

2011

万达商业规划

WANDA COMMERCIAL PLANNING

万达商业规划研究院 主编



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目录
CONTENTS

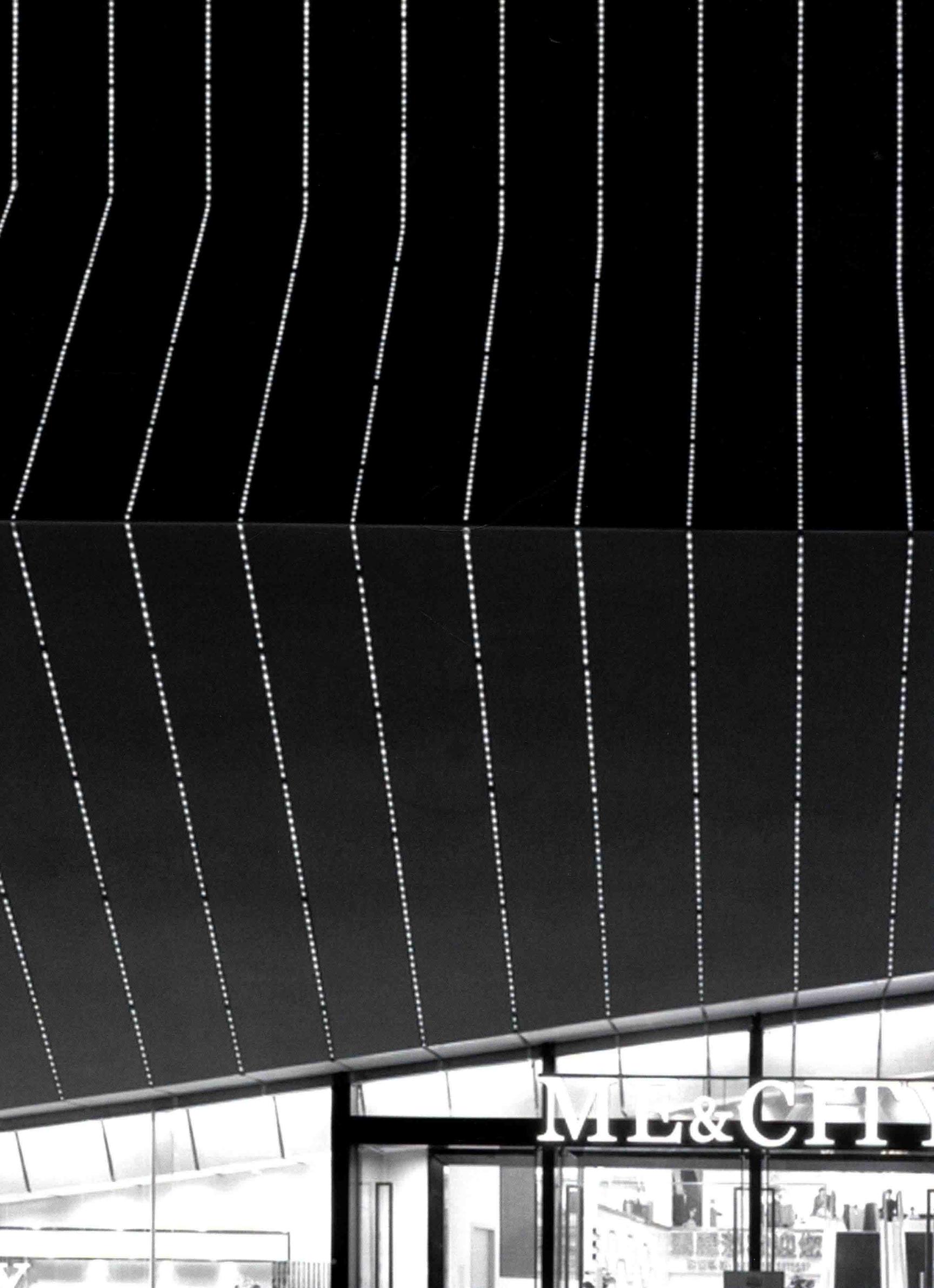
万达商业规划 2011	012	WANDA COMMERCIAL PLANNING 2011
万达广场设计管控	014	DESIGN MANAGEMENT AND CONTROL OF WANDA PLAZA
万达广场及大型购物中心消防与性能化论证	018	ON PERFORMANCE - BASED FIRE PROTECTION DESIGN OF WANDA PLAZA AND LARGE SHOPPING CENTERS
万达广场	023	PART 1 WANDA PLAZAS
福州仓山万达广场	024	FUZHOU CANGSHAN WANDA PLAZA
厦门湖里万达广场	036	XIAMEN HULI WANDA PLAZA
泰州万达广场	050	TAIZHOU WANDA PLAZA
唐山路南万达广场	060	TANGSHAN LUNAN WANDA PLAZA
常州新北万达广场	066	CHANGZHOU XINBEI WANDA PLAZA
银川金凤万达广场	076	YINCHUAN JINFENG WANDA PLAZA
镇江万达广场	084	ZHENJIANG WANDA PLAZA
武汉经开万达广场	088	WUHAN JINGKAI WANDA PLAZA
上海江桥万达广场	094	SHANGHAI JIANGQIAO WANDA PLAZA
廊坊万达广场	102	LANGFANG WANDA PLAZA
郑州中原万达广场	110	ZHENGZHOU ZHONGYUAN WANDA PLAZA
石家庄裕华万达广场	114	SHIJIAZHUANG YUHUA WANDA PLAZA
大庆萨尔图万达广场	120	DAQING SAERTU WANDA PLAZA
淮安万达广场	124	HUAI'AN WANDA PLAZA
酒店	129	PART 2 HOTELS
武汉万达威斯汀酒店	130	THE WESTIN WUHAN WUCHANG
广州白云万达希尔顿酒店	138	HILTON GUANGZHOU BAIYUN
济南万达凯悦酒店	142	HYATT REGENCY JI'NAN
南京万达希尔顿酒店	148	HILTON NANJING
唐山万达洲际酒店	154	INTERCONTINENTAL TANGSHAN
石家庄万达洲际酒店	158	INTERCONTINENTAL SHIJIAZHUANG
西安万达希尔顿酒店	164	HILTON XI'AN
常州万达喜来登酒店	170	SHERATON CHANGZHOU XINBEI HOTEL
泰州万达希尔顿逸林酒店	174	DOUBLETREE BY HILTON TAIZHOU, JIANGSU
镇江万达喜来登酒店	178	SHERATON ZHENJIANG HOTEL
廊坊万达希尔顿逸林酒店	184	DOUBLETREE BY HILTON LANGFANG
大庆万达喜来登酒店	190	SHERATON DAQING HOTEL
万达学院	193	PART 3 WANDA INSTITUTE
景观	207	PART 4 LANDSCAPE
项目索引	219	PART 5 INDEX OF THE PROJECTS
万达学院	222	WANDA INSTITUTE
万达商业规划研究院文化旅游分院	224	THE CULTURAL TOURISM BRANCH OF WANDA COMMERCIAL PLANNING & RESEARCH INSTITUTE

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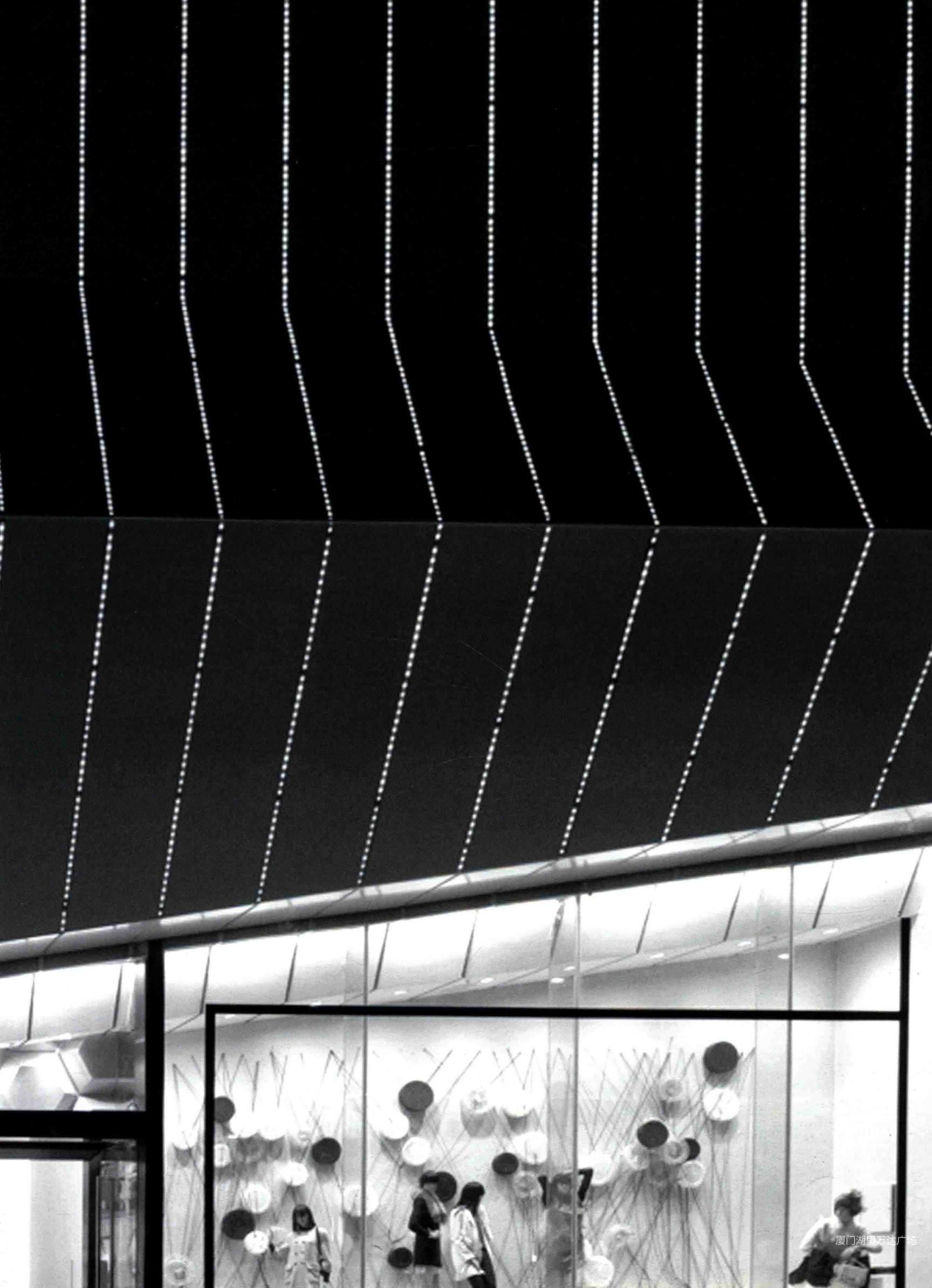
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A black and white photograph of a storefront at night. The building has a dark upper section with a grid of illuminated vertical blinds. Below this is a glass-paned entrance with a curved overhang. The letters "ME&CHI" are prominently displayed in a large, illuminated sign above the entrance. The interior of the store is visible through the glass, showing some furniture and displays.

ME&CHI



厦门湖里万达广场



盛大开业
GRAND OPENING

盛大开业
GRAND OPENING



常州新北万达广场室内步行街

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WANDA **2011**

精益求精是品质提升的有效保障

REFINE ON IS AN EFFECTIVE GUARANTEE FOR QUALITY IMPROVEMENT



求精就要突出抓重点项目。项目公司要把项目的环境抓好，像绣花一样做好每个细节；对于泛光照明，规划院要精益求精。年底集团将由副总裁、万达学院院长主持，从工程、装饰、泛光照明、环境、招商等各个方面对项目进行评比打分，看谁做得最好。今后万达每年都要对各店进行评比，作为一项制度坚持下去。

Refinement is to highlight the grasp of key projects. The project company are required to maintain the site clean, to do a good job in every detail just like to do embroidery; The Institute is required to constantly strive for excellence. At the end of the year there will be a competition chaired by the Vice President of Wanda Group and the President of Wanda University, to select the best project from the aspects of project management, decoration, lighting, environment, merchant inviting and so on. This competition will persist as a system.

——王健林董事长，万达集团2011年半年会

Wang Jianlin

Chairman of Board and President of Wanda Group
At 2011 Semannual Meeting

万达集团董事长

王健林

Wang Jianlin

Chairman of Board and President of Wanda Group

为全面提升万达广场的项目品质，由商业地产研究部、万达学院联合其他部门对今年开业的广场、酒店进行综合排名。这个排名不考察财务指标，只考察管理品质、内装、外观、招商情况、泛光照明这五条。排名的目的是拿第一名作为标杆，研究怎么整改。去年包河万达广场是今年的标杆，今年也要选一个做得最好的广场作为明年的标杆，促进万达广场品质不断提升。

Inorder to improve the quality of Wanda Plazas, our Commercial Project Research Department and Wanda Institute makes a ranking list of all the projects which opened this year. Financial indicators are not considered in this list, only five points are taken into account, which are management, interior decoration, outside appearance, rent and sale condition, and outside lighting. Our goal is to set the No. 1 as an example, and the others can learn from it. Baohe Wanda Plaza won the first prize of this year. We will choose another project which does the best job for the next year, to improve the quality of Wanda Plaza constantly.

——王健林董事长，万达集团2011年半年会

Wang Jianlin

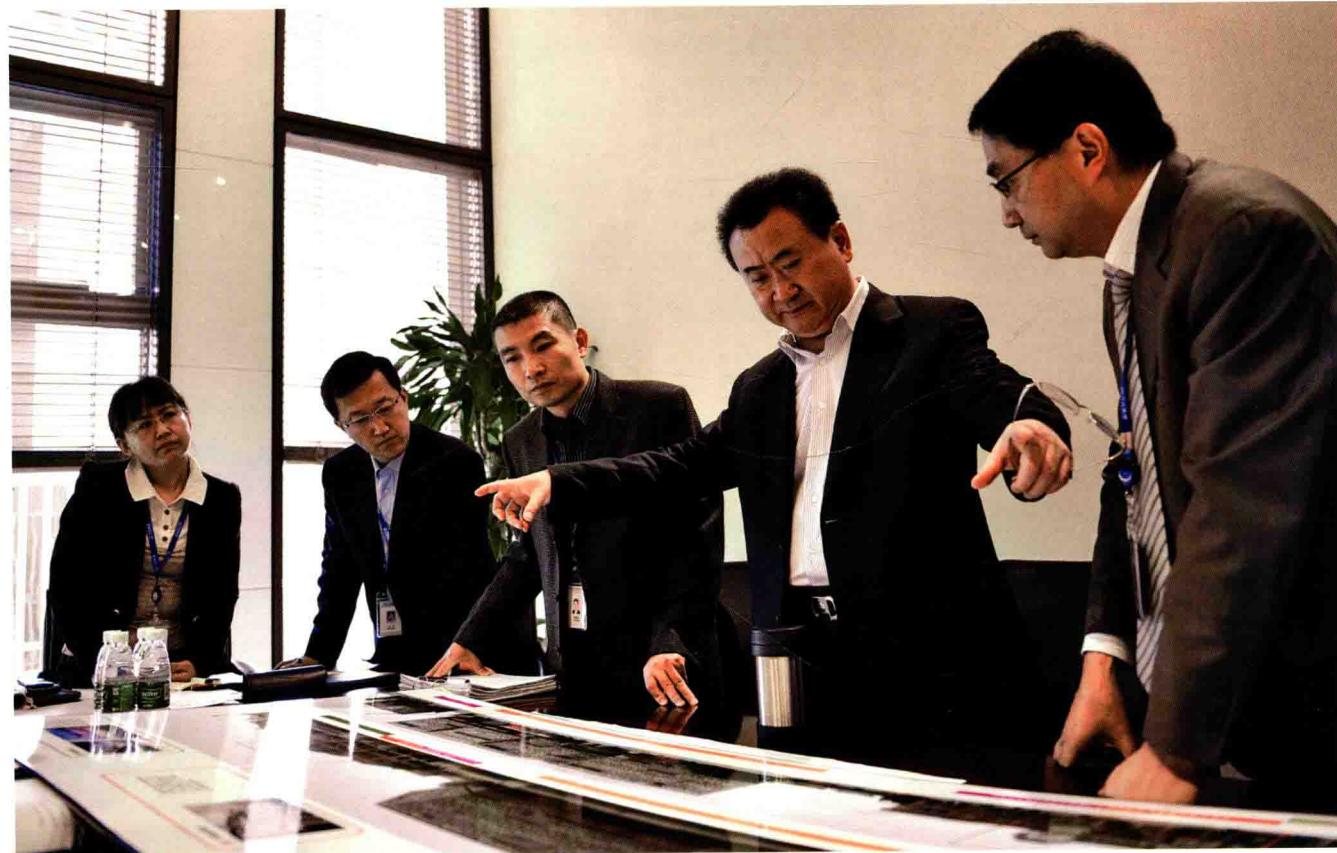
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目
录
CONTENTS

万达商业规划 2011	012	WANDA COMMERCIAL PLANNING 2011
万达广场设计管控	014	DESIGN MANAGEMENT AND CONTROL OF WANDA PLAZA
万达广场及大型购物中心消防与性能化论证	018	ON PERFORMANCE - BASED FIRE PROTECTION DESIGN OF WANDA PLAZA AND LARGE SHOPPING CENTERS
万达广场	023	PART 1 WANDA PLAZAS
福州仓山万达广场	024	FUZHOU CANGSHAN WANDA PLAZA
厦门湖里万达广场	036	XIAMEN HULI WANDA PLAZA
泰州万达广场	050	TAIZHOU WANDA PLAZA
唐山路南万达广场	060	TANGSHAN LUNAN WANDA PLAZA
常州新北万达广场	066	CHANGZHOU XINBEI WANDA PLAZA
银川金凤万达广场	076	YINCHUAN JINFENG WANDA PLAZA
镇江万达广场	084	ZHENJIANG WANDA PLAZA
武汉经开万达广场	088	WUHAN JINGKAI WANDA PLAZA
上海江桥万达广场	094	SHANGHAI JIANGQIAO WANDA PLAZA
廊坊万达广场	102	LANGFANG WANDA PLAZA
郑州中原万达广场	110	ZHENGZHOU ZHONGYUAN WANDA PLAZA
石家庄裕华万达广场	114	SHIJIAZHUANG YUHUA WANDA PLAZA
大庆萨尔图万达广场	120	DAQING SAERTU WANDA PLAZA
淮安万达广场	124	HUAI'AN WANDA PLAZA
酒店	129	PART 2 HOTELS
武汉万达威斯汀酒店	130	THE WESTIN WUHAN WUCHANG
广州白云万达希尔顿酒店	138	HILTON GUANGZHOU BAIYUN
济南万达凯悦酒店	142	HYATT REGENCY JI'NAN
南京万达希尔顿酒店	148	HILTON NANJING
唐山万达洲际酒店	154	INTERCONTINENTAL TANGSHAN
石家庄万达洲际酒店	158	INTERCONTINENTAL SHIJIAZHUANG
西安万达希尔顿酒店	164	HILTON XI'AN
常州万达喜来登酒店	170	SHERATON CHANGZHOU XINBEI HOTEL
泰州万达希尔顿逸林酒店	174	DOUBLETREE BY HILTON TAIZHOU, JIANGSU
镇江万达喜来登酒店	178	SHERATON ZHENJIANG HOTEL
廊坊万达希尔顿逸林酒店	184	DOUBLETREE BY HILTON LANGFANG
大庆万达喜来登酒店	190	SHERATON DAQING HOTEL
万达学院	193	PART 3 WANDA INSTITUTE
景观	207	PART 4 LANDSCAPE
项目索引	219	PART 5 INDEX OF THE PROJECTS
万达学院	222	WANDA INSTITUTE
万达商业规划研究院文化旅游分院	224	THE CULTURAL TOURISM BRANCH OF WANDA COMMERCIAL PLANNING & RESEARCH INSTITUTE

万达商业规划2011

WANDA COMMERCIAL PLANNING 2011



万达集团董事长王健林指导规划院工作

Wang Jianlin guiding Wanda Commercial Planning & Research Institute

2011年是万达集团商业地产再次提速发展的一年。2011年开业的万达广场共16座，开业酒店12个，酒店的开业数量比2010年增加5个，是2009年（2个）的6倍。

The year of 2011 witnessed another accelerated growth of the commercial real estate of Wanda Group. 16 Wanda Plazas and 12 hotels were opened for business in 2011. Compared with 2010, the number of hotels opened for business increased by 5, while it is 6 times the number in 2009, namely 2.

2011年是万达商业规划研究院的品质年。

2011 is the year of quality of Wanda Commercial Planning & Research Institute.

2011年的万达商业规划研究院已初具规模，拥有200人，专业齐备。万达商业规划研究院总结了之前的项目设计及管控经验，使得2011年开业的项目在设计品质和最终呈现的建筑品质上较前几年开业的广场和酒店有了普遍的提升。2011年，万达商业规划研究院除了完成当年、次年开业项目的设计和管控外，对这两年的已设计完的开业项目及之前已建成开业的部分项目，从效果品质、招商品质等方面均进行了梳理和调整。从下面一组数据可以看出，万达商业规划研究院在提升设计品质上的巨大投入。

In 2011, Wanda Commercial Planning & Research Institute has reached a relatively large size, with 200 employees and a complete combination of different specialties. The Institute summarized the designing and controlling experience its previous projects of and materialized a general upgrading in the quality of designing and the final product, in comparison with Wanda Plazas and hotels opened in previous years. In 2011, apart from finishing the designing and controlling of projects to be opened in 2011 and 2012, the Institute also made some streamlining and adjustments on the quality of effects and investment promotion of the projects already designed in these two years as well as the some projects already opened previously. The set of data below can well demonstrate the huge effort by the Institute in upgrading the quality of its designing.

2011年，万达商业规划研究院组织完成了万达广场品质提升工作共5类108项。

In 2011, Wanda Commercial Planning & Research Institute organized and finished Wanda Plaza quality promotion work in 108 projects, which could be divided in 5 kinds.

1. 对已完成的20个商业项目的外立面进行重新调整及重新招标设计，使2011年及2012年开业的万达广场和酒店的形象更加时尚和个性化；