. 1 Dist.1962), 423
Allen v. Dackman, 413 Md. 132, 991 A.2d 1216 (Md.2010), 965	Astor Chauffeured Limousine Co. v. Runnfeldt Inv. Corp., 910 F.2d 1540 (7th Cir.1990), 695
Allied Artists Pictures Corp. v. Baron, 413 A.2d 876 (Del.Spr.1980), 776	A. Teixeira & Co., Inc. v. Texeira, 699 A.2d 1383 (R.I.1997), 607
Amanda Acquisition Corp. v. Universal Foods Corp., 708 F.Supp. 984 (E.D.Wis.1989), 1177	Auer v. Dressel, 306 N.Y. 427, 118 N.E.2d 590 (N.Y.1954), 331
American Bank & Trust Co. v. Freeman, 560 S.W.2d 444 (Tex.Civ.App.-Beaumont 1977), 340	

- Auerbach v. Bennett, 47 N.Y.2d 619, 419 N.Y.S.2d 920, 393 N.E.2d 994 (N.Y.1979), 471, 761
- A.W. Chesterton Co., Inc. v. Chesterton, 128 F.3d 1 (1st Cir.1997), 617, 626
- Bagdon v. Bridgestone/Firestone, Inc., 916 F.2d 379 (7th Cir.1990), 754
- Bailey v. Vaughan, 178 W.Va. 371, 359 S.E.2d 599 (W.Va.1987), 1053
- Balsamides v. Protameen Chemicals, Inc., 160 N.J. 352, 734 A.2d 721 (N.J.1999), 637, 649, 655
- Banca Cremi, S.A. v. Alex. Brown & Sons, Inc., 132 F.3d 1017 (4th Cir.1997), 300
- Bane v. Ferguson**, 890 F.2d 11 (7th Cir. 1989), 247
- Banghart v. Hollywood General Partnership, 902 F.2d 805 (10th Cir.1990), 246
- Bangor Punta Operations, Inc. v. Bangor & Aroostook Railroad Co.**, 417 U.S. 703, 94 S.Ct. 2578, 41 L.Ed.2d 418 (1974), 762
- Barnes v. Andrews, 298 F. 614 (S.D.N.Y.1924), 463
- Barr Lumber Co. v. Old Ivy Homebuilders, Inc., 40 Cal.Rptr.2d 717 (Cal.App.Super.1995), 797
- Barth v. Barth**, 659 N.E.2d 559 (Ind.1995), 750
- Basic Inc. v. Levinson, 485 U.S. 224, 108 S.Ct. 978, 99 L.Ed.2d 194 (1988), 244, 694, 695, 1068
- Basile v. H & R Block, Inc., 563 Pa. 359, 761 A.2d 1115 (Pa.2000), 30
- Bates v. Dresser, 251 U.S. 524, 40 S.Ct. 247, 64 L.Ed. 388 (1920), 462
- Baybank v. Catamount Const., Inc.**, 141 N.H. 780, 693 A.2d 1163 (N.H.1997), 859
- Beam v. Stewart, 845 A.2d 1040 (Del. Supr.2004), 514
- Beard v. Elster, 39 Del.Ch. 153, 160 A.2d 731 (Del.Supr.1960), 547
- Beckett v. H & R Block, Inc., 306 Ill.App.3d 381, 239 Ill.Dec. 736, 714 N.E.2d 1033 (Ill. App. 1 Dist.1999), 30
- Beckman v. Farmer**, 579 A.2d 618 (D.C. 1990), 135, 140
- Benintendi v. Kenton Hotel, 294 N.Y. 112, 60 N.E.2d 829 (N.Y.1945), 388
- Bennett v. Propp, 41 Del.Ch. 14, 187 A.2d 405 (Del.Supr.1962), 1177
- Berman v. Herrick, 231 F.Supp. 918 (E.D.Pa. 1964), 790
- Bestfoods, United States v., 524 U.S. 51, 118 S.Ct. 1876, 141 L.Ed.2d 43 (1998), 433
- Bibb, State ex rel. East Cleveland Democratic Club, Inc. v., 14 Ohio App.3d 85, 470 N.E.2d 257 (Ohio App. 8 Dist.1984), 707
- Blake, In re, 107 A.D.2d 139, 486 N.Y.S.2d 341 (N.Y.A.D. 2 Dept.1985), 655, 656
- Blank v. Chelmsford Ob/Gyn, P.C., 420 Mass. 404, 649 N.E.2d 1102 (Mass.1995), 677
- Blasius Industries, Inc. v. Atlas Corp., 564 A.2d 651 (Del.Ch.1988), 331
- Blue Chip Stamps v. Manor Drug Stores, 421 U.S. 723, 95 S.Ct. 1917, 44 L.Ed.2d 539 (1975), 694, 1145
- Bodio v. Ellis, 401 Mass. 1, 513 N.E.2d 684 (Mass.1987), 636
- Bohannan v. Corporation Commission, 82 Ariz. 299, 313 P.2d 379 (Ariz.1957), 358
- Bohatch v. Butler & Binion**, 977 S.W.2d 543 (Tex.1998), 266, 1045
- Bonavita v. Corbo, 300 N.J.Super. 179, 692 A.2d 119 (N.J.Super.Ch.1996), 637
- Bond Purchase, L.L.C. v. Patriot Tax Credit Properties, L.P., 746 A.2d 842 (Del.Ch. 1999), 848
- Bosch v. Meeker Co-op. Light and Power Ass'n, 257 Minn. 362, 101 N.W.2d 423 (Minn. 1960), 775
- Botticello v. Stefanovicz**, 177 Conn. 22, 411 A.2d 16 (Conn.1979), 56
- Boxer v. Husky Oil Co., 429 A.2d 995 (Del.Ch. 1981), 842
- Brehm v. Eisner, 746 A.2d 244 (Del. Supr.2000), 469, 546
- Brenner v. Berkowitz, 134 N.J. 488, 634 A.2d 1019 (N.J.1993), 649
- Briargate Condominium Ass'n, Inc. v. Carpenter, 976 F.2d 868 (4th Cir.1992), 789
- Brickell Partners v. Wise, 794 A.2d 1 (Del.Ch. 2001), 842
- Brinson v. Mill Supply Co., 219 N.C. 498, 14 S.E.2d 505 (N.C.1941), 318
- Brophy v. Cities Service Co., 31 Del.Ch. 241, 70 A.2d 5 (Del.Ch.1949), 1121
- Brown v. Allied Corrugated Box Co., 91 Cal. App.3d 477, 154 Cal.Rptr. 170 (Cal.App. 2 Dist.1979), 655, 656
- Brown v. Halbert, 271 Cal.App.2d 252, 76 Cal. Rptr. 781 (Cal.App. 1 Dist.1969), 569
- Brox v. Cellular Information Systems, Inc., 673 A.2d 148 (Del.Supr.1996), 527
- Bruch v. National Guarantee Credit Corporation, 13 Del.Ch. 180, 116 A. 738 (Del.Ch. 1922), 331
- Bryan v. Brock & Blevins Co., Inc., 490 F.2d 563 (5th Cir.1974), 738
- BT-I v. Equitable Life Assurance Society, 89 Cal.Rptr.2d 811 (Cal.App. 4 Dist.1999), 835
- Bubbles & Bleach, LLC v. Becker, 1997 WL 285938 (N.D.Ill.1997), 929
- Burger v. Western Sand & Gravel Co., 237 S.W.2d 725 (Tex.Civ.App.-Amarillo 1950), 342
- Burns v. Gonzalez**, 439 S.W.2d 128 (Tex.Civ. App.-San Antonio 1969), 183
- Business Roundtable v. S.E.C., 647 F.3d 1144, 396 U.S.App.D.C. 259 (D.C.Cir.2011), 1165
- Buxton v. Diversified Resources Corp., 634 F.2d 1313 (10th Cir.1980), 353
- Campbell v. Loew's, Inc., 36 Del.Ch. 563, 134 A.2d 852 (Del.Ch.1957), 331
- Campbell v. Watson, 50 A. 120 (N.J.Ch.1901), 455
- Cantor v. Sunshine Greenery, Inc.**, 165 N.J.Super. 411, 398 A.2d 571 (N.J.Super.A.D.1979), 306

- Cantor Fitzgerald, L.P. v. Cantor, 2000 WL 307370 (Del.Ch.2000), 850
- Caplan v. Lionel Corp., 20 A.D.2d 301, 246 N.Y.S.2d 913 (N.Y.A.D. 1 Dept.1964), 569
- Caremark Intern. Inc. Derivative Litigation, In re, 698 A.2d 959 (Del.Ch.1996), 464
- Carmody v. Toll Bros., Inc., 723 A.2d 1180 (Del.Ch.1998), 1225
- Carnegie v. H & R Block, Inc., 269 A.D.2d 145, 703 N.Y.S.2d 27 (N.Y.A.D. 1 Dept.2000), 30
- Casteel v. Gunning, 402 S.W.2d 529 (Tex.Civ. App.-El Paso 1966), 396
- Cavalier Oil Corp. v. Harnett, 564 A.2d 1137 (Del.Spr.1989), 656, 724
- Cede & Co. v. Technicolor, Inc., 634 A.2d 345 (Del.Spr.1993), 464, 507
- Cenergy Corp. v. Bryson Oil & Gas P.L.C., 662 F.Supp. 1144 (D.Nev.1987), 365
- Central Bank of Denver, N.A. v. First Interstate Bank of Denver, N.A., 511 U.S. 164, 114 S.Ct. 1439, 128 L.Ed.2d 119 (1994), 1146
- Central Nat. Bank & Trust Co. of Des Moines v. Wagener, 183 N.W.2d 678 (Iowa 1971), 437
- C.F. Trust, Inc. v. First Flight L.P., 266 Va. 3, 580 S.E.2d 806 (Va.2003), 810
- Charland v. Country View Golf Club, Inc.**, 588 A.2d 609 (R.I.1991), 651
- Charlestown Boot & Shoe Co. v. Dunsomore**, 60 N.H. 85 (N.H.1880), 327
- Cheesecake Factory, Inc. v. Baines**, 125 N.M. 622, 964 P.2d 183 (N.M.App.1998), 148
- Cheff v. Mathes, 41 Del.Ch. 494, 199 A.2d 548 (Del.Spr.1964), 1177
- Chestman, United States v., 947 F.2d 551 (2nd Cir.1991), 1097
- Chew v. Inverness Management Corp., 352 A.2d 426 (Del.Ch.1976), 374
- Chiarella v. United States**, 445 U.S. 222, 100 S.Ct. 1108, 63 L.Ed.2d 348 (1980), 694, 1068
- Chicago, Milwaukee, St. Paul and Pacific R. Co. v. United States, 799 F.2d 317 (7th Cir.1986), 728
- Chiles v. Robertson, 94 Or.App. 604, 767 P.2d 903 (Or.App.1989), 655, 656
- Christopher v. Richardson, 394 Pa. 425, 147 A.2d 375 (Pa.1959), 377
- Cinerama, Inc. v. Technicolor, Inc., 663 A.2d 1156 (Del.Spr.1995), 495, 513
- Clark v. Dodge**, 269 N.Y. 410, 199 N.E. 641 (N.Y.1936), 384
- Clark v. Lomas & Nettleton Financial Corp., 625 F.2d 49 (5th Cir.1980), 779
- Clemmer v. Cullinane, 62 Mass.App.Ct. 904, 815 N.E.2d 651 (Mass.App.Ct.2004), 669
- Coggins v. New England Patriots Football Club, Inc.**, 397 Mass. 525, 492 N.E.2d 1112 (Mass.1986), 733
- Cohen v. Mirage Resorts, Inc., 119 Nev. 1, 62 P.3d 720 (Nev.2003), 726
- Colan v. Mesa Petroleum Co., 951 F.2d 1512 (9th Cir.1991), 1116
- Coleco Securities Litigation, In re, 591 F.Supp. 1488 (S.D.N.Y.1984), 1121
- Commonwealth of Massachusetts v. Davis, 140 Tex. 398, 168 S.W.2d 216 (Tex.1942), 749
- Company Stores Development Corp. v. Pottery Warehouse, Inc., 733 S.W.2d 886 (Tenn.Ct. App.1987), 306
- Condeco Corp. v. Lunkenheimer Co., 43 Del.Ch. 353, 230 A.2d 769 (Del.Ch.1967), 301
- Connecticut Nat. Bank v. Cooper, 232 Conn. 405, 656 A.2d 215 (Conn.1995), 791
- Connecticut Nat. Bank v. Fluor Corp., 808 F.2d 957 (2nd Cir.1987), 1167
- Consumer's Co-op. of Walworth County v. Olsen, 142 Wis.2d 465, 419 N.W.2d 211 (Wis. 1988), 424, 425
- Continental Ins. Co. v. Rutledge & Co., Inc., 750 A.2d 1219 (Del.Ch.2000), 822, 825, 826
- Cookies Food Products, Inc. v. Lakes Warehouse Distributing, Inc.**, 430 N.W.2d 447 (Iowa 1988), 498
- Cooper v. USCO Power Equipment Corp., 655 So.2d 972 (Ala.1995), 757
- Corenco Corp. v. Schiavone & Sons, Inc., 362 F.Supp. 939 (S.D.N.Y.1973), 1166
- Cosgrove v. Bartolotta, 150 F.3d 729 (7th Cir. 1998), 957
- Costello v. Fazio**, 256 F.2d 903 (9th Cir. 1958), 444
- Coughlin Const. Co., Inc. v. Nu-Tec Industries, Inc., 755 N.W.2d 867 (N.D.2008), 424
- Cowin v. Bresler, 741 F.2d 410, 239 U.S.App. D.C. 188 (D.C.Cir.1984), 750
- Credit Bureau Reports, Inc. v. Credit Bureau of St. Paul, Inc., 290 A.2d 691 (Del. Supr.1972), 365
- Creel v. Lilly, 354 Md. 77, 729 A.2d 385 (Md. 1999), 278
- Crosby v. Beam, 47 Ohio St.3d 105, 548 N.E.2d 217 (Ohio 1989), 607, 754
- Crowley v. Montgomery Ward & Co., Inc., 570 F.2d 877 (10th Cir.1978), 246
- Crown EMAK Partners, LLC v. Kurz, 992 A.2d 377 (Del.Spr.2010), 374
- CTS Corp. v. Dynamics Corp. of America, 481 U.S. 69, 107 S.Ct. 1637, 95 L.Ed.2d 67 (1987), 295
- Curley v. Brignoli Curley & Roberts Associates, 746 F.Supp. 1208 (S.D.N.Y.1989), 792
- Currier v. Amerigas Propane, L.P.**, 144 N.H. 122, 737 A.2d 1118 (N.H.1999), 795
- Damerow Ford Co. v. Bradshaw, 128 Or.App. 606, 876 P.2d 788 (Or.App.1994), 319, 771
- Daniels v. Thomas, Dean & Hoskins, Inc., 246 Mont. 125, 804 P.2d 359 (Mont.1990), 607
- Darrow v. Southdown, Inc., 574 F.2d 1333 (5th Cir.1978), 772
- Davis v. Sheerin**, 754 S.W.2d 375 (Tex.App.-Hous. (1 Dist.) 1988), 639
- DeBauw v. First Western Bank & Trust Co., 46 Cal.App.3d 686, 120 Cal.Rptr. 354 (Cal.App. 2 Dist.1975), 568
- Decker v. Massey-Ferguson, Ltd., 681 F.2d 111 (2nd Cir.1982), 695

- Delahoussaye v. Newhard, 785 S.W.2d 609 (Mo.App. E.D.1990), 607
- Delaney v. Fidelity Lease Limited, 526 S.W.2d 543 (Tex.1975), 812
- Diamond v. Oreamuno**, 24 N.Y.2d 494, 301 N.Y.S.2d 78, 248 N.E.2d 910 (N.Y.1969), 1117
- Dieter Engineering Services, Inc. v. Parkland Development, Inc., 199 W.Va. 48, 483 S.E.2d 48 (W.Va.1996), 425
- Dillon v. Berg, 326 F.Supp. 1214 (D.Del.1971), 331
- Dimension Graphics, Inc. v. Liebowitz, 26 Kan. App.2d 722, 994 P.2d 658 (Kan.App.1999), 67
- Direct Mail Specialist, Inc. v. Brown**, 673 F.Supp. 1540 (D.Mont.1987), 786
- Dirks v. S.E.C.**, 463 U.S. 646, 103 S.Ct. 3255, 77 L.Ed.2d 911 (1983), 1075
- Dodge v. Ford Motor Co.**, 204 Mich. 459, 170 N.W. 668 (Mich.1919), 319
- Donahue v. Rodd Electrotype Co. of New England, Inc.**, 367 Mass. 578, 328 N.E.2d 505 (Mass.1975), 595
- Drashner v. Sorenson**, 75 S.D. 247, 63 N.W.2d 255 (S.D.1954), 279
- Dreifuerst v. Dreifuerst**, 90 Wis.2d 566, 280 N.W.2d 335 (Wis.App.1979), 275
- Drive-In Development Corp., In re, 371 F.2d 215 (7th Cir.1966), 354
- Dunbar Group, LLC v. Tignor**, 267 Va. 361, 593 S.E.2d 216 (Va.2004), 1029
- Dunn v. Zimmerman, 69 Ohio St.3d 304, 631 N.E.2d 1040 (Ohio 1994), 262
- Duray Development, LLC v. Perrin**, 288 Mich.App. 143, 792 N.W.2d 749 (Mich.App. 2010), 911
- Dwinell's Central Neon v. Cosmopolitan Chinook Hotel, 21 Wash.App. 929, 587 P.2d 191 (Wash.App. Div. 3 1978), 788
- Dynamics Corp. of America v. CTS Corp., 794 F.2d 250 (7th Cir.1986), 1177
- East Cleveland Democratic Club, Inc., State ex rel. v. Bibb, 14 Ohio App.3d 85, 470 N.E.2d 257 (Ohio App. 8 Dist.1984), 707
- eBay Domestic Holdings, Inc. v. Newmark, 2010 WL 5903398 (Del.Ch.2010), 358
- Eckhaus v. Ma, 635 F.Supp. 873 (S.D.N.Y. 1986), 330
- Ederer v. Gursky**, 9 N.Y.3d 514, 851 N.Y.S.2d 108, 881 N.E.2d 204 (N.Y.2007), 889
- Elf Atochem North America, Inc. v. Jaffari**, 727 A.2d 286 (Del.Supr.1999), 820, 920
- Elkind v. Liggett & Myers, Inc., 635 F.2d 156 (2nd Cir.1980), 1098
- Enea v. Superior Court**, 34 Cal.Rptr.3d 513 (Cal.App. 6 Dist.2005), 233
- Environmental Diagnostics, Inc. v. Disease Detection Intern., Inc., 1988 WL 909658 (Del. Ch.1988), 365
- Erica P. John Fund, Inc. v. Halliburton Co., \_\_\_ U.S. \_\_\_, 131 S.Ct. 2179, 180 L.Ed.2d 24 (2011), 695
- Ernst & Ernst v. Hochfelder, 425 U.S. 185, 96 S.Ct. 1375, 47 L.Ed.2d 668 (1976), 695, 1145
- Esco Geometric v. Harvard Industries**, 46 F.3d 718 (8th Cir.1995), 34
- Essex Universal Corp. v. Yates, 305 F.2d 572 (2nd Cir.1962), 548, 569
- Evangelista v. Holland, 27 Mass.App.Ct. 244, 537 N.E.2d 589 (Mass.App.Ct.1989), 400
- Evans v. Blesi, 345 N.W.2d 775 (Minn.App. 1984), 607
- Evans v. Ruth**, 129 Pa.Super. 192, 195 A. 163 (Pa.Super.1937), 54
- Exacto Spring Corp. v. Commissioner, 196 F.3d 833 (7th Cir.1999), 635
- Exchange Point LLC v. United States S.E.C., 100 F.Supp.2d 172 (S.D.N.Y.1999), 950
- Fairway Development Co. v. Title Ins. Co. of Minnesota**, 621 F.Supp. 120 (N.D.Ohio 1985), 155
- Farnsworth v. Massey**, 365 S.W.2d 1 (Tex. 1963), 724
- Farris v. Glen Alden Corp., 393 Pa. 427, 143 A.2d 25 (Pa.1958), 732
- Fayard v. Fayard, 293 So.2d 421 (Miss.1974), 399
- F.B.I. Farms, Inc. v. Moore, 798 N.E.2d 440 (Ind.2003), 399
- Fells v. Katz, 256 N.Y. 67, 175 N.E. 516 (N.Y. 1931), 330
- Fili v. Matson Motors, Inc., 183 A.D.2d 324, 590 N.Y.S.2d 961 (N.Y.A.D. 4 Dept.1992), 13
- Finkel v. Stratton Corp., 962 F.2d 169 (2nd Cir.1992), 1147
- Finkelstein v. Security Properties, Inc., 76 Wash.App. 733, 888 P.2d 161 (Wash.App. Div. 1 1995), 274
- Fletcher v. Atex, Inc., 68 F.3d 1451 (2nd Cir. 1995), 432
- Fliegler v. Lawrence, 361 A.2d 218 (Del. Supr.1976), 512
- Flippo v. CSC Associates III, L.L.C., 262 Va. 48, 547 S.E.2d 216 (Va.2001), 981
- Flynn v. Reaves, 135 Ga.App. 651, 218 S.E.2d 661 (Ga.App.1975), 198
- Foley v. D'Agostino, 21 A.D.2d 60, 248 N.Y.S.2d 121 (N.Y.A.D. 1 Dept.1964), 538
- Ford v. Bimbo Corp., 512 S.W.2d 793 (Tex.Civ. App.Hous. (14 Dist.) 1974), 772
- Ford, People v., 294 Ill. 319, 128 N.E. 479 (Ill.1920), 308
- Foremost-McKesson, Inc. v. Provident Securities Co., 423 U.S. 232, 96 S.Ct. 508, 46 L.Ed.2d 464 (1976), 1115
- Fought v. Morris, 543 So.2d 167 (Miss.1989), 607
- Fox v. Cody, 141 Misc. 552, 252 N.Y.S. 395 (N.Y.Sup.1930), 330
- Franchino v. Franchino, 263 Mich.App. 172, 687 N.W.2d 620 (Mich.App.2004), 636
- Francis v. United Jersey Bank**, 87 N.J. 15, 432 A.2d 814 (N.J.1981), 450
- Frankel v. Slotkin, 795 F.Supp. 76 (E.D.N.Y. 1992), 1121

- Frankino v. Gleason**, 1999 WL 1032773 (Del. Ch.1999), **388**
- Freeman v. Decio**, 584 F.2d 186 (7th Cir.1978), **1121**
- Frigidaire Sales Corp. v. Union Properties, Inc.**, 88 Wash.2d 400, 562 P.2d 244 (Wash. 1977), **815**
- Frigitemp Corp. v. Financial Dynamics Fund, Inc.**, 524 F.2d 275 (2nd Cir.1975), **1121**
- Fujimoto v. Au**, 19 P.3d 699 (Hawai'i 2001), **788**
- Gabhart v. Gabhart**, 267 Ind. 370, 370 N.E.2d 345 (Ind.1977), **771, 775**
- Gaffin v. Teledyne, Inc.**, 611 A.2d 467 (Del. Supr.1992), **696**
- Gallagher v. Lambert**, 74 N.Y.2d 562, 549 N.Y.S.2d 945, 549 N.E.2d 136 (N.Y.1989), **670, 999**
- Galler v. Galler**, 32 Ill.2d 16, 203 N.E.2d 577 (Ill.1964), **386**
- Gannon v. Baker**, 807 S.W.2d 793 (Tex.App-Hous. (1 Dist.) 1991), **726**
- Gantler v. Stephens**, 965 A.2d 695 (Del. Supr.2009), **449, 494, 546**
- Garrett v. Koepke**, 569 S.W.2d 568 (Tex.Civ. App.-Dallas 1978), **784, 788, 883**
- Gateway Potato Sales v. G.B. Inv. Co.**, 170 Ariz. 137, 822 P.2d 490 (Ariz.App. Div. 1 1991), **801**
- Gearhart Industries, Inc. v. Smith Intern., Inc.**, 741 F.2d 707 (5th Cir.1984), **1177**
- Gearing v. Kelly**, 11 N.Y.2d 201, 227 N.Y.S.2d 897, 182 N.E.2d 391 (N.Y.1962), **342**
- General Time Corp. v. Talley Industries, Inc.**, 403 F.2d 159 (2nd Cir.1968), **1123**
- Gerdes v. Reynolds**, 30 N.Y.S.2d 755 (N.Y.Sup. 1941), **566**
- Gerdes v. Reynolds**, 28 N.Y.S.2d 622 (N.Y.Sup.1941), **559**
- Gerstle v. Gamble-Skogmo, Inc.**, 478 F.2d 1281 (2nd Cir.1973), **1147**
- Giannotti v. Hamway**, 239 Va. 14, 387 S.E.2d 725 (Va.1990), **649**
- Gilbert v. Howard**, 64 N.M. 200, 326 P.2d 1085 (N.M.1958), **155**
- Gimbel v. Signal Companies, Inc.**, 316 A.2d 599 (Del.Ch.1974), **713**
- Glenn v. Hoteltron Systems, Inc.**, 74 N.Y.2d 386, 547 N.Y.S.2d 816, 547 N.E.2d 71 (N.Y.1989), **772**
- Goldwasser v. Geller**, 257 A.D.2d 489, 684 N.Y.S.2d 210 (N.Y.A.D. 1 Dept.1999), **849**
- Gonzalez v. Chalpin**, 77 N.Y.2d 74, 564 N.Y.S.2d 702, 565 N.E.2d 1253 (N.Y.1990), **814**
- Goodman v. Darden, Doman & Stafford Associates**, 100 Wash.2d 476, 670 P.2d 648 (Wash. 1983), **305**
- Goodman v. Epstein**, 582 F.2d 388 (7th Cir. 1978), **790**
- Goodman v. Ladd Estate Co.**, 246 Or. 621, 427 P.2d 102 (Or.1967), **316**
- Goodwin v. Agassiz**, 283 Mass. 358, 186 N.E. 659 (Mass.1933), **1048**
- Goodwin v. Elkins & Co.**, 730 F.2d 99 (3rd Cir.1984), **246**
- Gorton v. Doty**, 57 Idaho 792, 69 P.2d 136 (Idaho 1937), **8**
- Gotham Partners, L.P. v. Hallwood Realty Partners, L.P.**, 1998 WL 832631 (Del.Ch. 1998), **851**
- Gotham Partners, L.P. v. Hallwood Realty Partners, L.P.**, 817 A.2d 160 (Del. Supr.2002), **816, 823**
- Gotham Partners, L.P. v. Hallwood Realty Partners, L.P.**, 795 A.2d 1 (Del.Ch.2001), **826**
- Gould v. American-Hawaiian S. S. Co.**, 535 F.2d 761 (3rd Cir.1976), **1147**
- Grato v. Grato**, 272 N.J.Super. 140, 639 A.2d 390 (N.J.Super.A.D.1994), **740**
- Gratz v. Claughton**, 187 F.2d 46 (2nd Cir. 1951), **1100**
- Grease Monkey Intern., Inc. v. Montoya**, 904 P.2d 468 (Colo.1995), **97**
- Great Lakes Chemical Corp. v. Monsanto Co.**, 96 F.Supp.2d 376 (D.Del.2000), **953**
- Green v. Bellerive Condominiums Ltd. Partnership**, 135 Md.App. 563, 763 A.2d 252 (Md.App.2000), **865**
- Green v. H & R Block, Inc.**, 355 Md. 488, 735 A.2d 1039 (Md.1999), **20**
- Grobow v. Perot**, 539 A.2d 180 (Del. Supr.1988), **514**
- Groves v. Prickett**, 420 F.2d 1119 (9th Cir. 1970), **398**
- Gunzberg v. Art-Lloyd Metal Products Corp.**, 112 A.D.2d 423, 492 N.Y.S.2d 83 (N.Y.A.D. 2 Dept.1985), **637**
- Guth v. Loft, Inc.**, 23 Del.Ch. 255, 5 A.2d 503 (Del.Supr.1939), **526**
- Haft v. Haft**, 671 A.2d 413 (Del.Ch.1995), **376**
- Hagan v. Adams Property Associates, Inc.**, 253 Va. 217, 482 S.E.2d 805 (Va.1997), **955**
- Hall v. John S. Isaacs & Sons Farms, Inc.**, 39 Del.Ch. 244, 163 A.2d 288 (Del.Supr.1960), **681**
- Hall v. Trans-Lux Daylight Picture Screen Corp.**, 20 Del.Ch. 78, 171 A. 226 (Del.Ch. 1934), **1165**
- Halpern v. Goldstein & Halpern, C.P.A.**, 18 A.D.3d 432, 795 N.Y.S.2d 599 (N.Y.A.D. 2 Dept.2005), **279**
- Harbor Finance Partners v. Huizinga**, 751 A.2d 879 (Del.Ch.1999), **546**
- Hariton v. Arco Electronics, Inc.**, 41 Del. Ch. 74, 188 A.2d 123 (Del.Supr.1963), **730**
- Harris v. Carter**, 582 A.2d 222 (Del.Ch.1990), **567**
- Head v. Henry Tyler Const. Corp.**, 539 So.2d 196 (Ala.1988), **194**
- Health Management Systems, Inc. Securities Litigation, In re**, 82 F.Supp.2d 227 (S.D.N.Y.2000), **593**
- Heineman v. Datapoint Corp.**, 611 A.2d 950 (Del.Supr.1992), **514**
- Hellman v. Anderson**, 233 Cal.App.3d 840, 284 Cal.Rptr. 830 (Cal.App. 3 Dist.1991), **210**

## TABLE OF CASES

- Hendley v. Lee, 676 F.Supp. 1317 (D.S.C.1987), 657
- Hernando Bank v. Huff, 609 F.Supp. 1124 (N.D.Miss.1985), 724
- Herring v. Keasler, 150 N.C.App. 598, 563 S.E.2d 614 (N.C.App.2002), 1012
- Herskowitz v. Nutri/System, Inc., 857 F.2d 179 (3rd Cir.1988), 1149
- Hewson v. Asker's Thrift Shop, 120 Idaho 164, 814 P.2d 424 (Idaho 1991), 289
- Hirsch v. du Pont, 553 F.2d 750 (2nd Cir. 1977), 246
- Hirsch v. Silberstein**, 424 Pa. 486, 227 A.2d 638 (Pa.1967), 69
- Hoddeson v. Koos Bros.**, 47 N.J.Super. 224, 135 A.2d 702 (N.J.Super.A.D.1957), 60
- Hoff v. Sprayregan, 52 F.R.D. 243 (S.D.N.Y. 1971), 772
- Hollinger Inc. v. Hollinger Intern., Inc., 858 A.2d 342 (Del.Ch.2004), 713
- Hollis v. Hill, 232 F.3d 460 (5th Cir.2000), 637, 657
- Holmes v. Sharretts, 228 Md. 358, 180 A.2d 302 (Md.1962), 377
- Holzman v. De Escamilla**, 86 Cal.App.2d 858, 195 P.2d 833 (Cal.App. 4 Dist.1948), 799
- Honeywell, Inc., State ex rel. Pillsbury v., 291 Minn. 322, 191 N.W.2d 406 (Minn.1971), 365
- Hooper v. Yoder, 737 P.2d 852 (Colo.1987), 181
- Hotchkiss v. Fischer, 136 Kan. 530, 16 P.2d 531 (Kan.1932), 1052
- Howard v. Haddad, 916 F.2d 167 (4th Cir. 1990), 695
- Humphrys v. Winous Co., 165 Ohio St. 45, 133 N.E.2d 780 (Ohio 1956), 359
- Hunt v. Data Management Resources, Inc., 26 Kan.App.2d 405, 985 P.2d 730 (Kan.App. 1999), 409, 670
- Hunt v. Rousmanier's Adm'rs, 21 U.S. 174, 5 L.Ed. 589 (1823), 124
- Hurley v. Ornsteen, 311 Mass. 477, 42 N.E.2d 273 (Mass.1942), 342
- Imperial Enterprises, Inc. v. Fireman's Fund Ins. Co., 535 F.2d 287 (5th Cir.1976), 728
- In re (see name of party)**
- Insuranshares Corp. of Delaware v. Northern Fiscal Corp., 35 F.Supp. 22 (E.D.Pa.1940), 566
- International Broth. of Teamsters v. Daniel, 439 U.S. 551, 99 S.Ct. 790, 58 L.Ed.2d 808 (1979), 245
- Interstate Nat. Bank of Kansas City, Mo. v. Koster, 131 Kan. 461, 292 P. 805 (Kan. 1930), 353
- Investcorp, L.P. v. Simpson Inv. Co., L.C., 267 Kan. 840, 267 Kan. 875, 983 P.2d 265 (Kan. 1999), 1036
- Ira S. Bushey & Sons, Inc. v. United States**, 398 F.2d 167 (2nd Cir.1968), 85
- Ivanhoe Partners v. Newmont Min. Corp., 535 A.2d 1334 (Del.Supr.1987), 548, 1214
- Jablonsky v. Klemm, 377 N.W.2d 560 (N.D. 1985), 424, 425
- Jacobson v. Stern**, 96 Nev. 56, 605 P.2d 198 (Nev.1980), 302
- Janigan v. Taylor, 344 F.2d 781 (1st Cir.1965), 696
- Janney v. Philadelphia Transp. Co., 387 Pa. 282, 128 A.2d 76 (Pa.1956), 359
- Jensen v. Christensen & Lee Ins., Inc., 157 Wis.2d 758, 460 N.W.2d 441 (Wis.App. 1990), 678
- J. I. Case Co. v. Borak, 377 U.S. 426, 84 S.Ct. 1555, 12 L.Ed.2d 423 (1964), 1123
- Johnson v. Steel, Inc.**, 100 Nev. 181, 678 P.2d 676 (Nev.1984), 756
- Jones v. H. F. Ahmanson & Co., 81 Cal.Rptr. 592, 460 P.2d 464 (Cal.1969), 607
- Jordan v. Duff and Phelps, Inc., 815 F.2d 429 (7th Cir.1987), 677
- Joy v. North, 692 F.2d 880 (2nd Cir.1982), 470
- Kahane v. Jansen**, 2008 WL 5077628 (Cal. App. 1 Dist.2008), 932
- Kahn v. Icahn, 1998 WL 832629 (Del.Ch.1998), 822
- Kahn v. Kolberg Kravis Roberts & Co., L.P., 2011 WL 2447690 (Del.Supr.2011), 1121
- Kahn v. Lynch Communication Systems, Inc., 669 A.2d 79 (Del.Supr.1995), 555
- Kahn v. Lynch Communication Systems, Inc., 638 A.2d 1110 (Del.Supr.1994), 555
- Kahn v. Sullivan, 594 A.2d 48 (Del.Supr.1991), 326
- Kahn v. Tremont Corp., 694 A.2d 422 (Del. Supr.1997), 554, 555
- Kanavos v. Hancock Bank & Trust Co., 14 Mass.App.Ct. 326, 439 N.E.2d 311 (Mass. App.Ct.1982), 353
- Katz v. Bregman, 431 A.2d 1274 (Del.Ch.1981), 713
- Katzowitz v. Sidler, 24 N.Y.2d 512, 301 N.Y.S.2d 470, 249 N.E.2d 359 (N.Y.1969), 301
- Kay v. Gitomer**, 253 Md. 32, 251 A.2d 853 (Md.1969), 200
- Kaycee Land and Livestock v. Flahive**, 46 P.3d 323 (Wyo.2002), 966
- K.C. Properties, Inc. v. Lowell Inv. Partners, LLC**, 373 Ark. 14, 280 S.W.3d 1 (Ark.2008), 1000
- Keating v. K-C-K Corp.**, 383 S.W.2d 69 (Tex.Civ.App.-Houston 1964), 704
- Kemp & Beatley, Inc., Matter of**, 64 N.Y.2d 63, 484 N.Y.S.2d 799, 473 N.E.2d 1173 (N.Y.1984), 627, 676
- KE Property Management Inc. v. Madison Management Corp.**, 1993 WL 285900 (Del.Ch.1993), 844
- Kern County Land Co. v. Occidental Petroleum Corp.**, 411 U.S. 582, 93 S.Ct. 1736, 36 L.Ed.2d 503 (1973), 1104
- Kessler v. Antinora**, 279 N.J.Super. 471, 653 A.2d 579 (N.J.Super.A.D.1995), 177
- Kidd v. Thomas A. Edison, Inc.**, 239 F. 405 (S.D.N.Y.1917), 44

- Kirschner v. KPMG LLP**, 15 N.Y.3d 446, 912 N.Y.S.2d 508, 938 N.E.2d 941 (N.Y. 2010), **113**
- Koch v. Hankins**, 928 F.2d 1471 (9th Cir.1991), 247
- Korff, Petition of, 198 A.D. 553, 190 N.Y.S. 664 (N.Y.A.D. 1 Dept.1921), 330
- Koval v. Simon Telelect, Inc.**, 693 N.E.2d 1299 (Ind.1998), 47
- Labovitz v. Dolan**, 189 Ill.App.3d 403, 136 Ill.Dec. 780, 545 N.E.2d 304 (Ill.App. 1 Dist. 1989), **827**
- Lagarde v. Anniston Lime & Stone Co.**, 126 Ala. 496, 28 So. 199 (Ala.1900), 526
- Landry v. All American Assur. Co.**, 688 F.2d 381 (5th Cir.1982), 1147
- Lane Mortg. Co. v. Crenshaw**, 93 Cal.App. 411, 269 P. 672 (Cal.App. 1 Dist.1928), **121**
- Lang v. Western Providers Physician Organization, Inc.**, 688 N.W.2d 403 (S.D.2004), 365
- Lank v. Steiner**, 43 Del.Ch. 262, 224 A.2d 242 (Del.Spr.1966), 1052
- Latta v. Kilbourn**, 150 U.S. 524, 14 S.Ct. 201, 37 L.Ed. 1169 (1893), 225
- Laya v. Erin Homes, Inc.**, 177 W.Va. 343, 352 S.E.2d 93 (W.Va.1986), 423, 424
- Le Doux v. Seattle North Pac. Shipbuilding Co.**, 114 Wash. 632, 195 P. 1006 (Wash. 1921), 354
- Lee v. Jenkins Bros.**, 268 F.2d 357 (2nd Cir.1959), **345**
- Lehrman v. Cohen**, 43 Del.Ch. 222, 222 A.2d 800 (Del.Spr.1966), 378, 379
- Levy v. HLI Operating Co., Inc.**, 924 A.2d 210 (Del.Ch.2007), 590
- Lewis v. Chiles**, 719 F.2d 1044 (9th Cir.1983), 771
- Lewis v. McGraw**, 619 F.2d 192 (2nd Cir.1980), 1167
- Lewis v. Vogelstein**, 699 A.2d 327 (Del.Ch. 1997), 546, 547
- LFC Marketing Group, Inc. v. Loomis**, 116 Nev. 896, 8 P.3d 841 (Nev.2000), 437, 438
- Lieberman v. Wyoming.com LLC**, 82 P.3d 274 (Wyo.2004), **1017**
- Lincoln Stores, Inc. v. Grant**, 309 Mass. 417, 34 N.E.2d 704 (Mass.1941), 538
- Lipton v. News Intern., Plc**, 514 A.2d 1075 (Del.Spr.1986), 750
- Litchfield Asset Management Corp. v. Howell**, 70 Conn.App. 133, 799 A.2d 298 (Conn.App. 2002), 971
- Title v. Waters**, 1992 WL 25758 (Del.Ch.1992), 947
- Lochowitz v. Pine Tree Min. & Mill. Co.**, 37 Utah 349, 108 P. 1128 (Utah 1910), 353
- Loft v. Lapidus**, 936 F.2d 633 (1st Cir.1991), 788
- Long Park v. Trenton-New Brunswick Theatres Co.**, 297 N.Y. 174, 77 N.E.2d 633 (N.Y.1948), 387
- Louis K. Liggett Co. v. Lee**, 288 U.S. 517, 53 S.Ct. 481, 77 L.Ed. 929 (1933), 309
- Lupien v. Malsbenden**, 477 A.2d 746 (Me. 1984), 139
- Lynch v. Vickers Energy Corp.**, 383 A.2d 278 (Del.Spr.1977), 491, 555
- Lyondell Chemical Co. v. Ryan**, 970 A.2d 235 (Del.Spr.2009), 472
- Maclary v. Pleasant Hills, Inc.**, 35 Del.Ch. 39, 109 A.2d 830 (Del.Ch.1954), 771
- Malone v. Brincat**, 722 A.2d 5 (Del.Spr.1998), 513
- Manice, People ex rel. v. Powell**, 201 N.Y. 194, 94 N.E. 634 (N.Y.1911), 328
- Mannon v. R. A. Young & Sons Coal Co.**, 207 Ark. 98, 179 S.W.2d 457 (Ark.1944), 1005
- Manufacturers Mut. Fire Ins. Co. of Rhode Island v. Hopson**, 176 Misc. 220, 25 N.Y.S.2d 502 (N.Y.Sup.1940), 778
- Marciano v. Nakash**, 535 A.2d 400 (Del. Supr.1987), **507**
- Marengo v. Bowen**, 2002 WL 1484437 (Tenn. Ct.App.2002), 279
- Martin v. Peyton**, 246 N.Y. 213, 158 N.E. 77 (N.Y.1927), **135**
- Maryland Metals, Inc. v. Metzner**, 282 Md. 31, 382 A.2d 564 (Md.1978), 539
- Mason v. Mallard Telephone Co.**, 213 Iowa 1076, 240 N.W. 671 (Iowa 1932), 399
- Massey v. Farnsworth**, 353 S.W.2d 262 (Tex. Civ.App.-Houston 1961), 726
- Masterson v. Pergament**, 203 F.2d 315 (6th Cir.1953), 779
- Mather's Estate, In re**, 410 Pa. 361, 189 A.2d 586 (Pa.1963), 400
- Matter of (see name of party)**
- Mayer v. Adams**, 37 Del.Ch. 298, 141 A.2d 458 (Del.Spr.1958), 761, 762
- Mayer v. Executive Telecard, Ltd.**, 705 A.2d 220 (Del.Ch.1997), 590
- McArthur v. Times Printing Co.**, 48 Minn. 319, 51 N.W. 216 (Minn.1892), 305
- McCabe v. Ernst & Young, LLP.**, 494 F.3d 418 (3rd Cir.2007), 695
- McCauley v. Tom McCauley & Son, Inc.**, 104 N.M. 523, 724 P.2d 232 (N.M.App.1986), 655
- McCollum v. Clothier**, 121 Utah 311, 241 P.2d 468 (Utah 1952), **110**
- McConnell v. Hunt Sports Ent.**, 132 Ohio App.3d 657, 725 N.E.2d 1193 (Ohio App. 10 Dist.1999), **985**, 1034
- McGee v. Best**, 106 S.W.3d 48 (Tenn.Ct.App. 2002), 999
- McNeil Real Estate Fund XXVI, L.P. v. Matthew's, Inc. of Delaware**, 112 F.Supp.2d 437 (W.D.Pa.2000), 60
- McQuade v. Stoneham**, 263 N.Y. 323, 189 N.E. 234 (N.Y.1934), **380**
- Meehan v. Shaughnessy**, 404 Mass. 419, 535 N.E.2d 1255 (Mass.1989), **250**
- Megadyne Information Systems v. Rosner, Owens & Nunziato, LLP**, 2002 WL 31112563 (Cal.App. 2 Dist.2002), **883**
- Meinhard v. Salmon**, 249 N.Y. 458, 164 N.E. 545 (N.Y.1928), **216**
- Meiselman v. Meiselman**, 309 N.C. 279, 307 S.E.2d 551 (N.C.1983), 636

- Merola v. Exeren Corp.**, 423 Mass. 461, 668 N.E.2d 351 (Mass.1996), **618**
- Merriam v. Demoulas Super Markets, Inc.**, 2011 WL 1663117 (Mass.Super.2011), 626
- Merritt-Chapman & Scott Corp. v. Wolfson**, 321 A.2d 138 (Del.Super.1974), 592
- Meyer v. Duns un Jardin, S.A.**, 816 F.2d 533 (10th Cir.1987), 246
- Meyer v. Oklahoma Alcoholic Beverage Laws Enforcement Com'n**, 890 P.2d 1361 (Okla. App. Div. 4 1995), 949
- Michaels v. Michaels**, 767 F.2d 1185 (7th Cir.1985), **684**
- Michelson v. Duncan**, 407 A.2d 211 (Del. Supr.1979), 547
- Miller v. American Tel. & Tel. Co.**, 507 F.2d 759 (3rd Cir.1974), 474
- Miller v. Register and Tribune Syndicate, Inc.**, 336 N.W.2d 709 (Iowa 1983), 761
- Mills v. Electric Auto-Lite Co.**, 552 F.2d 1239 (7th Cir.1977), 1129
- Mills v. Electric Auto-Lite Co.**, 396 U.S. 375, 90 S.Ct. 616, 24 L.Ed.2d 593 (1970), **1123**, 1140
- Mills Acquisition Co. v. Macmillan**, Inc., 559 A.2d 1261 (Del.Supr.1989), 1216
- Minich v. Gem State Developers, Inc.**, 99 Idaho 911, 591 P.2d 1078 (Idaho 1979), 437
- Minton v. Cavaney**, 56 Cal.2d 576, 15 Cal. Rptr. 641, 364 P.2d 473 (Cal.1961), **420**
- Mirkin v. Wasserman**, 23 Cal.Rptr.2d 101, 858 P.2d 568 (Cal.1993), 696
- MM Companies, Inc. v. Liquid Audio, Inc.**, 813 A.2d 1118 (Del.Supr.2003), 340
- Mobil Corp. v. Marathon Oil Co.**, 669 F.2d 366 (6th Cir.1981), 1168
- Moren ex rel. Moren v. JAX Restaurant**, 679 N.W.2d 165 (Minn.App.2004), 198
- Morris Oil Co., Inc. v. Rainbow Oilfield Trucking, Inc.**, 106 N.M. 237, 741 P.2d 840 (N.M.App.1987), **48**
- Moss v. Morgan Stanley Inc.**, 719 F.2d 5 (2nd Cir.1983), 1099
- Muellenberg v. Bikon Corp.**, 143 N.J. 168, 669 A.2d 1382 (N.J.1996), 649
- Mundorff v. Compass Travel, Inc.**, 144 Ga.App. 120, 240 S.E.2d 321 (Ga.App.1977), 354
- Mursor Builders, Inc. v. Crown Mountain Apartment Associates**, 467 F.Supp. 1316 (D.Virgin Islands 1978), 810
- Musulin v. Woodtek, Inc.**, 260 Or. 576, 491 P.2d 1173 (Or.1971), 353
- Nagy v. Riblet Products Corp.**, 79 F.3d 572 (7th Cir.1996), 670
- Namerdy v. Generalcar**, 217 A.2d 109 (D.C.App.1966), 314
- National Biscuit Co. v. Stroud**, 249 N.C. 467, 106 S.E.2d 692 (N.C.1959), 166
- Feeley v. Intercity Management Corp.**, 623 S.W.2d 942 (Tex.App.-Hous. (1 Dist.) 1981), 204
- Nelson v. Central Metropolitan Bank**, 185 Minn. 449, 241 N.W. 585 (Minn.1932), 353
- Nerox Power Systems, Inc. v. M-B Contracting Co., Inc.**, 54 P.3d 791 (Alaska 2002), 426
- New England Trust Co. v. Abbott, 162 Mass. 148, 38 N.E. 432 (Mass.1894), 397
- New York Dock Co. v. McCollom**, 173 Misc. 106, 16 N.Y.S.2d 844 (N.Y.Sup.1939), 577, 590
- Nilsson, Robbins, Dalgarn, Berliner, Carson & Wurst v. Louisiana Hydrolec**, 854 F.2d 1538 (9th Cir.1988), 423
- Nixon v. Blackwell**, 626 A.2d 1366 (Del. Supr.1993), 402, 409, **657**, 979
- Northeast Harbor Golf Club, Inc. v. Harris**, 725 A.2d 1018 (Me.1999), 525
- Northeast Harbor Golf Club, Inc. v. Harris**, 661 A.2d 1146 (Me.1995), **517**
- Northway, Inc. v. TSC Industries, Inc.**, 512 F.2d 324 (7th Cir.1975), 566
- Obert v. Environmental Research and Development Corp.**, 51 Wash.App. 83, 752 P.2d 924 (Wash.App. Div. 1 1988), **870**
- Oceanic Exploration Co. v. Grynberg**, 428 A.2d 1 (Del.Supr.1981), 378
- Odom v. Slavik**, 703 F.2d 212 (6th Cir.1983), 246
- Official Committee of Unsecured Creditors of Allegheny Health Educ. and Research Foundation v. PriceWaterhouseCoopers, LLP, 605 Pa. 269, 989 A.2d 313 (Pa.2010), 116
- O'Hagan, United States v.**, 521 U.S. 642, 117 S.Ct. 2199, 138 L.Ed.2d 724 (1997), **1084**
- O'Hazza v. Executive Credit Corp.**, 246 Va. 111, 431 S.E.2d 318 (Va.1993), 424, 425
- Olmstead v. F.T.C.**, 2010 WL 2518106 (Fla. 2010), 1013
- Omnicare, Inc. v. NCS Healthcare, Inc.**, 818 A.2d 914 (Del.Supr.2003), 1224
- Orchard v. Covelli**, 590 F.Supp. 1548 (W.D.Pa. 1984), 607
- ORFA Securities Litigation, In re**, 654 F.Supp. 1449 (D.N.J.1987), 1121
- Orzeck v. Englehart**, 41 Del.Ch. 361, 195 A.2d 375 (Del.Supr.1963), 732
- Osofsky v. Zipf**, 645 F.2d 107 (2nd Cir.1981), 696
- Osteopathic Hosp. Ass'n of Del., In re**, 41 Del. Ch. 369, 195 A.2d 759 (Del.Supr.1963), 706
- Ostrowski v. Avery**, 243 Conn. 355, 703 A.2d 117 (Conn.1997), **527**
- Pace Photographers, Ltd., Matter of, 71 N.Y.2d 737, 530 N.Y.S.2d 67, 525 N.E.2d 713 (N.Y. 1988), 679
- Page v. Page**, 55 Cal.2d 192, 10 Cal.Rptr. 643, 359 P.2d 41 (Cal.1961), **262**
- Palmbaum v. Magulsky**, 217 Mass. 306, 104 N.E. 746 (Mass.1914), 374
- Palmer v. Chamberlin**, 191 F.2d 532 (5th Cir. 1951), 397
- Panter v. Marshall Field & Co.**, 646 F.2d 271 (7th Cir.1981), 1167, 1177
- Paramount Communications Inc. v. QVC Network Inc.**, 637 A.2d 34 (Del. Supr.1994), **1207**

- Paramount Communications, Inc. v. Time Inc.**, 571 A.2d 1140 (Del.Supr.1989), **1190**
- Parker v. Domino's Pizza, Inc.**, 629 So.2d 1026 (Fla.App. 4 Dist.1993), **72**
- Parks v. Riverside Ins. Co. of America, 308 F.2d 175 (10th Cir.1962), 165
- Parsons v. Jefferson-Pilot Corp., 333 N.C. 420, 426 S.E.2d 685 (N.C.1993), 364, 365
- People v. \_\_\_\_\_ (see opposing party)**
- People ex rel. v. \_\_\_\_\_ (see opposing party and relator)**
- Perlman v. Feldmann, 154 F.Supp. 436 (D.Conn.1957), 774
- Perlman v. Feldmann, 219 F.2d 173 (2nd Cir. 1955), 570
- Perpetual Real Estate Services, Inc. v. Michaelson Properties, Inc.**, 974 F.2d 545 (4th Cir.1992), **426**
- Peschel Family Trust v. Colonna, 317 Mont. 127, 75 P.3d 793 (Mont.2003), 425
- Peterson v. H & R Block Tax Services, Inc., 971 F.Supp. 1204 (N.D.Ill.1997), 30
- Petition of (see name of party)**
- Pfeffer v. Redstone, 965 A.2d 676 (Del. Supr.2009), 512
- Pharmaceutical Sales and Consulting Corp. v. J.W.S. Delavau Co., Inc., 59 F.Supp.2d 398 (D.N.J.1999), 314
- Phillips v. Englewood Post No. 322 Veterans of Foreign Wars of the United States, 139 P.3d 639 (Colo.2006), 437, 438
- Piemonte v. New Boston Garden Corp.**, 377 Mass. 719, 387 N.E.2d 1145 (Mass. 1979), **716**
- Pillsbury, State ex rel. v. Honeywell, Inc., 291 Minn. 322, 191 N.W.2d 406 (Minn.1971), 365
- Pinebrook Properties, Ltd. v. Brookhaven Lake Property Owners Ass'n, 77 S.W.3d 487 (Tex.App.-Texarkana 2002), 810
- Piper v. Chris-Craft Industries, Inc., 430 U.S. 1, 97 S.Ct. 926, 51 L.Ed.2d 124 (1977), 1167
- Pointer v. Castellani, 455 Mass. 537, 918 N.E.2d 805 (Mass.2009), 636
- Pooley v. Mankato Iron & Metal, Inc., 513 N.W.2d 834 (Minn.App.1994), 655, 657
- Powell, People ex rel. Manice v., 201 N.Y. 194, 94 N.E. 634 (N.Y.1911), 328
- PPG Industries, Inc. v. Guardian Industries Corp., 597 F.2d 1090 (6th Cir.1979), 728
- Pratt v. Ballman-Cummings Furniture Co., 254 Ark. 570, 495 S.W.2d 509 (Ark.1973), 732
- Premier Van Schaack Realty, Inc. v. Sieg, 51 P.3d 24 (Utah App.2002), 953
- Preston v. Central California Water & Irrigation Co., 11 Cal.App. 190, 104 P. 462 (Cal. App. 3 Dist.1909), 354
- Providence & Worcester Co. v. Baker, 378 A.2d 121 (Del.Supr.1977), 339, 356
- Quickturn Design Systems, Inc. v. Shapiro, 721 A.2d 1281 (Del.Supr.1998), 1225
- Rabkin v. Philip A. Hunt Chemical Corp., 498 A.2d 1099 (Del.Supr.1985), 727
- Radaszewski by Radaszewski v. Telecom Corp., 981 F.2d 305 (8th Cir.1992), 419
- Rafe v. Hindin, 29 A.D.2d 481, 288 N.Y.S.2d 662 (N.Y.A.D. 2 Dept.1968), 399
- Rales v. Blasband, 634 A.2d 927 (Del. Supr.1993), 514
- Ramos v. Estrada, 10 Cal.Rptr.2d 833 (Cal. App. 2 Dist.1992), 409
- Randall v. Meredith, 76 Tex. 669, 13 S.W. 576 (Tex.1890), 186
- Rapopot v. 55 Perry Co.**, 50 A.D.2d 54, 376 N.Y.S.2d 147 (N.Y.A.D. 1 Dept.1975), **205**
- Rath v. Rath Packing Co., 257 Iowa 1277, 136 N.W.2d 410 (Iowa 1965), 732
- Regenstein v. J. Regenstein Co., 213 Ga. 157, 97 S.E.2d 693 (Ga.1957), 538
- Renberg v. Zarrow, 667 P.2d 465 (Okla.1983), 400
- Revlon, Inc. v. MacAndrews & Forbes Holdings, Inc.**, 506 A.2d 173 (Del. Supr.1986), 326, 573, **1179**
- Riblet Products Corp. v. Nagy, 683 A.2d 37 (Del.Supr.1996), 670
- Rifkin v. Steele Platt, 824 P.2d 32 (Colo.App. 1991), 770
- Riggins v. Dixie Shoring Co., Inc., 590 So.2d 1164 (La.1991), 425
- Riggs, Estate of v. Midwest Steel & Iron Works, 36 Colo.App. 302, 540 P.2d 361 (Colo.App.1975), 396
- Ringling Bros.-Barnum & Bailey Combined Shows v. Ringling**, 29 Del.Ch. 610, 53 A.2d 441 (Del.Supr.1947), **366**
- Rivanna Trawlers Unlimited v. Thompson Trawlers, Inc., 840 F.2d 236 (4th Cir.1988), 246
- Robertson v. Levy**, 197 A.2d 443 (D.C.App. 1964), **311**
- Robinson v. Glynn, 349 F.3d 166 (4th Cir. 2003), 952
- Roosevelt v. E.I. Du Pont de Nemours & Co., 958 F.2d 416, 294 U.S.App.D.C. 198 (D.C.Cir.1992), 1150
- Rosenblum v. Jacks or Better of America West Inc., 745 S.W.2d 754 (Mo.App. E.D.1988), 38
- Rosenfeld v. Fairchild Engine & Airplane Corporation**, 309 N.Y. 168, 128 N.E.2d 291 (N.Y.1955), **1160**
- Ross v. 311 North Central Ave. Bldg. Corp., 130 Ill.App.2d 336, 264 N.E.2d 406 (Ill.App. 1 Dist.1970), 331
- Rudisill v. Arnold White & Durkee, P.C.**, 148 S.W.3d 556 (Tex.App.-Hous. (14 Dist. 2004)), **707**
- Sadler v. NCR Corp., 928 F.2d 48 (2nd Cir. 1991), 365
- Saint Alphonsus Diversified Care, Inc. v. MRI Associates, LLP**, 148 Idaho 479, 224 P.3d 1068 (Idaho 2009), **286**
- Salcer v. Merrill Lynch, Pierce, Fenner and Smith Inc., 682 F.2d 459 (3rd Cir.1982), 245
- Salgo v. Matthews, 497 S.W.2d 620 (Tex.Civ. App.-Dallas 1973), 373

- Santa Fe Industries, Inc. v. Green, 430 U.S. 462, 97 S.Ct. 1292, 51 L.Ed.2d 480 (1977), 694
- Scattered Corp. v. Chicago Stock Exchange, Inc., 671 A.2d 874 (Del.Ch.1994), 364
- Schein v. Chasen, 313 So.2d 739 (Fla.1975), 1121
- Schlachter, Matter of, 154 A.D.2d 685, 546 N.Y.S.2d 891 (N.Y.A.D. 2 Dept.1989), 637
- Schlumberger Technology Corp. v. Swanson, 959 S.W.2d 171 (Tex.1997), 135
- Scholes v. Lehmann, 56 F.3d 750 (7th Cir. 1995), 438
- Schreiber v. Burlington Northern, Inc., 472 U.S. 1, 105 S.Ct. 2458, 86 L.Ed.2d 1 (1985), 1168
- Schreiber v. Carney, 447 A.2d 17 (Del.Ch. 1982), 374
- Schymanski v. Conventz**, 674 P.2d 281 (Alaska 1983), 173
- Seagrave Corp. v. Mount, 212 F.2d 389 (6th Cir.1954), 571
- S.E.C. v. Adler, 137 F.3d 1325 (11th Cir.1998), 1068
- S.E.C. v. Glenn W. Turner Enterprises, Inc., 474 F.2d 476 (9th Cir.1973), 246
- S.E.C. v. Grossman, 1997 WL 231167 (S.D.N.Y. 1997), 1099
- S.E.C. v. Koscot Interplanetary, Inc., 497 F.2d 473 (5th Cir.1974), 246
- S.E.C. v. Peters, 978 F.2d 1162 (10th Cir.1992), 1091
- S.E.C. v. Shanahan, 646 F.3d 536 (8th Cir. 2011), 1148
- S.E.C. v. Texas Gulf Sulphur Co.**, 401 F.2d 833 (2nd Cir.1968), 694, 1054
- S.E.C. v. Texas Gulf Sulphur Co., 446 F.2d 1301 (2nd Cir.1971), 1067
- S.E.C. v. W.J. Howey Co., 328 U.S. 293, 66 S.Ct. 1100, 90 L.Ed. 1244 (1946), 245, 785, 952
- S.E.C. v. Yun, 327 F.3d 1263 (11th Cir.2003), 1097
- Select Creations, Inc. v. Paliafito America, Inc.**, 911 F.Supp. 1130 (E.D.Wis.1995), 126
- Sertich v. Moorman, 162 Ariz. 407, 783 P.2d 1199 (Ariz.1989), 262
- Shamrock Associates v. Texas American Energy Corp., 517 A.2d 658 (Del.Ch.1986), 365
- Shanken v. Lee Wolfman, Inc.**, 370 S.W.2d 197 (Tex.Civ.App.-Houston 1963), 697
- Shapiro v. Greenfield, 136 Md.App. 1, 764 A.2d 270 (Md.App.2000), 514
- Shapiro v. Merrill Lynch, Pierce, Fenner & Smith, Inc., 495 F.2d 228 (2nd Cir.1974), 1099
- Shenker v. Laureate Educ., Inc., 411 Md. 317, 983 A.2d 408 (Md.2009), 1177
- Sheridan v. Desmond**, 45 Conn.App. 686, 697 A.2d 1162 (Conn.App.1997), 188
- Shidler v. All American Life & Financial Corp., 775 F.2d 917 (8th Cir.1985), 1147
- Shlensky v. Wrigley**, 95 Ill.App.2d 173, 237 N.E.2d 776 (Ill.App. 1 Dist.1968), 465
- Siebel v. Scott, 725 F.2d 995 (5th Cir.1984), 696
- Silver Leaf, L.L.C., In re, 2005 WL 2045641 (Del.Ch.2005), 1034
- Simons v. Cogan, 549 A.2d 300 (Del. Supr.1988), 772
- Sinclair Oil Corp. v. Levien**, 280 A.2d 717 (Del.Sopr.1971), 469, 546, 549
- Singer v. Singer**, 634 P.2d 766 (Okla.App. Div. 2 1981), 227
- Skouras v. Admiralty Enterprises, Inc.**, 386 A.2d 674 (Del.Ch.1978), 359
- Smith, Matter of, 154 A.D.2d 537, 546 N.Y.S.2d 382 (N.Y.A.D. 2 Dept.1989), 637
- Smith v. Atlantic Properties, Inc.**, 12 Mass. App.Ct. 201, 422 N.E.2d 798 (Mass.App.Ct. 1981), 622
- Smith v. Flynn, 275 Ala. 392, 155 So.2d 497 (Ala.1963), 365
- Smith, United States v., 155 F.3d 1051 (9th Cir.1998), 1068
- Smith v. Van Gorkom**, 488 A.2d 858 (Del. Supr.1985), 475
- Snyder Elec. Co. v. Fleming, 305 N.W.2d 863 (Minn.1981), 424
- Sonet v. Timber Co., L.P., 722 A.2d 319 (Del. Ch.1998), 820, 822
- Southern Lumber & Coal Co. v. M.P. Olson Real Estate and Const. Co., Inc., 229 Neb. 249, 426 N.W.2d 504 (Neb.1988), 424
- Spires, In re, 4 Misc.3d 428, 778 N.Y.S.2d 259 (N.Y.Sup.2004), 910, 1035
- Spurlock v. Begley**, 308 S.W.3d 657 (Ky. 2010), 1007
- STAAR Surgical Co. v. Waggoner, 588 A.2d 1130 (Del.Sopr.1991), 297
- Standard Oil Co. of Cal., United States v., 155 F.Supp. 121 (S.D.N.Y.1957), 181
- State ex rel. v. \_\_\_\_\_ (see opposing party and relator)**
- Steinberg v. Steinberg, 106 Misc.2d 720, 434 N.Y.S.2d 877 (N.Y.Sup.1980), 772
- Stifel Financial Corp. v. Cochran, 809 A.2d 555 (Del.Sopr.2002), 592
- Stoebner v. Lingenfelter, 115 F.3d 576 (8th Cir.1997), 438
- Stone v. Ritter, 911 A.2d 362 (Del.Sopr.2006), 464
- Stroll v. Epstein, 818 F.Supp. 640 (S.D.N.Y. 1993), 64
- Strong v. Repide, 213 U.S. 419, 29 S.Ct. 521, 53 L.Ed. 853 (1909), 1053
- Stroud v. Grace**, 606 A.2d 75 (Del. Supr.1992), 332
- Summers v. Dooley**, 94 Idaho 87, 481 P.2d 318 (Idaho 1971), 163
- Sundberg v. Lampert Lumber Co., 390 N.W.2d 352 (Minn.App.1986), 409
- Sun-Times Media Group, Inc. v. Black, 954 A.2d 380 (Del.Ch.2008), 590
- Taghipour v. Jerez**, 52 P.3d 1252 (Utah 2002), 940
- Tandycrafts, Inc. v. Initio Partners, 562 A.2d 1162 (Del.Sopr.1989), 775, 776