CREATIVE DESIGN OF PRODUCTS AND SYSTEM



SAEED B. NIKU

TB47 N694

CREATIVE DESIGN OF PRODUCTS AND SYSTEMS

SAEED BENJAMIN NIKU, Ph.D., P.E.

Mechanical Engineering Department, Cal Poly, San Luis Obispo







Publisher: Don Fowley

Senior Acquisitions Editor: Michael McDonald

Editorial Assistant: Rachael Leblond Senior Production Editor: Anna Melhorn

Cover Designer: Jeof Vita Marketing Manager: Chris Ruel

This book was typeset by Thomson Digital and printed and bound by Hamilton Printing Company.

The cover was printed by Phoenix Color Corporation.

Copyright © 2009 John Wiley & Sons, Inc. All rights reserved.

No part of this publication may be reproduced, stored in a retrieval system or transmitted in any form or by any means, electronic, mechanical, photocopying, recording, scanning, or otherwise, except as permitted under Sections 107 or 108 of the 1976 United States Copyright Act, without either the prior written permission of the Publisher, or authorization through payment of the appropriate per-copy fee to the Copyright Clearance Center, Inc., 222 Rosewood Drive, Danvers, MA 01923, or on the web at www.copyright.com. Requests to the Publisher for permission should be addressed to the Permission Department, John Wiley & Sons, Inc., 111 River Street, Hoboken, NJ 07030-5774, (201) 748-6011, fax (201) 748-6008, or online http://www.wiley.com/go/permissions.

To order books or for customer service, please call 1-800-CALL-WILEY (225-5945).

ISBN-13 978-0-470-14850-1

Printed in the United States of America 10 9 8 7 6 5 4 3 2 1



CREATIVE DESIGN OF PRODUCTS AND SYSTEMS

Dedicated to my loved ones, Shohreh, Adam, and Alan for living with my creations and for being my source of inspiration through their own creativity

PREFACE

This book is the culmination of years of work, writing, and experience in teaching design to thousands of students at Cal Poly, San Luis Obispo. Like the design process it presents for solving any problem, the manuscript has been edited, modified, added to, and changed numerous times with each iteration. But as one of my students, whose name I have since forgotten, said, "During the design process, there comes a time when you need to shoot the designer and go into production." This book, like any other book, is not perfect or complete. There are always more issues to discuss and present, more information to mention, and other techniques to utilize. But brevity is still an important matter, and expecting one book to cover everything anyone may desire to teach in a class is unrealistic. And to others, it is already too long.

However, this book covers a wide variety of subjects that are usually and customarily covered in design classes. In some schools this material is covered in a Sophomore or Junior class, in others in a Senior, capstone design class. Some schools leave out the engineering calculations and stress analysis, circuit design, and other analysis material to other courses, some cover all in a series of two or three classes, consecutively. This book is intended to be the primary source for most of these classes. It may be used for introductory classes, intermediate classes, or a capstone design class. Only one chapter discusses mechanical design analysis more appropriate to mechanical engineering, and that is because fatigue considerations are so important in so many design decisions. Otherwise, practically all other material is appropriate to the design of products and systems regardless of the type of product or system.

This book is intended for all designers, whether engineers, architects, industrial designers, landscape designers, or any others. It can also be used in all branches of engineering. The detail design of any particular field is taught separately in the rest of the curriculum. But the design process is the same in all fields. As such, mechanical, electrical, architectural, and many other examples are included throughout the book.

At Cal Poly, we teach most of this material in one Quarter-based, Junior-level class. The remainder is covered in a senior capstone class that includes an industry-based design-build-test project with one lecture and two labs per week. Therefore, there should be sufficient material, and enough time, to present most of this book in a one-semester class as well. Our Junior-level class is scheduled for two classes per week, each 1.5 hours long. We have found out that it is much more efficient to have longer classes to cover the material without breaking it into smaller units.

In our experience, we have found the following to work efficiently:

Week	Торіс	Reading
1	Introduction Team Assignments, Creativity	Chapter 1 Chapter 1, 2
2	Mental Barriers Mental Barriers, Continued	Chapter 3 Chapter 3
3	Problem-Solving Techniques Design Process	Chapter 4 Chapter 5
4	Patents Visualization, Imagination	Chapter 14 Chapter 6
5	Drawing and sketching Aesthetics	Chapter 6 Chapter 9
6	Design Factors Testing of Midterm Project	Chapter 7
7	Quality in Design Product Liability	Chapter 12 Chapter 13
8	Human Factors Safety, Man-Machine Interfaces	Chapter 8 Chapter 8
9	Economics of Design Entrepreneurship	Chapter 11 (First-half) Chapter 15
10	Final Project Presentations Final Project Presentations	

Due to the present structure of our curriculum, Chapters 10 (Materials and Manufacturing) and 16 (Design Analysis), as well as the second part of Chapter 11 (Engineering Economy), are covered in other classes. Therefore, these chapters are not mentioned in this schedule.

The homework for the first class, due on the second day, is the design of a pageturner for the disabled. This is used as a benchmark for students to realize where they stand before this class, and what their perception of design is. They are also asked to take a personality test at a web-based site such as Humanmetrics. This information is used in the second class for forming affinity groups and assigning team members.

In addition to homework and short projects, we assign two major projects during the quarter, one as a midterm project, one as final project. The midterm project is assigned after the discussion on creativity, and is based on this subject. Students are asked to design some device that will perform a certain job, usually trivial, and make the device for testing in class. Samples of this type of project are given in Chapter 3 (such as a Rube We also invite experts, both from the University and local community as well as industry experts, as guest lecturers. These include, whenever possible, entrepreneurs, artists who teach drawing and visualization, quality engineers, safety experts, and so on.

For semester-long classes, more chapters can be covered, for example, material selection, manufacturing techniques, and design analysis, or more free time can be devoted to team work for design projects. If the class does include industry-based projects, more time may be devoted to the design of the product or system while students read the book instead of lectures.

Chapter 2 is informative, interesting, and short. It may be skipped if necessary, or students may read it for their own information. It is intended as an introduction to Chapter 3.

I would like to thank the following individuals for their tremendous help in many different capacities, without whom the project would have been impossible or very different. First, Mr. Joe Hayton, the acquisition editor at Wiley at the time, through whom I received much feedback from colleagues who read the first drafts, as well as Dan Sayre and Michael McDonald, who continued Joe's work. My thanks to the delighful Anna Melhorn, Senior Production Editor. My thanks also go to all the reviewers who made constructive comments that made the book so much better, but (unfortunately) do not know their names to mention. But thank you to all of you. Of course, my thanks to my family who endured all the time I spent working on this, reading the manuscript for errors and providing interesting observations. My colleagues at Cal Poly, especially Jim Widmann, Joe Mello, and Chris Pascual who provided material for different chapters, and my students who allowed me to use some of their homework and projects as examples. Douglass Wilde of Stanford University provided material and valuable review for team formation, Mike Ashby of Oxford University provided graphs and information for material selection, Larry Staufer who provided an example for design for assembly, Bill Bellows of Pratt and Whitney Rocketdyne provided material for quality engineering, Scott Ganaja of Progressive Engineering provided material for design with plastics, Joe Boeddeker and Dennis Fernandez provided invaluable assistance for entrepreneurship, Sina Niku who provided an architectural example, and Rambod Jacoby who provided an electrical engineering example. My thanks also to Shohreh for her own way of breaking the rules, being creative as well helping with the food-related information and testing to Adam and Alan for much helpful editing. My thanks also to NCIIA and Phil Weilerstein for their support to integrate E-teams into our class. My thanks also to my old classmates at Stanford, Dennis Boyle, Pam Kenady, and Dave Kelley, who inspired me in 1975 to look at things differently, as well as James Adams and Jerry Henderson who taught me a lot.

X PREFACE

Finally, I am indebted to countless other authors, developers, teachers, engineers, and scientists who have originally created and developed most of the material presented in this book.

I hope you and your students will enjoy this book and will learn from it.

Saeed Benjamin Niku San Luis Obispo 2008

CONTENTS

PREFACE vii	3.3 Types of Mental Barriers 40
	3.4 False Assumptions and Nonexistent
CHAPTER 1 CREATIVE PRODUCT AND	Limitations 42
SYSTEM DESIGN 1	3.5 Typical Solutions 45
STSTEM DESIGN 1	- 3.6 Making Things More Difficult Than
1.1 Introduction 1	They are: Being Overwhelmed 51
1.2 What is Design? 3	3.7 Incomplete or Partial Information 54
1.3 What is a Creative Design? 4	3.8 Information and Sensory Saturation 56
1.4 Innovation versus Invention 6	3.9 Associative Thinking 59
1.5 Globalization 6	3.10 Misunderstandings 60
1.6 Teamwork 7	3.11 Inability to Communicate Properly 61
1.6.1 Team Building 8	3.12 Emotions-, Culture-, and Environment-
1.6.2 Personality Types 9	Related Barriers 63
1.6.3 Cognitive Modes 13	3.13 Fear of (You add the noun as you
1.6.4 Affinity Groups 14	wish) 65
1.6.5 Assigning Members to	3.14 Orderly vs. Chaotic; Analysis vs.
Teams 15	Synthesis 67
1.7 That's Not My Job 18	3.15 Falling in Love With an Idea 68
1.8 Project Scheduling and Management 18	
1.8.1 Gantt Charts 19	3.17 Overabundance of Resources 71
1.8.2 Critical Path Method	3.18 Solutions and Related Mental
(CPM) 19	Barriers for the Above-Mentioned
1.8.3 Performance Evaluation and	Puzzles 73
Review Technique	References 81
(PERT) 23	Design Projects 81
References 24	Homework 84
Homework 24	
Homework 24	CHAPTER 4 CREATIVE PROBLEM
	SOLVING TECHNIQUES 87
PART 1	4.1 Introduction 87
CREATIVITY AND DESIGN	4.2 Brainstorming 88
CREATIVITY AND DESIGN	4.3 The 6-3-5 Method 92
CDE ATTIVE MIND	4.4 Morphological Attribute Lists
CHAPTER 2 CREATIVE MIND 29	- (Menu Matrix) 92
2.1 Introduction 29	4.5 List of Alternative Actions 95
2.2 Whole-Brain Thinking 33	4.6 Analogy (Case-Based Reasoning)
2.3 Creativity 35	Method 98
2.4 What Makes an Individual Creative? 3!	
References 37	4.8 SCAMPER Method 99
Additional Reading 37	4.9 Create Your Own Slogans 99
	4.10 Asking Questions 100
CHAPTER 3 RECLAIMING YOUR	4.11 Incubation 101
CREATIVITY 38	4.12 Synectics 102
CREATIVILI JU	- 4.13 TRIZ 106
3.1 Introduction 38	References 109
3.2 Mental Barriers 39	Homework 110

CHAI	PTER 5 THE DESIGN PROCESS 111	6.5	Realistic Drawings 191
5.1	Initial Benchmarking: A Design		6.5.1 Perspectives with One
5.1	Project 111		Vanishing Point 193
5.2			6.5.2 Perspectives with Two
3.2	The Iterative Design Process 111		Vanishing Points 194
	Stage I. Initiation of the Design		6.5.3 Perspectives with Three
5 2	Process 115		Vanishing Points 194
5.3	Finding a Need or a Challenge 115	6.6	Perspectives and Location of
5.4	Accepting the Challenge 117		Objects 196
	Stage II: Specification 119	6.7	Determining Depth in Perspectives:
5.5	Initial Study: Analysis of the		Scale Factors 197
	Requirements of a Design 119	6.8	Drawing Perspectives 198
5.6	Quality Function Deployment (QFD),	6.9	Sketching 201
	House of Quality 123	6.10	Put-it-in-the-Box Technique 202
	5.6.1 Product Planning Matrix 124	6.11	Sketching Human Figures 203
	5.6.2 Customer Requirements 126	6.12	Answers 204
	5.6.3 Application of QFD		
	Method 127		rences 205
5.7	Specifications and Design Requirements:	Hom	nework 205
	Development of a Problem		
	Statement 133	DAI	
	Stage III: Ideation 136	PAI	RT 2
5.8	Generation of Ideas 136	THE	E DESIGN ENVIRONMENT
5.9	Analysis and Selection of Ideas 140		
	5.9.1 Analysis of Ideas 141		
	5.9.2 Combine Ideas 143	CHAP	TER 7 DESIGN CONSIDERATIONS,
	5.9.3 Compare to the Definition 143	DEC	ISIONS, AND CONSEQUENCES 211
	5.9.4 Decision Matrix (aka Pugh		
	Matrix, Screening Matrix,	7.1	Introduction 211
	Scoring Matrix) 143	7.2	Cost 214
	Stage IV: Implementation 157	7.3	Size 215
5.10	Analysis, Detail Design, and Planning of	7.4	Weight 217
	the Converged Solution 157	7.5	Material Selection 218
5.11	Realization of the Idea 161	7.6	Methods of Fabrication 219
5.12	Assessment against Problem Statement	7.7	Physical and Structural
	and Verification 163		Standards 220
	Stage V: Iteration 163	7.8	Functional Standards and
5.13	Iterations 163		Expectations 223
		7.9	Performance 224
Refer		7.10	Efficiency 225
Home	ework 169	7.11	Reliability 227
		7.12	Company Image and Mission 229
CHAPT	TER 6 IMAGINATION,	7.13	Quality 229
VISU	ALIZATION, GRAPHICAL	7.14	Serviceability 230
	RESENTATIONS AND	7.15	Styling, Shape, Aesthetics, and
	MUNICATION 172		Packaging 232
		7.16	Safety 232
6.1	Introduction 172	7.17	Human Factors 233
6.2	Imagination 174	7.18	Environmental Effects (On the Design
6.3	Drawing 183		and Caused by the Design) 233
6.4	Engineering Drawings 185	7.19	Disposability 238
	6.4.1 Orthogonal Projections 185	7.20	Sustainability 240
	6.4.2 Assembly Drawings 187	7.21	Assembly/Disassembly 242
	6.4.3 Exploded Views 188	7.22	Life Expectancy 243
	6.4.4 Pictorials 189	7.23	Ethical Issues 246
		(A)	

7.24	Patents and Other Intellectual Property 250		9.5.3 Color Characteristics 317 9.5.4 Visual Effects of		
7.25 Legal Matters 251			Colors 319		
References 252		9.6	Harmony, Unity 321		
Homey	work 252	9.7	Variety 321		
		9.8	Balance 322		
CHAPTI	ER 8 HUMAN FACTORS IN	9.9	Proportion 323		
DESIC	GN 254	9.10	Composition 324		
0.1	Introduction 254	9.11	Style 325		
8.1	Introduction 254	9.12	Art and Technology; A Reciprocal		
8.2	Human-Machine Interface 254		Relationship 327		
8.3	Anthropometric Data 255 The Civilian American and European	Refere			
8.4	Surface Anthropometry Resource	Home	work 328		
	(CAESAR) Project 263				
8.5	Basic Applications of the	CHART	ED 40 MATERIAI DROBERTIES		
0.5	Anthropometric Data 265	CHAPT			
8.6	Software-Based Application of the	SELE	CTION, AND PROCESSING 330		
0.0	Anthropometric Data 266	10.1	Introduction 330		
8.7	Inside-Out versus Outside-In	10.2	Material Properties 330		
	Design 267	10.3	Types of Materials 333		
8.8	Deficiencies and Shortcomings of	10.4	Metals, Alloys 333		
	Anthropometric Data 268		10.4.1 The Numbering System 333		
8.9	What Can Be Done 273		10.4.2 Steel and Its Alloys 333		
8.10	Left-Handed versus Right-Handed	10.5	Woods 335		
	Users 274	10.6	Plastics, Polymers, and Synthetic		
8.11	Sensory Information Exchange 275		Materials 338		
8.12	Human–Machine Interface 276		10.6.1 Thermoplastics 338		
8.13	Physical and Psychological		10.6.2 Thermosets 340		
	Characteristics of Humans 280		10.6.3 Elastomers 342		
8.14	Visual Characteristics of Humans 281	10.7	10.6.4 Recycling of Plastics 343		
8.15	Auditory Characteristics of Humans 284	10.7	Other Materials 343		
8.16	Temperature and Humidity 290		10.7.1 Composites 343		
8.17	Acceleration Capabilities and		10.7.2 Glass 346		
0.10	Limitations 292		10.7.3 Ceramics 347 10.7.4 Biomaterials 348		
8.18	Psychological Factors 294	10.8	Material Selection 348		
8.19	Human Factors and Safety 297	10.9	Material Processing and		
	8.19.1 Hazard Recognition 297 8.19.2 Hazard Elimination 298	10.7	Manufacturing 352		
8.20			10.9.1 Manufacturing in the Global		
	Occupational Injuries 299 Human Factors		World 353		
0.21	and Maintainability 301		10.9.2 Material Processing		
Refere	nces 302		Categories 355		
Homey			10.9.3 Metallurgical Effects of		
			Forming Choices 358		
СНАРТЕ	R9 AESTHETICS OF DESIGN 305		10.9.4 Machining and Material		
CHAPTE	ALBITICITED OF DESIGN 303		Removal 359		
9.1	Introduction 305		10.9.5 General Machining Operations		
9.2	Aesthetic Elements of Design 307		with a Mill 361		
9.3	Form and Function Relationship 308		10.9.6 Material Joining 363		
9.4	Lines 314		10.9.7 Pressing, Stamping and Similar		
9.5	Color 315	40.1	Methods 366		
	9.5.1 Color Theories 316	10.10	Design for Manufacturing (DFM) and		
	9.5.2 Primary Colors and Their	10.11	Design for Assembly (DFA) 366		
	Derivatives 317	10.11	Design for Disassembly (DFD) 371		

XIV CONTENTS

10.12		12.4 12.5	Statistical Quality Control 415 Tolerances 416		
and Computer Integrated Manufacturing (CIM) 376		12.5	What is Quality? 418		
10.13			The Concept of Zero Defects 419		
10.14		12.7 12.8	Deming's Principles 420		
	ences 381	12.0	12.8.1 Deming's 14 points 420		
Home		12.9	Taguchi Methods 421		
		12.7	12.9.1 Total Cost to Society 423		
	700000000000000000000000000000000000000		12.9.2 Loss Functions 424		
СНАРТ	TER11 ECONOMICS OF DESIGN 383		12.9.3 Continuous Quality		
11.1	Introduction 383		Improvement 429		
11.2	Value of a Product or System 383		12.9.4 Reduction of Variations and		
11.3	Global Economics Models 384		Robust Design 429		
11.4	Costs, Revenues, and Profits 386		12.9.5 Case Study: Pratt & Whitney		
11.5	Cost Breakdown of Products and		Rocketdyne's Rocket Engine		
	Systems 390		Hardware 430		
	11.5.1 Direct Materials 391	12.10	Design of Experiments 432		
	11.5.2 Direct Labor 391	12.11	Six-Sigma 442		
	11.5.3 Manufacturing 392	12.12	Lean Production 443		
	11.5.4 Indirect Materials 393		12.12.1 Effects on Quality and		
	11.5.5 Indirect Labor 393		Cost 446		
	11.5.6 General Administration 393		12.12.2 Effects on Suppliers 446		
	11.5.7 Engineering 393		12.12.3 Effects on Warehousing and		
	11.5.8 Contingencies 394		Supplies 448		
	11.5.9 Cost of Selling 395		12.12.4 Effects on Workers 449		
	11.5.10 Profit 396		12.12.5 Economic Effects 450		
11.6	Product Life Span 397		References 450		
11.7	Engineering Economy 399	Home	al- AEA		
			work 451		
~~.,	11.7.1 Equivalency 400		work 451		
	11.7.1 Equivalency 400 11.7.2 Time Value of Money 400				
	11.7.1 Equivalency 400 11.7.2 Time Value of Money 400 11.7.3 Cash Flow, Costs, and Capital	СНАРТ	ER 13 DESIGN AND PRODUCT		
~~~	11.7.1 Equivalency <b>400</b> 11.7.2 Time Value of Money <b>400</b> 11.7.3 Cash Flow, Costs, and Capital Diagrams <b>400</b>	СНАРТ			
~~**	11.7.1 Equivalency 400 11.7.2 Time Value of Money 400 11.7.3 Cash Flow, Costs, and Capital Diagrams 400 11.7.4 Present and Future	CHAPT LIABI	ER13 DESIGN AND PRODUCT ILITY 453		
2211	11.7.1 Equivalency 400 11.7.2 Time Value of Money 400 11.7.3 Cash Flow, Costs, and Capital Diagrams 400 11.7.4 Present and Future Worth 401	СНАРТ	ER13 DESIGN AND PRODUCT ILITY 453 Introduction 453		
2211	<ul> <li>11.7.1 Equivalency 400</li> <li>11.7.2 Time Value of Money 400</li> <li>11.7.3 Cash Flow, Costs, and Capital Diagrams 400</li> <li>11.7.4 Present and Future Worth 401</li> <li>11.7.5 Recurring Uniform Series</li> </ul>	<b>CHAPT</b> <i>LIABI</i> 13.1	Introduction 453 Product Liability: History and		
	<ul> <li>11.7.1 Equivalency 400</li> <li>11.7.2 Time Value of Money 400</li> <li>11.7.3 Cash Flow, Costs, and Capital Diagrams 400</li> <li>11.7.4 Present and Future Worth 401</li> <li>11.7.5 Recurring Uniform Series Amounts 402</li> </ul>	<b>CHAPT</b> <i>LIABI</i> 13.1	Introduction 453 Product Liability: History and Background 454		
	<ul> <li>11.7.1 Equivalency 400</li> <li>11.7.2 Time Value of Money 400</li> <li>11.7.3 Cash Flow, Costs, and Capital Diagrams 400</li> <li>11.7.4 Present and Future Worth 401</li> <li>11.7.5 Recurring Uniform Series Amounts 402</li> <li>11.7.6 Recurring Nonuniform Series</li> </ul>	CHAPT LIABI 13.1 13.2	Introduction 453 Product Liability: History and		
	<ul> <li>11.7.1 Equivalency 400</li> <li>11.7.2 Time Value of Money 400</li> <li>11.7.3 Cash Flow, Costs, and Capital Diagrams 400</li> <li>11.7.4 Present and Future Worth 401</li> <li>11.7.5 Recurring Uniform Series Amounts 402</li> <li>11.7.6 Recurring Nonuniform Series Amounts with a Gradient 404</li> </ul>	CHAPT LIABI 13.1 13.2	Introduction 453 Product Liability: History and Background 454 The Legal System of the United States 455		
	<ul> <li>11.7.1 Equivalency 400</li> <li>11.7.2 Time Value of Money 400</li> <li>11.7.3 Cash Flow, Costs, and Capital Diagrams 400</li> <li>11.7.4 Present and Future Worth 401</li> <li>11.7.5 Recurring Uniform Series Amounts 402</li> <li>11.7.6 Recurring Nonuniform Series Amounts with a Gradient 404</li> <li>11.7.7 Shifted Series 406</li> </ul>	13.1 13.2 13.3 13.4	Introduction 453 Product Liability: History and Background 454 The Legal System of the United		
	11.7.1 Equivalency 400 11.7.2 Time Value of Money 400 11.7.3 Cash Flow, Costs, and Capital Diagrams 400 11.7.4 Present and Future Worth 401 11.7.5 Recurring Uniform Series Amounts 402 11.7.6 Recurring Nonuniform Series Amounts with a Gradient 404 11.7.7 Shifted Series 406 11.7.8 Choosing Between	13.1 13.2 13.3	Introduction 453 Product Liability: History and Background 454 The Legal System of the United States 455 Major Administrative Laws Related to		
	11.7.1 Equivalency 400 11.7.2 Time Value of Money 400 11.7.3 Cash Flow, Costs, and Capital Diagrams 400 11.7.4 Present and Future Worth 401 11.7.5 Recurring Uniform Series Amounts 402 11.7.6 Recurring Nonuniform Series Amounts with a Gradient 404 11.7.7 Shifted Series 406 11.7.8 Choosing Between Alternatives 406	CHAPT LIABI 13.1 13.2 13.3 13.4 13.5	Introduction 453 Product Liability: History and Background 454 The Legal System of the United States 455 Major Administrative Laws Related to Product Liability 456		
	11.7.1 Equivalency 400 11.7.2 Time Value of Money 400 11.7.3 Cash Flow, Costs, and Capital Diagrams 400 11.7.4 Present and Future Worth 401 11.7.5 Recurring Uniform Series Amounts 402 11.7.6 Recurring Nonuniform Series Amounts with a Gradient 404 11.7.7 Shifted Series 406 11.7.8 Choosing Between Alternatives 406 11.7.9 Rate of Return (ROR) and	13.1 13.2 13.3 13.4	Introduction 453 Product Liability: History and Background 454 The Legal System of the United States 455 Major Administrative Laws Related to Product Liability 456 Some Basic Definitions of		
	11.7.1 Equivalency 400 11.7.2 Time Value of Money 400 11.7.3 Cash Flow, Costs, and Capital Diagrams 400 11.7.4 Present and Future Worth 401 11.7.5 Recurring Uniform Series Amounts 402 11.7.6 Recurring Nonuniform Series Amounts with a Gradient 404 11.7.7 Shifted Series 406 11.7.8 Choosing Between Alternatives 406 11.7.9 Rate of Return (ROR) and Minimum Acceptable Rate	CHAPT LIABI 13.1 13.2 13.3 13.4 13.5	Introduction 453 Product Liability: History and Background 454 The Legal System of the United States 455 Major Administrative Laws Related to Product Liability 456 Some Basic Definitions of Terms 457 Basic Theories of Product Liability Law 458		
	11.7.1 Equivalency 400 11.7.2 Time Value of Money 400 11.7.3 Cash Flow, Costs, and Capital Diagrams 400 11.7.4 Present and Future Worth 401 11.7.5 Recurring Uniform Series Amounts 402 11.7.6 Recurring Nonuniform Series Amounts with a Gradient 404 11.7.7 Shifted Series 406 11.7.8 Choosing Between Alternatives 406 11.7.9 Rate of Return (ROR) and Minimum Acceptable Rate of Return (MARR) 408	CHAPT LIABI 13.1 13.2 13.3 13.4 13.5	Introduction 453 Product Liability: History and Background 454 The Legal System of the United States 455 Major Administrative Laws Related to Product Liability 456 Some Basic Definitions of Terms 457 Basic Theories of Product Liability Law 458 13.6.1 Contracts 458		
	11.7.1 Equivalency 400 11.7.2 Time Value of Money 400 11.7.3 Cash Flow, Costs, and Capital Diagrams 400 11.7.4 Present and Future Worth 401 11.7.5 Recurring Uniform Series Amounts 402 11.7.6 Recurring Nonuniform Series Amounts with a Gradient 404 11.7.7 Shifted Series 406 11.7.8 Choosing Between Alternatives 406 11.7.9 Rate of Return (ROR) and Minimum Acceptable Rate of Return (MARR) 408 11.7.10 Effective Interest Rate 409	CHAPT LIABI 13.1 13.2 13.3 13.4 13.5	Introduction 453 Product Liability: History and Background 454 The Legal System of the United States 455 Major Administrative Laws Related to Product Liability 456 Some Basic Definitions of Terms 457 Basic Theories of Product Liability Law 458 13.6.1 Contracts 458 13.6.2 Tort Law 459		
	11.7.1 Equivalency 400 11.7.2 Time Value of Money 400 11.7.3 Cash Flow, Costs, and Capital Diagrams 400 11.7.4 Present and Future Worth 401 11.7.5 Recurring Uniform Series Amounts 402 11.7.6 Recurring Nonuniform Series Amounts with a Gradient 404 11.7.7 Shifted Series 406 11.7.8 Choosing Between Alternatives 406 11.7.9 Rate of Return (ROR) and Minimum Acceptable Rate of Return (MARR) 408 11.7.10 Effective Interest Rate 409 11.7.11 Tax Considerations 410	CHAPT LIABI 13.1 13.2 13.3 13.4 13.5	Introduction 453 Product Liability: History and Background 454 The Legal System of the United States 455 Major Administrative Laws Related to Product Liability 456 Some Basic Definitions of Terms 457 Basic Theories of Product Liability Law 458 13.6.1 Contracts 458 13.6.2 Tort Law 459 13.6.3 Expressed Warranties 459		
Refere	11.7.1 Equivalency 400 11.7.2 Time Value of Money 400 11.7.3 Cash Flow, Costs, and Capital Diagrams 400 11.7.4 Present and Future Worth 401 11.7.5 Recurring Uniform Series Amounts 402 11.7.6 Recurring Nonuniform Series Amounts with a Gradient 404 11.7.7 Shifted Series 406 11.7.8 Choosing Between Alternatives 406 11.7.9 Rate of Return (ROR) and Minimum Acceptable Rate of Return (MARR) 408 11.7.10 Effective Interest Rate 409 11.7.11 Tax Considerations 410 nces 411	CHAPT LIABI 13.1 13.2 13.3 13.4 13.5	Introduction 453 Product Liability: History and Background 454 The Legal System of the United States 455 Major Administrative Laws Related to Product Liability 456 Some Basic Definitions of Terms 457 Basic Theories of Product Liability Law 458 13.6.1 Contracts 458 13.6.2 Tort Law 459 13.6.3 Expressed Warranties 459 13.6.4 Implied warranties 459		
	11.7.1 Equivalency 400 11.7.2 Time Value of Money 400 11.7.3 Cash Flow, Costs, and Capital Diagrams 400 11.7.4 Present and Future Worth 401 11.7.5 Recurring Uniform Series Amounts 402 11.7.6 Recurring Nonuniform Series Amounts with a Gradient 404 11.7.7 Shifted Series 406 11.7.8 Choosing Between Alternatives 406 11.7.9 Rate of Return (ROR) and Minimum Acceptable Rate of Return (MARR) 408 11.7.10 Effective Interest Rate 409 11.7.11 Tax Considerations 410 nces 411	CHAPT LIABI 13.1 13.2 13.3 13.4 13.5	Introduction 453 Product Liability: History and Background 454 The Legal System of the United States 455 Major Administrative Laws Related to Product Liability 456 Some Basic Definitions of Terms 457 Basic Theories of Product Liability Law 458 13.6.1 Contracts 458 13.6.2 Tort Law 459 13.6.3 Expressed Warranties 459 13.6.4 Implied warranties 459 13.6.5 Negligence 460		
Refere	11.7.1 Equivalency 400 11.7.2 Time Value of Money 400 11.7.3 Cash Flow, Costs, and Capital Diagrams 400 11.7.4 Present and Future Worth 401 11.7.5 Recurring Uniform Series Amounts 402 11.7.6 Recurring Nonuniform Series Amounts with a Gradient 404 11.7.7 Shifted Series 406 11.7.8 Choosing Between Alternatives 406 11.7.9 Rate of Return (ROR) and Minimum Acceptable Rate of Return (MARR) 408 11.7.10 Effective Interest Rate 409 11.7.11 Tax Considerations 410 nces 411	CHAPT LIABI 13.1 13.2 13.3 13.4 13.5	Introduction 453 Product Liability: History and Background 454 The Legal System of the United States 455 Major Administrative Laws Related to Product Liability 456 Some Basic Definitions of Terms 457 Basic Theories of Product Liability Law 458 13.6.1 Contracts 458 13.6.2 Tort Law 459 13.6.3 Expressed Warranties 459 13.6.4 Implied warranties 459 13.6.5 Negligence 460 13.6.6 Strict Liability in Tort 460		
Refere	11.7.1 Equivalency 400 11.7.2 Time Value of Money 400 11.7.3 Cash Flow, Costs, and Capital Diagrams 400 11.7.4 Present and Future Worth 401 11.7.5 Recurring Uniform Series Amounts 402 11.7.6 Recurring Nonuniform Series Amounts with a Gradient 404 11.7.7 Shifted Series 406 11.7.8 Choosing Between Alternatives 406 11.7.9 Rate of Return (ROR) and Minimum Acceptable Rate of Return (MARR) 408 11.7.10 Effective Interest Rate 409 11.7.11 Tax Considerations 410 nces 411 vork 411	CHAPT LIABI 13.1 13.2 13.3 13.4 13.5 13.6	Introduction 453 Product Liability: History and Background 454 The Legal System of the United States 455 Major Administrative Laws Related to Product Liability 456 Some Basic Definitions of Terms 457 Basic Theories of Product Liability Law 458 13.6.1 Contracts 458 13.6.2 Tort Law 459 13.6.3 Expressed Warranties 459 13.6.4 Implied warranties 459 13.6.5 Negligence 460 13.6.6 Strict Liability in Tort 460 13.6.7 Absolute Liability 461		
Referent Homew	11.7.1 Equivalency 400 11.7.2 Time Value of Money 400 11.7.3 Cash Flow, Costs, and Capital Diagrams 400 11.7.4 Present and Future Worth 401 11.7.5 Recurring Uniform Series Amounts 402 11.7.6 Recurring Nonuniform Series Amounts with a Gradient 404 11.7.7 Shifted Series 406 11.7.8 Choosing Between Alternatives 406 11.7.9 Rate of Return (ROR) and Minimum Acceptable Rate of Return (MARR) 408 11.7.10 Effective Interest Rate 409 11.7.11 Tax Considerations 410 11.7.12 QUALITY IN DESIGN 413	CHAPT LIABI 13.1 13.2 13.3 13.4 13.5 13.6	Introduction 453 Product Liability: History and Background 454 The Legal System of the United States 455 Major Administrative Laws Related to Product Liability 456 Some Basic Definitions of Terms 457 Basic Theories of Product Liability Law 458 13.6.1 Contracts 458 13.6.2 Tort Law 459 13.6.3 Expressed Warranties 459 13.6.4 Implied warranties 459 13.6.5 Negligence 460 13.6.6 Strict Liability in Tort 460 13.6.7 Absolute Liability 461 Who May Be Held Liable 461		
Referente Homew	11.7.1 Equivalency 400 11.7.2 Time Value of Money 400 11.7.3 Cash Flow, Costs, and Capital Diagrams 400 11.7.4 Present and Future Worth 401 11.7.5 Recurring Uniform Series Amounts 402 11.7.6 Recurring Nonuniform Series Amounts with a Gradient 404 11.7.7 Shifted Series 406 11.7.8 Choosing Between Alternatives 406 11.7.9 Rate of Return (ROR) and Minimum Acceptable Rate of Return (MARR) 408 11.7.10 Effective Interest Rate 409 11.7.11 Tax Considerations 410 11.7.12 QUALITY IN DESIGN 413  Introduction 413	CHAPT LIABI 13.1 13.2 13.3 13.4 13.5 13.6 13.7 13.8	Introduction 453 Product Liability: History and Background 454 The Legal System of the United States 455 Major Administrative Laws Related to Product Liability 456 Some Basic Definitions of Terms 457 Basic Theories of Product Liability Law 458 13.6.1 Contracts 458 13.6.2 Tort Law 459 13.6.3 Expressed Warranties 459 13.6.4 Implied warranties 459 13.6.5 Negligence 460 13.6.6 Strict Liability in Tort 460 13.6.7 Absolute Liability 461 Who May Be Held Liable 461 Origins of Product Defects and		
Referentement Homew  CHAPTE  12.1  12.2	11.7.1 Equivalency 400 11.7.2 Time Value of Money 400 11.7.3 Cash Flow, Costs, and Capital Diagrams 400 11.7.4 Present and Future Worth 401 11.7.5 Recurring Uniform Series Amounts 402 11.7.6 Recurring Nonuniform Series Amounts with a Gradient 404 11.7.7 Shifted Series 406 11.7.8 Choosing Between Alternatives 406 11.7.9 Rate of Return (ROR) and Minimum Acceptable Rate of Return (MARR) 408 11.7.10 Effective Interest Rate 409 11.7.11 Tax Considerations 410 11.7.12 QUALITY IN DESIGN 413	CHAPT LIABI 13.1 13.2 13.3 13.4 13.5 13.6 13.7 13.8	Introduction 453 Product Liability: History and Background 454 The Legal System of the United States 455 Major Administrative Laws Related to Product Liability 456 Some Basic Definitions of Terms 457 Basic Theories of Product Liability Law 458 13.6.1 Contracts 458 13.6.2 Tort Law 459 13.6.3 Expressed Warranties 459 13.6.4 Implied warranties 459 13.6.5 Negligence 460 13.6.6 Strict Liability in Tort 460 13.6.7 Absolute Liability 461 Who May Be Held Liable 461		

	13.8.2 Manufacturing		14.11		nal Patent Application 493
	Materials 465		14.12		ment of Patents 494
	13.8.3 Packaging, Trai		14.13		Marking and Patent
	Installation, and Application <b>4</b>		14.14	Pending	ional Patents 495
	13.8.4 Warnings and I		14.14		entation and Record
	13.8.5 Disposal and th		14.13	Keeping	
	Environment		14.16		s and Assignments 497
13.9	The Unreasonably Dange		14.17		Patent 499
13.7	Product 466	01045	14.18		ntial Disclosure
13.10	Reducing Product Liability	itv Risk 468	1.110		ent <b>499</b>
13.11	Failure Mode and Effect		14.19		umerous Recent Patent Holders
	(FMEA) <b>470</b>	•		in the U	Inited States 503
	13.11.1 Terminology	471	14.20	Bayh-D	ole Act 504
	13.11.2 FMEA and the	Design	14.21	Design 1	Patents 505
	Process 472		14.22	Copyrig	hts <b>505</b>
	13.11.3 Application of		14.23	Tradem	arks <b>506</b>
	13.11.4 Fail-Safe Design		Refere	ences 50	<b>)</b> 7
	13.11.5 Single-Point Fa		Home	work <b>50</b>	07
	13.11.6 Application of				
13.12	Code of Ethics for Engin				
13.13	Standards and Codes 4		CHAPT	ED 16 F)	NTREPRENEURSHIP AND
13.14	What Protection Does the Have? <b>480</b>	le Designer		VATION	
Dafara	ences <b>480</b>		11110	at Talescondistance and at	
Home			15.1	Introduc	etion <b>508</b>
Tionic	WOIR 401		15.2		on in a Global Business
				World	509
CHAPT	ER 14 INTELLECTUAL	PROPERTY	15.3		eneurship and
<i>PROT</i>	TECTION PATENTS, TRADE	EMARKS,	45.4		eneur <b>509</b>
COPYR	AIGHTS 482		15.4		repreneurial Bridge 511
1.4.1	Introduction 402	,	15.5		d Rewards 512
14.1	Introduction 482 Patents 482		15.6 15.7		ions and Objectives 513
14.2 14.3	What is a Patent? 482		15.7		You Start a Business? <b>514</b> Research <b>515</b>
14.4	Utility Patents 483		15.9		Plan <b>516</b>
14.5	Requirements for Utility	Patents 483	15.10		oment of a Business
17.5	14.5.1 Statutory Classe		13.10	Plan 5	
	14.5.2 Utility <b>485</b>		15.11		ng your Business Plan <b>519</b>
	14.5.3 Nonobvious 4	85	15.12		tructure of a Business <b>520</b>
	14.5.4 Ownership <b>48</b>		15.13	Financir	
	14.5.5 Novelty <b>486</b>				eneurship <b>522</b>
14.6	To Patent or not to Pater	nt: That is the		15.13.1	The Difference between Debt
	Question 487				and Equity 523
	14.6.1 Patent Search	487		15.13.2	Where Does the Money Come
	14.6.2 Patenting versu	s Trade			From? <b>523</b>
	Secret 488		15.14	Execution	on of a Business Plan <b>527</b>
	14.6.3 Cost of Applying	ng for		15.14.1	Product Development <b>527</b>
	a Patent 489			15.14.2	Market Development <b>528</b>
445	14.6.4 Direct Licensing			15.14.3	Management
14.7	Process of Patenting 48	9			Development <b>528</b>
14.8	Claims 491			15.14.4	Infra-Structure
14.9	Application and Mainten	ance	15 15	E-10	Development 528
14.10	Fees <b>492</b> Interference and Diligence	na 102	15.15 Pefere		me Planning <b>528</b>
14.10	interference and Diligent	LE <b>433</b>	Refere	ences 52	3

## XVI CONTENTS

### PART 3 16.9.3 Low Cycle Fatigue, High Cycle Fatigue 561 **DESIGN ANALYSIS** 16.9.4 **Endurance Limit Modifying** Factors 561 CHAPTER 16 DESIGN ANALYSIS OF 16.9.5 Effects of Mean Stress and **MACHINE COMPONENTS** Amplitude on Fatigue 16.1 Introduction 533 Life 564 Loads: Forces, Moments 534 16.2 16.9.6 Fatigue-Life Design 16.3 Free-Body Diagrams 535 Criteria 566 16.4 Stresses, Strains, Material 16.10 Selection of Power Sources and Strengths 536 Actuators 567 16.5 Stress Analysis 539 16.10.1 Accelerations vs. Actuating Axial Loads 543 16.5.1 Forces and Torques 567 16.5.2 Shear Loads 544 16.10.2 **Back Electromotive Force** 16.5.3 Shear and Bending Moment (back-emf) 568 Diagrams 545 16.10.3 Speed Reduction 569 16.5.4 Bending Loads 547 16.10.4 Hydraulic Actuators 571 Torsional Loads 550 16.5.5 16.10.5 Electric Actuators 572 16.6 Stress vs. Strength: Safety Factors 552 16.10.6 Pneumatic Actuators 574 16.7 Design for Strength vs. Design for Selection of Actuators 574 16.11 Strain 553 16.12 Design Project 575 Stress Concentrations 553 16.8 References 575 16.9 Fatigue Analysis 555 Homework 575 16.9.1 What is Fatigue 555 **INDEX 578** 16.9.2 **Endurance Limit for Ferrous** Material 560

# CREATIVE PRODUCT AND SYSTEM DESIGN

I am always doing that which I cannot do in order that I may learn how to do it.

-Pablo Picasso

Whether you believe you can, or whether you believe you can't, you are absolutely right.

-Henry Ford

# 1.1 INTRODUCTION

One of my students, whose name I have long since forgotten, once said, "Design is like getting a hair cut; you do not tell the barber how to cut your hair. You just tell him how you want your hair to look." This implies that the barber (or hair stylist) knows how to accomplish the proper hair cut. No doubt, you or anyone else could also cut your hair. But you still go to a barber or hair stylist and pay him or her to cut your hair. You expect that the barber or hair stylist has learned how to do the job better, quicker, and more safely, even if hair cutting is fundamentally an intuitive project that anyone can perform.

So is design. Most people assume that they are designers. They can invent products, put together plans, and create systems that will do things and perform tasks; and they probably can. However, as with the barber or hair stylist, it takes learning the art and the science of design to actually create products and systems that work correctly and safely, are easy and inexpensive to produce, durable and efficient, and technologically appropriate. It takes much learning in many different fields, including different branches of engineering, sciences, psychology, arts, physical and medical sciences, and mathematics, to become a good designer.

And this is what this book is about. It is about the fundamental knowledge necessary to be a good designer, understand the different steps of the design process, be a more creative and efficient designer, understand the consequences of design decisions, and create products, systems, or plans, that are sound, good, innovative, safe, and useful. The fact that you may have created some products in your garage, or that you have fixed your car, or that you are a hands-on person, does not necessarily mean that you are also a (good) designer. You still need to learn the design process and what it takes to create good designs.

In this book we will try to learn what design means, how to be a more creative designer, and how to look for consequences of design decisions. This book is not a handbook or encyclopedia of all the knowledge you need to be a designer. You still need to learn all the other subjects that are taught in school. But this book will help you to be a good, creative, and forward-looking designer.