



美国管理会计师协会(IMA) 注册管理会计师(CMA)认证考试教材之一

商业分析

(第二版)

美国管理会计师协会(IMA)/主编 沈 烈 /译 谢志华 /审

ARNING SYSTEM

Business Analysis

PART 1

VERSION 2.0



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亲爱的读者朋友:

非常高兴你决定参加注册管理会计师(CMA)资格考试并选用这套全新的中文版本教材,我相信这对你来讲是一个明智的决策。这套培训教材的编写以美国管理会计师协会所确认的管理会计知识体系和学习要点为基础,教材在编写中充分利用了一些最为有效的学习技巧,我们相信这套教材能够帮助你顺利通过 CMA 考试。

我很高兴美国管理会计师协会能提供 CMA 考试及这套教材的中文版权。CMA 资格认证只授予全球各行业、各语种中最为优秀的会计人员,它是一个全球性的资格认证。希望读者朋友们能成功通过 CMA 考试并一生好运。

保罗・A・沙曼 (Paul A. Sharman), ACMA IMA 总裁兼首席执行官 2007 年 7 月 12 日

Dear Colleague:

Congratulations on your decision to pursue the Certified Management Accountant (CMA®) certification. You have made a wise choice to pursue this goal and in choosing the new Chinese version of the CMA Learning System to prepare for the exam. The CMA Learning System was developed using IMA's management accounting body of knowledge and subject matter experts. It takes advantage of some of the most effective techniques for learning. We believe that this is a valuable tool to help CMA candidates successfully pass the exam.

I am pleased that IMA can offer a Chinese language version of the CMA exam and the appropriate study materials to help you succeed. I trust you will find that the CMA is a global designation of excellence for accountants working in industry, across all industries and languages. I wish the best of luck to you with your study prep and in your future.

Sincerely,

Paul A. Sharman, ACMA IMA President and CEO

7/12/07

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About the CMA Learning System

This product is based on the CMA body of knowledge developed by the Institute of Certified Management Accountants (ICMA). Although the text is based on the body of knowledge tested by the CMA exam and the published Learning Outcome Statements covering the four part exams, CMA Learning System program developers do not have access to the current bank exam questions. It is critical that candidates: understand all Learning Outcome Statements published by the ICMA, learn all concepts and calculations related to those statements, and, finally, that they have a solid grasp of how to write the multiple-choice and essay exams in the CMA program.

This material is designed for learning purposes and is distributed with the understanding that the publisher and authors are not offering legal or professional services.

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The CMA™ Designation

The Certified Management Accountant (CMA) designation provides corporate management and finance professionals with an objective measure of knowledge and competence in the field of management accounting. The CMA designation is recognized globally as an invaluable credential for professional accountancy advancement inside organizations and for broadening professional skills and perspectives.

The four-part CMA exam is designed to develop and measure critical-thinking and decision-making skills and to meet the following objectives:

- To establish management accounting and financial management as recognized professions by identifying the role of the professional, the underlying body of knowledge, and a course of study by which such knowledge is acquired
- To encourage higher educational standards in the management accounting and financial management fields
- To establish an objective measure of an individual's knowledge and competence in the fields of management accounting and financial management
- To encourage continued professional development

Persons earning the CMA designation benefit by being able to:

- Communicate their broad business competency and strategic financial mastery.
- Obtain contemporary professional knowledge and develop skills and abilities that are valued by successful businesses.
- Convey their commitment to an exemplary standard of excellence that is grounded on a strong ethical foundation and lifelong learning.
- Enhance their career development, salary qualifications, and professional promotion opportunities.

The CMA designation is granted exclusively by the Institute of Certified Management Accountants.

Overall Expectations of Candidates

The CMA exam content covers both a depth of technical accountancy and a breadth of organizational topics that are critical for management accountants to be able to assume the 'business partner' role now expected of savvy professionals.

Completing the CMA designation requires a high level of commitment. Dedicating what often amounts to two years of your life to study and complete the four-part exams is a serious investment, one that will provide a solid foundation for your career and that will enhance your career in ways that will pay dividends for a lifetime.

Your success in completing the four-part exams will rest heavily on your ability to create a solid study plan and to execute that plan. The IMA offers many resources, tools and programs to support you during this process. We encourage you to pay the CMA Entrance Fee as soon as you begin the program in order to provide you maximum access to these resources and tools. You are also encouraged to draw on these benefits with rigor and discipline in a way that supports your unique study needs.

For more information about the CMA designation, the CMA exams, or the exam preparation resources offered through IMA visit www.imanet.org.

Introduction

Welcome to Part 1 of the Institute of Management Accountants' CMA Learning System: Business Analysis.

Part 1 examines economics, beginning with factors affecting the individual firm. After building a basic knowledge of markets and pricing, we look at economic issues from a national standpoint, examining challenges a government faces when determining economic policy. Next is globalization, in which we look at the concerns nations and businesses must consider to conduct global trade and the institutions charged with creating and sustaining global economic stability. Understanding of economics is then applied to business concerns in a discussion of controls. Part 1 concludes with discussions of quantitative analysis methods and financial statement analysis.

The Part 1 CMA Exam

Candidates for the CMA designation are required to take separate exams for Parts 1, 2, 3, and 4. Parts 1, 2, and 3 can be taken in any order; however, Part 4 can be taken only after successful completion of Parts 1, 2, and 3.

The Part 1 CMA exam consists of 110 multiple-choice questions that test all levels of cognitive skills. Candidates have three hours to complete the computer-based exam. This Part 1 book is based upon the Content Specification Outline and the Learning Outcome Statements provided by ICMA for Part 1. That outline is reflected in the table of contents of this book. The ICMA Content Specification Outline and LOS can be obtained from the IMA Web site at www.imanet.org.

It is important when preparing for the Part 1 exam that candidates learn all of the concepts presented and also understand all of the various ways calculations can be performed. It is also important that you learn (or relearn) how to write a comprehensive multiple-choice exam. You are strongly encouraged to create a study plan that details how you will accomplish your Part 1 exam preparation and when you will write the Part 1 exam.

The CMALS Online Part 1 Practice Test

Included Valuable resources are available to assist candidates to pass the CMA examinations. For information regarding all the resources available please go to www.imanet.org/china/examtols.

Creating a Part 1 Study Plan

The Part 1 certification exam uses a multiple-choice format to test your understanding of Part 1 concepts, terms, and calculations. Creating a study plan is a critical ingredient to planning a path to success. Managing your plan is critical to achieving success. The following tips and tactics are included to help you prepare and manage your Part 1 study plan.

- 1. Because the Part 1 exam can be written anytime throughout the year, YOU need to bring structure to your exam preparation. This means setting target dates and making them a priority.
 - Decide on the date you commit to contacting the ICMA to register for the Part 1 exam. After you register, mark the date you plan to take the exam in pen.
 - Based on the dates you commit to register and sit for the exam, decide when you will start and finish studying Part 1. We recommend that you make every effort to write the exam as close as possible to the completion of your studies. A reasonable benchmark for the number of study hours required to prepare for Part 1 is 150. The actual hours you need to invest to prepare will depend on your current level of understanding of the Part 1 content and your familiarity and confidence to write exams of this nature.
 - Review each section and topic in Part 1 and rate your familiarity/confidence with each section.
- 2. Create a written plan or chart to track your progress and guide your completion of each component of the self-study books, section by section. We strongly recommend that you create a plan that sees you through to completion of Part 1 within six (6) months or less.
- Use your plan on a regular basis to assess your progress. In addition, be sure to practice the section-specific questions and exercises included in the print materials.



Business Economics

Section overview

Economics is the science and study of the best use of resources for the highest level of satisfaction possible. Markets are vehicles for the movement of resources, using money as a unit of exchange. From the Saturday morning farmers' markets in many American cities to global markets that cross the mountains and seas, trades occur when buyers and sellers agree on a price and a quantity to exchange. Economics studies money—how it has value and how we can use it to create more value for our families, our businesses, our nations, and the world.

This section begins with an examination of economic factors affecting the individual firm. After building a basic knowledge of markets and pricing, we look at economic issues from a national standpoint, examining challenges a government faces when determining economic policy.

Learning Outcome Statements

The Certified Management Accountant (CMA) test is based upon a series of Learning Outcome Statements (LOS) developed by the Institute of Certified Management Accountants (ICMA). The LOS describe all the knowledge and skills that make up the CMA body of knowledge, broken down by part, section and topic. The CMA Learning System (CMALS) supports the LOS by addressing all the subjects they cover. Candidates should use the LOS to ensure that they can address the concepts in different ways or through a variety of question scenarios. Candidates should also be prepared to perform calculations referred to in the LOS in total or by providing missing components of a calculation. The LOS should not be used as proxies for exact exam questions; they should be used as a guide for studying and learning the content of the CMA Learning System and ensuring that you can accomplish the objectives set out by the LOS.

The LOS included in the CMALS books are the comprehensive set, current as of the date of publication. Candidates can access the IMA Web site at www.imanet.org and click on the Certification section to locate and download a Portable Document Format (PDF) file of the current LOS.

Part 1: Business Analysis Version 2.0