


FOURTH EDITION



Communication Between  
Cultures

LARRY A. SAMOVAR / RICHARD E. PORTER

# Communication Between Cultures

**Fourth Edition**

**Larry A. Samovar**

*San Diego State University*

**Richard E. Porter**

*California State University,  
Long Beach, Emeritus*



**Wadsworth**

Thomson Learning<sup>sm</sup>

*Australia • Canada • Mexico • Singapore • Spain*

*United Kingdom • United States*

Executive Editor: Deirdre Cavanaugh  
Publisher: Clark Baxter  
Marketing Manager: Stacey Purviance  
Print Buyer: Mary Noel  
Permissions Editor: Susan Walters  
Production Service: Vicki Moran, Publishing  
Support Services

Text and Cover Designer: Ellen Pettengell  
Cover Image: Corbis  
Copy Editor: Martha Ghent  
Compositor: TBH Typecast, Inc.  
Text and Cover Printer: Custom/VHP

COPYRIGHT © 2001 by Wadsworth, a division of  
Thomson Learning, Inc. Thomson Learning™ is a  
trademark used herein under license.

ALL RIGHTS RESERVED. No part of this work covered  
by the copyright hereon may be reproduced or used in any  
form or by any means—graphic, electronic, or mechan-  
ical, including photocopying, recording, taping, Web  
distribution, or information storage and retrieval  
systems—without the written permission of the publisher.

Printed in the United States of America  
1 2 3 4 5 6 7 04 03 02 01 00

For permission to use material from this text, contact  
us by

Web: <http://www.thomsonrights.com>  
Fax: 1-800-730-2215  
Phone: 1-800-730-2214

For more information, contact  
Wadsworth/Thomson Learning  
10 Davis Drive  
Belmont, CA 94002-3098  
USA  
<http://www.wadsworth.com>

**International Headquarters**  
Thomson Learning  
International Division  
290 Harbor Drive, 2nd Floor  
Stamford, CT 06902-7477  
USA

**UK/Europe/Middle East/South Africa**  
Thomson Learning  
Berkshire House  
168-173 High Holborn  
London WC1V 7AA  
United Kingdom

**Asia**  
Thomson Learning  
60 Albert Street, #15-01  
Albert Complex  
Singapore 189969

**Canada**  
Nelson Thomson Learning  
1120 Birchmount Road  
Toronto, Ontario M1K 5G4  
Canada

**Library of Congress Cataloging-in-Publication Data**

Samovar, Larry A.

Communication between cultures / Larry A. Samovar, Richard E. Porter.  
—4th ed.

p. cm.

Includes bibliographical references and index.

ISBN 0-534-53460-0

1. Intercultural communication. 2. Communication and culture.

I. Porter, Richard E. II. Title.

P94.6 .S26 2000

303.48'2—dc21

00-035176



## **www.wadsworth.com**

*wadsworth.com* is the World Wide Web site for Wadsworth and is your direct source to dozens of online resources.

At *wadsworth.com* you can find out about supplements, demonstration software, and student resources. You can also send email to many of our authors and preview new publications and exciting new technologies.

**wadsworth.com**

Changing the way the world learns®

992995  
**From the Wadsworth Series in Speech Communication**

Babbie	<i>The Basics of Social Research</i>
Babbie	<i>The Practice of Social Research, Ninth Edition</i>
Barranger	<i>Theatre: A Way of Seeing, Fourth Edition</i>
Braithwaite/Wood	<i>Case Studies in Interpersonal Communication: Processes and Problems</i>
Campbell	<i>The Rhetorical Act, Second Edition</i>
Campbell/Burkholder	<i>Critiques of Contemporary Rhetoric, Second Edition</i>
Cragan/Wright	<i>Communication in Small Groups: Theory, Process, Skills, Fifth Edition</i>
Crannell	<i>Voice and Articulation, Third Edition</i>
Freeley/Steinberg	<i>Argumentation and Debate: Critical Thinking for Reasoned Decision Making, Tenth Edition</i>
Govier	<i>A Practical Study of Argument, Fourth Edition</i>
Hamilton	<i>Essentials of Public Speaking</i>
Hamilton/Parker	<i>Communicating for Results: A Guide for Business and the Professions, Sixth Edition</i>
Jaffe	<i>Public Speaking: Concepts and Skills for a Diverse Society, Third Edition</i>
Kahane/Cavender	<i>Logic and Contemporary Rhetoric: The Use of Reason in Everyday Life, Eighth Edition</i>
Larson	<i>Persuasion: Reception and Responsibility, Ninth Edition</i>
Littlejohn	<i>Theories of Human Communication, Sixth Edition</i>
Lumsden/Lumsden	<i>Communicating with Credibility and Confidence</i>
Lumsden/Lumsden	<i>Communicating in Groups and Teams: Sharing Leadership, Third Edition</i>
Miller	<i>Organizational Communication: Approaches and Processes, Second Edition</i>
Morreale/Spitzberg/Barge	<i>Human Communication: Motivation, Knowledge and Skills</i>
Orbe/Harris	<i>Interracial Communication: Theory into Practice</i>
Peterson/Stephan/White	<i>The Complete Speaker: An Introduction to Public Speaking, Third Edition</i>
Rubin/Rubin/Piele	<i>Communication Research: Strategies and Sources, Fifth Edition</i>
Rybacki/Rybacki	<i>Communication Criticism: Approaches and Genres</i>
Samovar/Porter	<i>Intercultural Communication: A Reader, Ninth Edition</i>
Samovar/Porter	<i>Communication Between Cultures, Fourth Edition</i>
Trenholm/Jensen	<i>Interpersonal Communication, Fourth Edition</i>
Ulloth/Alderfer	<i>Public Speaking: An Experiential Approach</i>
Verderber	<i>The Challenge of Effective Speaking, Eleventh Edition</i>
Verderber	<i>Communicate!, Ninth Edition</i>
Verderber/Verderber	<i>Inter-Act: Interpersonal Communication Concepts, Skills and Contexts, Ninth Edition</i>
Wood	<i>Communication Mosaics: An Introduction to the Field of Communication, Second Edition</i>
Wood	<i>Communication in Our Lives, Second Edition</i>
Wood	<i>Communication Theories in Action: An Introduction, Second Edition</i>
Wood	<i>Gendered Lives: Communication, Gender, and Culture, Fourth Edition</i>
Wood	<i>Interpersonal Communication: Everyday Encounters, Second Edition</i>
Wood	<i>Relational Communication: Continuity and Change in Personal Relationships, Second Edition</i>

# Preface

Culture, the acquainting ourselves with the best that has been known and said in the world, and thus with the history of the human spirit.

MATTHEW ARNOLD

Every tale can be told in a different way.

GREEK PROVERB

**W**e approached the occasion of a fourth edition with three very different responses: gratification, excitement, and caution. Our pride and egos were delighted that our previous efforts were successful enough to warrant this new edition. We were also excited over the prospects of tinkering with what we had done in the earlier editions. We knew we had to be prudent when advancing additional perspectives and material so that we did not abandon the orientation that contributed to the popularity of the last three editions. We believe that in this fourth edition we have been able to balance the past, present, and future of intercultural communication. We have retained the core of the field, added current thinking and research, and staked out some new territory.

This book is still about the unique relationship between communication and culture. More specifically, it is about what happens when people from different cultures come together to share ideas, feelings, and information. Because communication and culture work in tandem we have tried to incorporate the basic principles from both topics throughout this book.

This text is intended for those whose professional or private life is likely to include encounters with people from cultures or co-cultures different from their own. We, therefore, deal with both communication among international cultures and communication among co-cultures in the United States.

---

## RATIONALE

Worldwide interest in intercultural communication grows out of two assumptions. First, you live in an age when changes in technology, travel, economic and political systems, immigration patterns, and population density have created a world in which you increasingly interact with people from different cultures. And whether you like it or not, those interactions will continue to grow in both frequency and intensity. Huston Smith said much the same thing when he wrote: "When historians look back on our century they may remember it most, not for space travel or the release of nuclear

energy, but as the time when the peoples of the world first came to take one another seriously.”<sup>1</sup>

Second, people now know that culture affects communication in subtle and profound ways. Your cultural backgrounds and experiences help determine how the world looks to you and how you interact in that world.

---

## APPROACH

Fundamental to our approach to intercultural communication is the belief that *all forms of human communication involve action*. Put in slightly different terms, communication is an activity that affects you as well as other people. Whether you are generating or receiving words or movements, you are creating and producing action. Any study of communication, therefore, must include information about the choices that you make in selecting your messages, as well as a discussion of the consequences of those choices. Hence, this book takes the view that engaging in intercultural communication is pragmatic, philosophical, and ethical. We have attempted throughout to translate ideas and concepts into practices that can improve your communication and help you attain your communication goals. We also continue to remind you in each chapter about the consequences of your choices.

---

## PHILOSOPHY

A dual philosophy has guided us in the preparation of this book. First, it is to the advantage of all 6 billion of us who share the planet to improve our interpersonal and intercultural communication abilities. The world has grown so small that we all depend on each other now. What happens in one place in the world affects other places. Second, most of the obstacles to understanding can be overcome with motivation, knowledge, and appreciation of cultural diversity. We hope to supply you with all three.

Culture and communication, we have come to believe, involve personal matters, and we have, therefore, developed our own philosophy about intercultural interaction that can be summarized by the notion that the First Commandment of any civilized society must be: Let people be different. At times, as you read this book, you will observe that we have openly stated our own positions, and we make no apologies for them. We have also made a conscious effort to keep our own ethnocentrism in check, but for those instances in which it has accidentally emerged, we do apologize.

---

## ORGANIZATION

We have organized the book in manageable increments that build on each other. What you learn in one chapter, you will carry into the next. The book is divided into four interrelated parts. Part 1 introduces you to the study of communication and culture. After pointing out the importance of intercultural communication in Chapter 1, we use Chapter 2 to examine communication, culture, and intercultural communication.

<sup>1</sup>Huston Smith, *The World's Religions* (New York: HarperCollins, 1991), 7.

Part 2 focuses on the ability of culture to shape and modify your view of reality. Chapter 3 examines how your culture influences perception and communication. In that chapter we identify some specific cultural patterns that are reflected during human interaction. In Chapter 4, we examine the sources of those perceptions, behaviors, and patterns by looking at cultural differences in world view, family experiences, and history.

Part 3 puts the theory of intercultural communication into practice. Chapters 5 and 6 explore differences between verbal and nonverbal messages. Chapters 7, 8, and 9 explain the ways in which cultures respond differently to business, educational, and health care settings.

In Part 4, we extend what you have learned throughout the preceding chapters by converting knowledge into action. In Chapter 10, we offer guidelines for improvement as well as a philosophy for a future that we believe will be filled with intercultural experiences.

---

## NEW FEATURES

The fourth edition of *Communication Between Cultures* brings a number of significant changes and new features. Our addition of new content has been guided by the excellent feedback provided by our readers and reviewers. We have, of course, infused a great deal of current material that reflects our own interpretation and vision of the field of intercultural communication. Although some of the new features will be obvious to users of the third edition, many other changes are less visible. Let us mention a few of the alterations from both categories.

- Because of our strong belief that an understanding of culture must be at the heart of any study of human interaction, we have added three new sections to our discussion of the deep structure of culture. First, we have now included a detailed analysis on *cultural identity* and the roots of that identity in Chapter 4. Second, because of the increased contact between Americans and the people from Mexico, we have added a section on *Mexican History*. Third, while we alluded to the role of Confucianism in intercultural communication throughout the last edition, in this new volume we greatly augmented our discussion and have placed the world view of *Confucianism* alongside the other religious traditions.
- Due to the increased racial tensions in the United States and abroad, we have added new material in the areas of racism, stereotyping, prejudice, discrimination, and ethnocentrism.
- In addition to adding new material to the fourth edition we have expanded numerous portions of the book. For example, new material has been added to our critique of culture shock, ethics, social perception, intercultural competence, cultural adaptation, and the social contexts in which intercultural communication occurs.
- As more immigrants move from one culture to another, the issues of cultural adaptation take on added significance. Hence, we have added a new section on that particular topic. This edition also offers an increased focus on the role of co-cultures in North America.
- As with prior editions, we have integrated fresh examples throughout the book. We have also added hundreds of new references to this current volume.



---

## ACKNOWLEDGMENTS

No book is the sole domain of the authors. Many people contributed to this new edition, and we would like to thank them. We begin by thanking our publisher, Wadsworth Publishing Company. In this day of fads and short-lived friendships, we greatly appreciate an association that spans nearly thirty years and includes fourteen books. The staff and editors at Wadsworth have offered us support, sound advice, and the freedom to advance new ideas. We especially acknowledge the editorial direction provided by Deirdre Cavanaugh.

We thank Connie Ruzich of Robert Morris College in Pittsburgh, Pennsylvania, for writing the InfoTrac College Edition questions that appear at the end of each chapter.

We are grateful to our manuscript reviewers for their many helpful suggestions:

Peter Oehlkers, Emerson College

Lisa M. Orick, Albuquerque Technical-Vocational Institute

Susan Mallon Ross, SUNY-Potsdam

Liliana Castaneda Rossman, Texas A&M University

Gustavo Yep, San Francisco State University

Finally, we express our appreciation to the thousands of students who have read past editions. They have allowed us to “talk to them” about intercultural communication and, by finding something useful in our exchange, have justified yet another edition of *Communication Between Cultures*.

Larry A. Samovar

Richard E. Porter

# Contents

Preface ix

## Part 1

### Communication and Culture 1

#### Chapter 1

#### **The Challenge of Intercultural Communication: Interaction in a Diverse World 2**

The Challenge of Intercultural Communication 2

Intercultural Communication 2

The Importance of Intercultural Communication 3

Points of Contact 5

*International Contacts 5*

*Domestic Contacts 12*

Studying Intercultural Communication 16

*Individual Uniqueness 17*

*Objectivity 17*

Preview of the Book 18

Summary 19

InfoTrac College Edition Exercises 19

Activities 20

Discussion Ideas 20

#### Chapter 2

#### **Communication and Culture: The Voice and the Echo 21**

The Importance of Communication 22

Defining Communication 22

Some Principles of Communication 22

*Communication Is a Dynamic Process 23*

*Communication Is Symbolic 24*

*Communication Is Systemic 25*

*Communication Involves Making Inferences 26*

*Communication Is Self-Reflective 27*

*Communication Has a Consequence 27*

*Communication Is Complex 28*

Understanding Culture 31

*The Basic Functions of Culture 32*

*Definitions of Culture 33*

*Characteristics of Culture 34*

Intercultural Communication 46

*A Definition of Intercultural Communication 46*

*Forms of Intercultural Communication 46*

Summary 49

InfoTrac College Edition Exercises 49

Activities 50

Discussion Ideas 50

## Part 2

### The Influence of Culture 51

#### Chapter 3

#### **Cultural Diversity in Perception: Alternative Views of Reality 52**

Defining Perception 53

Perception and Culture 53

Beliefs	55	<i>Deep Structure Institutions and Their Messages Are Deeply Felt</i>	91
Attitudes	56	<i>Deep Structure Institutions Supply Much of Our Identity</i>	92
Values	57	World View	92
Cultural Patterns	58	Religion as a World View	94
<i>We Are More Than Our Culture</i>	58	Religious Similarities	96
<i>Cultural Patterns Are Points on a Continuum</i>	59	Six Religious Traditions	98
<i>Cultural Patterns Are Interrelated</i>	59	A Comparison of World Views	113
<i>Heterogeneity Influences Cultural Patterns</i>	59	A Mechanistic View	113
<i>There Are Numerous Cultural Patterns in Each Culture</i>	59	A Dualistic View	114
<i>Cultural Patterns Change</i>	59	Family	115
<i>Cultural Patterns Are Often Contradictory</i>	60	<i>The Importance of Families</i>	116
Dominant American Cultural Patterns	60	Types of Families	116
Individualism	61	Culture and Family	116
Equality	62	History	122
Materialism	62	United States History	124
Science and Technology	63	African American History	126
Progress and Change	63	Jewish History	127
Work and Leisure	64	Russian History	127
Competition	64	Chinese History	128
Diverse Cultural Patterns	65	Japanese History	129
Hofstede's Value Dimensions	65	Mexican History	130
Confucian Dynamism	73	Summary	133
Kluckhohns and Strodtbeck's Value Orientations	73	InfoTrac College Edition Exercises	133
Hall's High-Context and Low-Context Orientation	79	Activities	133
Et Cetera	82	Discussion Ideas	134
Summary	86	<b>Part 3</b>	
InfoTrac College Edition Exercises	87	<b>From Theory to Practice</b>	135
Activities	87	<b>Chapter 5</b>	
Discussion Ideas	88	<b>Language and Culture:</b>	
<b>Chapter 4</b>		<b>Words and Meanings</b>	136
<b>The Deep Structure: Roots of Reality</b>	89	The Importance of Language	136
The Deep Structure of Culture	90	<i>Functions of Language</i>	137
<i>Deep Structure Institutions Carry a Culture's Most Important Beliefs</i>	91	Language and Culture	139
<i>Deep Structure Institutions and Their Messages Endure</i>	91	Verbal Processes	139
		Patterns of Thought	141
		Culture and Meaning	142
		Culture and the Use of Language	143

Foreign Language and Translation	148
<i>Problems of Translation and Equivalence</i>	149
<i>Working with a Translator</i>	152
Language Diversity in the United States	154
<i>Alternative Languages</i>	154
<i>Co-Cultures and Language Use</i>	157
Summary	161
InfoTrac College Edition Exercises	162
Activities	162
Discussion Ideas	163

## **Chapter 6**

### **Nonverbal Communication: The Messages of Action, Space, Time, and Silence 164**

The Importance of Nonverbal Communication	165
<i>Judging Internal States</i>	165
<i>First Impressions</i>	165
<i>Subconscious Actions</i>	166
<i>Culture-Bound</i>	166
Defining Nonverbal Communication	167
Functions of Nonverbal Communication	167
<i>Repeating</i>	168
<i>Complementing</i>	168
<i>Substituting</i>	168
<i>Regulating</i>	168
<i>Contradicting</i>	168
Nonverbal Communication: Guidelines and Limitations	169
<i>Nonverbal Communication Is Often Ambiguous</i>	169
<i>We Are More Than Our Culture</i>	169
<i>Overstating Differences</i>	169
<i>Nonverbal Communication Seldom Operates in Isolation</i>	170
Nonverbal Communication and Culture	170
Classifications of Nonverbal Communication	171
<i>Body Behavior</i>	171
<i>Space and Distance</i>	185
<i>Time</i>	187
<i>Silence</i>	191
Summary	193

InfoTrac College Edition Exercises	194
Activities	194
Discussion Ideas	194

## **Chapter 7**

### **Cultural Influences on Context: The Business Setting 196**

Context and Communication	197
<i>Communication Is Rule Governed</i>	197
<i>Context Specifies Communication Rules</i>	197
<i>Communication Rules Are Culturally Diverse</i>	197
Culture and the Business Context	198
The International Business Context	200
<i>Cultural Views Toward Management and Managers</i>	200
<i>Culture-Specific Business Practices</i>	204
The Domestic Business Context	212
<i>The Importance of Diversity in Advertising</i>	213
<i>Cultural Conflicts in the Workforce</i>	213
Summary	216
InfoTrac College Edition Exercises	217
Activities	217
Discussion Ideas	217

## **Chapter 8**

### **Cultural Influences on Context: The Educational Setting 218**

Culture and Education	218
<i>Cultural Differences in Education</i>	220
Multicultural Education in the United States	224
<i>Goals of Multicultural Education</i>	225
<i>Approaches to Multicultural Education</i>	226
Improving Communication in the Multicultural Classroom	235
<i>Multicultural Teaching Perspectives</i>	236
<i>Multicultural Teaching Competencies</i>	237
Summary	239
InfoTrac College Edition Exercises	239
Activities	240
Discussion Ideas	240

## **Chapter 9**

### **Cultural Influences on Context: The Health Care Setting 241**

Health Care and Communication 241

Causes, Treatment, and Prevention of Illness 242

*Health Belief Systems* 242

*Cultural Diversity in the Causes of Illness* 244

*Cultural Diversity in the Treatment of Illness* 245

*Cultural Diversity in the Prevention of Illness* 247

Religion, Spirituality, and Health Care 248

Health Care for a Diverse Population 249

*Family Roles* 250

*Self-Disclosure* 252

*Language Barriers* 253

*Nonverbal Messages* 254

*Formality* 255

Improving Multicultural Health Care

Interaction 256

Summary 258

InfoTrac College Edition Exercises 259

Activities 259

Discussion Ideas 259

## **Part 4**

### **Knowledge into Action 261**

#### **Chapter 10**

#### **Accepting and Appreciating Similarities: A Point of View 262**

A Philosophy of Change 263

*The Brain Is an Open System* 263

*We Have Free Choice* 264

*Communication Has a Consequence* 265

Potential Problems in Intercultural

Communication 265

*Seeking Similarities* 266

*Uncertainty Reduction* 266

*Stereotyping* 267

*Prejudice* 269

*Racism* 270

*Power* 272

*Culture Shock* 273

*Ethnocentrism* 275

Becoming Competent 277

*Defining Intercultural Competence* 277

*Approaches to the Study  
of Intercultural Competence* 277

Improving Intercultural Communication 279

*Know Yourself* 279

*Consider the Physical and Human Settings* 282

*Seek to Understand Diverse Message Systems* 284

*Develop Empathy* 286

*Encourage Feedback* 290

*Develop Communication Flexibility* 291

*Learn About Cultural Adaptation* 292

Ethical Considerations 295

*A Definition of Ethics* 295

*Relativism* 295

*Universalism* 296

Guidelines for an Intercultural Ethic 296

*Be Mindful That Communication*

*Produces a Response* 296

*Respect the Worth of the Individual* 297

*Seek Commonalities Among People  
and Cultures* 298

*Recognize the Validity of Differences* 300

*Take Individual Responsibility  
for Your Actions* 300

The Future of Intercultural Communication 301

Summary 302

InfoTrac College Edition Exercises 302

Activities 303

Discussion Ideas 303

Notes 305

Index 327

part 1

# Communication and Culture

© Thomas Nebbia/Woodfin Camp Associates



# The Challenge of Intercultural Communication: Interaction in a Diverse World

Human beings draw close to one another by their common nature, but habits and customs keep them apart.

**CONFUCIAN SAYING**

There is no longer division between what is foreign and what is domestic—the world economy, the world environment, the world AIDS crisis, the world arms race—they affect us all.

**WILLIAM JEFFERSON CLINTON, INAUGURAL ADDRESS, 1993**

---

### **THE CHALLENGE OF INTERCULTURAL COMMUNICATION**

You are about to embark on an intellectual adventure that will prove challenging as you acquire the knowledge and develop the skills necessary to be successful in almost any endeavor you undertake—skills and knowledge that will serve you well for the rest of your life. That challenge is to become a successful and effective intercultural communicator. The world into which your parents were born, and the world in which you now live, is undergoing continuous change—change that puts you into contact with people from diverse cultures and co-cultures. And, if you are going to function successfully in this world, you must be able to communicate with people whose entire backgrounds, whose very way of viewing the world and doing things may be completely different from yours. This is the challenge of the twenty-first century, and we hope to help you effectively meet that challenge.

---

### **INTERCULTURAL COMMUNICATION**

Intercultural communication is the circumstance in which people from diverse cultural backgrounds are engaged in communication. You might wonder what is significant or unique about this. The answer is that the diversity of backgrounds, experiences, and

assumptions resident in communicators due to their culture has the potential to make communication very difficult—and in some instances essentially impossible.

The crucial element in this form of communication is culture and the impact it has on your communicative behavior. Culture helps determine your beliefs, values, and world views; your use of language; your nonverbal behavior; and how you relate to others. It shapes your relationships with your family and friends, teaches you how to raise your children, and provides you with prescriptions for forms of communication appropriate to a variety of social situations. As you can see, culture is elaborate, multidimensional, and all pervasive; it constitutes a complete pattern of living. Aspects of culture are acted out each time members of different cultures come together to share ideas and information. In Chapter 2, we will consider communication and culture in depth and show how they intertwine in the form of intercultural communication.

Your intercultural communication will have two major points of contact: international and domestic. International contacts are those between people from different countries and cultures. Cultural differences between Chinese and Israelis, for instance, are easy to discern. It is also at the international level that perhaps the greatest cultural diversity will be found. Imagine, if you will, the vast differences in backgrounds and experiences between an Aleut villager of northeastern Canada and a Tutsi villager living in Uganda. Try to imagine how those differences lead to different perceptions of the world and different ideas about how people should lead and live their lives, and how they should communicate.

Also important is for you to understand that within each culture there are numerous co-cultures and specialized cultures. These provide the opportunity for domestic points of intercultural contact. In this situation we are referring to communication between people of diverse cultural backgrounds that live within a societal group. This includes communication involving such diverse co-cultures as African Americans, Asian Americans, Native Americans, and Latinos as well as women, gays and lesbians, and the disabled. We will investigate domestic contacts in greater depth later in this chapter.

---

## THE IMPORTANCE OF INTERCULTURAL COMMUNICATION

Intercultural communication, as you might suspect, is not a new human endeavor. Since the dim beginnings of civilization when the first humans formed tribal groups, intercultural contact occurred whenever people from one tribe encountered others and found them to be different. Later, as civilization developed, sojourners, religious missionaries, and conquering warriors also encountered alien people different from themselves. Alien differences have long been recognized, but in the absence of accompanying cultural knowledge, this recognition most often elicited the human propensity to respond malevolently to those differences. This reaction to aliens—to those who are physically or socially different—was well expressed over two thousand years ago by the Greek playwright Aeschylus who wrote, “Everyone is quick to blame the alien.” This penchant to blame the alien is still a powerful element in today’s social and political rhetoric. For instance, it is not uncommon in today’s society for you to hear that *immigrants cause all of the social and economic problems in the United States*.

From a historical perspective, successful intercultural communication has been the exception rather than the rule. The history of humankind details an ongoing antipathy and hostility toward those who are different. The twentieth century, for instance, witnessed two world wars that saw the introduction and use of chemical, biological, and



nuclear weapons with the potential to destroy humankind. The world also witnessed the Holocaust, various smaller scale conflicts such as Korea, Vietnam, Kuwait, Rwanda, Bosnia, and Kosovo, as well as numberless ongoing religious, ethnic, and tribal clashes that seem to be without resolution. “Ethnic cleansing” in Kosovo, ethnic fighting between Hutus and Tutsis in Uganda and Rwanda, or a recent skirmish in the Indian village of Sindani between upper-class and lower-class Hindus that left twelve dead<sup>1</sup> are examples of ongoing conflicts that seem almost to be beyond resolution.

Perhaps as a reaction to these events, the latter third of the twentieth century also spawned the systematic study of intercultural communication. Although a recognition and understanding of the dynamics of culture in human interaction has begun, widespread successful intercultural communication is yet an unfulfilled challenge. The dawning of the twenty-first century greets you with the opportunity to meet that challenge and learn to overcome the difficulties that can arise when people from diverse cultural backgrounds meet and communicate.

Intercultural encounters today differ from earlier meetings. They are more abundant and, because of the physical and social interconnectedness of people, nations, and the world, more significant. The rain forest on Kauai in the Hawaiian Islands, for instance, exists in nutrient poor soil but is nourished by phosphorus blown to the island from the Takla Makan desert located some 3700 miles away in western China.<sup>2</sup> In a dissimilar vein, during 1998, El Niño-driven winds created a band of fires that stretched from Mexico to El Salvador, Honduras, Guatemala, and Nicaragua causing smoke that drifted north into Texas, Oklahoma, Florida, and even Wisconsin.<sup>3</sup>

The social realm, however, is where your interconnectedness most affects intercultural communication. These relationships can be seen in such diverse arenas as international business, international education, tourism, and cultural blending. In the arena of business, for instance, 60 percent of all shoes and more than half the toys sold in the United States bear a “Made in China” label.<sup>4</sup> With respect to international education, the number of U.S. students studying abroad has grown in both numbers and locations. During the 1994–1995 academic year, some 645,000 U.S. students were studying abroad in Great Britain, France, Spain, Italy, Mexico, Germany, Australia, Israel, Costa Rica, Japan, Austria, Russia, and China.<sup>5</sup> International tourism leads both to intercultural contact and to increased economic gain. According to the World Tourism Organization, in 1996 the top ten tourist countries were the United States, Spain, France, Italy, the United Kingdom, Austria, Germany, Hong Kong, China, and Switzerland with tourist industry earnings ranging from 6.64 billion in the United States to 9.09 billion in Switzerland.<sup>6</sup> Perhaps one of the most telling examples of social interdependence comes through cultural blending, which is the emergence of a sense of community among people from diverse cultures. This is occurring in the Asia-Pacific region with the emergence of a Pacific community. This community will be a completely new creation—neither Asian nor American—fusing together the best practices and values from many rich civilizations both Asian and Western.<sup>7</sup>

You can now board a plane and fly anywhere in the world in a matter of hours, and the reality of a global economy makes today’s contacts far more commonplace than in any other period of the world’s history. For example, between 1993 and 1997, the private investment flow from the United States to developing countries and multinationals exceeded \$253 billion.<sup>8</sup> The web linking us together becomes vivid when we see a newspaper headline that tells us “American Ground Troops Bound to Kosovo.” Additionally, the emergence of the information age has allowed us the opportunity to