

LNAI 4386

Pablo Noriega   Javier Vázquez-Salceda  
Guido Boella   Olivier Boissier  
Virginia Dignum   Nicoletta Fornara  
Eric Matson (Eds.)

# Coordination, Organizations, Institutions, and Norms in Agent Systems II

AAMAS 2006 and ECAI 2006 International Workshops, COIN 2006  
Hakodate, Japan, May 2006  
Riva del Garda, Italy, August 2006, Revised Selected Papers



Springer

TP31-53  
C679  
2006

Pablo Noriega   Javier Vázquez-Salceda  
Guido Boella   Olivier Boissier  
Virginia Dignum   Nicoletta Fornara  
Eric Matson (Eds.)

# Coordination, Organizations, Institutions, and Norms in Agent Systems II

AAMAS 2006 and ECAI 2006  
International Workshops, COIN 2006  
Hakodate, Japan, May 9, 2006  
Riva del Garda, Italy, August 28, 2006  
Revised Selected Papers



Springer



E2007003355

## Series Editors

Jaime G. Carbonell, Carnegie Mellon University, Pittsburgh, PA, USA  
Jörg Siekmann, University of Saarland, Saarbrücken, Germany

## Volume Editors

Pablo Noriega  
Instituto de Investigación en Inteligencia Artificial, CSIC, Barcelona, Spain  
E-mail: pablo@iia.csic.es

Javier Vázquez-Salceda  
Universitat Politècnica de Catalunya, Barcelona, Spain, E-mail: jvazquez@lsi.upc.edu

Guido Boella  
Università di Torino, Torino, Italy, E-mail: guido@di.unito.it

Olivier Boissier  
Ecole Nationale Supérieure des Mines, Saint-Etienne, France  
E-mail: Olivier.Boissier@emse.fr

Virginia Dignum  
Universiteit Utrecht, Utrecht, The Netherlands, E-mail: virginia@cs.uu.nl

Nicoletta Fornara  
Università della Svizzera Italiana, Lugano, Switzerland  
E-mail: nicoletta.fornara@lu.unisi.ch

Eric Matson  
Wright State University, Dayton, OH, USA, E-mail: eric.matson@wright.edu

Library of Congress Control Number: 2007932915

CR Subject Classification (1998): I.2.1, D.2, F.3, D.1, C.2.4, D.3

LNCS Sublibrary: SL 7 – Artificial Intelligence

ISSN	0302-9743
ISBN-10	3-540-74457-6 Springer Berlin Heidelberg New York
ISBN-13	978-3-540-74457-3 Springer Berlin Heidelberg New York

This work is subject to copyright. All rights are reserved, whether the whole or part of the material is concerned, specifically the rights of translation, reprinting, re-use of illustrations, recitation, broadcasting, reproduction on microfilms or in any other way, and storage in data banks. Duplication of this publication or parts thereof is permitted only under the provisions of the German Copyright Law of September 9, 1965, in its current version, and permission for use must always be obtained from Springer. Violations are liable to prosecution under the German Copyright Law.

Springer is a part of Springer Science+Business Media

springer.com

© Springer-Verlag Berlin Heidelberg 2007  
Printed in Germany

Typesetting: Camera-ready by author, data conversion by Scientific Publishing Services, Chennai, India  
Printed on acid-free paper      SPIN: 12113002      06/3180      5 4 3 2 1 0

# Lecture Notes in Artificial Intelligence

4386

Edited by J. G. Carbonell and J. Siekmann

Subseries of Lecture Notes in Computer Science

# Preface

In recent years, social and organizational aspects of agency have become major research topics in MAS. Recent applications of MAS on Web services, grid computing and ubiquitous computing highlight the need for using these aspects in order to ensure social order within such environments. Openness, heterogeneity, and scalability of MAS, in turn, pose new demands on traditional MAS interaction models and bring forward the need to look into the environment where agents interact and at different ways of constraining or regulating interactions. Consequently, the view of coordination and governance has been expanding to entertain not only an agent-centric perspective but societal and organization-centric views as well.

The overall problem of analyzing the social, legal, economic, and technological dimensions of agent organizations, and the co-evolution of agent interactions, provide theoretically demanding and interdisciplinary research questions at different levels of abstraction. The MAS research community has addressed these issues from different perspectives that have gradually become more cohesive around the four notions in the title to the workshop: coordination, organization, institutions, and norms. The COIN workshops are thus designed to consolidate the subject by providing focus events that reach researchers from diverse communities working in related topics and facilitate more systematic discussion of themes that have been treated from various perspectives.

This year, the COIN workshops were hosted during AAMAS 2006, (on June 9, in Hakodate, Japan) and ECAI 2006 (on August 28, in Riva del Garda, Italy). The papers contained in this volume are the revised versions of a selection of those that were presented in these workshops.

We want to express our gratitude to the Program Committee members, the additional reviewers, the participants of workshops, and most particularly to the authors for their respective contributions. We also want to thank the organizers of the Fifth International Joint Conference on Autonomous Agents and Multi-agent Systems in Hakodate and of the 17th European Conference in Artificial Intelligence in Riva del Garda, for hosting and supporting the organization of the workshops. Finally, we would also like to acknowledge the encouragement and support from Springer, in the person of Alfred Hofmann, for the publication of this second volume of COIN workshops.

COIN@AAMAS06: Virginia Dignum  
Nicoletta Fornara  
Pablo Noriega

COIN@ECAI06: Guido Boella  
Olivier Boissier  
Eric Matson  
Javier Vázquez-Salceda

# Organization

## COIN@AAMAS06 Program Committee

Guido Boella	Università di Torino, Italy
Olivier Boissier	ENS Mines Saint-Etienne, France
Stephen Cranefield	University of Otago, New Zealand
Frank Dignum	Utrecht University, The Netherlands
Carl Hewitt	MIT, USA
Catholijn Jonker	Radboud University Nijmegen, The Netherlands
Christian Lemaître	Universidad Autónoma Metropolitana, Mexico
Gabriela Lindemann	Humboldt University in Berlin, Germany
Henrique Lopes Cardoso	Universidade do Porto, Portugal
Fabiola López y López	Benemérita Universidad Autónoma de Puebla, Mexico
Michael Luck	University of Southampton, UK
Eric Matson	Wright State University, USA
Eugenio Oliveira	Universidade do Porto, Portugal
Andrea Omicini	Università di Bologna, Italy
Anja Oskamp	Free University Amsterdam, The Netherlands
Sascha Ossowski	University Rey Juan Carlos, Spain
Julian Padget	University of Bath, UK
Adrian Perreau de Pinninck	IIIA-CSIC, Spain
Alessandro Provetti	Università degli Studi di Messina, Italy
Luciano dos Reis Coutinho	University of Sao Paulo, Brazil
Ana Paula Rocha	Universidade do Porto, Portugal
Juan Antonio Rodríguez Aguilar	IIIA-CSIC, Spain
Rossella Rubino	Università di Bologna, Italy
Franco Salvetti	Università degli Studi di Messina, Italy
Jaime Simão Sichman	University of Sao Paulo, Brazil
Carles Sierra	IIIA-CSIC, Spain
Liz Sonenberg	University of Melbourne, Australia
Wamberto Vasconcelos	University of Aberdeen, UK
Javier Vázquez-Salceda	Universitat Politècnica de Catalunya, Spain
Mario Verdicchio	Politecnico di Milano, Italy
Marina de Vos	University of Bath, UK
Pinar Yolum	Bogazici University, Turkey
Franco Zambonelli	Università di Modena e Reggio Emilia, Italy

## COIN@ECAI06 Program Committee

Ulises Cortés	Universitat Politècnica de Catalunya, Spain
Yves Demazeau	LEIBNIZ, France
Virginia Dignum	University of Utrecht, The Netherlands
Jomi Fred Hubner	FURB Blumenau, Brazil
Catholijn Jonker	Radboud Universiteit Nijmegen, The Netherlands
Victor Lesser	University of Massachusetts-Amherst, USA
Gabriela Lindemann	Humboldt University, Germany
Pablo Noriega	IIIA-CSIC, Spain
Andrea Omicini	University of Bologna, Italy
Sascha Ossowski	University Rey Juan Carlos, Spain
Julian Padget	University of Bath, UK
Juan Manuel Serrano	University Rey Juan Carlos, Spain
Onn Shehory	IBM Research Labs, Israel
Jaime Simão Sichman	University of Sao Paulo, Brazil
Catherine Tessier	ONERA, France
Leender van der Torre	University of Luxembourg, Luxembourg

## Workshop Organizers

Guido Boella	Università di Torino, Dipartimento di Informatica, Turin, Italy <a href="mailto:guido@di.unito.it">guido@di.unito.it</a>
Olivier Boissier	Ecole Nationale Supérieure des Mines, Saint-Etienne, France, <a href="mailto:Olivier.Boissier@emse.fr">Olivier.Boissier@emse.fr</a>
Virginia Dignum	Institute for Computing and Information Sciences, Utrecht University, The Netherlands, <a href="mailto:virginia@cs.uu.nl">virginia@cs.uu.nl</a>
Nicoletta Fornara	Università della Svizzera Italiana (University of Lugano) Faculty of Communication Sciences, Lugano, Switzerland <a href="mailto:fornaran@lu.unisi.ch">fornaran@lu.unisi.ch</a>
Eric Matson	Department of Computer Science and Engineering, Wright State University, Dayton, Ohio, USA, <a href="mailto:eric.matson@wright.edu">eric.matson@wright.edu</a>
Pablo Noriega	Instituto de Investigación en Inteligencia Artificial, Consejo Superior de Investigaciones Científicas, Barcelona, Spain <a href="mailto:pablo@iia.csic.es">pablo@iia.csic.es</a>
Javier Vázquez-Salceda	Universitat Politècnica de Catalunya, Departament de Llenguatges i Sistemes Informàtics, Barcelona, Spain <a href="mailto:jvazquez@lsi.upc.edu">jvazquez@lsi.upc.edu</a>

# Lecture Notes in Artificial Intelligence (LNAI)

- Vol. 4682: D.-S. Huang, L. Heutte, M. Loog (Eds.), *Advanced Intelligent Computing Theories and Applications. XXVII*, 1373 pages. 2007.
- Vol. 4660: S. Džeroski, J. Todorovski (Eds.), *Computational Discovery of Scientific Knowledge. X*, 327 pages. 2007.
- Vol. 4651: F. Azevedo, P. Barahona, F. Fages, F. Rossi (Eds.), *Recent Advances in Constraints. VIII*, 185 pages. 2007.
- Vol. 4635: B. Kokinov, D.C. Richardson, T.R. Roth-Berghofer, L. Vieu (Eds.), *Modeling and Using Context. XIV*, 574 pages. 2007.
- Vol. 4632: R. Alhajj, H. Gao, X. Li, J. Li, O.R. Zaiane (Eds.), *Advanced Data Mining and Applications. XV*, 634 pages. 2007.
- Vol. 4626: R.O. Weber, M.M. Richter (Eds.), *Case-Based Reasoning Research and Development. XIII*, 534 pages. 2007.
- Vol. 4617: V. Torra, Y. Narukawa, Y. Yoshida (Eds.), *Modeling Decisions for Artificial Intelligence. XII*, 502 pages. 2007.
- Vol. 4612: I. Miguel, W. Ruml (Eds.), *Abstraction, Reformulation, and Approximation. XI*, 418 pages. 2007.
- Vol. 4604: U. Priss, S. Polovina, R. Hill (Eds.), *Conceptual Structures: Knowledge Architectures for Smart Applications. XII*, 514 pages. 2007.
- Vol. 4603: F. Pfenning (Ed.), *Automated Deduction – CADE-21. XII*, 522 pages. 2007.
- Vol. 4597: P. Perner (Ed.), *Advances in Data Mining. XI*, 353 pages. 2007.
- Vol. 4594: R. Bellazzi, A. Abu-Hanna, J. Hunter (Eds.), *Artificial Intelligence in Medicine. XVI*, 509 pages. 2007.
- Vol. 4585: M. Kryszkiewicz, J.F. Peters, H. Rybinski, A. Skowron (Eds.), *Rough Sets and Intelligent Systems Paradigms. XIX*, 836 pages. 2007.
- Vol. 4578: F. Masulli, S. Mitra, G. Pasi (Eds.), *Applications of Fuzzy Sets Theory. XVIII*, 693 pages. 2007.
- Vol. 4573: M. Kauers, M. Kerber, R. Miner, W. Windsteiger (Eds.), *Towards Mechanized Mathematical Assistants. XIII*, 407 pages. 2007.
- Vol. 4571: P. Perner (Ed.), *Machine Learning and Data Mining in Pattern Recognition. XIV*, 913 pages. 2007.
- Vol. 4570: H.G. Okuno, M. Ali (Eds.), *New Trends in Applied Artificial Intelligence. XXI*, 1194 pages. 2007.
- Vol. 4565: D.D. Schmorrow, L.M. Reeves (Eds.), *Foundations of Augmented Computation. XIX*, 450 pages. 2007.
- Vol. 4562: D. Harris (Ed.), *Engineering Psychology and Cognitive Ergonomics. XXIII*, 879 pages. 2007.
- Vol. 4548: N. Olivetti (Ed.), *Automated Reasoning with Analytic Tableaux and Related Methods. X*, 245 pages. 2007.
- Vol. 4539: N.H. Bshouty, C. Gentile (Eds.), *Learning Theory. XII*, 634 pages. 2007.
- Vol. 4529: P. Melin, O. Castillo, L.T. Aguilar, J. Kacprzyk, W. Pedrycz (Eds.), *Foundations of Fuzzy Logic and Soft Computing. XIX*, 830 pages. 2007.
- Vol. 4520: M.V. Butz, O. Sigaud, G. Pezzulo, G. Baldassarre (Eds.), *Anticipatory Behavior in Adaptive Learning Systems. X*, 379 pages. 2007.
- Vol. 4511: C. Conati, K. McCoy, G. Paliouras (Eds.), *User Modeling 2007. XVI*, 487 pages. 2007.
- Vol. 4509: Z. Kobti, D. Wu (Eds.), *Advances in Artificial Intelligence. XII*, 552 pages. 2007.
- Vol. 4496: N.T. Nguyen, A. Grzech, R.J. Howlett, L.C. Jain (Eds.), *Agent and Multi-Agent Systems: Technologies and Applications. XXI*, 1046 pages. 2007.
- Vol. 4483: C. Baral, G. Brewka, J. Schlipf (Eds.), *Logic Programming and Nonmonotonic Reasoning. IX*, 327 pages. 2007.
- Vol. 4482: A. An, J. Stefanowski, S. Ramanna, C.J. Butz, W. Pedrycz, G. Wang (Eds.), *Rough Sets, Fuzzy Sets, Data Mining and Granular Computing. XIV*, 585 pages. 2007.
- Vol. 4481: J. Yao, P. Lingras, W.-Z. Wu, M. Szczuka, N.J. Cercone, D. Ślęzak (Eds.), *Rough Sets and Knowledge Technology. XIV*, 576 pages. 2007.
- Vol. 4476: V. Gorodetsky, C. Zhang, V.A. Skormin, L. Cao (Eds.), *Autonomous Intelligent Systems: Multi-Agents and Data Mining. XIII*, 323 pages. 2007.
- Vol. 4456: Y. Wang, Y.-m. Cheung, H. Liu (Eds.), *Computational Intelligence and Security. XXIII*, 1118 pages. 2007.
- Vol. 4455: S. Muggleton, R. Otero, A. Tamaddoni-Nezhad (Eds.), *Inductive Logic Programming. XII*, 456 pages. 2007.
- Vol. 4452: M. Fasli, O. Shehory (Eds.), *Agent-Mediated Electronic Commerce. VIII*, 249 pages. 2007.
- Vol. 4451: T.S. Huang, A. Nijholt, M. Pantic, A. Pentland (Eds.), *Artificial Intelligence for Human Computing. XVI*, 359 pages. 2007.
- Vol. 4441: C. Müller (Ed.), *Speaker Classification. X*, 309 pages. 2007.
- Vol. 4438: L. Maicher, A. Sigel, L.M. Garshol (Eds.), *Leveraging the Semantics of Topic Maps. X*, 257 pages. 2007.



- Vol. 4434: G. Lakemeyer, E. Sklar, D.G. Sorrenti, T. Takahashi (Eds.), *RoboCup 2006: Robot Soccer World Cup X*. XIII, 566 pages. 2007.
- Vol. 4429: R. Lu, J.H. Siekmann, C. Ullrich (Eds.), *Cognitive Systems*. X, 161 pages. 2007.
- Vol. 4428: S. Edelkamp, A. Lomuscio (Eds.), *Model Checking and Artificial Intelligence*. IX, 185 pages. 2007.
- Vol. 4426: Z.-H. Zhou, H. Li, Q. Yang (Eds.), *Advances in Knowledge Discovery and Data Mining*. XXV, 1161 pages. 2007.
- Vol. 4411: R.H. Bordini, M. Dastani, J. Dix, A.E.F. Seghrouchni (Eds.), *Programming Multi-Agent Systems*. XIV, 249 pages. 2007.
- Vol. 4410: A. Branco (Ed.), *Anaphora: Analysis, Algorithms and Applications*. X, 191 pages. 2007.
- Vol. 4399: T. Kovacs, X. Llorà, K. Takadama, P.L. Lanzi, W. Stolzmann, S.W. Wilson (Eds.), *Learning Classifier Systems*. XII, 345 pages. 2007.
- Vol. 4390: S.O. Kuznetsov, S. Schmidt (Eds.), *Formal Concept Analysis*. X, 329 pages. 2007.
- Vol. 4389: D. Weyns, H.V.D. Parunak, F. Michel (Eds.), *Environments for Multi-Agent Systems III*. X, 273 pages. 2007.
- Vol. 4386: P. Noriega, J. Vázquez-Salceda, G. Boella, O. Boissier, V. Dignum, N. Fornara, E. Matson (Eds.), *Coordination, Organizations, Institutions, and Norms in Agent Systems II*. XI, 373 pages. 2007.
- Vol. 4384: T. Washio, K. Satoh, H. Takeda, A. Inokuchi (Eds.), *New Frontiers in Artificial Intelligence*. IX, 401 pages. 2007.
- Vol. 4371: K. Inoue, K. Satoh, F. Toni (Eds.), *Computational Logic in Multi-Agent Systems*. X, 315 pages. 2007.
- Vol. 4369: M. Umeda, A. Wolf, O. Bartenstein, U. Geske, D. Seipel, O. Takata (Eds.), *Declarative Programming for Knowledge Management*. X, 229 pages. 2006.
- Vol. 4343: C. Müller (Ed.), *Speaker Classification*. X, 355 pages. 2007.
- Vol. 4342: H. de Swart, E. Orlowska, G. Schmidt, M. Roubens (Eds.), *Theory and Applications of Relational Structures as Knowledge Instruments II*. X, 373 pages. 2006.
- Vol. 4335: S.A. Brueckner, S. Hassas, M. Jelasity, D. Yamins (Eds.), *Engineering Self-Organising Systems*. XII, 212 pages. 2007.
- Vol. 4334: B. Beckert, R. Hähnle, P.H. Schmitt (Eds.), *Verification of Object-Oriented Software*. XXIX, 658 pages. 2007.
- Vol. 4333: U. Reimer, D. Karagiannis (Eds.), *Practical Aspects of Knowledge Management*. XII, 338 pages. 2006.
- Vol. 4327: M. Baldoni, U. Endriss (Eds.), *Declarative Agent Languages and Technologies IV*. VIII, 257 pages. 2006.
- Vol. 4314: C. Freksa, M. Kohlhase, K. Schill (Eds.), *KI 2006: Advances in Artificial Intelligence*. XII, 458 pages. 2007.
- Vol. 4304: A. Sattar, B.-h. Kang (Eds.), *AI 2006: Advances in Artificial Intelligence*. XXVII, 1303 pages. 2006.
- Vol. 4303: A. Hoffmann, B.-h. Kang, D. Richards, S. Tsumoto (Eds.), *Advances in Knowledge Acquisition and Management*. XI, 259 pages. 2006.
- Vol. 4293: A. Gelbukh, C.A. Reyes-Garcia (Eds.), *MI-CAI 2006: Advances in Artificial Intelligence*. XXVIII, 1232 pages. 2006.
- Vol. 4289: M. Ackermann, B. Berendt, M. Grobelnik, A. Hotho, D. Mladenič, G. Semeraro, M. Spiliopoulou, G. Stumme, V. Svátek, M. van Someren (Eds.), *Semantics, Web and Mining*. X, 197 pages. 2006.
- Vol. 4285: Y. Matsumoto, R.W. Sproat, K.-F. Wong, M. Zhang (Eds.), *Computer Processing of Oriental Languages*. XVII, 544 pages. 2006.
- Vol. 4274: Q. Huo, B. Ma, E.-S. Chng, H. Li (Eds.), *Chinese Spoken Language Processing*. XXIV, 805 pages. 2006.
- Vol. 4265: L. Todorovski, N. Lavrač, K.P. Jantke (Eds.), *Discovery Science*. XIV, 384 pages. 2006.
- Vol. 4264: J.L. Balcázar, P.M. Long, F. Stephan (Eds.), *Algorithmic Learning Theory*. XIII, 393 pages. 2006.
- Vol. 4259: S. Greco, Y. Hata, S. Hirano, M. Inuiguchi, S. Miyamoto, H.S. Nguyen, R. Słowiński (Eds.), *Rough Sets and Current Trends in Computing*. XXII, 951 pages. 2006.
- Vol. 4253: B. Gabrys, R.J. Howlett, L.C. Jain (Eds.), *Knowledge-Based Intelligent Information and Engineering Systems, Part III*. XXXII, 1301 pages. 2006.
- Vol. 4252: B. Gabrys, R.J. Howlett, L.C. Jain (Eds.), *Knowledge-Based Intelligent Information and Engineering Systems, Part II*. XXXIII, 1335 pages. 2006.
- Vol. 4251: B. Gabrys, R.J. Howlett, L.C. Jain (Eds.), *Knowledge-Based Intelligent Information and Engineering Systems, Part I*. LXVI, 1297 pages. 2006.
- Vol. 4248: S. Staab, V. Svátek (Eds.), *Managing Knowledge in a World of Networks*. XIV, 400 pages. 2006.
- Vol. 4246: M. Hermann, A. Voronkov (Eds.), *Logic for Programming, Artificial Intelligence, and Reasoning*. XIII, 588 pages. 2006.
- Vol. 4223: L. Wang, L. Jiao, G. Shi, X. Li, J. Liu (Eds.), *Fuzzy Systems and Knowledge Discovery*. XXVIII, 1335 pages. 2006.
- Vol. 4213: J. Fürnkranz, T. Scheffer, M. Spiliopoulou (Eds.), *Knowledge Discovery in Databases: PKDD 2006*. XXII, 660 pages. 2006.
- Vol. 4212: J. Fürnkranz, T. Scheffer, M. Spiliopoulou (Eds.), *Machine Learning: ECML 2006*. XXIII, 851 pages. 2006.
- Vol. 4211: P. Vogt, Y. Sugita, E. Tuci, C.L. Nehaniv (Eds.), *Symbol Grounding and Beyond*. VIII, 237 pages. 2006.
- Vol. 4203: F. Esposito, Z.W. Raś, D. Malerba, G. Semeraro (Eds.), *Foundations of Intelligent Systems*. XVIII, 767 pages. 2006.
- Vol. 4201: Y. Sakakibara, S. Kobayashi, K. Sato, T. Nishino, E. Tomita (Eds.), *Grammatical Inference: Algorithms and Applications*. XII, 359 pages. 2006.

# Table of Contents

---

## I MODELLING AND ANALYZING ORGANIZATIONS

---

Structural Aspects of the Evaluation of Agent Organizations .....	3
<i>Davide Grossi, Frank Dignum, Virginia Dignum, Mehdi Dastani, and Lamber Royakkers</i>	
Integrating Trust in Virtual Organisations .....	19
<i>Ramón Hermoso, Holger Billhardt, and Sascha Ossowski</i>	
Coordinating Tasks in Agent Organizations .....	32
<i>Virginia Dignum and Frank Dignum</i>	
Redesign of Organizations as a Basis for Organizational Change .....	48
<i>Mark Hoogendoorn, Catholijn M. Jonker, and Jan Treur</i>	

---

## II MODELLING AND ANALYZING INSTITUTIONS

---

Specifying and Reasoning About Multiple Institutions .....	67
<i>Owen Cliffe, Marina De Vos, and Julian Padget</i>	
Controlling an Interactive Game with a Multi-agent Based Normative Organisational Model.....	86
<i>Benjamin Gâteau, Olivier Boissier, Djamel Khadraoui, and Eric Dubois</i>	
<i>Ubi Lex, Ibi Poena</i> : Designing Norm Enforcement in E-Institutions .....	101
<i>Davide Grossi, Huib Aldewereld, and Frank Dignum</i>	
Specification and Verification of Institutions Through Status Functions .....	115
<i>Francesco Viganò and Marco Colombetti</i>	

---

## III NORMATIVE MODELS AND ISSUES

---

Spatially Distributed Normative Objects .....	133
<i>Fabio Y. Okuyama, Rafael H. Bordini, and Antônio Carlos da Rocha Costa</i>	
Informing Regulatory Dynamics in Open MASs .....	147
<i>Carolina Felicíssimo, Ricardo Choren, Jean-Pierre Briot, and Carlos Lucena</i>	

Operationalisation of Norms for Electronic Institutions ..... 163  
*Huib Aldewereld, Frank Dignum, Andrés García-Camino,  
Pablo Noriega, Juan Antonio Rodríguez-Aguilar, and Carles Sierra*

Norm-Oriented Programming of Electronic Institutions: A Rule-Based  
Approach ..... 177  
*Andrés García-Camino, Juan-Antonio Rodríguez-Aguilar,  
Carles Sierra, and Wamberto Vasconcelos*

An Agent-Based Model for Hierarchical Organizations ..... 194  
*Luis Erasmo Montealegre Vázquez and Fabiola López y López*

*Ballroom etiquette: A Case Study for Norm-Governed Multi-Agent  
Systems* ..... 212  
*Dorian Gaertner, Keith Clark, and Marek Sergot*

---

**IV    NORM EVOLUTION AND DYNAMICS**

---

Towards Self-configuration in Autonomic Electronic Institutions ..... 229  
*Eva Bou, Maite López-Sánchez, and Juan Antonio Rodríguez-Aguilar*

Norm Conflicts and Inconsistencies in Virtual Organisations ..... 245  
*Martin J. Kollingbaum, Timothy J. Norman, Alun Preece, and  
Derek Sleeman*

Using Dynamic Electronic Institutions to Enable Digital Business  
Ecosystems ..... 259  
*Eduard Muntaner-Perich and Josep Lluís de la Rosa Esteva*

A Peer-to-Peer Normative System to Achieve Social Order ..... 274  
*Amandine Grizard, Laurent Vercouter, Tiberiu Stratulat, and  
Guillaume Muller*

---

**V    AUTONOMY, COORDINATION AND SOCIAL  
ORDER**

---

What Is Commitment? Physical, Organizational, and Social  
(Revised) ..... 293  
*Carl Hewitt*

Modelling and Monitoring Social Expectations in Multi-agent  
Systems ..... 308  
*Stephen Cranefield*

Influence-Based Autonomy Levels in Agent Decision-Making ..... 322  
*Bob van der Vecht, André P. Meyer, Martijn Neef,  
Frank Dignum, and John-Jules Ch. Meyer*

Centralized Regulation of Social Exchanges Between Personality-Based Agents .....	338
<i>Graçaliz Pereira Dimuro, Antônio Carlos da Rocha Costa, Luciano Vargas Gonçalves, and Alexandre Hübner</i>	
Cooperative Interactions: An Exchange Values Model .....	356
<i>Máira R. Rodrigues and Michael Luck</i>	
<b>Author Index .....</b>	<b>373</b>

**Part I**  
**MODELLING AND ANALYZING**  
**ORGANIZATIONS**



# Structural Aspects of the Evaluation of Agent Organizations

Davide Grossi<sup>1</sup>, Frank Dignum<sup>1</sup>, Virginia Dignum<sup>1</sup>, Mehdi Dastani<sup>1</sup>,  
and Lamber Royakkers<sup>2</sup>

<sup>1</sup>Institute of Information and Computing Sciences, Utrecht University,  
Utrecht, The Netherlands

{davide, dignum, virginia, mehdi}@cs.uu.nl

<sup>2</sup>Department of Technology Management, Eindhoven University of Technology,  
Eindhoven, The Netherlands  
L.M.M.Royakkers@tm.tue.nl

**Abstract.** A multi-agent system can be analyzed and specified as an organization consisting of roles and their relations. The performance of an organization depends on many factors among which the type of its organizational structure, i.e., the set of relations holding between its roles. This work focuses on the structure of organizations and addresses the issue of the analysis, evaluation, and comparison of organizational structures which can contribute to develop general methods for the assessment of multi-agent systems' performance. Specifically, quantitative concepts from graph theory are used to provide numerical analyses of organizational structures. It is argued that these analyzes can be used for evaluating to what extent an organizational structure exhibits some characteristic properties such as robustness, flexibility and efficiency.

## 1 Introduction

A great deal of ongoing research in the field of organization-based multi-agent systems (MAS) is devoted to comparing and evaluating different types of organizations and their performance. Work on these issues varies from surveys comparing organizational paradigms [6], to frameworks for representing and verifying organizational designs [7,19], to studies concerning properties and performance of specific types of organizations [13,17].

The present paper aims at contributing to the establishment of a number of techniques for evaluating MAS organizations and their performance. The notion of organization plays an important role in multi-agent systems, which is also reflected in many agent-oriented software methodologies (cf. GAIA, TROPOS). The performance of different organizations depends on organizations' characteristics such as robustness, flexibility, and efficiency. For example, hierarchies are known not to perform well in rapidly changing environments because of their poor flexibility. The paper is based on the intuition that a connection can be drawn between some of these characteristics and graph-theoretical properties of the structure of organizations. For example, flexibility depends on how strongly the roles in the organization are connected with one another. The notion of flexibility, though complex and multi-faceted, can definitely be correlated

with structural aspects of the organization. Intuitively, the more are the connections between the roles in the organization, the more flexible is the organization. The point is to relate the notion of flexibility to precise properties of the organizational structure. Given an organization, can we say it is flexible? And how flexible? Is it more flexible than another one as far as structure is concerned? How can a designer foster flexibility in a MAS just working on its structure? These types of questions constitute, in a nutshell, the target of the present work.

We claim that an investigation of this connection is important for the development of appropriate methods for comparing and evaluating different types of organizations and their performances. In order to tackle the evaluation problem, “the space of organizational options must be mapped, and their relative benefits and costs understood” [6], and to provide such a “map” a rigorous analysis of organizational structure plays a crucial role. The perspective chosen consists thus in addressing the evaluation issue from a structural perspective, that is to say, analyzing the organizational structure of MAS and providing a way to rigorously describe the pros and cons of them which lie in their structures.

We will proceed as follows. Firstly (Section 3), building on the results presented in [3] (briefly recapitulated in Section 2) we investigate a number of simple equations which can provide ways of measuring to what extent a given organizational structure enjoys some specific graph-theoretical properties. For instance, to what degree is the structure connected? These measures already provide a way to evaluate, in an exact fashion, the adherence of organizational structures to structural constraints a designer might take into consideration. Secondly (Section 4), the proposed measures are linked to commonly used criteria for the classification and evaluation of organizations. The criteria on which we focus are robustness, flexibility and efficiency. We show then (Section 5) how these criteria can conflict with each other, and how to ground a structural analysis of these conflicts as well. Conclusions follow in Section 6.

## 2 Organizational Structure

### 2.1 Some Terminology

Before getting started it is worth recollecting some standard graph theoretical notions which will be used in the proceeding of the paper. An  $R_k$ -path (of length  $n$ ) is a sequence  $\langle x_1, \dots, x_{n+1} \rangle$  of distinct elements of  $Roles$  s.t.  $\forall x_i \ 1 \leq i \leq n, (x_i, x_{i+1}) \in R_k$ . A  $R_k$ -semipath (of length  $n$ ) is a sequence  $\langle x_1, \dots, x_{n+1} \rangle$  of distinct elements of  $Roles$  s.t.  $\forall x_i \ 1 \leq i \leq n, (x_i, x_{i+1}) \in R_k$  or  $(x_{i+1}, x_i) \in R_k$ . A *source* in  $Roles$  is an element  $s$  s.t.  $\forall d \in Roles$  with  $d \neq s$  there exists a  $R_k$ -path from  $s$  to  $d$ . The *indegree*  $id_k(d)$  of a point  $d$  in structure  $k$  is the number of elements  $d_1$  s.t.  $(d_1, d) \in R_k$ . The *outdegree*  $od_k(d)$  of a point  $d$  in structure  $k$  is the number of elements  $d_1$  s.t.  $(d, d_1) \in R_k$ . We say a point  $d$  to be incident w.r.t. a  $k$  link if  $id_k(d) \leq 1$ , and it is said to have emanating  $k$  links if  $od_k(d) \leq 1$ .

### 2.2 Representing Organizational Structures

In [3] a view on organizational structure has been proposed, inspired by foundational work on the theory of organizations [11,15], which is based on the claim that



organizations do not exhibit only one structural dimension, but rather a multiplicity of interrelated dimensions, the dimensions of *power*, *coordination* and *control*. A natural way of modeling this notion of organizational structure is via directed graphs, which we represent here as systems of relations.

**Definition 1. (Organizational structure)**

An organizational structure *OS* is a tuple:

$$\langle Roles, R_{Pow}, R_{Coord}, R_{Contr} \rangle$$

where *Roles* is the finite set of roles, and  $R_{Pow}, R_{Coord}, R_{Contr}$  are three irreflexive binary relations on *Roles* characterizing the *Power*, respectively, the *Coordination* and the *Control* structures.

For every  $R_k$  s.t.  $k \in \{Pow, Coord, Contr\}$ , we denote with  $Roles_k$  the smallest subset of *Roles* such that, if  $(x, y) \in R_k$  then  $x, y \in Roles_k$ . In other words, sets  $Roles_k$  denote the set of roles involved in the structural dimension  $k$ . Each digraph  $\langle Roles_k, R_k \rangle$  in *OS* will be also referred to as the *structural dimension k* of *OS*.

Some observations are in order. First, it is worth noticing that in [3] the enactment relations between agents and roles are also included under the notion of organizational structure. In that work, it was necessary to include agents in the explicit representation of the structure in order to give an account of the effects that structural links bear on agents' performance. That study proposes also a formal analysis of the meaning of structural links in terms of the effects that they have on the activities of the agents playing roles in the organization. To briefly recapitulate it, the *power structure* defines the task delegation patterns possible within the organization. The *coordination structure* concerns the flow of knowledge within the organization, and the *control structure* has finally to do with the task recovery functions of the organization. In other words, the existence of a power link between role  $a$  and role  $b$  implies that every delegation of tasks from agent  $a$  (agent enacting role  $a$ ) to agent  $b$  (agent enacting role  $b$ ) ends up in the creation of an obligation directed to agent  $b$ . If  $a$  and  $b$  are connected via a coordination link, then every information act from  $a$  to  $b$  ends up in creating the corresponding knowledge in agent  $b$ . Finally, a control link between  $a$  and  $b$  implies that agent  $a$  has to monitor the activities of agent  $b$ , possibly taking over the tasks of agent  $b$  which have not been accomplished. In the present work however, such concern about the "semantics" of the structural links is left aside, and the main focus is settled only on the structural configurations linking the roles of the organization. This emphasizes also the generality of the method proposed here. In fact, the technical results that are going to be presented in Section 3 abstract from the meaning attached to the links, and can thus be applied to any kind of organizational structure representable in the fashion of Definition 1.

Second, we consider the roles on which the organizational structure ranges (i.e., the elements of set *Roles*) to be enacted by one and only one agent. The reason for this choice is illustrated by the following example. Suppose we need to model an organization for a soccer team implementing a 4-3-3 strategy, in such a way that the organizational structure inherent in the strategy is made explicit. Three roles can be defined in every team: 'attacker', 'defender' and 'midfielder', which are connected by appropriate power, control and coordination relations. An option would be to model the organization via imposing complex enactment constraints such as: "the role 'attacker' should be