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# 中国证券公司:现状与未来

**Chinese Securities Companies: Present and Future** 

吴晓求 等著

**四** 中国人民大学出版社

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受主持人吴晓求教授之邀,中国人民银行研究生部主任焦瑾璞研究员,兴业 证券股份有限公司副总裁庄园芳、研究员林诗巍等参加了本研究报告重要内容的 撰写。

赵锡军教授协助吴晓求教授统纂了本研究报告并对报告的英文内容做了校阅。吴晓求教授在通读了本研究报告的核心内容并做必要修正后定稿。

本研究报告得到了教育部社科司的大力支持。从 2011 年起,由吴晓求教授领衔撰写的中国资本市场(年度)研究报告被教育部社科司列为教育部哲学社会科学研究(发展)报告资助项目,出版风格亦按照教育部统一要求,故与以往多届有较大不同。本研究报告的出版还得到了鑫苑(中国)置业有限公司、兴业证券股份有限公司和财达证券有限责任公司的帮助,同时得到了中国人民大学出版社的大力支持。对此,我们深表感谢!

本研究报告可以代表本研究报告主持人和 FSI 对中国证券公司历史、现状和未来发展所持的主要观点。

中国人民大学金融与证券研究所 (FSI) 2012 年 1 月 20 日

### **Publishing Note**

This research report with the chief-author Professor Wu Xiaoqiu, director of Finance and Securities Institute (FSI), as well as the experts from FSI research team is the 16th of the serial research reports on capital market, which is also the key note research report of the 16th China Capital Market Forum (2012) held by Renmin University of China on January 7, 2012.

As invited by Professor Wu Xiaoqiu who hosted this forum, Jiao Jinpu (director of Graduate Department of People's Bank of China), Zhuang Yuanfang (vice-president of Xingye Securities Co. Ltd.), and researcher Lin Shiwei, etc. participated in writing important parts of this research report.

Professor Zhao Xijun assisted to draft the report and review the English translation. Professor Wu Xiaoqiu read through key content of this research report and finalized the manuscript with some necessary corrections.

This research report received substantial supports from the Social Science Department of the Ministry of Education as the serial research reports on capital market chief-authored by Professor Wu Xiaoqiu has been selected as a sponsor-ship project of Philosophy and Social Science Research (Development) by the Ministry of Education since 2011, so that the publishing style of this report should be in accordance with the requirements of Ministry of Education which is far different with the former ones. This research report is also helped and supported by Xinyuan Real Estate Co. Ltd., Xingye Securities Co. Ltd., Caida Securities Co. Ltd., and China Renmin University Press. We express our acknowledgement to above institutions.

This research report represents main standpoints of its host and FSI on the past, present and future development of Chinese securities companies.

Finance and Securities Institute (FSI) of Renmin University of China Jan 20, 2012

# 核心观点

进入 21 世纪后,随着经济的持续快速增长和居民收入的不断提高,中国的金融结构正在发生重大变化,金融投资活动日趋活跃,市场化程度明显提高,人们对金融服务的需求呈现出多样性、证券化和组合式的特点,因而中国资本市场发展处在新的历史阶段。作为资本市场金融服务的主要提供商,中国证券公司迎来了重要的机遇期。面对资本市场发展的广阔空间和竞争日益激烈的市场环境,中国证券公司在功能定位、组织架构、盈利模式、风险管控、人才结构、核心竞争力和国际化视野等方面面临全面挑战。

要想在未来的激烈竞争中处于优势地位,对于中国证券公司而言,有四大要素至关重要:一是雄厚的资本实力,通畅高效的资本形成和补充机制;二是难以复制的核心竞争力,关键在于具有卓越创新能力的人才结构;三是严密的风险管控机制,有效的风险处置能力;四是宽广的国际视野,一流的国际化能力。在中国,拥有未来的证券公司,一定是资本、人才、制度、视野的综合体。资本、人才、制度、视野四要素的有机结合,将形成无与伦比的市场竞争力。

在勾画和剖析中国证券公司未来发展和制度变革的同时,应当对中国证券公司的发展历史做必要的梳理和简略评析,梦断万国、魂飞君安、草根广发、暗渡海通、稳健兴业、中金之道、标杆中信是中国证券公司发展 20 余年的缩影和节点。

借鉴和吸收国际成熟市场投资银行(证券公司)的经验、教训,是中国证券公司未来发展的必要环节。国际投资银行的百年发展史实际就是一部世界金融现代史,波澜壮阔、诡秘跌宕、风云莫测是其基本特征。中国证券公司如何从迷雾与阳光交错显现的历史轨迹中寻找自己的未来?

#### Core Points of View

Since the turn of the century, with the continuously fast growth and rising income level, China capital market is starting a new historic period considering that China is experiencing a significant change in financial structure with the increasingly active financial investments that are becoming more market-oriented, and that individual's demand for financial services presents its characteristics of diversity, securitization and portfolio-managed. Meanwhile, as the major provider of financial services in capital market, securities companies in China are going through a significant period full of opportunities. Taking account of the broad space for development and the increasingly tougher competition in capital market, Chinese securities companies are facing comprehensive challenges in numerous ways such as functional position, organizational structure, profit model, risk management and control, talent structure, core competitiveness and international vision.

Four important elements are crucial for Chinese securities companies to dominate in the fierce competition forward; first, solid capital power accompanying fluent and efficient mechanism of capital formation and complementary; second, hard-to-replicate core competitiveness with its heart the HR structure where the talents have outstanding innovative ability; third, rigorous risk management and control mechanism and the ability to cope with risks efficiently; fourth, broad international vision and top-ranking international ability. Securities companies who are having the bright future in China should be the synthesis of capital, talent, institution and vision, which combined to build up the incomparable competitive power in the market.

When mapping and analyzing the future development and institutional transformation of Chinese securities companies, it is supposed to tease apart and judge the history of Chinese securities companies' development, in the light of several cases—Wanguo Securities, Junan Securities, GF Securities, Haitong Securities, Industrial Securities, China International Capital Corporation, and CITIC

Securities, who are the microcosm and nodes of Chinese securities companies in the past two decades.

Taking example from and absorbing the experience and lessons of international investment banks (securities companies) in mature market is the necessary link for future development of Chinese securities companies. The hundred-year history of international investment banks' development is in fact the world history of modern finance with the basic characteristics of spectacularity, secretiveness, fluctuate and unprediction. How will Chinese securities companies find its way along the history that was intertwined with fog and sunshine?

# 目 录

<b>导论</b>	
经济成长、金融结构变革与证券公司的未来发展	3
分论	
分论一 中国证券公司历史功过评述	• 25
分论二 中国证券公司功能分析	• 77
分论三 中国证券公司的组织管理模式	112
分论四 中国证券公司的盈利模式	156
分论五 中国证券公司的风险管理	
分论六 中国证券公司的人才结构及竞争力	234
分论七 中国证券公司的保荐人制度	255
分论八 国际成熟市场投资银行(证券公司)发展的经验教训	288
分论九 中国证券公司的未来发展与改革重点——总体原则	340
分论十 中国证券公司的未来发展与改革重点——业务线视角	365
市场研究	
基本分析 2011—2012 年中国证券市场基本分析	397
技术分析 2011—2012 年沪深股票市场技术分析及展望	424
政策分析	
政策分析一 2011 年中国证券市场政策评析	439
政策分析二 2011—2012 年中国货币政策分析与展望	454

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附 录						
附录一	第十六届	(2012年度)	中国资本市	场论坛会议纪要		• 473
附录二	专家、学	者在第十六届	(2012年度)	中国资本市场论	坛上的发言 …	• 478
<b>上</b> 汩				4		. 546

# **Content**

Introducti	ion			
Economic	Growth, Financial Structure Transformation and Future Development			
of Securit	ties Companies 3			
Sections				
Thesis 1	Review and Judgment of Historical Roles of Chinese			
	Securities Companies			
Thesis 2	Analysis of Functions of Chinese Securities Companies 77			
Thesis 3	Analysis of Organization Management Model of Chinese Securities			
	Companies ····· 112			
Thesis 4	Analysis of Profit Model of Chinese Securities Companies 156			
Thesis 5	Analysis of Risk Management in Chinese Securities			
	Companies 202			
Thesis 6	Analysis on Structure and Competitiveness of Talent in			
	Chinese Securities Companies 234			
Thesis 7	Analysis of Sponsor Regime for Chinese Securities			
	Companies 255			
Thesis 8	Experience and Lessons from the Development of International Investment			
	Banks (Securities Companies) in Mature Market 288			
Thesis 9	Future Development and Reform Focuses of Chinese Securities			
	Companies—Ceneral Principles			

Thesis 10	Thesis 10 Future Development and Reform Focuses of Chinese Securities			
	Compa	nies-A View of Business Line ·····	365	
Market Re	search			
Basic Anal	ysis Fu	ındamental Analysis of China Securities Market		
	in	2011—2012	397	
Technical	Analysis	Technical Analysis and Outlook on Shanghai and		
		Shenzhen Stock Market in 2011—2012	424	
Policy Ana	lysis			
Policy Ana	alysis 1	Review and Analysis of Policies for China Stock Market		
		in 2011 ·····	439	
Policy Ana	alysis 2	Analysis and Outlook of China's Monetary Policy		
		in 2011—2012 ·····	454	
Annex		*		
Annex 1		elease of the 16th China Capital		
	Market	Forum (2012)	473	
Annex 2	The Speeches given by Experts and Academicians on the			
	16th Ch	ina Capital Market Forum (2012)	478	
Postscript			546	

导

论

# 经济成长、金融结构变革与证券 公司的未来发展

# 摘要

进入 21 世纪后,中国经济的快速增长对经济生活的方方面面都产生了深刻的影响。经济总量的迅速扩大和居民收入水平的日益提高,推动着中国金融结构朝市场化方向发生重大变化。人们的金融投资活动日益活跃,金融投资的市场化程度明显提高,人们对金融服务需求呈现出多样性、证券化和组合式的特点,这为中国资本市场带来了新的历史转折期和重要机遇期。作为资本市场上金融服务主要提供者的证券公司也迎来了新的发展机遇。在中国,什么样的证券公司能在激烈的竞争中发展壮大? 什么样的证券公司拥有未来? 有三点至关重要:第一,对中国经济未来发展趋势和特点要有系统分析;第二,对中国金融结构的演变规律和方向要有准确把握;第三,要具有自身独特的核心竞争力。本部分对这三个方面的内容做了系统研究,并提出了自己的见解。