

# MARKET LEADER

a new language course for tomorrow's business leaders

### 了 高 高 等 其 语

# 同步练习 Practice File

**Upper Intermediate Business English** 



John Rogers Christine Johnson 《体验商务英语》改编组



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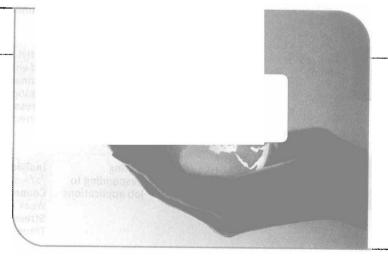
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**John Rogers Christine Johnson** 《体验商务英语》改编组



**Higher Education Press** 

# Map of the Practice File

	Language worl	(		Talk business	
	Vocabulary	Language review	Writing	Sound work	Survival business English
Unit 1 Communication page 4 / page 62	Say or tell	Reporting words	Linking ideas Editing A memo	Individual sounds: The difference between /1/ and /i:/ Connected speech: Contractions Stress and intonation: Questions	Telephoning Communication problems
Unit 2 International marketing page 8 / page 64	Words for talking about marketing	Compounds Acronyms	Linking ideas Editing A marketing letter	Individual sounds: /æ/, /p/ and /ʌ/ Connected speech: Noun phrases Stress and intonation: Noun compounds	Brainstorming
Unit 3 Building relationships page 12 / page 66	Words for talking about business relationships	Multi-word verbs	Linking ideas A sales letter	Individual sounds: /ɪ/ Connected speech: did you, do you, and would you Stress and intonation: Sounding interested	First time conversation
Unit 4 Success page 16 / page 68	Prefixes Idioms	Tenses	Linking ideas Editing Summarising points of agreement	Individual sounds: -ed endings Connected speech: Disappearing sounds Stress and intonation: Correcting information	Giving friendly answers
Unit 5 Job satisfaction page 20 / page 70	Words for talking about job satisfaction	Passives	Editing Responding to job applications	Individual sounds: /ə/ – schwa sound Connected speech: Weak forms Stress and intonation: Three-syllable words	Handling difficult social situations Paraphrasing
Unit 6 Risk page 24 / page 72	Words for talking about risk	Adverbs	Linking ideas Editing Describing events	Individual sounds:  /p/, /o:/ and /əʊ/ Connected speech: Linking sounds Stress and intonation: Stress patterns	Agreeing and disagreeing Accepting or declining invitations
Unit 7 E-commerce	Words for talking about the Internet	Conditions	Linking ideas Complaints and suggestions	Individual sounds: /s:/ Connected speech: Contractions Stress and intonation: Sentence stress	Presentation skills E-mail etiquette

	Language wo	ork		Talk business	
	Vocabulary	Language review	Writing	Sound work	Survival business English
Unit 8 Team building page 32 / page 76	Prefixes Idioms	Modal perfect	Summarising	Individual sounds: /ə/ Connected speech: Weak forms Stress and intonation: Three-syllable words	Diplomatic language
Unit 9 Raising finance page 36 / page 78	Words for talking about finance	Prepositions	Emphasising Editing Requesting payment	Individual sounds: The letter a Connected speech: Linked sounds	Negotiating an agreement
Unit 10 Customer service page 40 / page 80	Words for talking about customer service	Gerunds	Editing Letters of complaint	Individual sounds: Diphthong /eə/ Connected speech: Weak forms Stress and intonation: Sounding apologetic	Dealing with complaints Taking action
Unit 11 Crisis management page 44 / page 82	Words for talking about crisis management	Making comparisons	Linking ideas Editing Reporting a problem	Individual sounds: /θ/ and /δ/ Connected speech: The weak form of of Stress and intonation: Stressed syllables	Asking searching questions Asking challenging questions
Unit 12 Management styles page 48 / page 84	Words for talking about management styles	Pronouns	Linking ideas Editing Letters of enquiry		Ways of saying <i>no</i> Putting a visitor at ease
Unit 13 Takeovers and mergers page 52 / page 86	Words for talking about takeovers and mergers	Newspaper headlines		Individual sounds: The letter o Connected speech: The number of words Stress and intonation: Stressed syllables	Numbers
Unit 14 The future of business page 56 / page 88	Words for talking about the future	Predictions	Editing Confirming arrangements	Individual sounds: Reading phonemic script Connected speech: Future forms Stress and intonation: Main stresses	Telemarketing

Main stresses

1

# Communication

#### Vocabulary

A	Which of the follow	ing sentences	use <i>sav</i> or	tell	correctly	v?
A.	AAIIICII OI CIIG IOCCOM	ing sentences	use suy or		COLLECT	

- 1 James Croft, a mobile phone analyst, told: 'I would expect companies to start dropping out soon.'
- 2 Another analyst said the determination of some companies to win should not be underestimated.
- 3 Sonofone's CEO has told his bid team to deliver at any cost.
- 4 He later said journalists licences allowing fast Internet access to mobile phones were at stake.
- 5 He also said Sonofone was backed by investment bank Kozuki.
- 6 He told that the outlook for the next quarter was good.
- **B** Correct the incorrect sentences in two different ways, using *say* or *tell*. For example:
  - 1 James Croft, a mobile phone analyst, said ... or James Croft, a mobile phone analyst, told journalists ...
- Complete the following phrases with say or tell as appropriate.
  - a story / a joke
    somebody to do something
    the difference between two things
    yes or no
    the truth
    somebody what to do
    hello / goodbye
  - 8 ..... a lie / lies
    9 .... what you think
  - 10 ..... something under your breath
- Fill in the gaps in the following sentences with the appropriate form of say or tell.
  - 1 Can you think of situations when it might be better not to ...... the truth?
  - 2 How easy or how difficult do you find it to ...... other people to do things for you?
  - 3 In meetings, how often do you ...... what you think?
  - 4 Have you ever ..... a joke in English?
  - 5 How easy or how difficult is it to ...... the difference between the banknotes used in your country?

Now answer the questions for yourself.

### Language review Reporting words

#### Effective communication often involves reporting clearly and briefly what people have said. Look at these examples.

- 1 'That's unbelievable! Half of the goods are damaged,' said Ms Thorpe.
  - a) Ms Thorpe said that it was unbelievable that half of the goods were damaged.
  - **b)** Ms Thorpe complained that half of the goods were damaged.
- 2 'If that happens again, you'll see, I'll look for another supplier.'
  - a) She said that if that happened again, they would see, she would look for another supplier.

		<b>b)</b> She <i>threatened</i> to lo	ook for another supplier	·.
A	Fo	r each of the following	sentences, choose the	best reporting verb.
			ed figures by the end of	
		a) apologise	<b>b)</b> warn	(c) promise)
	2	Sorry about the delay.	;	
		a) apologise	<b>b)</b> remind	c) suggest
	3	I could come in early t	omorrow to speed thing	
		a) admit	<b>b)</b> promise	c) offer
	4	Our after-sales service	e isn't always up to scra	tch, let's face it.
		a) suggest	<b>b)</b> acknowledge	c) advise
	5	Don't forget to bring t	he sales figures.	
		a) remind	<b>b)</b> deny	c) insist
	6	If I were you, I'd take a	ı closer look at what ou	r competitors are doing.
		a) advise	<b>b)</b> insist	c) promise
	7	You'll never clinch the	deal if you procrastinat	e.
		a) promise	<b>b)</b> warn	c) deny
	8	It wasn't me who sent	you an infected file.	
		a) apologise	<b>b)</b> deny	c) suggest
	9	We've got to launch ou crucial.	ır new BX2 model by th	e end of September, it's
		a) offer	<b>b)</b> insist	c) acknowledge
	10	What about hiring mor	e temporary staff?	
		a) suggest	<b>b)</b> offer	c) promise
В	Rei	oort the above sentenc	es in full, using the cor	rect reporting verb
	1	She / He promised to the week.	send him / her the r	revised figures by the end of
	2	***************************************		• • • • • • • • • • • • • • • • • • • •
				•••••
	4	•••••	************************	
	5	••••••	************	*************
	6	•••••		
				• • • • • • • • • • • • • • • • • • • •
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1	lO	•••••		

### Writing Linking ideas

#### A Study the following examples.

- Despite his good sense of humour, he often finds it difficult to respond to his audience.
- 2 In spite of his shyness, he is a good speaker.
- 3 Although he generally explains his ideas clearly, I sometimes find it hard to follow him.
- 4 Even though I'd put them in the picture, they didn't seem to grasp what I was on about.

#### Cross out the two explanations which are not correct.

The words in italics are used to

- a) express the cause of something, the reason for something
- b) reinforce an idea, add information
- c) contrast ideas

#### **B** Tick the three sentences in which the linkers are used correctly.

- 1 I managed to follow their conversation, although my mind had drifted away. 4
- **2** Even though she had something very relevant to add, she interrupted the speaker.
- 3 Despite I knew I was wrong, I refused to admit it.
- 4 In spite of their criticisms, I didn't lose my confidence.
- **5** I was unable to express my disagreement, *although* I am generally assertive.
- 6 I remained alert throughout the meeting, although my tiredness.

# Re-write the three sentences in exercise B in which the linkers are not used correctly.

1 Even though she had something very relevant to add, she interrupted the speaker.

Even though she had **nothing** very relevant to add, she interrupted the speaker.

# Use your knowledge of linkers to guess the meaning of the words and phrases in *italics*.

- 1 Although Tim is usually very direct, this time he was really beating about the bush.
- **2** Despite the market's *bearish* trend, he was optimistic about share prices going up again soon.
- 3 Although he often tends to waffle, today he made a presentation that was clear, concise, and to the point.
- 4 Their new product sold quite well even though the advertising campaign was a complete *flop*.
- 5 They managed to find a huge site for the new factory in spite of the *scarcity* of land in that part of the country.

# Editing Read the excerpt below about the importance of communication skills at school.

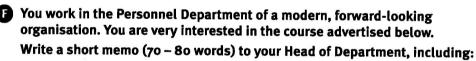
- In each line 1 13 there is one wrong word.
- For each line, write the correct word in the space provided.

We need better teachers but we also need to free a teachers					
we had got right now. It is time to deindustrialise schooling,					
allow children to follow their own intellect passions and stop					
constantly scoring, ranking and tabling those activity various					
experts' deciding are the important ones.					

Unlest we rethink schooling, education will serve to reinforce the class divide in the workplace. Employer may tolerate a potential recruit who can't add up, but they are very likely to complaint about one who can't talk to customers with confidence. This 'soft' skills, such communication or presentation skills, are acquired natural in middle-class households. If schools don't nurture these no-academic skills, the life-chances of children from disadvantaged backgrounds will be worst than ever and the divide between rich and poor will grow.

1	,					1	ŀ	7	e						
2						ŀ.	7	4	ŀ	4	?				
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4	•														
5		•	•	•		•									
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7		•	•	•	•			•							
8			•	•	•									•	•
9			•					•							
10			•	•			•				•		•		
11						•		•							•
12		•									•				•
13		•		•	•	•	•	•	•	•		•	•	•	•

#### A memo



- · a request to go on the course
- · why you think the course would be useful
- some details of the course
- an enquiry about the possibility of financial support towards the course fee.



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- analyse common communication problems and explore ways of resolving them
- give participants opportunities to experiment with conflict resolution strategies
- help participants deal with defensiveness and aggressiveness.

This seminar will be of interest to all professionals who have to deal with people and work out problems with others.

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Course fee (including manual): £520

Date: October 7 – 15

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For further details, contact: Martin Lowles, BATP Brentford College, 27 Burrard Street, Brentford TW9 0AK

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	MEMO	
From:	То:	
Date:	Subject:	



# International marketing

#### Vocabularv

A Use a word from box A or B to complete the first or the second part of the collocations and compounds in the sentences below.

Α	В
shopping	behaviour
target	design
consumer	position
competitive	mix
mission	standardisation

- 1 The most important decisions for international marketing are probably those of product standardisation and variety reduction.
- 2 In international marketing, it is necessary to meet individual national requirements, in particular where *consumer* goods are concerned.
- 3 Licensing is an option which may enable the marketer to improve profits
- 4 In order to secure a ...... advantage, companies will try to make their products and services stand out from their competitors'.
- 5 It is extremely important for marketers to understand the buying ..... of existing and potential customers.
- **6** A ...... statement is a definition of the business which usually says something about customer needs to be served, customer groups targeted, and technologies used.
- **7** A good *product* ...... is one which satisfies the needs of the customer and makes a product eye-catching in the marketplace.
- 8 There are numerous large ...... malls in Britain, which offer the customer free parking and where all the major retail brands can be purchased under one roof.
- 9 The main elements of the marketing ...... are product, price, promotion, and place.
- 10 Marketers sometimes focus on particular segments of a given overall market. This process is known as '...... marketing'.
- Fill in the gaps in the passage below. To help you, the first letter or letters of the missing words are given, and the dashes correspond to the number of missing letters.

The dictionary defines 'advertise' as 'to make (something for sale, services offered, etc) known to the public'. Advertising can therefore be considered a form of com $\_\_\_\_\_^1$ , the ultimate aim of which is to per $\_\_\_^2$ consumers to choose a specific product or service.

Every company tries to di\_\_\_\_\_3 its products from those of the competition, and a key element here is the strategy of branding.

A b\_\_\_\_ 4 can be defined as the name attached to a product or service, how that name is visually expressed through a l\_\_\_5 and how that name and logo are extended throughout a company's communications.

However, a brand is much more than just a noun. It also represents some

intangible aspects of a product, as it is how the product or often even the whole co6 is perceived by its cu7. It is a nexus of ideas, feelings, and perceptions about lifestyle and status, image and qu8.
Creating a powerful brand identity is essential to g9 a strong competitive a10. A successful brand will make customers think of your company first when they think of the particular product category to which the brand is attached. A classic example here is the 'Hoover' brand. The word 'hoover' became a synonym for 'vacuum cleaner', and many people still use the word 'hoover' even if the apparatus they use was manufactured by anothe company.

# Language review Compounds

A Find a word to go in each of the boxes below, so that you have two compounds with the words on the left, and another two with the words on the right.

1	television outdoor	advertising	campaign revenue
2	B2B relationship		information mix
3	home car	·	forecasting volume
4	market brand		guru buyout
5	fair world		embargo deficit
6	target youth		segmentation share

B Some frequently-used compounds become acronyms. Use the words in the box to work out what the acronyms below stand for.

-	country cycle dat interchange <del>just</del> li proposition quali	fe making	electronic <del>in</del> industrialised management newly product <del>time</del> total unique unit	
	JIT = just-in-time NIC =	2 EDI = 5 PLC =	<b>3</b> TQM = <b>6</b> USP =	***************************************

7 DMU =

## C Use a compound from exercise B to complete the sentences below.

- 1 Nowadays, a company that can supply ... just-in-time ... deliveries has a strong competitive edge over suppliers who cannot.
- 2 In industrial firms, the group of people involved in the overall purchasing process are known as the ......
- 3 The concept of the ....... proposes that, once a product is introduced into the market, it goes through a process of growth, maturity and decline, and eventually disappears from the market.
- 4 A company that wants to adopt a global marketing approach has to take the emergence of ...... into consideration.
- 5 A feature of a product that no other similar products have, and which is used in marketing to try and persuade people to buy it, is called its

### Writing Linking ideas

#### Match the appropriate sentence halves below and join them with the correct linker.

mailshots.

compete or even survive. 1 The company is planning a direct improving sales of their range of office mail campaign supplies. 2 Their mailing list contains plentiful so that limiting imports of textile products from information and data India. 3 Their competitors, however, still have with a view to to go through a specialist direct mail reach potential customers, which costs them extra time and money. agency in order to Every company must work hard their market share would increase. 5 The government decided to introduce they won't have any difficulty identifying the most appropriate recipients for the a guota

#### B Cross out the two explanations which are not correct.

The three linkers in exercise A are used to

- a) contrast ideas
- b) express the cause of something
- c) express the purpose of something

6 They increased their competitiveness

- - In each line 1 14 there is one wrong word.
  - For each line, write the correct word in the space provided.

Product positioning is the art of creating a product that persuades and fits a given place in the consumer's minds. Positioning is no created by the market, but rather by the consumers themselves. What the marketer does, is create an environment which encourages consumers to accepting a particular production in their minds. Some marketers argue that positioning is something.

For positioning to be successful, a number of factors needs to be considered. Firstly, the massage of the brand needs to be clear and in line with which the company wants to communication about its product or service.

Secondly, the product must be perceived as relevance to the targeted customers' lifestyle. It is therefore necessity to ensure that the product identity is neither too youth or too old, neither too up- or downmarket for the consumers targeting.

Finally, any claim that the product is 'unique' or 'genuine' has to be supported by evidence, and of course such a promise will need to be kept in order to create trust in the brand.

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<sup>1 (</sup>product) positioning the way that people think about a product in relation to the company's other products and to competing products, or the way that the company would like them to think about it. (In Longman Business English Dictionary, © Pearson Education Limited, 2000)

# A marketing letter

The letter below was sent by an institute for management development to a large number of companies throughout Eastern and Central Europe.
As you read it, complete it with the correct form of the verbs in the box.

arrange consider contact enclose forward require



## CENTRAL EUROPEAN INSTITUTE FOR MANAGEMENT DEVELOPMENT

Hviezdoslavovo nam. 128 812 03 Bratislava

20 June

Dear Sir or Madam

I have pleasure in enclosing five copies of our new brochure, detailing the Strategic Leadership Programme and the Advanced Management Programme available here at the Bratislava Central European Institute for Management Development for entry next September.

Should you \_\_\_\_\_ <sup>5</sup> further copies of either brochure or poster, please \_\_\_\_ <sup>6</sup> Igor Cutka at our Admissions Office by email on <I.Cutka3@pk.uniba.sk>.

Finally, I hope you and your staff find the brochure of interest.

Yours faithfully

Professor Irena Trollerova MBA

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Head of CEIMD

Ivan Gasperlin, the manager of Kommerz Bank (Trubarjeva 47, 1000 Ljubljana, Slovenia) wishes to order five more copies of both the brochure and the poster. Write an e-mail message.