

Powerhouse



本验商务英语

视听说教程

教师用书

Viewing, Lietening & Speaking

David Evans Peter Strutt

《体验商务英语》改编组





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好。惟孝树读书具、**还有朴**先尝或即旧居民复见的。见《明诗》中以记忆过。 对话的中间现在**有有**

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Introduction

Powerhouse is a language teaching course that offers business English with a definite 'business' flavour. Wherever possible the course teaches authentic business language as it is used in authentic business situations. For this reason, it draws on an extremely wide range of authentic sources. Material has been taken not just from business books, newspapers and magazines, but also from novels, political speeches and even Hollywood movies, in an attempt to bring learners as close as possible to the kind of language that businesspeople really use!

Powerhouse has also been designed to offer teachers as much flexibility as possible. It can be followed as a complete course, or you can dip into it wherever you like. Each of the ten modules of the Course Book is based on a business theme and is divided into five double-page spreads; each of these double-page spreads is a complete and free-standing lesson. If you want to reference the course in more detail, try the indexes at the back of this resource book.

The language level of the course is broadly 'intermediate'. However, early modules of the course include material that allows the teacher to 'pick up' learners from lower-intermediate levels, while material in later modules 'reaches up' to learners at upper-intermediate level.

The course is aimed primarily at in-work professional and businesspeople, but is also appropriate and accessible for learners who have not yet started their careers.

Powerhouse: a flexible, authentic approach to business English teaching

THE STRUCTURE OF THE COURSE

The ten modules of the Course Book are each themed around a different area of business. Every module contains the following double-page spreads, each of which makes up a free-standing lesson.

Vocabulary

A double-page spread introduces vocabulary relevant to the subject of the module. A typical spread will introduce language through an authentic text, and then provide activities for development, practice and personalisation.

Doing business 1 and 2

These two double-page spreads in the middle of each module introduce business communication skills. They often begin by analysing an authentic model — for example an extract from a film script — and then go on to provide learners with the language and the contexts in which to develop their skills in each area.

Many of the skills practised — for example presentations, telephoning and meetings — are familiar from the standard business English syllabus.

Focus

An activity — often, but not always, some kind of discussion — based on the theme of the module. This often also involves analysis of authentic 'case study' type material.

Social skills

A systematic look at the social skills that businesspeople need, including practice in areas such as breaking the ice, showing interest and developing conversations. Again, authentic contexts are provided through the use of extracts from films, novels and management texts.

For more detailed reference to the contents of the Course Book, consult the Index of Course Book teaching points.

Extra activities

This part provides extra listening and speaking exercises.

The Powerhouse Teacher's Book

As *Powerhouse* has been designed to be a flexible and adaptable course, this resource book does not aim to tell teachers how to 'use' the Course Book. Instead, you will find:

- 1 Answers and suggested answers to activities in the Course Book
- 2 Background information on business ideas, personalities and companies mentioned
- 3 Suggestions for further reading
- 4 Occasional notes on teaching the material
- 5 Further activities, mainly presented in the form of photocopiable pages (Copymasters), towards the back of the book
- 6 Grammar review
- 7 Transcript to listening
- 8 An index of teaching points in the Course Book
- 9 An index of authentic material, people and companies mentioned in the Course Book.



Connections

General business VOCABULARY

OBJECTIVES

To review/introduce general business vocabulary

To provide an opportunity for the group to get to know each other

BACKGROUND

Big Night

Big Night is a film about two brothers who are struggling to make a profit from their Italian restaurant in a small town outside New York. As a 'favour', a rival restauranteur says that he will arrange for a major recording star and his band to eat at their restaurant one evening. In the hope of gaining much-needed publicity for their restaurant, the brothers spend their little remaining money on lavish preparations for the star's visit. But, as the movie progresses, it becomes clear that the star is not going to turn up and that the 'big night' has been nothing more than a trick to bankrupt them and drive them out of business. Towards the end, the brothers confront their rival and ask him how he could have done such a thing to them; this definition of a businessperson is part of his reply.

Big Night (1996) Directed by Stanley Tucci and Campbell Scott. Screenplay by Stanley Tucci and Joseph Tropiano.

ANSWERS

An average worker?

1 union 2 spouse

oouse 3 retirement age

Doing business 1 ANSWERING THE PHONE

OBJECTIVE

To practise receiving a phone call

BACKGROUND

Edison and Bell

Although Thomas Edison did not invent the telephone (it was invented by the Scotsman Alexander Graham Bell in 1876), he was one of the great inventors of the late nineteenth century, who made major contributions to the development of the light bulb, the record player, motion pictures and the electricity supply network. Both Bell and Edison were also extremely influential as businessmen; in fact, they were responsible for setting up two of America's most important companies. Bell's telephone company was later renamed American Telephone & Telegraph (AT&T), while Edison was the founder of General Electric.

Further reading

Bill Bryson's book *Made in America* (from which the quote in the Course Book is taken) looks at the history of American English and is particularly interesting on the way that business ideas and new technologies have influenced the language.

Glengarry Glen Ross

Glengarry Glen Ross is a movie based on a stage play by one of America's leading playwrights, David Mamet. It tells the story of salesmen working in a Chicago real estate office, who are put under an enormous amount of pressure to sell houses in new developments with names like Glengarry and Glen Ross. The scene quoted in the Course Book comes from near the start of the movie and shows one of the salesmen, Shelley Levene (played by Jack Lemmon), in a frustrated attempt to get through to a potential customer on the telephone.

Glengarry Glen Ross (1992) Directed by James Foley. Screenplay by David Mamet.

TIP Phone roles

Probably the best way to simulate telephoning is to seat your learners in separate rooms and to use either an internal phone network or a telephone trainer (a box that will allow you to link phones together without going through the phone network).

If you don't have access to either of these, try getting the learners to sit back-to-back, so that they are at least denied eye contact.

ANSWERS Ahov!

1 Ahoy! Yes! What? Silence.

Glengarry Glen Ross

- **1** a 6 b 4 c 1 d 9 e 3 f 5 g 7 b 8 i 2
- 2 1 Could I speak to Dr Lowenstein, please?2 I'll get back to him.

Phone phrases

是 是在 自由的人,这一个一个	FROM SCRIPT	OTHER POSSIBLES
Asking to speak to someone	Could I speak to?	I'd like to speak to , please.
What you hear if the other person is not available	No, I'm sorry he's not here.	I'm afraid, he's in a meeting.
Asking someone to wait	Just a moment, please.	Can you hold?
Asking for the other person's name	Could you tell me your name, please?	Can I ask who's calling?
Saying that you'll phone again later	I'll get back to him.	I'll call back later.

Doing business 2 GETTING THROUGH

OBJECTIVE To practise making a phone call

ANSWERS Phone verbs

- **1** 1 b 2 a 3 c 4 e 5 d
- 2 Other possible phrasal verbs: ring back, call back, pick up (the receiver), look up (a number)

Not getting through!

Conversation	PROBLEM	QUESTION
1 (200)	He's on another line.	Can I hold?
2	She speaks too quickly. He's not available.	Could you speak more slowly? Can I leave a message?
3	He can't hear him. It's a bad line.	Can you speak up? Can you call back?
4	It's the wrong number.	None!
. 5	He's left the company. He doesn't know the name of the new man.	Would you like to speak to the new man? Can you spell that for me?

Focus CULTURE AND COMMUNICATION

OBJECTIVE

Discussion

BACKGROUND

Riding the Waves of Culture

Riding the Waves of Culture by Fons Trompenaars (Pub: Nicholas Brealey, 1993) is a guide to understanding cultural diversity in business. Trompenaars is the Managing Director of the Centre for International Business Studies in the Netherlands. His book is based on research involving 15 000 employees in 50 countries. He believes that there are seven main 'dimensions' of cultural difference. Here is a very brief summary of them:

- 1 Universalism versus particularism are abstract principles (universalism) more important than the practical requirements of individual situations (particularism)?
- 2 Individualism versus collectivism do you think of yourself primarily as an individual or as part of a group?
- 3 Neutral or emotional do you appear detached or engaged in your business dealings?
- 4 Specific versus diffuse is your business life prescribed by the demands of a contract (specific) or does it involve your whole life and personality (diffuse)?
- 5 Achievement versus ascription does your status depend more on what you've done (achievement) or on who you are (ascription)?
- 6 Attitudes to time which is more important: the past, the present or the future? Is time linear or circular?
- 7 Attitudes to the environment which do you believe is more important, nature or nurture?

ANSWERS

1 1 b 2 a 3 b

Social skills Introductions

OBJECTIVE

To practise introducing yourself and others

BACKGROUND

Glengarry Glen Ross

This extract comes from the stage version of Glengarry Glen Ross (it doesn't appear in the movie)

and shows real estate salesman Richard Roma trying to start a relationship with a man he's met in a bar — James Lingk. We later learn that, during the course of a drunken conversation, Roma has managed to persuade Lingk to buy (and even to pay for!) a house — a decision which, of course, Lingk later regrets. (For more background on *Glengarry Glen Ross* see notes on page 9.)

Wall Street

Wall Street is the story of a young Wall Street broker called Bud Fox (Charlie Sheen) whose dream is to work with one of America's most successful and ruthless financial wheeler dealers — Gordon Gekko (Michael Douglas). Bud's father (Martin Sheen) is a union leader for an ailing airline — which gives Bud a source of valuable inside information to trade in return for Gekko's favours.

The scene in the Course Book comes from the second half of the movie. Bud has invited his father and several colleagues from the airline's union to his flat to meet Gordon Gekko.

Wall Street (1987). Directed by Oliver Stone. Screenplay by Stanley Weiser and Oliver Stone.

ANSWERS

Introducing yourself

7.		FROM SCRIPT	OTHER POSSIBILITIES
	1 to give name	My name is	'm'
	2 to ask for the other's name	What's yours?	I didn't catch your name. And you are called?
	3 to greet the other person	I'm glad to meet you.	How do you do?

Alternative versions

Cor	versation	Sentence
	1000	3
	2	1

Greeting phrases

formal way to introduce yourself	May I introduce myself?	Hello, my name is	I'm
answer to 'How do you do?'	How do you do?		
when you know the name but haven't met before	You must be		
polite way of asking for someone's name	I'm sorry, we haven't been in	ntroduced.	

Introducing other people

- 1 1 Bud Fox introduces four people.
 - 2 Dr Wilmer.
 - 3 Mr Gekko.
- 2 I think you know ... And I want you to meet ...
- 3 Alternatives: I'd like you to meet ... This is ... I'd like to introduce ...



The company

Company VOCABULARY

OBJECTIVE

To introduce and practise vocabulary describing different kinds of company and ways of working

BACKGROUND

Charles Handy

Charles Handy is a business guru and writer who has published many books on the changing nature of work and organisations. Unlike those business gurus whose main focus is on improving systems or maximising profit, the emphasis in Handy's books is far more on the human, social and even the spiritual side of working life.

Further reading

Handy's most influential book is probably *The Age of Unreason* (Pub: Random Century, 1989) from which the extract on the shamrock organisation is taken.

More on Charles Handy

For more on Charles Handy's ideas, try the activity on Copymaster 1. The answers are at the end of the following answers section.

ANSWERS Adv

Advantages and disadvantages

	ADVANTAGES	DISADVANTAGES
For the company	It saves money and means they are more flexible.	Not much staff loyalty. No pool of expertise to call on in-house in times of difficulty.
For the core workers	High salaries and generous benefits.	Long hours, lots of pressure.
For self-employed	Flexible life-style, chance to be self- employed and work for lots of people.	No steady income. Need to sell their services to lots of companies.
Flexible labour force	Not many!	Low wages. Prospect of frequent periods of unemploymen

Word families

(NB The following lists are not intended to be exhaustive!)

- 1 employment
 Words on the two pages: employee, self-employed, employs.
 Other possible words: unemployment, employer, etc.
- 2 special

Possible words: specialist, specialised, to specialise, etc.

an organiser

Possible words: to organise, organisation, disorganised, etc.

to manage

Possible words: management, manager, mismanaged, etc.

a representative

Possible words: to represent, representation, unrepresentative, etc.

Copymaster 1 The Gods of Management

Match the Gods

- 1 The goddess of wisdom: Athena
- 2 The king of the gods: Zeus
- 3 The god of order: Apollo
- 4 The god of wine and song: Dionysus

The Gods of Management

- 1 Apollo.
- 2 Dionysus.
- 3 Zeus.
- 4 Athena.

Doing business 1 MEETINGS

OBJECTIVE

To practise starting a meeting

BACKGROUND

Michael Crichton

Michael Crichton is one of the world's biggest-selling authors, whose novels include *Jurassic* Park, which formed the basis for Steven Spielberg's blockbuster movie of the same name. Rising Sun (Pub: Century Arrow, 1992) is a thriller set in the Japanese business community of Los Angeles. It later became a successful Hollywood movie starring Wesley Snipes and Sean Connery.

ANSWERS Preparing for a meeting

- 1 Stand up straight, keep your jacket buttoned up and nod your head.
 - Avoid being too direct the Japanese find it too confrontational.
 - 3 Control your gestures avoid big arm movements and keep your hands at your sides.

Kinds of meeting

1 a brainstorming 2 a chat 3 a briefing 4 an appraisal 5 a progress review

Formal and informal meetings

3 They mention: an objective, a time limit, minutes. It's a formal meeting.